Bettendorf
a premier city
IOWA

2009-10

Annual Budget

Decker P. Ploehn, City Administrator

Carol A. Barnes, Finance Director

Adopted March 3, 2009

Guide to the Budget Document

The purpose of this section is to provide the reader with a general explanation of the format and content of the fiscal year 2009/10 budget document and to act as an aid in budget review. This document provides all summary and supporting data on the general financial condition of the City and details services, programs, and staffing levels adopted for all departments.

The Introductory Section includes the Mayor's Message and the budget message from the City Administrator and the Finance Director, the Vision Statement and listing of priority issues adopted by the Mayor and City Council, and various summary schedules showing revenues and appropriations for all funds. Information regarding the City's taxable valuation base, tax levy rates and tax levy amounts is also included.

Each Fund Type Section is tabbed and presents fund and program performance budget information. The fund types include the General Fund, Special Revenue Funds, Debt Service Fund, Capital Funds and Business-Type Funds. Each tab includes a general description of each fund, five years of history of revenue, expenditures and changes in fund balances, descriptions of revenues and expenditures and other detailed information.

The programs are grouped by type following each fund and include Public Safety, Public Works, Culture and Recreation, Community & Economic Development, General Government, Debt Service and Business-Type Activities. The detail includes a program description, performance objectives, performance indicators (demand, workload, productivity and effectiveness), and a written budget analysis for each program. Budget detail by revenue source, expenditure totals and staffing levels is also included. For comparison purposes, all program budget information includes the actuals from fiscal years 2005/06, 2006/07 and 2007/08, the re-estimated budget for the fiscal year 2008/09 and the adopted budget 2009/10 fiscal year.

The last tab, the Supplemental Information includes a profile of the community, financial management policies and basis of accounting, a description of the budget preparation process, a glossary and the Iowa State Code section on requirements for budgeting.

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the City of Bettendorf, Iowa for the fiscal year beginning July 1, 2008. In order to receive this award a governmental agency must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and as a communications device. The Distinguished Budget Presentation Award is presented annually to those governmental agencies meeting and surpassing the strict criteria and guidelines as established by GFOA. The City of Bettendorf continues to improve and surpass the guidelines and will submit this fiscal year 2009/10 Annual Budget book for eligibility for our 14th consecutive award.

Contents

Introductory Section:

Mayor's Message 1

Budget Calendar 2

Budget Preparation and Amendment Process 3-5

Budget Message 6-20

Vision Statement 21

Mission Statement & Core Beliefs 22-23

Key Vision Components 24-25

City Council Targets for Action 26

Management Agenda 27

Goals to Guide Our Future 28-33

Organizational Chart 34

City Council and Department Directors 35

Ward and Precinct Map 36

Where the Money Comes From/Where the Money Goes 38

Fund Equity Statement 39

Revenues by Fund 40

Expenditures by Fund 41

Statement of Revenues, Expenditures and Changes in Fund Balance FY 2005/06-2009/10 42

Statement of Revenues, Expenditures and Changes in Fund Balance, Budget 2009/10 43

Personnel Summary 44-45

Revenue by Source 46-47

Expenditures by fund 48-49

Expenditures by Function 50-51

Assessed and Taxable Valuations - All Property Types 52-53

Taxable Valuations by Property Type 54-55

Assessed Valuations vs. Taxable Valuations 56-57

Total Tax Dollars and Tax Rates 58-59

Property Tax Levy by Fund 60-61

Transfers Between Funds 62

General Fund:

Description of General Fund 67-73

Expenditures by Function & Category 74

Statement of Revenue, Expenditures & Changes in Fund Balance 75

Contents

Program Performance Indicators

Public Safety:

Police Administration 76-77

Police Training 78-79

Police Patrol 80-81

Police Communications 82-83

Police Investigative Services 84-85

Police Support Services 86-87

Police Traffic 88-89

Fire Administration 90-91

Fire Training 92-93

Fire Suppression 94-95

Fire Prevention 96-97

Fire EMS/Rescue 98-99

Fire Hazardous Materials 100-101

Fire General Maintenance 102-103

Building Inspection Services and Support 104-105

Flood Control 106-107

Culture and Recreation:

Library Administration 108-109

Library Circulation Services 110-111

Library Adult Services 112-113

Library Youth Services 114-115

Library Information Services 116-117

Library Technical Services 118-119

Parks Administration 120-121

Parks Maintenance 122-123

Parks Recreation 124-125

Parks Community Center 126-127

Community and Economic Development:

Community Development Administration 128-129

Community Development Planning 130-131

Community Development Code Enforcement 132-133

General Government:

Mayor & Council 134-135

Contents

City Administration 136-137
City Clerk 138-139
Finance Administration 140-141
Finance Accounting & Payroll 142-143
Finance Budgeting 144-145
Finance Purchasing & Fixed Assets 146-147
Legal 148-149
Building Maintenance 150-151
Custodial Services 152-153
Human Resources 154-155
Public Information Distribution 156-157

Special Revenue Funds:

Description of Special Revenue Funds 163
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 164
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10 Budget 165-167

TIF Funds:

Description of TIF Funds 168
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 169
TIF Certification 12/01/2006 170-171
TIF Balances Estimate, 2008 172

Road Use Tax Fund:

Description of Road Use Tax Fund 174
Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 175
Program Performance Indicators
Public Works:
Public Works Administration 176-177
Engineering 178-179
Sidewalks 180-181
Street Maintenance 182-183
Snow Removal 184-185
Street Cleaning 186-187
Traffic Signals 188-189
Traffic Signs and Markings 190-191

Contents

Trees and Plantings 192-193

HUD / Section 8 Fund:

Description of HUD / Section 8 Fund 194

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 195

Program Performance Indicators 196-197

Economic Development Funds:

Description of Economic Development Funds 198

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 199

Program Performance Indicators 200-201

Police Funds:

Description of Police Funds 202

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 203

Program Performance Indicators

Chaplain's Petty Cash 204-205

Drug Forfeiture & Seizure 206-207

Library Funds:

Description of Library Funds 208

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 209

Program Performance Indicators

Library Open Access 210-211

Library Gift Fund 212-213

Interlibrary Loan 214-215

Kakert Estate 216-217

Enrich Iowa 218-219

Parks Funds:

Description of Parks Funds 220

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 221

Police Pension Excess Fund:

Description of Police Pension Excess Fund 222

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 223

Old Fashioned 4th of July Fund:

Description of Old Fashioned 4th of July Fund 224

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 225

Employee Benefits Fund:

Description of Employee Benefits Fund 226

Contents

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10....227

Subdivision Deposits:

Description of Subdivision Deposits Fund....228

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10....229

Debt Service Funds:

Description of Debt Service Funds....235-238

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10....239

Debt Management Guidelines....240-241

Debt Margin Analysis & Chart....242-243

Debt Payment & Fund Balance Analysis....244

Bond Payment Schedule....245-262

Program Performance Indicators....264-265

Capital Project Funds:

Description of Capital Funds....270

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10....271

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10 Budget....272-273

Capital Project Funds:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10....274

Capital Projects Summary....275-283

10-Year Capital Improvement Program....284-301

Vehicle Replacement Fund:

Description of Vehicle Fund....303

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10....304

Vehicle Fund Balance Summary....305

Detail of Vehicle Requests....306

Electronic Equipment Fund:

Description of Electronic Equipment Fund....307

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10....308

5-Year Projected Electronic Equipment Replacement Summary....309-310

Detail of Electronic Equipment Requests....311

Riverboat Gaming Fund:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10....312

Riverboat Gaming Revenues & Expenditures....313

Contents

Allocation of Gaming Revenue 314

Capital Projects/Local Option Sales Tax & Interest:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 315

Summary of Revenues 316

Allocation of Sales Tax Revenue 317

Geo Thuenen Overpass Revenues & Appropriations:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 318

Future Projects:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 319

Business Type Funds:

Description of Business Type Funds 325

Enterprise Funds:

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 326

Statement of Revenue, Expenditures & Changes in Fund Balances, Budget 2009/10 327-328

Sewer Enterprise Fund:

Description of Sewer Enterprise Fund 329-330

Expenditures by Function & Category, FY 2009/10 331

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 332

5-year Statement of Cash Flows 333

Program Performance Indicators 334-35

Solid Waste / Recycling Enterprise Fund:

Description of Sewer Solid Waste / Recycling Enterprise Fund 336

Expenditures by Function & Category, FY 2009/10 337

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 338

5-year Statement of Cash Flows 339

Program Performance Indicators 340-347

Family Museum of Arts and Sciences Enterprise Fund:

Description of Family Museum of Arts and Sciences Enterprise Fund 349-350

Expenditures by Function & Category, FY 2009/10 351

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 352

5-year Statement of Cash Flows 353

Program Performance Indicators 354-367

Contents

Palmer Hills Golf Course Enterprise Fund:

Description of Palmer Hills Golf Course Enterprise Fund....368

Expenditures by Function & Category, FY 2009/10....369

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10....370

5-year Statement of Cash Flows....371

Program Performance Indicators....372-375

Life Fitness Center Enterprise Fund:

Description of Life Fitness Center Enterprise Fund....376

Expenditures by Function & Category, FY 2009/10....377

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10....378

5-year Statement of Cash Flows....379

Program Performance Indicators....380-381

Splash Landing Enterprise Fund:

Description of Splash Landing Enterprise Fund....382

Expenditures by Function & Category, FY 2009/10....383

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10....384

5-year Statement of Cash Flows....385

Program Performance Indicators....386-387

Storm Water Utility Enterprise Fund:

Description of Storm Water Utility Enterprise Fund....388

Expenditures by Function & Category, FY 2009/10....389

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10....390

5-year Statement of Cash Flows....391

Program Performance Indicators....392-393

Public Transit Enterprise Fund:

Description of Public Transit Enterprise Fund....394

Expenditures by Function & Category, FY 2009/10....395

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10....396-397

5-year Statement of Cash Flows....398-399

Program Performance Indicators....400-401

Quad Cities Waterfront Convention Center Enterprise Fund:

Description of QCWCC Enterprise Fund....402

Expenditures by Function & Category, FY 2009/10....403

Contents

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 404

5-year Statement of Cash Flows 405

Internal Service Funds:

Description of Internal Service Funds 407

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 408

Statement of Revenue, Expenditures & Changes in Fund Balances, Budget 2009/10 409

Employee Health Insurance Internal Service Fund:

Description of Employee Health Insurance Internal Service Fund 410

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 411

Employee Health Insurance Budget Review 412

5-year Statement of Cash Flows 413

Program Performance Indicators 414-415

Risk Management Internal Service Fund:

Description of Risk Management Internal Service Fund 416

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 417

5-Year Property, Casualty, Liability and Workers Compensation Premium History 418

5-year Statement of Cash Flows 419

Program Performance Indicators 420-421

Municipal Garage Fund Internal Service Fund:

Description of Municipal Garage Internal Service Fund 422

Expenditures by Function & Category, FY 2009/10 423

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 424

5-year Statement of Cash Flows 425

Program Performance Indicators 426-427

Information Services / GIS Internal Service Fund:

Description of Information Services / GIS Internal Service Fund 428

Expenditures by Function & Category, FY 2009/10 429

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2005/06-2009/10 430

5-year statement of Cash Flows 431

Program Performance Indicators 432-433

Supplemental Information:

Bettendorf Community Profile 439-453

Financial Management Policies 454-459

Investment Policy 460-464

Contents

Program Performance Budgeting System 465-467

Basis of Accounting 468-469

Statement of Revenue, Expenditures & Changes in Fund Balances FY 2009/10 Budget 471-481

Budget Summaries by Department & Category 482-483

Salaries & Benefits, 5-year History 484

Operating Expenditures, 5-year History 485

Capital Expenditures, 5-year History 486

Debt Service Expenditures, 5-year History 487

Department Budgets, 5-year History 488

Glossary 489-494

Iowa State Budget Forms 495-502

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2009-10

Introductory Section

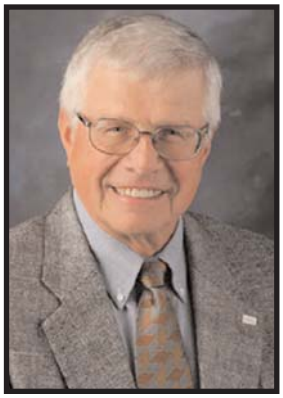
Mayor and City Council

Mayor
Mike Freemire

Alderman at-Large
Lisa Brown

Alderman at-Large
Tim Stecker

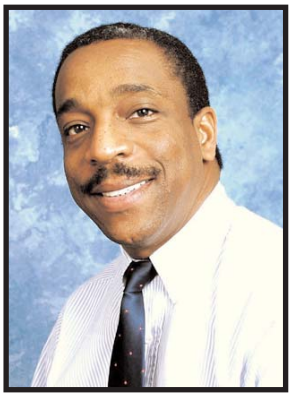
1st Ward
Dean Mayne



2nd Ward
Joe Douglas

3rd Ward
Debe LaMar

4th Ward
Patricia Malinee



5th Ward
James Stewart

Mayor's Message

Earlier this year, the City of Bettendorf hosted a public information meeting concerning our budget for the 09/10 fiscal year. Some of the highlights from the meeting included the City's financial outlook. Research shows that our financial outlook for the next 30 months remains stable despite the recent downturn in our national economy. In May of last year, the City's bond rating was upgraded from Aa3 to Aa2. It has taken almost 20 years to achieve this excellent bond rating. This is very good news. I am pleased to say we will begin the new fiscal year with a balanced budget, with no increase to the levy and a slight increase in the garbage fee. Monthly fee changes range from 17 cents per month to 43 cents per month.

Other highlights I would like to mention begin with the Quad Cities Waterfront Convention Center. After a wonderful grand opening and ribbon cutting ceremony, the convention center opened its doors to the public. This beautiful building is not only a much-needed asset to our downtown, but to the Quad Cities area.

In cooperation with Metro Link and Davenport CitiBus, Bettendorf Transit will operate a limited stop, seamless Riverfront Circulator. Bettendorf has taken the lead on this project by submitting an ICAAP grant application to purchase buses and provide operating funds for this 3-year project. The route for the buses will travel through four downtown areas and cross two bridges into both Iowa and Illinois. This project will not only help travelers arrive at their destination point, but also market the Quad Cities as a single metropolitan area.

Over the past months, the City purchased 22 acres of land at I-80 and Middle Road. This acquisition combined with an agreement with the adjacent property owner, allows the city to market roughly 120 acres for a corporate office park.

With warmer weather, comes the urge to spend more time outside. The new recreation trails along Middle Road/53rd Street, Mississippi riverfront, and Duck Creek will give residents a place to bike, run, rollerblade, or walk.

We all know Bettendorf is a wonderful place to live, work, and play. I look forward to working with the City Council, city staff, residents, and our business community in 2009 to secure the quality of life we all enjoy and continue to strive to be a premier city. I wish all of you a prosperous, productive, and healthy year.

Budget Process

October - City Council identifies specific areas to be reviewed by staff during the upcoming budget preparation process at an annual goal setting session with department heads and an outside consultant. Budget Planning Manuals and other materials are distributed to departments at a budget orientation session.

November - Departments develop and submit budget requests online to the Finance Department. Finance Department updates all budget requests and generates reports for budget review.

December - Budget reviews with the City Administrator, Finance Director and Department Heads begin. Capital Improvement Projects work sessions with Council begin.

January - Budget reviews with City Administrator, Finance Director and Department Heads conclude. Capital Improvement Projects work sessions continue. Presentation of Administration's recommendation on the proposed budget to the City Council.

February - City Council in-depth review of all operating budgets.

March - Public hearing on proposed budgets. Adoption of budget by City Council by resolution. Certification of City Budget filed with County Auditor and State Department of Management.

April - Review by Finance Department of possible budget amendment needs.

May - Proposed budget amendments to individual service areas presented to City Council. Public hearing on proposed budget amendments. Adoption of amendments to current year budget by resolution.

June - City Council sets appropriations and authorized position levels for ensuing year.

July - New fiscal year begins.

Budget Preparation and Amendment Process

Budget Preparation

The preparation of the City of Bettendorf's budget involves the interaction of City departments, boards, the Mayor and City Council and the general public. This process begins with the initial distribution of budget materials to departments and is completed with the City Council's certification of a budget for the upcoming fiscal year.

The City's budgetary process begins ten months prior to July 1st, the beginning of the City's fiscal year. In early fall at an annual strategic planning session with an outside facilitator, the Mayor, Council, City Administrator and departments heads reflect on accomplishments during the prior year in an attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year, in early October, by having a budget kick-off meeting involving the Mayor, Council, City Administrator and departments heads to reemphasize the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process. These specific areas of review are used by department heads as they prepare their budget requests for the ensuing year. At the end of October, Budget Planning Manuals and appropriate worksheets are distributed to department heads. The Budget Planning Manuals identify the budgetary process and give specific directions on the process. The City of Bettendorf's system includes the completion of several Program Performance Budget (PPB) forms which are described in detail in the manual.

The City of Bettendorf's budgetary process is on the City's mainframe AS/400 computer system, and consequently, all departments submit their budget requests on-line on the computer directly to the finance department for review. Each individual department's primary responsibility is to review the historical data in respect to services to be provided to the citizens of the City by the department in the upcoming budget year. Personnel and wage information are provided by the Finance Department. The department heads review the information to determine what level of appropriation will be required to provide the current level of services. Any additional services proposed to be provided to the general public at the request of either the department, City Administrator, or City Council, are identified and highlighted during the budget review process.

Additionally, while analyzing expenditure requirements in order to support current service levels, the department is also requested to establish performance objectives for the upcoming fiscal year. These performance objectives relate to the service levels currently provided by the department's programs. Quarterly status reports on the progress being made toward the current year's performance objectives are also required and are forwarded to the City Council throughout the fiscal year for their review and information. The City's Program Performance Budget system is further explained at the end of this budget preparation process discussion.

In regard to goals and objectives, the City Council, during their work sessions in January, discuss and identify target issues for the overall operation of the City. These annual target issues are reviewed mid-term for possible changes or refinements. A complete listing of the target issues appears in the Introductory Section of this document.

Department requests for appropriations are submitted to the Finance Department for initial review by the end of November. The department heads meet with the City Administrator and the Finance Director during the remainder of December and the first part of January regarding the proposed budgets. The Finance Department prepares revenue estimates from input from the respective departments. Each department is required to submit potential revenue estimates for their programs. The Finance Department estimates general revenues such as those from the state and federal government, and lastly determines the City's taxing ability. A preliminary budget is discussed with the City Administrator. This preliminary budget reflects the budget requests as submitted by the departments.

The City Administrator and Finance Director presents to the City Council a balanced budget in late January. The City Council is given a budget review packet which includes the budget message from the City Administrator, various schedules dealing with taxation and property valuations, in addition to the proposed revenue schedules, expenditure schedules, and summary of department programs as they pertain to the proposed budget. Copies of the initial proposed budget as presented to the City Council are available at the City Clerk's office and public library for citizen review.

The summary information of the department programs include a history of financial data in addition to a revised estimate for the current year and the proposed budget for both expenditures and revenues. Additionally, a brief description of the program is presented with other program performance indicator information as it applies to the budget. Any changes from the current year to the proposed year are noted. Of special importance are the inclusion of the performance objectives for the programs within each department.

The month of February is basically devoted to discussions with the City Council. At the Council's first budget work session in February, each program is briefly reviewed and, if appropriate, budget issues are identified and written down for further discussion at subsequent budget work sessions. In addition, each Council member, based on his own review of the budget materials or from budget discussions, identifies other budget issues and policy matters which then are also noted. These budget issues then become subsequent agenda items at future budget sessions until all are resolved. These sessions, as in the case of the goals and objectives sessions of the City Council during January, are open to the general public.

After the general budget meetings with City staff and department heads, the City Council meets to discuss the City's services and items of concern to the operation of the City. These discussions basically entail a balancing of proposed requests and potential revenue sources. The City Council identifies items that they had previously discussed which were to be considered as additions or deletions to the proposed budget. The Council then has the task of weighing certain services or programs within the organization in light of available resources. After the Council agrees upon a proposed level of service, and likewise an appropriation level, the Council sets a public hearing. Notice of such public hearing is made in the local official newspapers and a summary of proposed expenditure and revenue levels is included in that publication. According to state law, the tax rate can not be increased after publication of the proposed expenditure levels for the public hearing. During the public hearing, citizens are given the opportunity to voice their objections or support of the proposed budget as presented. After the public hearing, the City Council considers any comments made and then acts upon the approval of the budget.

The Council officially authorizes by resolution to certify with the County Auditor and the State Office of Management the adopted budget for the upcoming year on or before the state law deadline of March 15th. After certification, the budget is reviewed by staff and detailed information changed in light of City Council discussions. The budget is subsequently printed and available for distribution. The budget document then becomes an instrument and a guide for the Council and departments during the year for achieving the goals and objectives and providing programs and services as described in the budget.

Budget Amendment

The State Code of Iowa provides that "A city budget as finally adopted for the following fiscal year, becomes effective July 1st, and constitutes the city appropriation for each program and purpose specifies therein until amended as provided in this section. A city budget for the current fiscal year may be amended for any of the following purposes:

- To permit the appropriation and expenditure of unexpended, unencumbered cash balances on hand at the end of the preceding fiscal year which had not been anticipated in the budget.

- To permit the appropriation and expenditures of amounts anticipated to be available from sources other than property taxation, and which had not been anticipated in the budget.

- To permit transfers from the Debt Service Fund, the Capital Improvements Reserves funds, the Emergency Fund, or other funds established by state law to any other city fund unless specifically prohibited by state law.

- To permit transfers between programs with the General Fund. The budget amendment must be prepared and adopted in the same manner as the original budget,..."

Consequently, according to state requirements, a public hearing is set for the amendment of the current year's budget. The information supplied to the City Council and general public includes the public hearing notice, a detailed listing of proposed amendments by department. Each proposed amendment is likewise described as to its purpose or need. A budget amendment is to be completed by May 31st of each year in order to allow time for a potential hearing to be held. The decision on the protest hearing needs to be rendered before June 30th, the end of the fiscal year. Any amendment of the budget after May 31st, which is properly appealed and, likewise, without adequate time for hearing and decision before June 30th, is considered void.

Date: June 30, 2009

To: The Citizens of the City of Bettendorf

Subject: Fiscal Year 2009/10 Budget Message

The FY 2009/10 budget is hereby presented as reviewed and adopted by City Council after appropriate public information meetings and required public hearings. The emphasis of the budget process is on planning for anticipated operating expenditures, City services, personnel costs, capital expenditures and other related programs. It is during the City Council's review process that choices are made among competing demands for the City's fiscal resources. The City of Bettendorf's established budgetary process has resulted in a management-oriented budget document providing financial control, management information, planning and policy information and presents the City's goals and policies as an organization whose purpose it is to provide the citizens of Bettendorf, Iowa with the best possible programs and services for the dollars appropriated.

The Government Finance Officers Association of the United States and Canada (GFOA) recently presented the Distinguished Budget Presentation Award to the City of Bettendorf for its annual budget for the fiscal year beginning July 1, 2008. In order to receive this award, a governmental entity must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications medium. The award is valid for a period of one year (only). We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

For the last seventeen years, the City Council has used an outside facilitator to conduct a formalized goal setting process with the Mayor, Council and City management staff where priorities are identified and established annually. The Mayor and City Council's Top and High Priorities for their 2009 Targets for Action are listed below with a brief description. Additional Targets for Action including the Management Agenda and Five Goals to Guide the City's Future into 2014, can be found on pages 26-33.

2009 MAYOR AND CITY COUNCIL: TARGETS for ACTION

TOP PRIORITY:

1) **I-80 /Middle Road Development.**
The Council authorized the purchase of 22 acres of ground from James Criswell and a partner relationship with Jim Holst and Holst family to the accompanying 95 acres to the East to create a nice developable piece of ground on the NE quadrant of I-80 and Middle Road. This arrangement now allows for Economic Development to occur at this interchange

consistent with the City's long range plan. The combined effort between the Bettendorf Development Corporation (BDC) and the City's Economic Director was key to this strategy being implemented.

2) **City Revenue: Analysis and budget Guidelines/Direction**.
Given the current state of the national economy, the City Council requested Administration and Finance to provide more frequent and detailed financial reports in an effort to monitor trends relative to the City's fiscal condition. The first report was presented to Council on May 4, 2009 by the Finance Director. At that time, all revenue and expenditures were falling within budgeted amounts for FY 08/09. The next quarterly report will be presented to Council September 2009.

3) **New Major Park (North): Land Acquisition.**
The council believes that as the City continues to develop to the North and East, that an additional large park will be necessary to maintain our quality of life. To accommodate that strategy, the City **has entered into a purchase agreement with two property owners on Forrest Grove Road. The Council approved a purchase agreement for 92 acres of property contingent on acquiring the financing sources outlined in the agreement..**

4) **Snow Removal and Salt: Evaluation and Direction.**
The Council authorized a $1 million increase in the snow and salt budgets in Public Works for FY 2009/10 in direct response to extraordinarily high costs realized in FY 2008/09. As a result, the PW department entered into a large consortium purchasing group with the Iowa and Illinois Quad Cities and very favorable salt bids were received for the upcoming budget year. If favorable bids had not been received, the Council was prepared to review our current snow removal standards and make changes if necessary to stay within budget. Fortunately, favorable bids were received and our citizens will continue to enjoy the high standard of snow removal our City offers. The Council authorized the purchase and installation of an additional storage building for salt, which will enable the City to make and store purchases in larger quantities.

5) **Annexation: Policy Direction and Actions**
The Council continues to believe that discussion needs to occur regarding the city's potential for expansion and the implication of such. Council has directed staff to continue to pursue an analysis of the impacts.

HIGH PRIORITY:

1) **Eagles Building Direction**
The Council has attempted on two occasions to use the existing facility for public purpose without success. The council did receive a legitimate offer to purchase the building for $1 million pending a successful acceptance between the developer and main tenant. Since the offer, the tenant declined to pursue a lease and the offer was withdrawn. Council further directed staff to explore demolition if the offer was not successful. Staff is preparing information on demo options for Council review for the August 2009 policy discussion.

2) **Storm Water Management System and Policy Direction.**
The Public Works Director is preparing new standards in the form of Ordinance changes that would consider a stricter standard for release and continued acquisition of major

parcels in new development areas to assist in storm water detention/retention efforts. The Public Works Director will make a presentation on recommended changes in the 1st quart of FY 09/10.

3) **Downtown and Streetscape Master Plan**

With the recent development of the Quad City Waterfront Convention Center and the vision of the construction of a new signature I-74 bridge, the Mayor and Council feel that a new streetscape and landscape plan should be created to compliment both of these landmark structures in our community. In addition, the Council feels that the City's "Vision" needs to be expanded with a master plan of the core area of this new district. The Council received a report, May 2009, from the downtown streetscape committee, defining five downtown areas to be developed as part of a master plan . The committee is now working with the Community Development department on implementing a schedule on a prioritized basis. Budget dollar have been allocated in the CIP to begin this implementation in FY 09/10.

4) **Design Standards for Downtown-Riverfront.** Design standards for the Downtown Riverfront will be incorporated into the Streetscape Master Plan mentioned above.

5) **Fire Staffing: Direction and Funding**. As part of the FY 09/10 budget process, Council authorized the addition of three full-time fire fighters, effective 7/1/10, for a total staffing level of 25, including the Fire Chief.

2009 Management Agenda: Top Priority

1. Greening City Operations: Report, Policy and Actions
2. Process Improvement/Lean Initiative: Direction
3. Maintenance Center Building Renovation: Direction
4. TIF Policy
5. Innoprise Financial System
6. International Fire/Building Code
7. Minimum Housing Standards: Enforcement Monitoring
8. Deer Hunting Policy: Review and Refinement

Following the process of identifying annual goals and policy agenda priorities, detailed action plans are developed to address all policy agenda priorities. Specific departments are then identified in the action plans which are responsible to carry out each action step. Under the individual "Administration" Program Performance Budget sections of this document, action steps assigned to departments are listed under their Performance Objectives. The status on these action plans are reviewed quarterly by the Council with input from the City Administrator and Department Heads.

At the annual strategic planning sessions, both the Council members and City management staff reflect on accomplishments during the prior year as we attempt to redefine the City's goals and set out objectives as to how they can be achieved in both the long and short term. The process of developing comprehensive goals and policy agenda priorities for the City is an ongoing process as the needs of the community changes.

The process of incorporating the annual goals and action agenda priorities into the annual budget process is enhanced each year by having a budget kick-off meeting with the Mayor, City Council, City

Administrator and all City Department Heads at which time the Council reemphasizes the goals and action agenda priorities and identifies additional specific areas to be reviewed during the upcoming budget process.

A section of the budget planning manual distributed to department heads prior to their start on developing their budget requests includes a listing of all policy agenda priorities, as well as, a listing of the specific budget areas identified by the Council to be reviewed during the upcoming budget sessions. Department heads were directed to keep these policy agenda priorities and specific areas of budget review in mind when they were preparing and reviewing their FY 2009/10 budget submissions, highlighting whenever appropriate in their budget justifications and analysis, how their request supported and enhanced the Council identified goals and policy agenda priorities and specific budget areas of review.

TAX BASE GROWTH AND LOCAL ECONOMY

Property taxes continue to be the major revenue source for the City of Bettendorf. In FY 2009/10 property taxes will represent 27.28% of total City operating revenues, net of transfers (see pages 46 & 47). The City has seen increased reliance on property tax revenue over the last five years as a result of other revenue streams either decreasing or remaining relatively flat due to the current economy. The City has aggressively been establishing user fees in eight enterprise funds to help offset the cost of the City providing services to citizens when feasible.

The City Council was able to maintain the levy rate at $12.85 per $1,000/assessed valuation for FY 09/10, largely due to the rollback on residential property increasing from 44.0803% in FY 08/09 to 45.5893% in FY 09/10. Taxable valuations increased $69.5 million in FY 09/10, $40.7 million or 58.6% of the increased taxable valuation came from new construction within the City.

The FY 09/10 levy rate of $12.85 per $1,000/assessed valuation, will generate $19.5 million in property taxes. The City's General Fund Levy rate of $6.48340 per $1,000 assessed valuation is currently at 80% of the maximum $8.1 allowed by the State of Iowa. The 20% cushion currently reflects future levying capacity for the Council in excess of $2.4 million.

The City expects its tax base to continue to grow given the ample availability of developable land and strong ongoing development. Bettendorf, one of the Quad Cities of Iowa and Illinois, has experienced steady growth as evidenced by an increase both in population (11.2% since 1990) and full valuation. The City's full valuation, currently valued at $2.7 billion, has grown steadily at an average annual rate of 6.4% over the past five years. The City expects continued growth in residential development, as approximately 35% of the City's land remains available and primarily zoned as residential. Recent development in the City includes the construction of a 500 room expansion of the Isle of Capri Casino Hotel valued at over $30 million, Riverside Development Park, and Trinity Health Center. For FY 2009/10, the City's taxable valuation base (including TIF increment values) totals $1.6 million and the residential class of property represents 67.80% of that tax base.

The City continues to benefit from a diverse employment base, which includes the Rock Island Arsenal and John Deere. Socioeconomic indicators are significantly higher than state medians, with per capita and median family income levels at 142.6% and 138.8% of state levels, respectively. Unemployment levels, at 4.5% in May 2009, remains below both state (at 5.8%) and national (at 9.4%) averages for the same time period.

Overall, the City anticipates to collect $19,480,044 in property taxes in FY 2009/10 which is 4.9% more than FY 2008/09 taxes of $18,572,743.

FY 2008/09 ACCOMPLISHMENTS IN FINANCIAL MANAGEMENT

As we approach the close of FY 08/09, we are pleased to make particular note of several accomplishments in the management of the City's financial resources.

- On May 2, 2008, Moody's Investors Service upgraded our bond rating to Aa2 from Aa3 on the City's $52.2 million outstanding General Obligation Debt. In their published rating report, Moody's notes that the upgrade reflects the "City's stable local economy with favorable wealth levels; sound financial operations characterized by healthy reserves; and average debt burden with future borrowing plans."

- The City's financial operations continue to remain strong given healthy reserves, management's adherence to a formal General Fund balance policy, and significant operating margin within the tax rate limit. The City ended fiscal 2008 with a General Fund balance of $5.1 million, or a sound 26.1% of General Fund revenues, and slightly above its policy of maintaining 20% to 25% of operating expenditures. The City expects balanced operations for fiscal 2009, and currently reports stable revenues. The City accounts for gaming revenues within a separate fund, and while maintaining the ability to transfer funds to support general operations, expects to utilize gaming revenues largely to support enterprise fund operations and capital projects going forward. The City retains considerable revenue flexibility, as it currently levies only $6.48 of the $8.1 statutory limit on its General Fund Levy. If the City were to utilize the full extent of its General Fund levy, it would realize an additional $2.4 million annually.

- The City's overall debt burden (4%) remains manageable, due to anticipated tax base growth, conservative management, and support from non-levy sources. The City's direct debt is a more moderate 3.4%. Principal amortization is above average, with 66.2% of principal repaid in ten years. The City has adopted a very aggressive five-year capital improvement plan to address needed annual street and road improvements, as well as, many quality of life projects including recreation trails.

- The City of Bettendorf received the CAFR award (Certificate of Achievement in Financial Reporting) from the Government Finance Officers Association of the United States and Canada. This is the 18th consecutive year that the City has achieved this distinction.

FY 09/10 BUDGET HIGHLIGHTS

The City of Bettendorf's financial outlook for the next 30 months remains stable, despite the recent downturn in our national economy. The City continues to maintain healthy fund balances, has a history of conservative spending and stable revenue streams, and continues strong fiscal planning and adherence to fiscal policies. The FY 2009/10 budget implements "long-term" solutions to offset revenue shortfalls and increased expenditures currently facing the City and includes the following:

- Maintains property tax levy rate at $12.85 per $1,000 assessed value..

- Provides funding for all existing City services. Stabilized most operating expenses through continued efforts to improve efficiencies. Budget includes $1,000,000 for additional road salt, 4% wage increases for all union and non-union employees, and funds three additional firefighters effective 7/1/10, consistent with the Fire Chief's 10 year staffing plan.

- Conservatively projects major revenues to remain stable.

- Continues commitment towards Code Enforcement Program: $120,000.

- Managed growth in health care costs. Average 2.2% increase over last five years. Made plan design changes & employees began premium share, 7/1/07. Current renewal .1% increase.

- Continue to manage our Work Comp insurance costs**.** Anticipate $62,101 fee increase**;** Zero injuries in Garbage/Recycling after purchasing automated trucks; current Mod rate 1.0 due to a couple of high dollar claims, anticipate 5% State of Iowa published rate increase.

- Funds fourth year of four year contracts with all bargaining units including 4% Cost of Living Adjustment (COLA) increases for all union and non-union employees. All other employee benefits including health insurance, step increases, merit increases and deferred compensation remain at the same level as FY 08/09 or according to union contract.

- Fully funds Police/Fire Pension out of Pension Levy Rate of $.50536/$1,000 assessed value - $737,679. City share down from 25.48% in FY 07/08 to 17% for FY 09/10.

- Funds new Transit Circulator program. Capital and Operating funded through Federal and State grants: $1,191,467.

- Continues to supplement the budget with user fees, when appropriate, to stabilize property tax levy rate.

- Continues reliance on Gaming Revenue to supplement the operating budgets of all Enterprise Funds in an effort to minimize user fees. Developing plan to reduce reliance on Gaming Revenue to supplement Enterprise Funds, with gaming currently capped at $1,935,000.

- Funds first full year of QC Waterfront Convention Center: $3,108,495

- Increases fees 3%to balance the Solid Waste Program, effective April 1, 2009 as follows:

Cart Size	Current Monthly Fee	Current Annual Fee	4/1/09 Monthly Fee	New Annualized Fee	Annual Increase
32 gallonl/2 x per month	5.67	68.04	**5.84**	**70.08**	2.04
32 gallon	8.50	102.00	**8.76**	**105.12**	3.12
65 gallon	11.33	135.96	**11.67**	**140.04**	4.08
95 gallon	14.16	169.92	**14.59**	**175.08**	5.16

- User fees to balance the Stormwater Enterprise Fund remain unchanged at $2.00 ERU. Funds $910,000 in stormwater capital projects next year.

- Maintains user fees to balance the Sewer Enterprise Fund at $1.68 per 100 cubic feet of flow. Funds $1.3 million of Sewer capital projects next year.

- Funding is provided for new and replacement vehicles in the amount of $2.71 million and electronic equipment in the amount of $135,124.

- The Five-Year Community Investment Program adopts a very aggressive capital budget for the fiscal year 2009/10, totaling $22.6 million, as discussed during the final budget work sessions

with Council. It should be noted that all projects identified in the Capital Improvement Program for FY 2009/10 must come before Council individually for formal approval by resolution prior to construction or acquisition.

Total City Budget. The City's budget as adopted funds all existing City services and secures all of the Mayor and Council's goals for FY 2009/10. The City Council adopted a balanced budget for FY 09/10, net of transfers, in the amount of $74,472,941. The major changes in the budget are explained in the following sections:

General Government Activities:

The following schedule presents a summary of General Fund, Special Revenue Funds, Debt Service Funds and Capital Project Funds budgeted revenues, net of transfers and TIF bond proceeds, for the fiscal year beginning July 1, 2009 and the amount and percentage of increases and decreases in relation to prior year amended revenues.

Revenue Source	FY 2009/10 Budget	Percent of Total	$ Change from FY 2008/09	Percent of Change from FY 2008/09
Net property taxes	19,480,044	36.44%	907,301	4.89%
TIF revenues	3,388,307	6.34%	(49,016)	(1.43%)
Other city taxes	8,185,324	15.31%	35,801	0.44%
Special assessments	10,800	0.02%	(1,466)	(11.95%)
Licenses and permits	504,060	0.94%	99,947	24.73%
Charges for services	372,019	0.70%	4,916	1.34%
Intergovernmental	7,452,795	13.94%	1,126,193	17.80%
Use of money	1,038,555	1.94%	(178,199)	(14.65%)
Proceeds of long term debt	11,000,000	20.57%	(2,700,000)	(19.71%)
Other	2,032,635	3.80%	839,967	70.43%
Total	**53,464,539**	**100.00%**	**85,444**	**0.16%**

A recurring challenge for the City of Bettendorf involves the revenue side of the financial picture. Property taxes represent 36.44% of the total revenue sources available in the City's Governmental Funds. Of the remaining 63.56% of the revenue derived from non-property tax sources, a significant reliance from other city taxes continues (15.31%), which is comprised largely of hotel/motel taxes, local option sales tax and gaming revenue. Intergovernmental revenue also constitutes a significant portion of total revenues for FY 2009/10, due to several large infrastructure CIP projects qualifying for Federal reimbursement. Revenue from Charges for Services is up slightly from the previous year. The City Council maintains an optimistic outlook that the high level of citizen participation/activity in programs that the City has experienced in the past will be continue to be consistent in FY 2009/10. Building permits for new construction have reduced in the last two years but are optimistically expected to remain strong. Even though efforts to increase non-property tax revenues continue, the City has been forced to rely more heavily on its major controllable revenue source - property taxes - to cover expenditures.

NET PROPERTY TAXES: Net property taxes are comprised of current taxes levied on property less estimated uncollected taxes on the current levy plus delinquent property taxes from prior years. Net property tax collections increased 4.89% over FY 2008/09 levels, or $907,301. The City Council was able hold the levy rate per $1,000/assessed valuation at $12.85 to balance the FY 2009/10 budget which included funding the following: 1)Cost of living increases of 3.0, 2)Funding the addition of three full time firefighters at approximately $225,000, 3)Fully funding the police & fire pension costs and 4)Funding for the salaries and operating expenditures of the economic development program. The tax impact on the average residential homeowner is a 4.22% increase in property taxes. The tax impact on

an average commercial property owner equates to a change only if the property had a valuation change from the previous year.

Looking forward, the City currently has 20.0% of the General Fund operating tax rate available for future property tax growth ($6.4834 verses $8.10 State cap) which combined with ample unrestricted fund balance reserves and a $0.27 emergency levy should provide the City financial flexibility well into the future.

TIF REVENUE: TIF revenues are the proceeds from a tax authorized by ordinance in an urban renewal area. The funds may be used to pay principal and interest on loans, advances, indebtedness or bonds obtained for urban renewal purposes. For FY 2009/10, $3,388,307 will be generated from the following projects: NEPCO, Olympic Steel, GRAFCO, Trinity Hospital, Greystone, Home Depot, Duck Creek Plaza, Autotech Technologies, Eyesurgeons Associates, Isle of Capri, Quad City Area Realtors, State Street Redevelopment, Windmiller, Fields Development, L3 Properties and Rivers Edge. The Council prefers that the debt structure on TIF projects that are cash flowed by the Capital Projects Fund are limited to a maximum of ten years and preferably between five to seven years if possible.

OTHER CITY TAXES: Other City Taxes are comprised primarily of Excise Taxes, Mobile Home Taxes, Hotel/Motel Tax, Local Option Sales Tax, Cable TV Franchise Tax and Gaming Revenue from riverboat gambling boats. Other City Taxes are expected to remain relatively constant with current levels for FY 2009/10, projected up .44%. The outlook for continued benefits from the Riverboat Gaming Industry is optimistic due to the Iowa Legislature recently adopting landside gaming. The City hopes to realize more than $1.9 million from gaming revenue for FY 2009/10.

It should be noted that the Mayor and Council are committed to balancing future City operating budgets without the inclusion of gaming revenue, when possible. The Council intends to use gaming revenue to supplement the capital projects budget and for “one-time” purchases of capital equipment verses “on-going” operating expenses.

SPECIAL ASSESSMENTS: Special Assessment revenue is money paid by the benefited property owner in accordance with the City’s Assessment Policy. Special Assessments are projected to total only $10,800 due to fewer projects being assessed. In December 1995, the City completely revised its assessment policy and the outcome has proved to be very beneficial to property owners but will reduce the available revenue stream to the City for future projects.

LICENSES AND PERMITS: Licenses and Permits primarily include general fund receipts from City collected revenue on such items as cigarette licenses and various building permits. For FY 2009/10 this revenue stream is expected to increase due to exceptionally high revenues projected to be collected from new development within the 5th ward.

CHARGES FOR SERVICES: Charges for Services include revenues from the collection of various fees. Charges for Services now comprise a very small portion of total governmental funds revenue. The City now has nine Enterprise Funds and four Internal Service Funds that properly account for the majority of the City’s Charges for Services. For FY 2009/10 charges for services in the governmental funds are projected to increase about 1.34% from last year. All charges for services are expected to remain relatively stable compared to FY 2008/09 levels.

INTERGOVERNMENTAL: Intergovernmental revenue includes Federal Grants and Reimbursements, State Shared Revenues and Local Grants and Reimbursements. For FY 2009/10 intergovernmental revenue is reflecting an increase of $1,126,193 due largely to the paving of Belmont road and the replacement of 23rd Street with approved Federal grants.

USE OF MONEY: Use of money and property includes interest, rents and gains/losses on investments. For FY 2009/10, this revenue stream is projected to decrease about 14.65% due to the expected volatility of interest rates into the future. Total investment income in the governmental funds is project to total $1,038,555 for FY 2009/10.

PROCEEDS OF LONG-TERM DEBT: Proceeds of Long-Term Debt include proceeds from bond sales or other long-term obligations. For FY 2009/10, $11.00 million is projected to be issued for essential corporate purpose projects in the Capital Improvement Program. For fiscal years 2009/10 – 2013/14 annual bonding is planned between $8 - $14 million for each year.

OTHER: Other revenue includes miscellaneous sources of revenue that cannot be properly classified in the other revenue categories listed above. For the City, these sources include the sale of fixed assets, sale of land, local grants, donations, and refunds and reimbursements. Miscellaneous revenue under this category totals $2, 032,635 for FY 2009/10.

The following schedule presents a summary of General Fund, Special Revenue Funds, Debt Service Funds and Capital Project Funds budgeted expenditures, net of transfers and TIF Debt for the fiscal year beginning July 1, 2009 and the percentage of increases and decreases in relation to prior year amounts.

Expenditures	FY 2009/10 Budget	Percent of Total	$ Change from FY 2009/10	Percent of Change from FY 2008/09
Public Safety	9,708,327	18.03%	195,842	2.06%
Public Works	3,663,697	6.80%	(598,334)	(14.04%)
Culture & Recreation	3,780,486	7.02%	93,953	2.55%
Community & Economic Development	2,283,179	4.24%	115,332	5.32%
General Government	3,418,327	6.35%	54,454	1.62%
Debt Service	8,344,584	15.49%	(197,035)	(2.31%)
Capital Projects	22,656,349	42.07%	(1,877,495)	(7.65%)
Total	**53,854,949**	**100.00%**	**(2,213,283)**	**(3.95%)**

Total Governmental Funds expenditures for fiscal year 2009/10 are budgeted to decrease 3.95% or $2,213,283 below current levels. However, net of Capital Outlay and Debt Service payments the net change between the two years is actually a decrease of only $138,753 or .6%. To balance the budget, the Council froze most of the City's operating budgets and increases occurred due to negotiated wages and benefits for all employees and liability insurance. Wage and benefit increases negotiated with union contracts averaged 3% across all funds. The budget includes funding for 196.21 full-time equivalent positions and corresponding benefits.

The City of Bettendorf is a growing community and as a result, continues to finance an aggressive capital projects program. The City has allocated $20 - $25 million for various capital improvement projects, as well as over $1 million in capital equipment over the last two years.. A complete summary of all capital projects and equipment can be found under the Capital Project Funds tab of this document.

Debt Service payments are decreasing $197,035 from FY 08/09. The City's overall debt is structured with a rapid payout of principal and slightly increasing total annual debt service requirements annually through FY 2014/15. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found under the Debt Service Fund and Capital Projects Funds section of this document.

Enterprise Funds. Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the Council has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Sewer Utility Fund. The Sewer Utility Fund accounts for the total operation of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation) all capital projects and equipment and all bond issues. Effective in April 2008 the sewer usage rate was increased from $1.48 to $1.68 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio. This was the first increase in the rate since March of 2002. The fund is projected to have an ending cash flow balance of $1,591,719 million by June 30, 2010. The City plans to continue to fund future sewer improvements through the fund balance as much as possible. In the spring of 2008 the Council bonded for $2.505 million for various sewer projects. Additional detail on the Sewer Enterprise Fund can be found beginning on page 329.

Solid Waste Management Fund. The Solid Waste Management Fund accounts for the operations of the City's garbage, recycling, yard waste and bulky waste collection services. Effective in the fall of 2004, the City began an automated garbage collection program that is paid for through user fees. Through this program the City has offered a higher level of service and increased efficiencies in delivering the service. Residents are charged a fee for the size cart they choose, in addition to a monthly base fee. The City offers a year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City raised the fees 3% for Solid Waste Collection effective April 1, 2009 and continues to offer its yard waste program for $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. The ending cash balance in this fund at 6/30/10 is projected to be $1,161,092. The annual depreciation of vehicles is due to the increase in the cash balance. The fund will be replacing 4 garbage packers in FY 1009/10 and will fund them through issuing a note for $750,000. This fee-based program will demand considerable monitoring in future years to ensure that user fees continue to cover expenses. Additional information on the Sold Waste Management Fund can be found beginning on page 336.

Family Museum of Arts and Science Fund. This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through the operations of a family museum and teaching of the performing arts, visual arts and sciences. The facility opened its doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 40% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 60% will be subsidized through property taxes and hotel/motel taxes. Operations are currently subsidized by gaming revenues so no significant change in Retained Earnings will occur, since operations will normally just break-even for reporting purposes annually. Additional information on the FMAS Fund can be found beginning on page 349.

Palmer Hills Golf Course Fund. This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation, and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the Enterprise Fund has provided management and the Park Board with improved financial reporting and control. For FY 2009/10, an ending balance in Retained Earnings for the fund is budgeted at $1,938,097, a decrease of $73,151 due largely to depreciation expense

associated with the new facility built in 2006. Cash reserves are estimated to total $640 at the end of FY 2009/10. Trending on rounds at the golf course has been down over the last several years. Management staff will be reviewing revenues and expenditures over the next year to maximize efficiencies. Additional detail on the Palmer Hills Golf Course can be found beginning on page 368.

Life Fitness Center Enterprise Fund. This fund was established 7/1/96 with the intent to manage the operations of the Life Fitness Center and Municipal Pool similar to that of a private business. Effective with the opening of the new Splash Landing Pool in June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Fitness Center completed construction of an indoor lap pool during FY 2000/01 and the cardio room was expanded in FY 2003/04. Over the last several fiscal years, the Fitness Center has been deficit spending and drawing down cash reserves. During the FY 2006/07 budget sessions the Council had in depth discussions centering on the future of the Life Fitness Center. The final budget decision by the Council was to assist the Park Board in limiting the continued losses at the Life Fitness Center operation. In so doing, the Council agreed to a two year continued operation with a total capital and operating subsidy of not to exceed $800,000. The Life Fitness Center continues to be a topic of discussion during the FY 09/10 budget process. With the help of operating and capital subsidies the Life Fitness Center was re-branded. The results have been very positive but expenditures are expected to continue exceeding revenue going forward. The Park Board, Mayor and Council, and staff will continue to closely monitor operations since cash reserves are projected to be nearly depleted by the end of the fiscal year. Additional information on the LFC can be found beginning on page 376.

Splash Landing Enterprise Fund. Splash Landing, the City's public swimming pool, opened the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. This fund is expected to break even each year, and the City Council has made a commitment to fund any operating shortfall through transfers in from the Gaming Fund. For FY 2009/10, that amount totals $67,873. Additional information on Splash Landing can be found beginning on page 382.

Storm Water Utility Fund. The Mayor and Council established a Storm Water Utility August 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the amount of impervious area by property type. The fee was increased from $1.50 to $2.00 per ERU per month beginning April 1, 2008. The Council issued $2.510 million in bonds the spring of 2008 to pay for water detentions at Hopewell and Ginger Creek, as well as to fund numerous small projects throughout the City. Estimated cash reserves at June 30, 2010 total $71,993. Additional information on the Storm Water Fund can be found beginning on page 388.

Public Transit Funds. This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assistance, State of Iowa, and operating and transfers from the General Fund. Estimated cash reserves at June 30, 2010 total $54,682. There is also a new program called the Quad Cities Metro Riverfront Circulator Project that will start beginning July 1,2009. It represents a coordinated effort between the three Quad Cities transit systems to seamlessly link four cities in the Iowa-Illinois Bi-State area. It is funded through a three year Federal Transit Assistance grant and other Transit systems donations. Bettendorf Transit will receive and administer

the grant monies and will implement and manage daily operations of the route. Additional information on Public Transit can be found beginning on page 394.

QC Waterfront Convention Center This fund accounts for the construction, operations and maintenance of the QC Waterfront Convention Center (QCWCC) which is located downtown City of Bettendorf on State Street. The City of Bettendorf has entered into an agreement with the Isle of Capri, a local riverboat casino and hotel operator to manage the facility. Construction costs for the Center were funded partially by TIF Bonds issued by the City. Construction was completed and the QCWCC opened in February of 2009. The fund is targeting revenues of $3,205,138 and expenditures of $3,108,495 in FY 2009/10. As of July 1, 2009, the City has $13,565,000 of general obligation notes outstanding in the QCWCC Fund. The principal and interest payments of these notes will be funded by a combination of TIF revenues, grants from the Scott County Regional Authority and Scott County and contributions by the Isle of Capri. Additional information on QC Waterfront can be found beginning on page 402.

Internal Service Funds.

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund. The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that "the reserves held at the end of the plan year, February 200 and the accrual rates established for use in the plan year beginning March 1, 2009 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the terms of the plan and include appropriate provision for all actuarial items which ought to be established." Budgeted expenditures for FY 2009/10 are projected to increase about 2.1% due to rising costs. The city has secured several significant changes to the design of the health plan with four of the City's bargaining units including increased deductibles and co-pays which will assist in controlling some of the escalation of health care costs through June 30, 2010. The city has been working with the City's independent claims Administrator and Health Committee in hopes to find additional ways to save costs on future health insurance claims. More detail on the Health Insurance Fund can be found beginning on page 410.

Risk Management Fund. The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. For FY 2009/10 premiums on the City's workman's compensation insurance will increase 14.1% due to recent claim history. Overall, total insurance premiums will decrease 2.86% over current levels. Effective with FY 2004/05, the City contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and the Iowa Municipalities Workers' Compensation Association (IMWCA) to provide worker's compensation insurance. The insurance market has increased premiums dramatically the last couple of years but fortunately our costs have leveled out. More detail on the Risk Management Fund can be found beginning on page 416.

Municipal Garage Fund. The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even for FY 2009/10, and the goal is to charge back to the other City departments only the amount needed to cover operating

expenses, including depreciation and any capital equipment. More detail on the Garage Fund can be found beginning on page 422.

Governmental Fund Balances. All of the City's Governmental Funds balances are budgeted to be maintained at adequate levels (see Fund Equity Statements on pages 471-481).

General Fund: The General Fund is expected to end the year with a $4.99 million fund balance. The ending fund balance as a percent of total expenditures in the fund will represent a level of 24.4% or a level sufficient to fund about three months of the new fiscal year's expenditures prior to the receipt of property tax revenues in October. (In Iowa, property taxes are paid in two installments due September 30th and March 31st). A complete discussion of the General Fund and a ten-year history of the City's General Fund Balances begins on page 67 under the "General Fund" section of this document. Since FY 1991/92, the General Fund balance has been maintained or exceeded the City's fund balance policy, and has been drawn down only for planned, one-time capital expenditures. A complete discussion on the City's General Fund can be found on pages 67-73.

Special Revenue Funds: Most Special Revenue Fund Balances for FY 2009/10 have been maintained at stable levels as compared to FY 2008/09. The biggest fluctuations have occurred in the City's Road Use Tax Fund and all of the TIF Funds. The Road Use Fund will have a planned draw down for FY 09/10 due to increases in costs of road salt over the last several years. The TIF (Tax Increment Financing) funds will increase ultimately to zero at the end of the payback period for the debt schedules or cash flowed incentives from the Capital and Economic Development Funds. More detail on the Special Revenue Funds can be found starting on page163.

Debt Service Funds: The City's Debt Service Fund Balance is projected to total $876,391 at the end of FY 2009/10. The City tries to manage its debt/CIP program to allow for level annual principal and interest payments, without increasing the property tax levy rate. A complete discussion on the City's Debt Service Fund begins on page 235.

Capital Projects Funds: The fund balances throughout all of the City's Capital Project Funds fluctuate from year-to-year depending on the Council's priorities. The City's Capital Projects fund balance will range anywhere from two or three hundred thousand dollars to millions of dollars depending on the timing of receiving bond proceeds and where we are at in the construction season. The largest source of revenue in this fund is bond proceeds, followed by local option sales tax, Federal Grants and interest income. The Capital Projects Fund is discussed in depth under the Capital Projects Funds section of this document beginning on page 270.

The Riverboat Gaming fund balance will range from $0 into the millions of dollars, depending on whether the Council authorizes the expenditure of funds. This fund accounts for gaming revenue received from the Isle of Capri gambling boat, with expenditures made generally for one-time capital projects or equipment. The fund balance will grow as Council accumulates funds for large capital projects, and will rapidly deplete with the expenditure of funds for those projects.

The fund balances in the Vehicle Replacement Fund and Electronic Equipment Replacement Fund usually remain the most stable because they account for planned replacement of existing vehicles and equipment. Planned replacements for vehicles average every five to eight years and three years for electronic equipment.

The Capital Projects/Local Option Sales Tax & Interest Fund was established to segregate the 40% of total Local Option sales Tax that by voted referendum must be used for funding capital projects or equipment. See pages 284-301 for the five-year plan for the use of these revenue sources.

Listed below are the projected fund balances for the City's Governmental and Proprietary funds as of June 30, 2010 and how they compare to the City's policy of minimum fund balances: Only the funds affected by the policy are included (See policy in Supplemental section of this document page 454-459).

Fund Type	June 30, 2009 Budgeted Fund/Cash Balance	City Policy	Projected as of June 30, 2009
General Fund	$4,986,974	20%-25% of annual operating expenses	24.44%
Road Use Fund	$183,293	20%-25% of annual operating expenses	5.06%
Employee Health Insurance Fund	$977,806	Cash Reserves 20-25% of annual operating expenses	39.10%
Risk Management Fund	$612,146	$500,000 minimum cash balance	$612,146
Debt Service Fund	$876,391	$500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments	$876,391
Splash Landing	$0	As a minimum: Cash Reserves 30% of annual operating expenses	0%
Life Fitness Center	$125,000	As a minimum: Cash Reserves 30% of annual operating expenses	14.22%
Palmer Hills Golf Course	$640	As a minimum: Cash Reserves 30% of annual operating expenses	0%
Family Museum of Arts & Science	$335,019	As a minimum: Cash Reserves 30% of annual operating expenses	18.51%
Recycling/Solid Waste Management	$1,161,092	As a minimum: Cash Reserves 30% of annual operating expenses	60.36%
Sewer Enterprise Fund	$1,591,719	As a minimum: Cash Reserves 30% of annual operating expenses	49.19%
Stormwater Enterprise Fund	$71,993	As a minimum: Cash Reserves 30% of annual operating expenses	9.17%

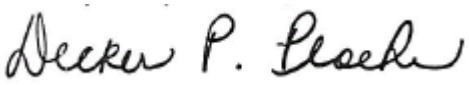
SUMMARY

The preparation of the fiscal year 2009/10 budget involved an overall team effort by City staff and City Council. The Mayor and City Council are very pleased to have balanced the FY 2009/10 budget. They thank all department heads for diligently managing their budgets and for their part in maintaining the City's sound financial management practices. They also express their sincere appreciation to Lori Ulloa, the City's Manager of Accounting, her staff, and to Jason Schadt the City's Financial Coordinator for their contributions toward the preparation of this document.

Given the financial conditions in the State and in the community, the challenge to continue high levels of service to the community is one that staff and Council must approach together. Decisions on levels of service to be provided throughout the community have and will continue to generate much discussion, especially when financial resources become more limited and demand for services increases.

The City will continue to look toward cooperative efforts between other governmental agencies in order to provide for the best overall level of service to the community as a whole. With strong leadership and a commitment to improve the quality of life in the community, the Mayor and Council are looking forward to working with City staff and the citizens of Bettendorf during the upcoming year to achieve the goals, objectives, programs and services outlined in this budget.

Respectively submitted,



Decker P. Ploehn — City Administrator

Carol A. Barnes — Finance

Vision

The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value-based principles that can guide policies, decisions and operations.

Our Vision is.....
The City of Bettendorf is a premier city in which to live.

The city of Bettendorf is the most livable community for families with rich educational, cultural and recreational opportunities where we enjoy a vibrant riverfront and a growing, competitive business environment.

We take pride in our great community.

Mission

The Mission for the City of Bettendorf defines the purpose of the organization.

Our Mission is....

Bettendorf citizens value safety, education, families and cultural and recreational opportunities.

- **They expect good communication, quick response, and quality services.**

- **They want wise planning and effective use of resources.**

- **The City of Bettendorf responds to these diverse community expectations by delivering the finest services making Bettendorf a**

Premiere Place to Live.

Core Beliefs

Core beliefs are value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the city conducts business.

Our core beliefs are...
Teamwork
Professionalism
Responsibility
Pride

Our belief in teamwork means we....
- Encourage cooperation.
- Communicate effectively.
- Practice open-mindedness.
- Support city decisions.
- Acknowledge the contributions of all.

Our belief in professionalism means we....
- Treat others with honesty and respect.
- Inspire creativity and innovation in ourselves and others.
- Take a thoughtful approach to planning and problem-solving.
- Engage in continual skill development and personal development.
- Encourage leadership development.

Our belief in responsibility means we...
- Always consider organizational and community impact.
- Always seek opportunities for improvement.
- Accept accountability for results.
- Take responsibility/seek solutions/solve the problem.
- Know City vision, mission, core beliefs, services and their connection to our job duties.

Our belief in pride means we...
- Recognize and celebrate each others efforts, contributions and quality results.
- Maintain a positive attitude.
- Exhibit a positive approach to citizens, customers, and co-workers.
- Promote the city to the community.
- Strive to be known and recognized for our quality services

Key Vision Components and Their Meanings

Premier City

- Pacesetting
- Progressive
- Cutting edge
- Service excellence
- Uses best management practices

Most livable community for families

- People feel safe and secure
- All generations of the family feel welcome.
- People have convenient access to services, shopping and leisure amenities.
- People enjoy great parks, connected bike and hike trails, and green areas.
- Residents and businesses have access to state-of-the-art technology infrastructure.
- Young families to seniors find housing opportunities.

Rich educational, cultural and recreational opportunities

- Every family member has a choice of leisure time activity.
- Citizens have the use of a top quality library that offers a variety of programs and services.
- Residents and visitors have opportunities for life-long learning from the programs and services offered at our Family Museum.
- Everyone finds convenient opportunities through the programs and services offered at recreational facilities. Students attend schools that are among the best in Iowa and the nation.

Vibrant Riverfront

- The Mississippi River provides a beautiful gateway to Bettendorf
- Residents have access to the river for active and passive leisure activities.
- Tourist are drawn to the riverfront to enjoy anything from walking to gaming.
- The riverfront has a charming, quaint feeling and character
- Healthy businesses exist along the river.
- People enjoy unmatched vistas and views of the river.

Growing, competitive business environment

- High technology businesses locate here and build their companies here
- The I80/Middle Road area is a successful high technology business park.
- Multiple business and commercial centers exist within Bettendorf at downtown, Duck Creek, I/80Middle Road and along major corridors.
- Medical businesses provide the best local healthcare. Quality retail businesses provide convenient shopping opportunities.
- City government is friendly to small business by being responsive and supportive.

Pride in our great community

- Citizens trust city government and community leaders Residents, businesses, schools and the city work together as partners sharing resources for the benefit of the community.
- Residents and businesses give to the community by contributing time and resources.
- Community and neighborhood events pull residents together building a strong sense of community.
  Citizens are well informed and are involved in shaping Bettendorf's future.
- People are friendly, welcome new ideas and respect others.
- Citizens are proud to say, "We are from Bettendorf, Iowa."

City Council Agenda Targets for Action 2009

TOP PRIORITY

- I-80/Middle Road Development
- City Revenue: Analysis and budget Guidelines/Direction
- New Major Park: Land Acquisition
- Snow Removal and Salt: Evaluation and Direction
- Annexations: Evaluation, Direction and Actions

HIGH PRIORITY

- Eagles Building: Direction and Actions
- Stormwater Management: Direction and Actions
- Downtown Streetscape: Plan and Actions
- Design Standards for Downtown-Riverfront
- Fire Staffing: Direction and Funding (Budget Discussion)

Management Agenda 2009

1. Greening City Operations: Report, Policy and Actions
2. Process Improvement/Lean Initiative: Direction
3. Maintenance Center Building Renovation: Direction
4. TIF Policy
5. Innoprise Financial System
6. International Fire/Building Code
7. Minimum Housing Standards: Enforcement Monitoring
8. Deer Hunting Policy: Review and Refinement

Goals to Guide Our Future Through 2014

- Financially Sound City Providing Quality City Services
- Premier Place to Live in Quad Cities
- Orderly Growth and Quality Development
- Growing Current Businesses and Attracting New
- Businesses Riverfront/Downtown Development - Destination for Entertainment and Living

Goal 1 Financially Sound City Providing Quality City Services

Objectives

- Provide Services in a customer-friendly manner.
- Have a premier workforce that is well-trained and competitively compensated.
- Have a balanced budget with adequate resources for services and reserves.
- Provide services in an efficient manner with convenient access to users.
- Continuous management and services improvement process.
- Align the organization with Vision, Mission and Beliefs.

Challenges and Opportunities

- Political access and influence: State of Iowa and federal government.
- Service expectations of the city and potential increases during tight economic times
- National economy and recession and potential impact on city revenues and service demands.
- Funding available form stimulus packages.
- Leveraging city resources through partnerships and grants.
- Defining “green” and “sustainable” and the application of these concepts to city operations.
- Potential decline in property values, tax base and new building permits.
- State legislative actions: tax reform, impacts on city revenues.
- Future of gaming revenues and use of these revenues for operations and capital.
- Expanding and diversifying revenue options.

Goal 2 Premier Place to Live in Quad Cities

Objectives

- Residents and property owners recognizing and carrying out their responsibility with city property codes.
- Recognized as the "Safest City".
- Livable homes that are well maintained and attractive.
- More attractive streetscapes and gateways.
- Maintain top-quality facilities and programs for leisure time.
- Greater sense of community and participation.

Challenges and Opportunities

- Financial support for Parks and Recreation.
- Parkland acquisition and funding.
- Becoming a walkable, bikeable community.
- Funding for quality of life amenities.
- Residents and property owners taking responsibility for property upkeep and maintenance.
- Responding to the needs of an expanding senior population.
- Beautifying and cleaning up the city.
- Youth activities and programs at the learning campus.
- Keeping life fitness center efficient and production.
- Working with school districts on community amenities.
- Keep community center efficient and productive.

Goal 3 Orderly Growth and Quality Development

Objectives

- Managing growth: financial and service capacity, contiguous development and infill development.
- Effective road and street system at city standards.
- New development consistent with standards and plans.
- Sufficient resources to provide infrastructure and services to new development.
- Effective sanitary and storm water management systems that are comprehensive and citywide.

Challenges and Opportunities

- Sewer problems: I & I.
- Potential for annexations.
- Managing stormwater.
- Aging infrastructure and replacement costs.
- Slowing commercial and housing market due to recession.
- Diversifying housing options.
- Opportunities for growth in North Bettendorf.

Goal 4 Growing Current Businesses and Attracting New Businesses

Objectives

- Retain and grow quality businesses and support (through Chamber).

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- Attract quality new businesses (with BDC).
- Expand retail opportunities - Places to shop for residents and guests.
- More diverse businesses and tax base that are insulated form economic changes.
- Get business leaders (who reside in Bettendorf) involved and providing leadership.
- Participate in regional Quad Cities economic development.

Challenges and Opportunities

- Effective business retention and growth.
- Relationship with Quad City Development Group.
- Uncertain national and local economy.
- Business retention and growth.
- Using BDC as an economic expansion tool.
- Aging commercial strip centers.
- Potential expansion of opportunities from the Rock Island Arsenal.
- Renewable and wind energy potential business development.
- Competition from other communities and areas.

Goal 5 Riverfront/Downtown Development- Destination for Entertainment and Living

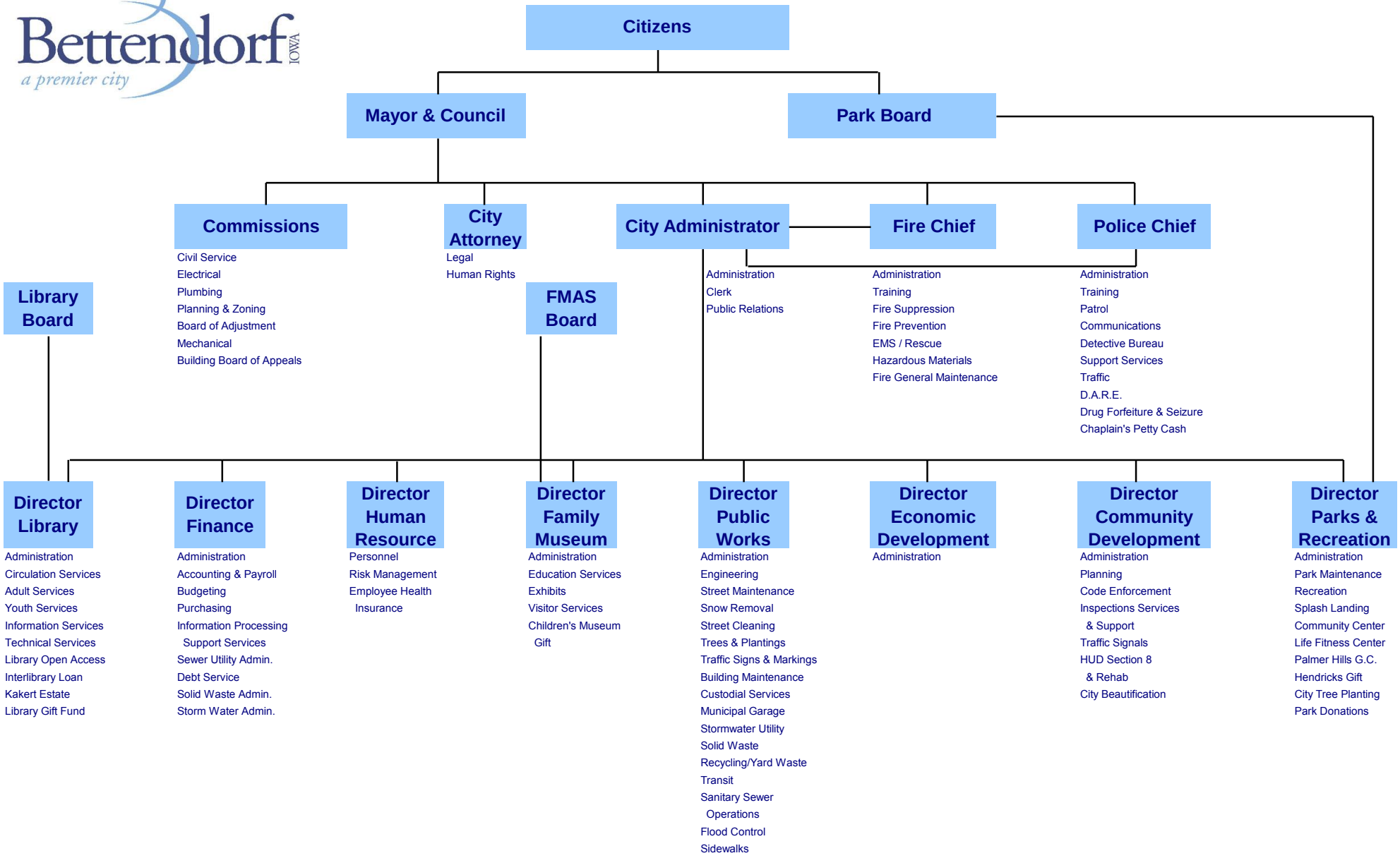
Objectives

1. Encourage mixed-use development in downtown and along riverfront.
2. Have numerous reasons for our citizens to go downtown.
3. Increase businesses in downtown with an expanding tax base.
4. Develop destination point for business and tourism.
5. Have adequate consumer services in the downtown area for individuals who choose to live here.

Challenges and Opportunities

1. Successful first year for the Waterfront Convention Center.
2. Attracting appropriate businesses to downtown.
3. Enhancing appearance of entrances and corridors.
4. Potential development of Greenbridge Property.
5. Establishing community open space.
6. Expanding residential opportunities in downtown and along the river.
7. Timeframe for bridge construction: 2018-2020.
8. Increasing public access and use of riverfront.

City of Bettendorf Organizational Structure



Fiscal year 2009/2010 Budget

Michael J. Freemire, **Mayor**

Lisa M. Brown
Alderman at Large

Timothy A. Stecker
Alderman at Large

Dean Mayne
First Ward Alderman

Joseph H. Douglas
Second Ward Alderman

Debe L. LaMar
Third Ward Alderman

Patricia A. Malinee
Fourth Ward Alderman

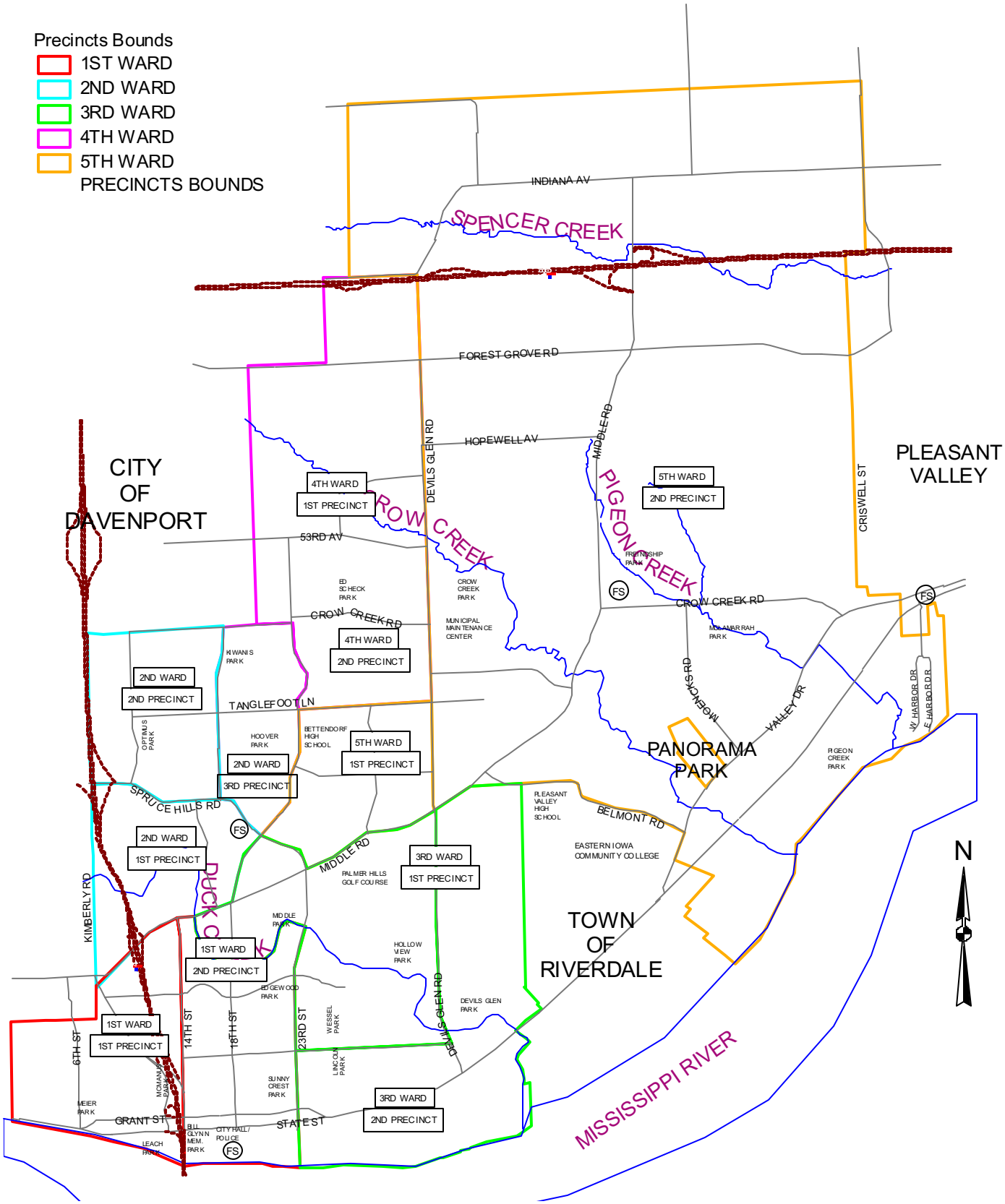
James A. Stewart
Fifth Ward Alderman

Decker P. Ploehn, City Administrator

DEPARTMENT HEADS

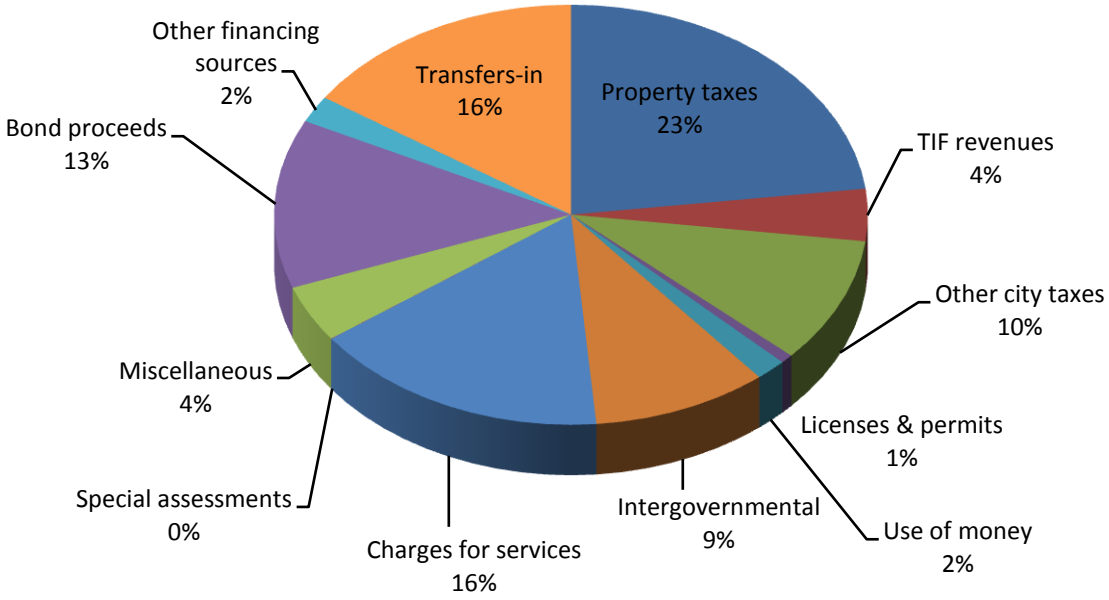
Carol A. Barnes.....Finance Director
William M. Connors..... Community Development Director
Steven M. Grimes .....Parks & Recreation Director
Gregory S. Jager..... City Attorney
Tracey K. Kuehl .....Family Museum of Arts & Science Director
Wallace C. Mook.....Public Works Director
Steven P. Nielson ..... Library Director
Philip J. Redington.....Police Chief
Kathleen M. Richlen.....Human Resources Director
Steven J. Van Dyke .....Economic Development Director
Gerald A. Voelliger, Jr..... Fire Chief

City of Bettendorf
Ward and Precinct Map

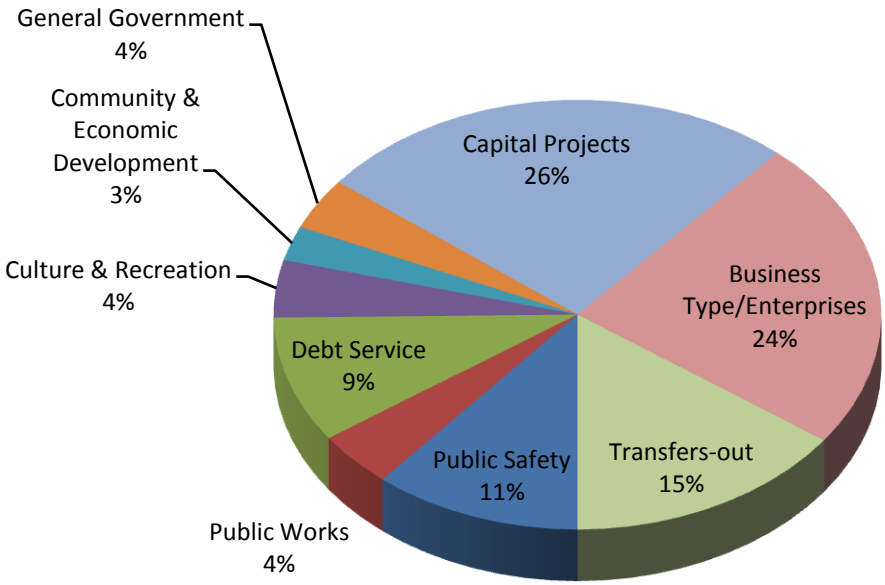


Bettendorf
IOWA
a premier city

Fiscal Year 2009/10
Where the money comes from
$84.6 million



Fiscal Year 2009/10
Where the money goes
$87.6 million



City of Bettendorf, Iowa

Fund Equity Statement, Fiscal Year 2009/10 Budget

Fund	Estimated Fund Equity Balance 7/1/2009	FY 09/10 Revenues*	FY 09/10 Expenditures*	Estimated Fund Equity Balance 6/30/2010	Inc. (Dec.) Fund Equity
General Fund	**5,101,668**	**20,291,690**	**20,406,384**	**4,986,974**	**(114,694)**
Special Revenue Funds:					
Employee Benefits	0	2,301,053	2,301,053	**0**	**0**
Road Use Tax	283,039	3,533,854	3,633,600	**183,293**	**(99,746)**
HUD Section 8	248,653	426,000	470,082	**204,571**	**(44,082)**
Economic Development	71	208,000	206,446	**1,625**	**1,554**
Bettendorf Fund	210,298	202,000	200,000	**212,298**	**2,000**
Chaplain's Petty Cash	17,300	9,100	7,500	**18,900**	**1,600**
Drug/Seizure	73,684	15,500	18,500	**70,684**	**(3,000)**
Police Pension Excess	0	0	0	**0**	**0**
Library Open Access	360,599	70,000	29,845	**400,754**	**40,155**
Interlibrary Loan/Enrich Iowa	99,886	34,400	24,248	**110,038**	**10,152**
Kakert Estate/Library Gift Funds	306,072	48,700	47,000	**307,772**	**1,700**
City Beaut./City Tree Planting/Park Don./July 4th/Hendrick	235,522	88,400	166,500	**157,422**	**(78,100)**
Subdivision Deposits	78,953	15,000	15,000	**78,953**	**0**
Leclair Bequest	0	0	0	**0**	**0**
TIF Districts	(201,617)	3,426,162	3,222,411	**2,134**	**203,751**
Total Special Revenue Funds	**1,712,460**	**10,378,169**	**10,342,185**	**1,748,444**	**35,984**
Debt Service Fund	**904,557**	**7,661,173**	**7,689,339**	**876,391**	**(28,166)**
Capital Projects Funds:					
Capital Projects Reserve	5,153,494	19,504,218	21,672,269	**2,985,443**	**(2,168,051)**
Vehicle Replacement	800,039	681,557	802,200	**679,396**	**(120,643)**
Electronic Equipment	736,711	226,287	131,624	**831,374**	**94,663**
Riverboat Gaming	2,368,179	1,995,000	2,860,402	**1,502,777**	**(865,402)**
CIP/LOT & Interest	1,596,248	1,720,000	2,976,674	**339,574**	**(1,256,674)**
Geo Thuenen overpass/Future Projects	750,610	75,000	165,000	**660,610**	**(90,000)**
Total Capital Projects Funds	**11,405,281**	**24,202,062**	**28,608,169**	**6,999,174**	**(4,406,107)**
Enterprise Funds:					
Sewer Utility Enterprise	16,657,350	2,856,000	3,235,692	**16,277,658**	**(379,692)**
Solid Waste Mgmt./Recycling Enterprise	2,117,360	1,869,758	1,923,397	**2,063,721**	**(53,639)**
Family Museum for Arts & Science Enterprise	3,185,253	2,231,853	1,809,470	**3,607,636**	**422,383**
Palmer Hills Golf Course Enterprise	2,011,248	1,221,442	1,294,593	**1,938,097**	**(73,151)**
Recreation Enterprise	2,846,035	834,352	879,052	**2,801,335**	**(44,700)**
Aquatic Enterprise	2,869,211	310,376	467,373	**2,712,214**	**(156,997)**
Stormwater Utility	1,656,276	1,085,644	784,506	**1,957,414**	**301,138**
Transit & Transit Riverfront Circulator	174,272	3,053,458	1,716,398	**1,511,332**	**1,337,060**
QC Waterfront Convention Center	6,353,293	3,205,138	3,108,495	**6,449,936**	**96,643**
Total Enterprise Funds	**37,870,298**	**16,668,021**	**15,218,976**	**39,319,343**	**1,449,045**
Internal Service Funds:					
Employee Health Insurance	977,806	2,500,464	2,500,464	**977,806**	**0**
Risk Management	612,146	882,589	882,589	**612,146**	**0**
Information Services	310,341	642,074	640,141	**312,274**	**1,933**
Municipal Garage	654,007	1,372,421	1,375,822	**650,606**	**(3,401)**
Total Internal Service Funds	**2,554,300**	**5,397,548**	**5,399,016**	**2,552,832**	**(1,468)**
Total All Funds	***59,548,564***	***84,598,663***	***87,664,069***	***56,483,158***	***(3,065,406)***

* Includes interfund transfers.

City of Bettendorf
Revenues by Fund
FY 2009/10 Budget

Fund	Actual 05/06	Actual 06/07	Actual 07/08	Amended 08/09	Budget 09/10	$ change from 08/09	% change from 08/09
Major Governmental Funds:							
General Fund	18,608,476	19,079,747	19,552,202	19,894,019	20,291,690	397,671	2.00%
Tax Increment Financing Districts	1,914,343	2,213,573	3,172,985	3,509,534	3,426,162	(83,372)	-2.38%
Debt Service	5,793,815	16,421,756	6,720,050	7,307,740	7,661,173	353,433	4.84%
Capital Projects Reserve	5,837,118	8,168,193	13,889,054	19,342,477	19,504,218	161,741	0.84%
Total Major Governmental Funds	**32,153,752**	**45,883,269**	**43,334,291**	**50,053,770**	**50,883,243**	**829,473**	**1.66%**
Non-major Governmental Funds:							
Road Use Tax	2,708,849	2,680,567	3,241,779	3,733,426	3,533,854	(199,572)	-5.35%
HUD Section 8	441,650	663,394	471,117	429,437	426,000	(3,437)	-0.80%
Economic Development	1,021,342	269,728	273,662	285,103	410,000	124,897	43.81%
Police	144,616	17,667	34,814	26,281	24,600	(1,681)	-6.40%
Library	176,575	164,026	168,516	162,900	153,100	(9,800)	-6.02%
Parks	115,625	112,130	109,775	106,760	19,100	(87,660)	-82.11%
Police Pension Excess	89,133	79,381	38,272	15,000	-	(15,000)	-100.00%
Old Fashioned Fourth of July	60,187	63,009	59,269	65,027	69,300	4,273	6.57%
Employee Benefits	1,574,697	1,568,208	1,609,898	2,194,210	2,301,053	106,843	4.87%
Museum - LeClair Bequest	-	-	55,718	-	-	-	#DIV/0!
Flood	-	-	-	455,701	-	(455,701)	
Subdivision Deposits	38,816	10,529	45,077	45,000	15,000	(30,000)	-66.67%
Vehicle Replacement	448,580	606,668	972,350	789,309	681,557	(107,752)	-13.65%
Electronic Equipment	270,955	430,020	419,775	38,555	226,287	187,732	486.92%
Riverboat Gaming	2,137,604	2,019,516	2,969,900	2,233,689	1,995,000	(238,689)	-10.69%
Eagles Building remodel	-	-	-	-	-	-	0.00%
CIP/LOT & Interest	1,577,127	1,971,832	1,883,488	1,823,562	1,720,000	(103,562)	-5.68%
Other Capital funds	112,541	78,612	485,525	123,250	75,000	(48,250)	-39.15%
Total Non-major Governmental Funds	**10,918,297**	**10,735,287**	**12,838,935**	**12,527,210**	**11,649,851**	**(877,359)**	**-7.00%**
Business-Type Activities Funds:							
Sewer Utility Enterprise	3,059,778	2,634,901	2,680,678	3,037,142	2,856,000	(181,142)	-5.96%
Family Museum for Arts & Science Enterprise	2,154,916	2,092,183	1,959,247	2,207,032	2,231,853	24,821	1.12%
Stormwater Utility	951,433	696,053	752,561	1,118,339	1,085,644	(32,695)	-2.92%
Solid Waste Mgmt./Recycling Enterprise	1,671,629	1,692,710	1,886,270	1,724,530	1,869,758	145,228	8.42%
Palmer Hills Golf Course Enterprise	1,630,142	1,142,960	1,056,502	1,115,628	1,221,442	105,814	9.48%
Life Fitness Center Enterprise	670,587	785,627	680,562	880,330	834,352	(45,978)	-5.22%
Aquatic Enterprise	178,808	195,750	257,377	262,329	310,376	48,047	18.32%
Transit	874,675	1,075,971	1,109,071	1,237,304	1,861,991	624,687	50.49%
Transit - Riverfront Circulator	-	-	-	-	1,191,467	1,191,467	
Educational Center	433,969	260,479	-	-	-	-	
QC Waterfront Convention Center	289,684	438,915	5,642,663	3,455,600	3,205,138	(250,462)	-7.25%
Employee Health Insurance	2,289,682	2,246,629	2,305,753	2,449,461	2,500,464	51,003	2.08%
Risk Management	923,217	919,665	834,241	786,322	882,589	96,267	12.24%
Information Services	594,663	593,498	593,244	585,510	642,074	56,564	9.66%
Municipal Garage	1,122,929	1,137,832	1,321,470	1,400,273	1,372,421	(27,852)	-1.99%
Total Business-Type Activities Funds	**16,846,112**	**15,913,173**	**21,079,639**	**20,259,800**	**22,065,569**	**1,805,769**	**8.91%**
Total All Funds*	**59,918,161**	**72,531,729**	**77,252,865**	**82,840,780**	**84,598,663**	**1,757,883**	**2.12%**

* Includes interfund transfers.

City of Bettendorf
Expenditures by Fund
FY 2009/10 Budget

Fund	Actual 05/06	Actual 06/07	Actual 07/08	Amended 08/09	Budget 09/10	$ change from 08/09	% change from 08/09
Major Governmental Funds:							
General Fund	18,593,843	18,931,178	19,429,374	19,892,709	20,406,384	513,675	2.58%
Tax Increment Financing Districts	1,795,731	2,041,422	3,478,075	3,811,764	3,222,411	(589,353)	-15.46%
Debt Service	6,196,698	12,965,853	10,653,850	7,127,855	7,689,339	561,484	7.88%
Capital Projects Reserve	5,474,812	8,925,135	9,027,953	22,744,645	21,672,269	(1,072,376)	-4.71%
Total Major Governmental Funds	**32,061,084**	**42,863,588**	**42,589,252**	**53,576,973**	**52,990,403**	**(586,570)**	**-1.09%**
Non-major Governmental Funds:							
Road Use Tax	2,654,761	2,593,761	3,250,112	4,264,747	3,633,600	(631,147)	-14.80%
HUD Section 8	462,867	456,598	464,381	467,933	470,082	2,149	0.46%
Economic Development	1,539,318	225,114	255,351	234,731	406,446	171,715	73.15%
Police	63,254	36,643	22,474	49,981	26,000	(23,981)	-47.98%
Library	179,621	81,273	90,523	131,817	101,093	(30,724)	-23.31%
Parks	93,131	112,443	91,327	106,570	99,500	(7,070)	-6.63%
Police Pension Excess	162,362	322,116	1,073,392	414,717	-	(414,717)	-100.00%
Old Fashioned Fourth of July	64,245	58,830	67,311	67,350	67,000	(350)	-0.52%
Employee Benefits	1,574,697	1,568,208	1,609,898	2,194,210	2,301,053	106,843	4.87%
Mueum - LeClair Bequest	-	-	-	55,718	-	(55,718)	-100.00%
Flood	-	-	80,617	375,085	-	(375,085)	-100.00%
Subdivision Deposits	28,688	5,995	31,195	45,200	15,000	(30,200)	-66.81%
Vehicle Replacement	1,046,568	442,825	586,548	1,409,882	802,200	(607,682)	-43.10%
Electronic Equipment	335,806	286,208	353,295	403,417	131,624	(271,793)	-67.37%
Riverboat Gaming	2,858,090	1,645,012	1,787,577	2,150,871	2,860,402	709,531	32.99%
Eagles Building remodel	173,883	-	-	-	-	-	0.00%
CIP/LOT & Interest	1,311,395	1,815,601	1,282,021	3,188,236	2,976,674	(211,562)	-6.64%
Other Capital funds	3,514	35	324,356	50,000	165,000	115,000	-100.00%
Total Non-major Governmental Funds	**12,552,200**	**9,650,662**	**11,370,378**	**15,610,465**	**14,055,674**	**(1,554,791)**	**-9.96%**
Business-Type Activities Funds:							
Sewer Utility Enterprise	2,770,289	2,895,620	2,916,848	3,185,433	3,235,692	50,259	1.58%
Family Museum for Arts & Science Enterprise	1,727,270	1,784,730	1,704,593	1,962,797	1,809,470	(153,327)	-7.81%
Stormwater Utility	785,990	686,880	789,383	747,898	784,506	36,608	4.89%
Solid Waste Mgmt./Recycling Enterprise	1,587,976	1,611,386	1,696,187	1,773,863	1,923,397	149,534	8.43%
Palmer Hills Golf Course Enterprise	1,147,016	1,267,199	1,219,699	1,252,974	1,294,593	41,619	3.32%
Life Fitness Center Enterprise	782,057	927,377	873,080	853,586	879,052	25,466	2.98%
Aquatic Enterprise	411,909	422,843	469,785	467,683	467,373	(310)	-0.07%
Transit	1,097,485	1,170,020	1,210,287	1,268,526	1,244,931	(23,595)	-1.86%
Transit - Riverfront Circulator	-	-	-	-	471,467	471,467	
Educational Center	-	694,447	-	-	-	-	
QC Waterfront Convention Center	-	64,030	381,389	3,028,150	3,108,495	80,345	2.65%
Employee Health Insurance	2,225,113	2,256,994	2,330,056	2,448,948	2,500,464	51,516	2.10%
Risk Management	876,022	915,806	833,826	786,322	882,589	96,267	12.24%
Information Services	604,437	590,837	592,252	583,925	640,141	56,216	9.63%
Municipal Garage	1,093,808	1,161,350	1,360,390	1,413,170	1,375,822	(37,348)	-2.64%
Total Business-Type Activities Funds	**15,109,372**	**16,449,519**	**16,377,775**	**19,773,275**	**20,617,992**	**844,717**	**4.27%**
Total All Funds*	**59,722,656**	**68,963,769**	**70,337,405**	**88,960,713**	**87,664,069**	**(1,296,644)**	**-1.46%**

* Includes interfund transfers.

CITY OF BETTENDORF
STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
ALL FUNDS
FY 2005/06 - FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc(Dec) From 07/08	% Inc(Dec) From 07/08
Revenues & Other Financing Sources:							
Property taxes	15,383,115	15,648,364	18,839,267	18,572,743	19,480,044	907,301	4.82%
TIF Revenues	1,853,383	1,962,103	3,172,985	3,437,323	3,388,307	(49,016)	-1.54%
Other city taxes	7,511,852	7,995,246	6,340,761	8,149,523	8,185,324	35,801	0.56%
Licenses and permits	989,531	622,427	568,524	476,313	581,560	105,247	18.51%
Use of Money & Property	1,048,715	1,833,719	1,731,229	1,727,454	1,418,155	(309,299)	-17.87%
Intergovernmental	4,219,387	5,573,657	5,792,330	6,809,623	8,091,092	1,281,469	22.12%
Charges for services	11,297,143	11,383,066	11,838,119	12,842,050	13,799,136	957,086	8.08%
Special Assessments	19,947	6,761	14,135	12,266	10,800	(1,466)	-10.37%
Miscellaneous	1,119,232	1,343,621	1,214,596	3,210,139	3,705,937	495,798	40.82%
Bond Proceeds	4,583,190	15,231,667	10,670,466	13,700,000	11,000,000	(2,700,000)	-25.30%
Other financing sources	1,417,584	862,150	5,028,738	784,140	1,747,180	963,040	19.15%
Transfers In	10,475,082	10,068,948	12,029,409	13,119,206	13,191,128	71,922	0.60%
Total Revenues & Other Sources	**59,918,161**	**72,531,729**	**77,240,559**	**82,840,780**	**84,598,663**	**1,757,883**	**2.28%**
Expenditures & Other Financing Uses:							
Public Safety	7,895,689	8,194,903	8,948,658	9,512,485	9,708,327	195,842	2.19%
Public Works	2,727,337	2,627,335	3,368,783	4,262,031	3,663,697	(598,334)	-17.76%
Culture & Recreation	3,300,346	3,187,458	3,311,645	3,686,533	3,780,486	93,953	2.84%
Community & Economic Development	1,258,141	1,443,565	1,921,626	2,167,847	2,283,179	115,332	6.00%
General Government	3,106,289	3,104,868	3,138,414	3,363,873	3,418,327	54,454	1.74%
Debt service	7,503,068	14,701,684	11,841,358	8,541,619	8,344,584	(197,035)	-1.66%
Capital Projects	8,347,332	9,667,605	9,689,421	24,533,844	22,656,349	(1,877,495)	-19.38%
Total Governmental Activities Exp.	**34,138,202**	**42,927,418**	**42,219,905**	**56,068,232**	**53,854,949**	**(2,213,283)**	**-5.24%**
Business Type/Enterprises	15,109,372	15,950,018	16,075,785	19,773,275	20,617,992	844,717	5.25%
Total Gov. Activities & Business Exp.	**49,247,574**	**58,877,436**	**58,295,690**	**75,841,507**	**74,472,941**	**(1,368,566)**	**-2.35%**
Transfers Out	10,475,082	10,086,333	12,029,409	13,119,206	13,191,128	71,922	0.60%
Total all Expenditures/Transfers out	**59,722,656**	**68,963,769**	**70,325,099**	**88,960,713**	**87,664,069**	**(1,296,644)**	**-1.84%**
Excess of Revenues & Other Sources over (under)Expenditures & Other Uses	195,505	3,567,960	6,915,460	(6,119,933)	(3,065,406)	3,054,527	44.17%
Fund balance, beginning	54,459,186	54,654,691	58,222,651	65,668,496	59,548,563	(6,119,933)	-10.51%
Adjustments to retained earnings			530,385				
Fund balance, ending	**54,654,691**	**58,222,651**	**65,668,496**	**59,548,563**	**56,483,157**	**(3,065,406)**	**-4.67%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	General	Total Spec. Rev.	Debt Service	Total Capital Funds	Total Enterprise	Total Internal Serv.	Total All Funds
Revenues & Other Financing Sources:							
Property Taxes	10,087,463	2,208,633	7,183,948	0	0		19,480,044
TIF Revenues		3,388,307		0	0		3,388,307
Other City Taxes	5,886,185	91,046	273,093	1,935,000	0		8,185,324
Licenses & Permits	504,060	0		0	77,500		581,560
Use of Money & Property	351,050	103,205	200,000	384,300	264,600	115,000	1,418,155
Intergovernmental	296,420	3,315,428	4,132	3,836,815	638,297	0	8,091,092
Charges for Services	372,019	0		0	8,199,469	5,227,648	13,799,136
Special Assessments	10,800	0		0	0	0	10,800
Miscellaneous	177,885	312,250		1,522,500	1,668,402	24,900	3,705,937
Bond Proceeds		0		11,000,000	0	0	11,000,000
Other financing sources		0		20,000	1,727,180		1,747,180
Transfers In	2,605,808	959,300		5,503,447	4,092,573	30,000	13,191,128
Total Revenues & Other Sources	**20,291,690**	**10,378,169**	**7,661,173**	**24,202,062**	**16,668,021**	**5,397,548**	**84,598,663**
Expenditures & Other Financing Uses:							
Public Safety	9,692,327	16,000		0	0	0	9,708,327
Public Works	38,097	3,625,600		0	0	0	3,663,697
Culture & Recreation	3,680,369	100,117		0	0	0	3,780,486
Community & Economic Development	573,086	1,710,093		0	0	0	2,283,179
General Government	3,418,327	0		0	0	0	3,418,327
Debt Service	65,000	1,303,014	6,976,570	0	0	0	8,344,584
Capital Projects	255,980	77,976		22,322,393	0	0	22,656,349
Total Government Activities Exp.	**17,723,186**	**6,832,800**	**6,976,570**	**22,322,393**	**0**	**0**	**53,854,949**
Business Type/Enterprises		0		0	15,218,976	5,399,016	20,617,992
Total Gov Activities & Business Exp.	**17,723,186**	**6,832,800**	**6,976,570**	**22,322,393**	**15,218,976**	**5,399,016**	**74,472,941**
Transfers Out	2,683,198	3,509,385	712,769	6,285,776	0	0	13,191,128
Total ALL Expenditures/Transfers Out	**20,406,384**	**10,342,185**	**7,689,339**	**28,608,169**	**15,218,976**	**5,399,016**	**87,664,069**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(114,694)	35,984	(28,166)	(4,406,107)	1,449,045	(1,468)	(3,065,406)
Estimated Beginning Fund Balance	**5,101,668**	**1,712,459**	**904,557**	**11,405,281**	**37,870,298**	**2,554,300**	**59,548,563**
Ending Fund Balance June 30	**4,986,974**	**1,748,443**	**876,391**	**6,999,174**	**39,319,343**	**2,552,832**	**56,483,157**

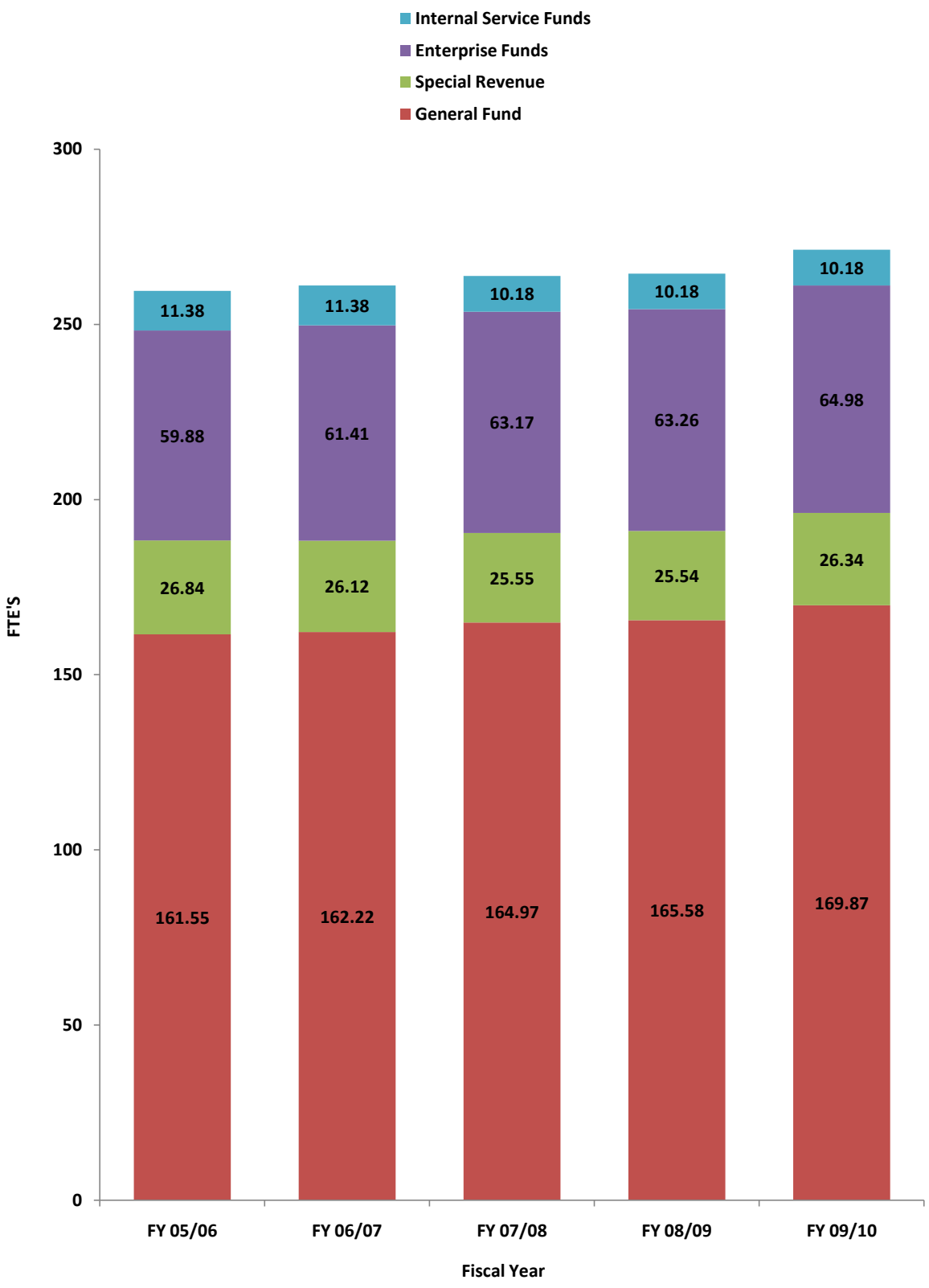
PERSONNEL SUMMARY - FULL TIME EQUIVALENTS BY FUND

	FY 05/06	FY 06/07	FY 07/08	FY 08/09	FY 09/10	Inc(Dec)
GENERAL FUND						
Administration	1.92	1.78	1.82	1.82	1.83	0.00
Community Development	9.60	9.50	9.50	9.50	9.50	0.00
Elected Officials	13.00	13.00	13.00	13.00	13.00	0.00
Fire	20.50	20.50	23.50	23.50	26.50	3.00
Finance	5.09	5.17	5.17	5.17	6.21	1.04
Human Resources	1.77	1.80	1.80	1.81	1.80	-0.01
Library	29.63	30.91	30.91	30.91	31.67	0.76
Legal	1.05	1.07	1.08	1.08	1.08	0.00
Police	62.10	62.62	62.62	62.84	63.06	0.22
Parks & Recreation	10.78	9.59	9.20	9.49	8.80	-0.69
Public Works	6.11	6.28	6.37	6.46	6.42	-0.04
TOTAL	**161.55**	**162.22**	**164.97**	**165.58**	**169.87**	**4.28**
SPECIAL REVENUE FUNDS						
Administration	0.05	0.20	0.15	0.15	0.15	0.00
Community Development	1.50	1.50	1.50	1.50	1.50	0.00
Economic Development	1.00	1.00	1.00	1.00	1.00	0.00
Finance	0.37	0.35	0.35	0.34	0.34	0.00
Human Resources	0.10	0.10	0.10	0.10	0.10	0.00
Legal	0.02	0.02	0.01	0.01	0.01	0.00
Public Works	23.80	22.95	22.44	22.44	23.24	0.80
TOTAL	**26.84**	**26.12**	**25.55**	**25.54**	**26.34**	**0.80**
ENTERPRISE FUNDS						
Administration	0.03	0.03	0.03	0.03	0.03	0.00
Finance	1.53	1.46	1.46	1.48	1.44	-0.04
Human Resources	0.13	0.10	0.10	0.09	0.10	0.01
Legal	0.07	0.05	0.06	0.05	0.06	0.01
Museum	16.72	16.98	16.98	16.85	17.60	0.75
Parks & Recreation	9.89	9.92	10.31	10.02	10.67	0.65
Public Works	31.51	32.87	34.23	34.74	35.08	0.34
TOTAL	**59.88**	**61.41**	**63.17**	**63.26**	**64.98**	**1.71**
INTERNAL SERVICE FUNDS						
Finance	5.02	5.02	5.02	4.02	4.02	0.00
Legal	0.01	0.01	0.00	0.00	0.00	0.00
Public Works	6.35	6.35	5.16	6.16	6.16	0.00
TOTAL	**11.38**	**11.38**	**10.18**	**10.18**	**10.18**	**0.00**
TOTAL FTE'S	***259.64***	***261.12***	***263.86***	***264.56***	***271.35***	***6.79***

TOTAL FTE'S BY DEPARTMENT	**FY 05/06**	**FY 06/07**	**FY 07/08**	**FY 08/09**	**FY 09/10**	**Inc(Dec)**	
Administration	2.00	2.00	2.00	2.00	2.00	0.00	
Community Development	11.00	11.00	11.00	11.00	11.00	0.00	
Economic Development	1.00	1.00	1.00	1.00	1.00	0.00	
Elected Officials	13.00	13.00	13.00	13.00	13.00	0.00	
Fire	20.50	20.50	23.50	23.50	26.50	3.00	(1)
Finance	12.00	12.00	12.00	11.00	12.00	1.00	(2)
Human Resources	2.00	2.00	2.00	2.00	2.00	0.00	
Library	29.63	30.91	30.91	30.91	31.67	0.76	(3)
Legal	1.15	1.15	1.15	1.15	1.15	0.00	
Museum	16.72	16.98	16.98	16.85	17.60	0.75	(3)
Police	62.10	62.62	62.62	62.84	63.06	0.22	(3)
Parks & Recreation	20.67	19.51	19.51	19.51	19.47	-0.04	
Public Works	67.77	68.45	68.20	69.80	70.90	1.10	(4)
TOTAL FTE'S	***259.54***	***261.12***	***263.86***	***264.56***	***271.35***	**6.79**	

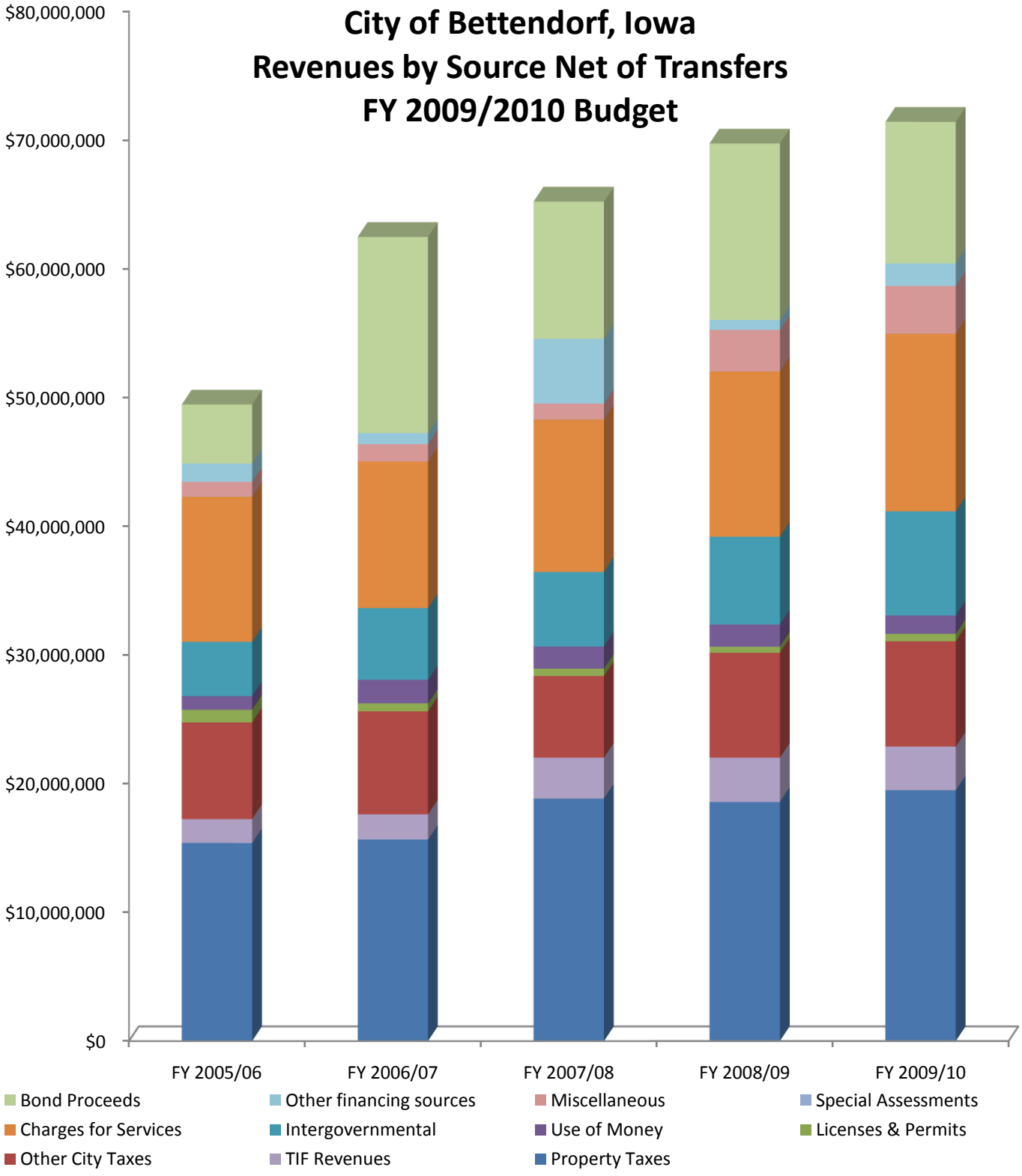
**Staffing increases in FY 2009/10 are the result of the following additions or changes: (1) addition of 3 full time fire fighters; (2) transfer of accountant position from Parks & Recreation to Finance; (3) increases to part-time FTEs in the Library, Museum, and Police departments; (4) the addition of staff for the Quad Cities Riverfront Circulator transit route.

Personnel Summary:
Full Time Equivalents by Fund Type



City of Bettendorf
Total Revenue by Source
All Funds, net of Transfers
FY 2009/10 Budget

Source	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Percent of total
Property Taxes	15,383,115	**15,648,364**	**18,839,267**	**18,572,743**	**19,480,044**	**27.28%**
TIF Revenues	1,853,383	**1,962,103**	**3,172,985**	**3,437,323**	**3,388,307**	**4.75%**
Other City Taxes	7,511,852	**7,995,246**	**6,340,761**	**8,149,523**	**8,185,324**	**11.46%**
Licenses & Permits	989,531	**622,427**	**568,524**	**476,313**	**581,560**	**0.81%**
Use of Money	1,048,715	**1,833,719**	**1,731,229**	**1,727,454**	**1,418,155**	**1.99%**
Intergovernmental	4,219,387	**5,573,657**	**5,792,330**	**6,809,623**	**8,091,092**	**11.33%**
Charges for Services	11,297,143	**11,383,066**	**11,838,119**	**12,842,050**	**13,799,136**	**19.32%**
Special Assessments	19,947	**6,761**	**14,135**	**12,266**	**10,800**	**0.02%**
Miscellaneous	1,119,232	**1,343,621**	**1,214,596**	**3,210,139**	**3,705,937**	**5.19%**
Other financing sources	1,417,584	**862,150**	**5,028,738**	**784,140**	**1,747,180**	**2.45%**
Bond Proceeds	4,583,190	**15,231,667**	**10,670,466**	**13,700,000**	**11,000,000**	**15.40%**
Total Revenues	**49,443,079**	**62,462,781**	**65,211,150**	**69,721,574**	**71,407,535**	**100.00%**
Total Net of Bond Proceeds	**44,859,889**	**47,231,114**	**54,540,684**	**56,021,574**	**60,407,535**	

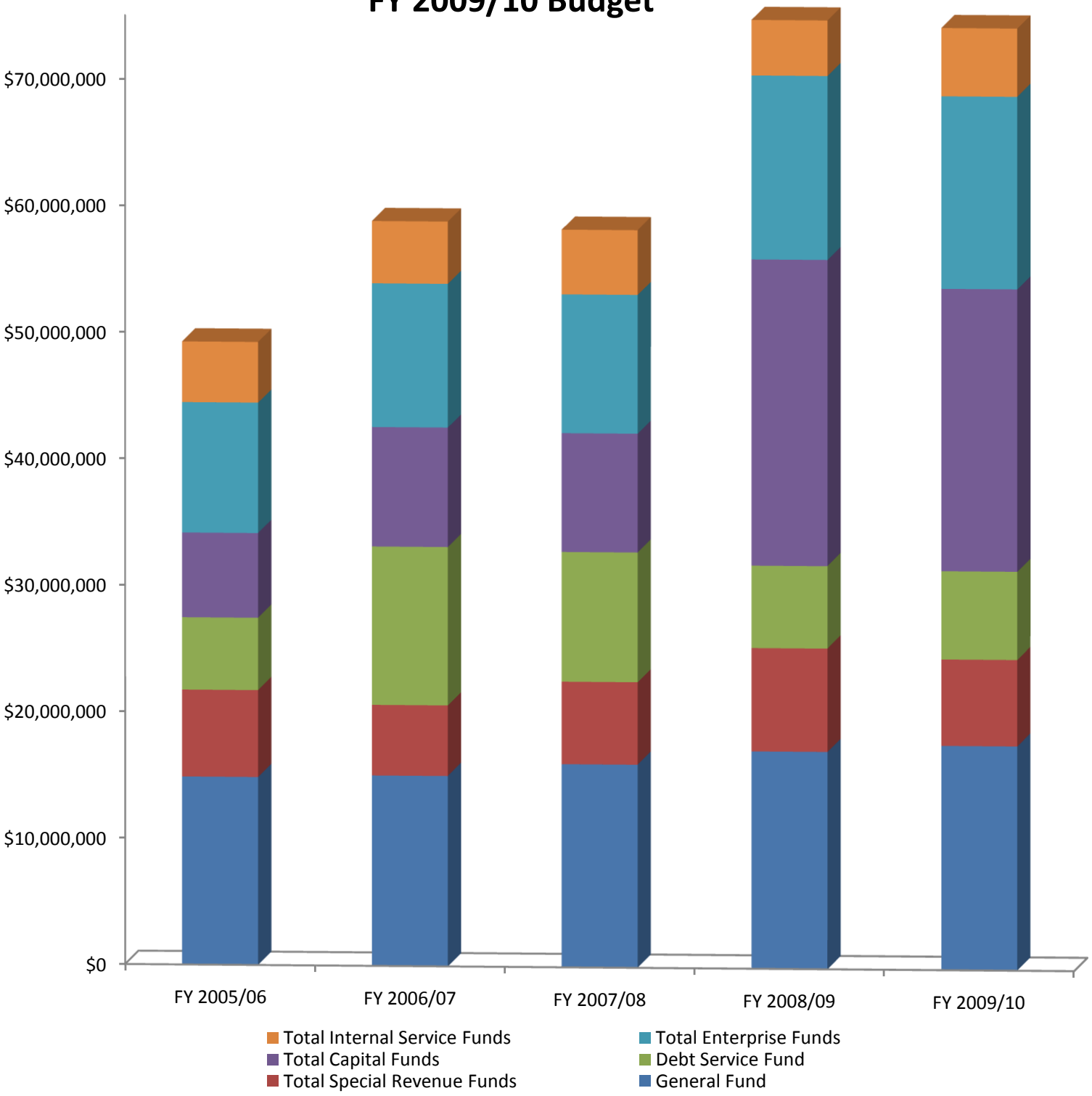


This graph, which excludes transfers & non-budgeted funds, shows that the major source of revenue for the City of Bettendorf continues to be property taxes, followed by charges for services, intergovernmental revenue and other city taxes. For FY 09/10, the city projects to receive $13.8 million in charges for services from sources like garbage/sewer/storm water fees, recreation fees and Family museum classes. The city aggressively reviews charges for services to aid in reducing property taxes where appropriate.

City of Bettendorf, Iowa
Expenditures by Fund, net of Transfers
FY 2009/10 Budget

Fund	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	From 08/09 Budget % Change	From 08/09 Budget $ Change
General Fund	**14,851,977**	**15,044,185**	**16,048,767**	**17,175,170**	**17,723,186**	**3.19%**	**548,016**
Road Use Tax	2,646,761	2,585,761	3,242,113	4,256,747	3,625,600	(14.83%)	(631,147)
HUD Section 8	462,867	456,598	464,381	467,933	470,082	0.46%	2,149
Economic Development	1,526,952	210,114	252,470	189,181	206,446	9.13%	17,265
Bettendorf Fund	12,366	15,000	2,881	45,550	200,000	339.08%	154,450
Subdivision deposits	28,688	5,994	31,196	45,200	15,000	(66.81%)	(30,200)
Chaplain's Petty Cash	4,725	5,055	3,362	7,500	7,500	0.00%	0
City Drug/Seizure	5,000	1,963	0	3,500	3,500	0.00%	0
Federal Drug/Seizure	49,884	29,626	19,110	24,000	15,000	(37.50%)	(9,000)
Police & Fire Pension Excess	291	511	283	300	0	(100.00%)	(300)
Library Open Access	43,144	28,179	34,323	28,945	29,845	3.11%	900
Interlibrary Loan	1,733	2,450	667	3,000	3,150	5.00%	150
Enrich Iowa	33,832	16,071	1,705	31,772	21,098	(33.60%)	(10,674)
Kakert Estate	2,000	3,731	2,807	16,000	3,000	(81.25%)	(13,000)
Library Gift Fund	98,913	30,842	51,019	52,100	44,000	(15.55%)	(8,100)
LeClair Bequest	0	0	0	55,718	0	(100.00%)	(55,718)
City Tree Planting Program	10,212	13,325	15,754	16,000	11,000	(31.25%)	(5,000)
City Beautification	81,829	76,938	75,573	85,000	85,000	0.00%	0
Old Fashioned 4th of July	64,245	58,830	67,312	67,350	67,000	(0.52%)	(350)
TIF Districts	1,795,731	2,038,771	2,177,661	2,595,341	2,025,579	(21.95%)	(569,762)
Mississippi River Flood/Jump St	0	0	80,616	178,116	0	(100.00%)	(178,116)
Total Special Revenue Funds	**6,869,173**	**5,579,759**	**6,523,233**	**8,169,253**	**6,832,800**	**(16.36%)**	**(1,336,453)**
Debt Service Fund	**5,719,985**	**12,522,325**	**10,255,744**	**6,516,765**	**6,976,570**	**7.06%**	**459,805**
Capital Projects	5,474,812	8,859,754	8,540,453	22,484,645	21,511,269	(4.33%)	(973,376)
Vehicle Replacement	1,004,449	402,490	586,548	1,409,882	741,000	(47.44%)	(668,882)
Electronic Equipment	214,292	183,119	264,717	262,517	70,124	(73.29%)	(192,393)
Eagles Bldg Remodel	0	0	0	0	0		0
Geo Thuenen Dr. Overpass	3,514	35	443	50,000	0	(100.00%)	(50,000)
Total Capital Funds	**6,697,067**	**9,445,398**	**9,392,161**	**24,207,044**	**22,322,393**	**(7.79%)**	**(1,884,651)**
Sewer Utility	2,770,289	2,895,620	2,916,848	3,185,433	3,235,692	1.58%	50,259
Recycling/Solid Waste Management	1,587,976	1,611,386	1,696,187	1,773,863	1,923,397	8.43%	149,534
Family Museum for Arts & Science	1,727,270	1,784,730	1,704,593	1,962,797	1,809,470	(7.81%)	(153,327)
Palmer Hills Golf Course	1,147,016	1,267,199	1,219,699	1,252,977	1,294,593	3.32%	41,616
Life Fitness Center	782,057	781,012	873,082	853,586	879,052	2.98%	25,466
Aquatic Center	411,909	422,843	469,785	467,683	467,373	(0.07%)	(310)
Stormwater Utility	785,990	669,495	789,383	747,898	784,506	4.89%	36,608
Transit	1,097,485	1,170,020	1,210,287	1,268,526	1,716,398	35.31%	447,872
Educational Center	0	694,448	0	0	0		0
QC Watefront Convention Center	0	64,030	91,705	3,028,150	3,108,495		80,345
Total Enterprise Funds	**10,309,992**	**11,360,783**	**10,971,569**	**14,540,913**	**15,218,976**	4.66%	**678,063**
Employee Health Insurance	2,225,113	2,256,994	2,330,055	2,448,948	2,500,464	2.10%	51,516
Risk Management	876,022	915,806	833,827	786,322	882,589	12.24%	96,267
Information Services	604,437	590,837	592,253	583,925	640,141	9.63%	56,216
Municipal Garage	1,093,808	1,161,350	1,360,389	1,413,170	1,375,822	(2.64%)	(37,348)
Total Internal Service Funds	**4,799,380**	**4,924,987**	**5,116,524**	**5,232,365**	**5,399,016**	**3.19%**	**166,651**
Total net of Transfers	**49,247,574**	**58,877,437**	**58,307,998**	**75,841,510**	**74,472,941**	**(1.80%)**	**(1,368,569)**
Total net of Transfers, Economic Development, Debt Service, Capital projects, Educational Center and Event Center	**35,303,570**	**35,941,122**	**38,315,918**	**41,900,370**	**41,859,037**	**(0.10%)**	**(41,333)**

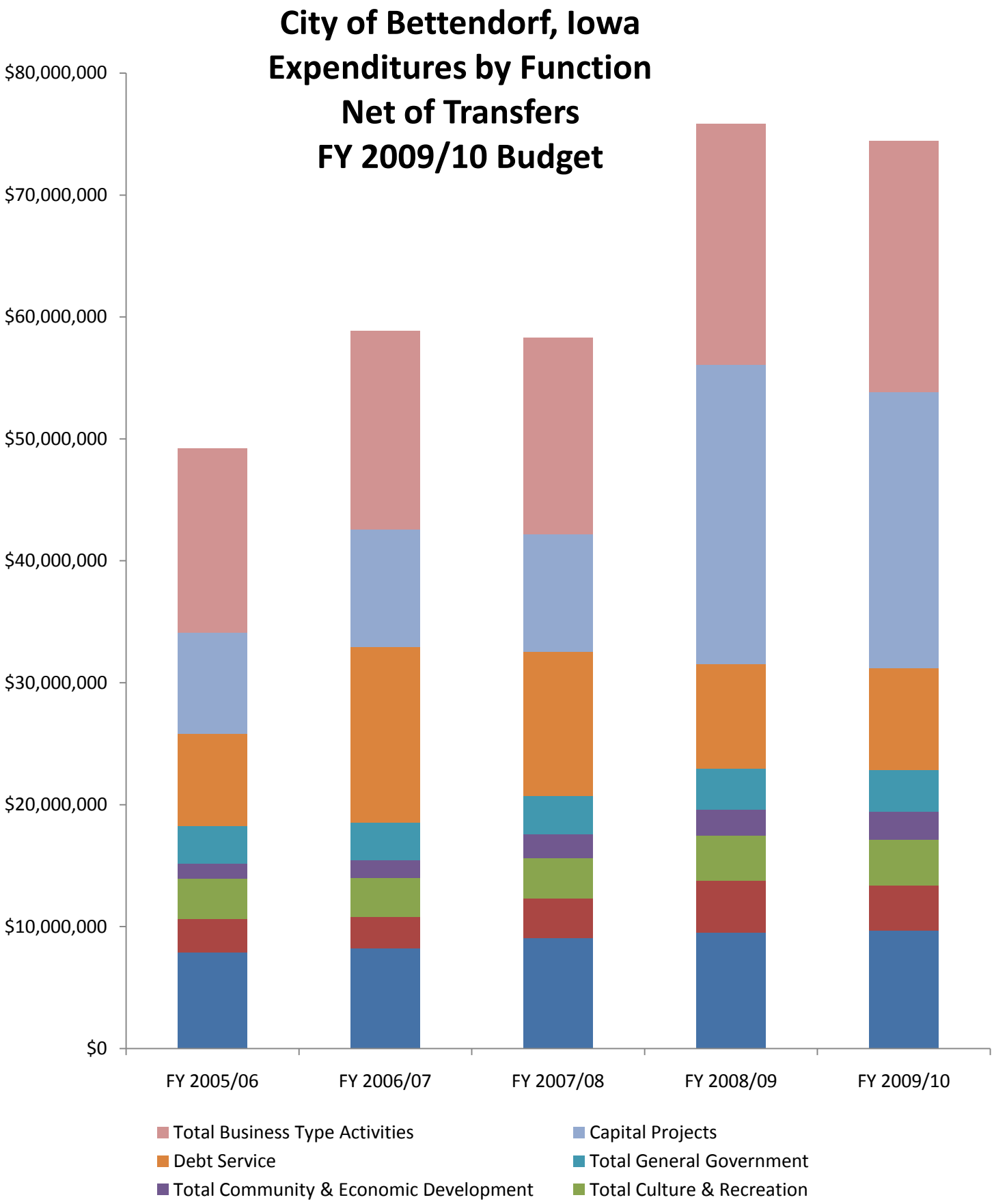
City of Bettendorf, Iowa
Expenditures by Fund, net of Transfers
FY 2009/10 Budget



This chart, which excludes transfers, shows that the majority of expenditures are in the General Fund, the City's main operating fund and in the Capital Projects Funds. The City Council has established Enterprise Funds for programs that operate similar to a private business including the Golf Course, Family Museum, Life Fitness Center, Recycling/Solid Waste, Stormwater, Sewer ,Aquatic Center and Events Center funds.

City Expenditures by Function, Net of Transfers, FY 2009/10 Budget

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Budget	FY 2009/10 Budget	From 2008/09 Budget % Change	From 2008/09 Budget $ Change
Government Activities:							
Police Department	5,529,797	5,680,144	6,030,939	6,257,109	6,358,338	1.62%	101,229
Flood Control	32,127	27,175	169,179	205,549	56,023	(72.74%)	(149,526)
Fire Department	2,010,687	2,107,221	2,472,304	2,685,593	2,938,954	9.43%	253,361
Department of Inspections	322,123	354,891	330,358	364,234	355,012	(2.53%)	(9,222)
Other Public Safety	958	25,469	42,207	0	0		0
Total Public Safety	**7,895,692**	**8,194,900**	**9,044,987**	**9,512,485**	**9,708,327**	**2.06%**	**195,842**
Roads, Bridges & Sidewalks	705,559	603,178	610,629	683,950	921,180	34.69%	237,230
Street Lighting	219,310	223,632	225,471	226,000	230,000	1.77%	4,000
Traffic Control & Safety	335,379	367,486	376,147	439,005	392,656	(10.56%)	(46,349)
Snow Removal	598,852	519,055	1,214,054	2,064,449	1,336,676	(35.25%)	(727,773)
Highway Engineering	448,390	413,368	422,552	396,502	360,812	(9.00%)	(35,690)
Street Cleaning	0	117,721	62,097	71,134	22,619	(68.20%)	(48,515)
Other Public Works	419,844	382,894	377,217	380,991	399,754	4.92%	18,763
Total Public Works	**2,727,334**	**2,627,334**	**3,288,167**	**4,262,031**	**3,663,697**	**(14.04%)**	**(598,334)**
Library Services	1,895,069	1,877,888	1,983,846	2,098,960	2,201,347	4.88%	102,387
Museum	0	0	0	55,718	0	(100.00%)	(55,718)
Parks	940,884	863,676	878,814	1,066,371	1,122,210	5.24%	55,839
Recreation	325,772	307,858	301,595	314,889	309,460	(1.72%)	(5,429)
Community Center	74,376	79,204	80,080	83,245	80,469	(3.33%)	(2,776)
Other Culture & Recreation	64,245	58,830	67,312	67,350	67,000	(0.52%)	(350)
Total Culture & Recreation	**3,300,346**	**3,187,456**	**3,311,647**	**3,686,533**	**3,780,486**	**2.55%**	**93,953**
Community Beautification	186,664	90,263	91,327	101,000	96,000	(4.95%)	(5,000)
Economic Development	261,330	561,750	931,414	929,090	1,129,011	21.52%	199,921
Housing & Urban Renewal	462,867	456,596	464,381	467,933	470,082	0.46%	2,149
Planning & Zoning	206,611	211,401	275,786	300,313	288,666	(3.88%)	(11,647)
Other Community & Economic Development	140,669	123,553	156,133	369,511	299,420	(18.97%)	(70,091)
Total Community & Economic Development	**1,258,141**	**1,443,563**	**1,919,041**	**2,167,847**	**2,283,179**	**5.32%**	**115,332**
Mayor, Council & City Administration	836,442	821,508	754,342	760,346	756,123	(0.56%)	(4,223)
Clerk & Finance Administration	602,462	638,033	654,588	740,676	769,953	3.95%	29,277
Elections	8,457	0	16,092	2,516	5,000	100.00%	2,484
Legal services/City Attorney	175,387	195,674	196,368	247,246	259,203	4.84%	11,957
City Hall & General Buildings	705,174	709,617	788,420	838,125	810,011	(3.35%)	(28,114)
Tort Liability	534,877	500,711	446,276	434,659	490,118	12.76%	55,459
Other General Government	243,490	239,323	282,332	340,305	327,919	(3.64%)	(12,386)
Total General Government	**3,106,289**	**3,104,866**	**3,138,418**	**3,363,873**	**3,418,327**	**1.62%**	**54,454**
Debt Service	**7,503,068**	**14,365,932**	**11,841,358**	**8,541,619**	**8,344,584**	**(2.31%)**	**(197,035)**
Capital Projects	**8,347,332**	**9,667,616**	**9,676,287**	**24,533,844**	**22,656,349**	**(7.65%)**	**(1,877,495)**
Total Government Activities	**34,138,202**	**42,591,667**	**42,219,905**	**56,068,232**	**53,854,949**	**(3.95%)**	**(2,213,283)**
Business Type Activities/Enterprises:							
Sewer Utility	2,770,289	2,895,620	2,916,848	3,185,433	3,235,692	1.58%	50,259
Recycling/Solid Waste Management	1,587,976	1,611,386	1,696,187	1,773,863	1,923,397	8.43%	149,534
Family Museum	1,727,270	1,784,730	1,704,593	1,962,797	1,809,470	(7.81%)	(153,327)
Palmer Hills Golf Course	1,147,016	1,267,199	1,219,699	1,252,974	1,294,593	3.32%	41,619
Life Fitness Center	782,057	781,012	873,082	853,586	879,052	2.98%	25,466
Splash Landing Aquatic Center	411,909	422,843	469,785	467,683	467,373	(0.07%)	(310)
Stormwater Utility	785,990	669,495	789,383	747,898	784,506	4.89%	36,608
Transit	1,097,485	1,170,020	1,210,287	1,268,526	1,716,398	35.31%	447,872
Educational Center	0	694,448	0	0	0		0
QC Waterfront Convention Center	0	64,030	91,705	3,028,150	3,108,495		80,345
Employee Insurance	2,225,113	2,256,994	2,330,055	2,448,948	2,500,464	2.10%	51,516
Risk Management	876,022	915,806	833,827	786,322	882,589	12.24%	96,267
Information Services	604,437	590,837	592,253	583,925	640,141	9.63%	56,216
Municipal Garage	1,093,808	1,161,350	1,360,389	1,413,170	1,375,822	(2.64%)	(37,348)
Total Business Type Activities	**15,109,372**	**16,285,770**	**16,088,093**	**19,773,275**	**20,617,992**	**4.27%**	**844,717**
Total All Expenditures, net of transfers	**49,247,574**	**58,877,437**	**58,307,998**	**75,841,507**	**74,472,941**	**(1.80%)**	**(1,368,566)**
Total Net of Transfers, Economic Development, Debt Service, Capital projects, Educational Center and Event Center	35,303,570	35,941,122	38,315,918	41,900,370	41,859,037	**(0.10%)**	**(41,333)**

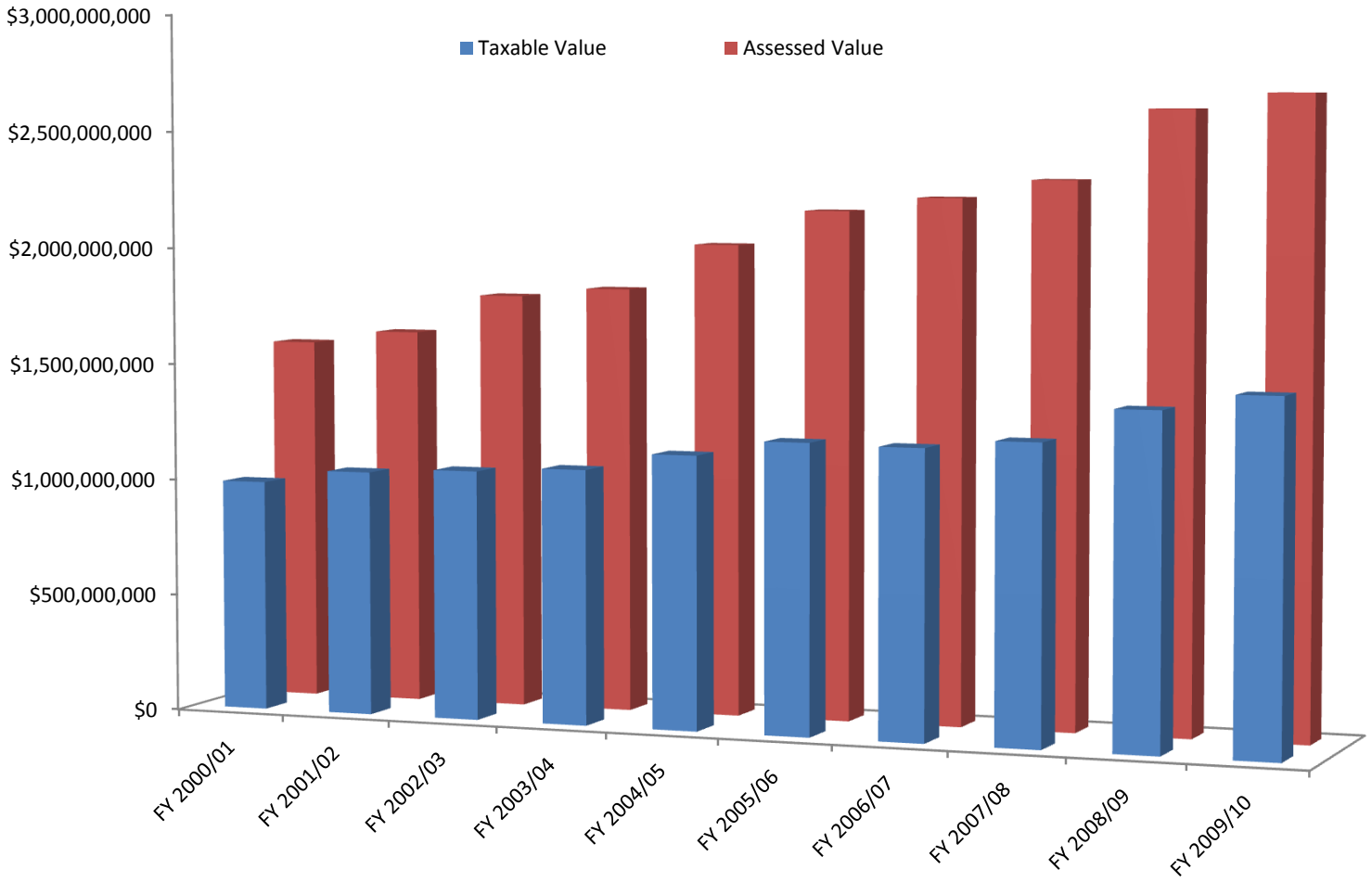


This graph, which excludes transfers, shows that the majority of City expenditures are for Business Type Activities and Capital Projects. The capital budget includes an aggressive $22.6 million budget for FY 2009/10, consisting largely of infrastructure projects.

City of Bettendorf, Iowa
Assessed and Taxable Valuations, All Property Types
Fiscal Years 2000/01 through 2009/10

Property Type	Assessed Value	Taxable Value	Percent of Assessed	Assessed Value	Taxable Value	Percent of Assessed
	FY 2000/01			**FY 2001/02**		
Residential	1,257,127,893	688,903,166	54.80%	1,300,890,182	731,310,002	56.22%
Commercial	259,201,601	254,756,580	98.29%	268,816,253	268,413,408	99.85%
Industrial	14,957,233	14,957,233	100.00%	16,997,563	16,997,563	100.00%
Machinery & Equipment	14,496,736	14,496,736	100.00%	11,491,644	11,491,644	100.00%
Public Utility	18,125,035	18,122,912	99.99%	19,916,751	19,916,751	100.00%
Less Military Exemptions	0	(4,703,154)	N/A	0	(4,680,004)	N/A
Total	**1,563,908,498**	**986,533,473**	**63.08%**	**1,618,112,393**	**1,043,449,364**	**64.49%**
Agricultural	6,140,542	5,905,592	96.17%	6,078,144	6,071,887	99.90%
	FY 2002/03			**FY 2003/04**		
Residential	1,466,869,955	756,758,149	51.59%	1,508,179,680	773,898,748	51.31%
Commercial	278,725,560	271,135,475	97.28%	274,969,629	274,969,629	100.00%
Industrial	15,396,453	15,396,453	100.00%	17,287,710	17,287,710	100.00%
Machinery & Equipment	6,746,181	6,746,181	100.00%	4,505,732	4,505,732	100.00%
Public Utility	17,534,839	17,533,490	99.99%	17,670,824	17,670,824	100.00%
Less Military Exemptions	0	(4,651,525)	N/A	0	(4,574,440)	N/A
Total	**1,785,272,988**	**1,062,918,223**	**59.54%**	**1,822,613,575**	**1,083,758,203**	**59.46%**
Agricultural	5,954,158	5,954,158	100.00%	5,878,051	5,878,051	100.00%
	FY 2004/05			**FY 2005/06**		
Residential	1,652,161,490	799,053,188	48.36%	1,798,988,393	861,119,222	47.8669%
Commercial	338,690,940	335,897,927	99.18%	341,209,113	341,209,113	100.00%
Industrial	13,400,078	13,400,078	100.00%	13,455,769	13,455,769	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	15,445,981	15,445,981	100.00%	15,613,994	15,613,994	100.00%
Less Military Exemptions	0	(4,517,028)	N/A	0	(4,457,764)	N/A
Total	**2,019,698,489**	**1,159,280,146**	**57.40%**	**2,169,267,269**	**1,226,940,334**	**56.56%**
Agricultural	4,700,968	4,700,968	100.00%	4,529,273	4,529,273	100.00%
	FY 2006/07			**FY 2007/08**		
Residential	1,851,303,035	849,673,860	45.8960%	1,921,741,462	875,453,849	45.5552%
Commercial	347,801,087	344,386,888	99.02%	351,218,507	351,218,507	100.00%
Industrial	14,809,173	14,809,173	100.00%	20,010,233	20,010,233	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	15,077,966	15,076,278	99.99%	14,536,012	14,536,012	100.00%
Less Military Exemptions	0	(4,397,469)	N/A	0	(4,389,236)	N/A
Total	**2,228,991,261**	**1,219,548,730**	**54.71%**	**2,307,506,214**	**1,256,829,365**	**54.47%**
Agricultural	4,459,440	4,459,440	100.00%	4,437,370	4,437,370	100.00%
	FY 2008/09			**FY 2009/10**		
Residential	2,138,636,766	940,544,456	43.9787%	2,199,236,152	1,002,526,162	45.5852%
Commercial	430,585,395	429,146,718	99.67%	441,241,852	441,241,852	100.00%
Industrial	20,661,813	20,661,813	100.00%	16,391,700	16,391,700	100.00%
Machinery & Equipment	0	0	0.00%	0	0	0.00%
Public Utility	14,365,946	14,364,871	99.99%	14,034,322	14,034,322	100.00%
Less Military Exemptions	0	(4,280,894)	N/A	0	(4,245,706)	N/A
Total	**2,604,249,920**	**1,400,436,964**	**53.78%**	**2,670,904,026**	**1,469,948,330**	**55.04%**
Agricultural	4,692,920	4,228,430	90.10%	4,727,390	4,436,980	93.86%

City of Bettendorf, Iowa
Assessed and Taxable Valuations
All Property Types
FY 2000/01 thru FY 2009/10



This chart displays that although the City's total assessed value has increased 71% over the past ten years, taxable valuati ons have increased only 49% over the same period. The state mandated roll-back on residential property accounts for the majority of the reduced increase in taxable values.

City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment values)
FY 2000/01 through FY 2009/10

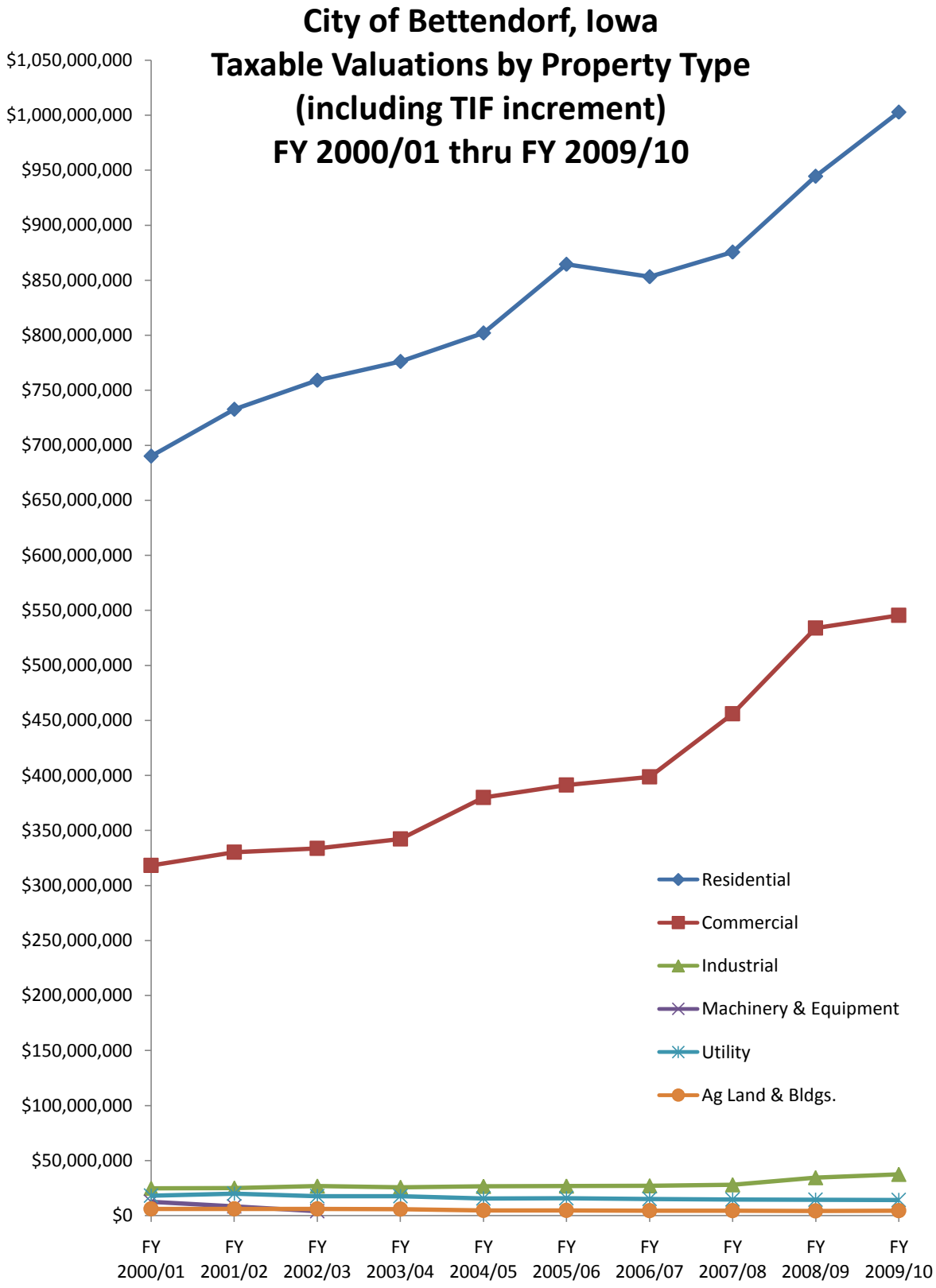
Fiscal Year	Residential Property	Commercial Property (4)	Industrial Property	Machinery & Equip.(3)	Public Utility (1)(2)	Less Military Exemptions	Agricultural Land & Bldgs.	Total	$ Change Prior Year	% Change Prior Year
FY 2000/01	690,243,436	318,067,900	24,790,477	12,440,783	18,122,912	(4,703,154)	5,905,592	1,064,867,946	18,189,198	1.74%
FY 2001/02	732,631,732	330,178,121	25,083,070	8,282,956	19,916,751	(4,680,004)	6,071,887	1,117,484,513	52,616,567	4.94%
FY 2002/03	759,113,649	333,571,430	26,824,310	3,921,295	17,533,490	(4,651,525)	5,954,158	1,142,266,807	24,782,294	2.22%
FY 2003/04	776,193,328	342,137,241	25,606,857	0	17,670,824	(4,574,440)	5,878,051	1,162,911,861	20,645,054	1.81%
FY 2004/05	801,991,975	379,879,217	26,663,640	0	15,528,075	(4,517,028)	4,700,968	1,224,246,847	61,334,986	5.27%
FY 2005/06	864,484,439	391,126,833	26,839,000	0	15,613,994	(4,457,764)	4,529,273	1,298,135,775	73,888,928	6.04%
FY 2006/07	853,102,375	398,679,601	27,043,950	0	15,076,278	(4,397,572)	4,459,440	1,293,964,072	(4,171,703)	(0.32%)
FY 2007/08	875,607,777	456,010,880	28,076,180	0	14,536,012	(4,389,236)	4,437,370	1,374,278,983	76,143,208	5.88%
FY 2008/09	944,430,250	533,781,993	34,550,570	0	14,364,871	(4,306,822)	4,228,430	1,527,049,292	152,770,309	11.12%
FY 2009/10	1,002,692,030	545,421,460	37,419,570	0	14,034,322	(4,245,706)	4,436,980	1,599,758,656	72,709,364	4.76%

(1) Effective in FY 2000/01 gas and electric utilities are being taxed through exise taxes as opposed to property taxes.

(2) Taxable values for gas & electric utilities total $59,058,894 for FY 03/04, $59,302,866 for FY 04/05, $55,391,133 for FY 05/06, $55,434,338 for FY 06/07. $54,120,189 for FY 07/08, $59,261,980 for FY 08/09, & $59,931,841 in FY 09/10

(3) Effective fiscal year 2003/04, machinery & equipment assessments were phased out by the State of Iowa.

(4) FY 2009/10 includes $125,373,346 of taxable TIF valuations including $40 million minimum assessment from the Isle of Capri for the Event Center


City of Bettendorf, Iowa
Taxable Valuations by Property Type
(including TIF increment)
FY 2000/01 thru FY 2009/10
$1,050,000,000
$1,000,000,000
$950,000,000
$900,000,000
$850,000,000
$800,000,000
$750,000,000
$700,000,000
$650,000,000
$600,000,000
$550,000,000
$500,000,000
$450,000,000
$400,000,000
$350,000,000
$300,000,000
$250,000,000
$200,000,000
$150,000,000
$100,000,000
$50,000,000
$0
FY 2000/01
FY 2001/02
FY 2002/03
FY 2003/04
FY 2004/05
FY 2005/06
FY 2006/07
FY 2007/08
FY 2008/09
FY 2009/10
Residential
Commercial
Industrial
Machinery & Equipment
Utility
Ag Land & Bldgs.

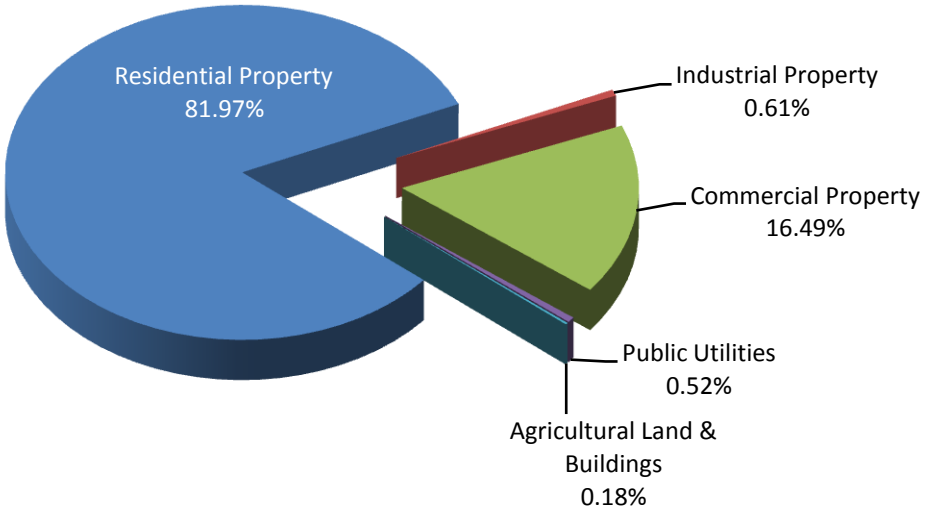
City of Bettendorf, Iowa
FY 2009/10 Assessed Valuations
vs.
Taxable Valuations
by Property Type

	100% Assessed Valuation	Percent of Total	Taxable Valuation	Percent of Total
Residential Property	$2,199,236,152	82.20%	$1,002,526,162	67.80%
Industrial Property	16,391,700	0.61%	16,391,700	1.11%
Commercial Property	441,241,852	16.49%	441,241,852	29.84%
Public Utilities	14,034,322	0.52%	14,034,322	0.95%
Agricultural Land & Buildings	4,727,390	0.18%	4,436,980	0.30%
Total Valuations	$2,675,631,416	100.00%	$1,478,631,016	100.00%
Less Military Exemptions	0		4,245,706	
Total Net Valuation	**$2,675,631,416**		**$1,474,385,310**	

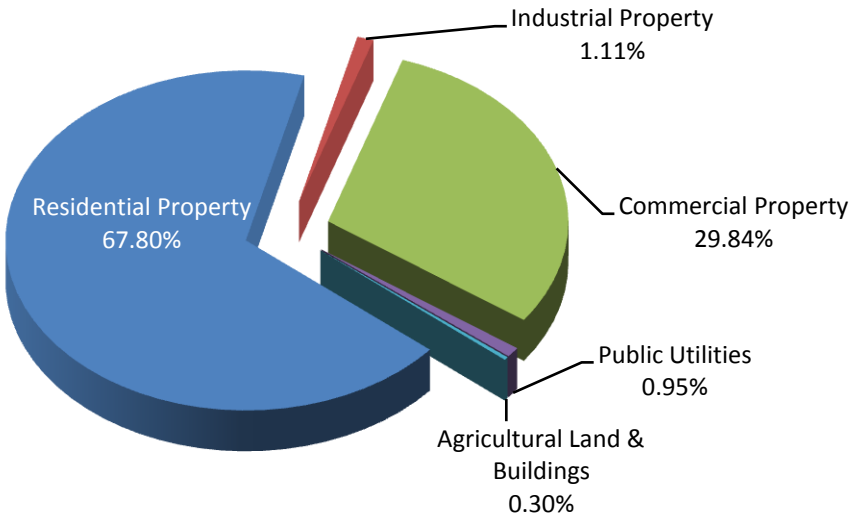
TIF Increment Values(for Debt Service levy only):

Downtown TIF	$87,158,535
Duck Creek	$15,727,620
Fields Development	$882,947
GRAFCO	$1,281,741
Greystone	$454,880
L3 Properties	$885,350
NEPCO District	$1,296,910
Olympic Steel	$9,141,115
Spruce Hills(Trinity)	$8,544,248
Total TIF	**$125,373,346**

City of Bettendorf, Iowa
100 % Assessed Valuations
by Property Type for FY 2009/10



City of Bettendorf, Iowa
Taxable Valuations
by Property Type for FY 2009/10



City of Bettendorf, Iowa
Total Tax Dollars and Tax Rates
FY 2000/01 through FY 2009/10

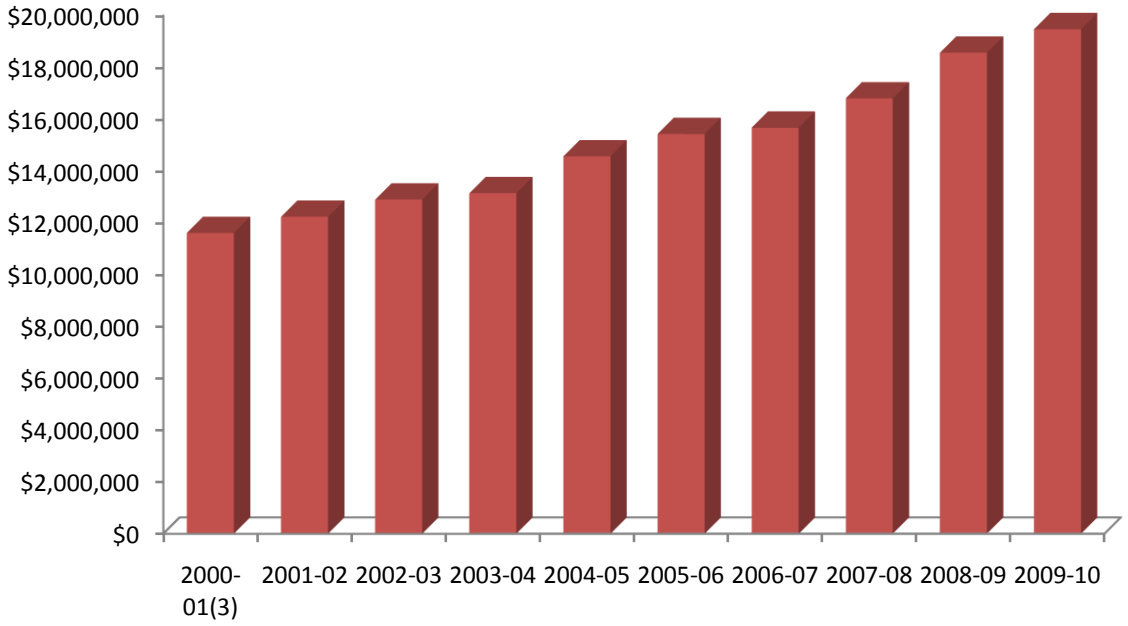
Fiscal Year	Gross Tax Levy(1)	City Levy Rate(2)	Ag Land Levy Rate(2)	$ Inc(Dec)) from Prior Year	% Inc(Dec)) from Prior Year
2000-01(3)	11,601,946	11.46317	3.00375	124,520	1.08%
2001-02	12,229,784	11.45555	3.00375	627,838	5.41%
2002-03	12,892,364	11.85000	3.00375	662,580	5.42%
2003-04	13,138,638	11.85000	3.00375	246,274	1.91%
2004-05	14,559,407	12.34932	3.00375	1,420,769	10.81%
2005-06	15,419,061	12.34952	3.00375	859,654	5.90%
2006-07	15,663,030	12.60000	3.00375	243,969	1.58%
2007-08	16,797,824	12.95000	3.00375	1,134,794	7.25%
2008-09	18,559,043	12.85000	3.00375	1,761,219	10.48%
2009-10	19,466,344	12.85000	3.00375	907,301	4.89%

(1) Includes state replacement credits against levied taxes.

(2) Levy rate per $ 1,000 taxable valuation.

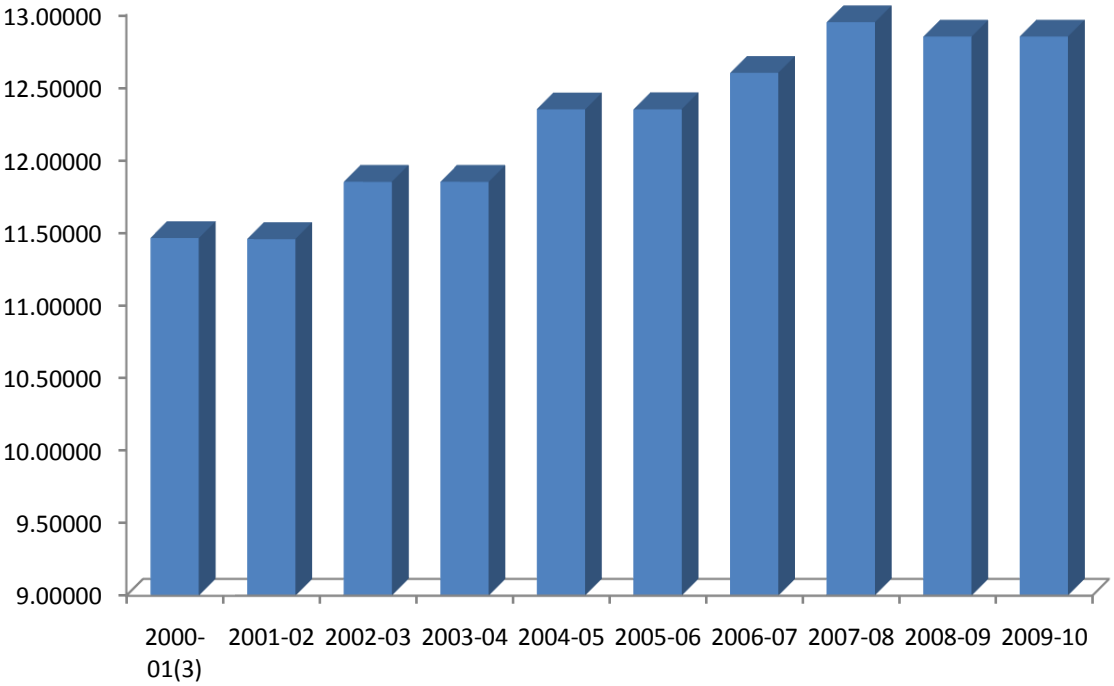
(3) Effective fiscal year 2000/2001, property taxes on utility valuations are collected through excise taxes.

City of Bettendorf, Iowa
Total Tax Dollars
FY 2000/01 thru FY 2009/10



City of Bettendorf, Iowa
Levy Rates
FY 2000/01 thru FY 2009/10

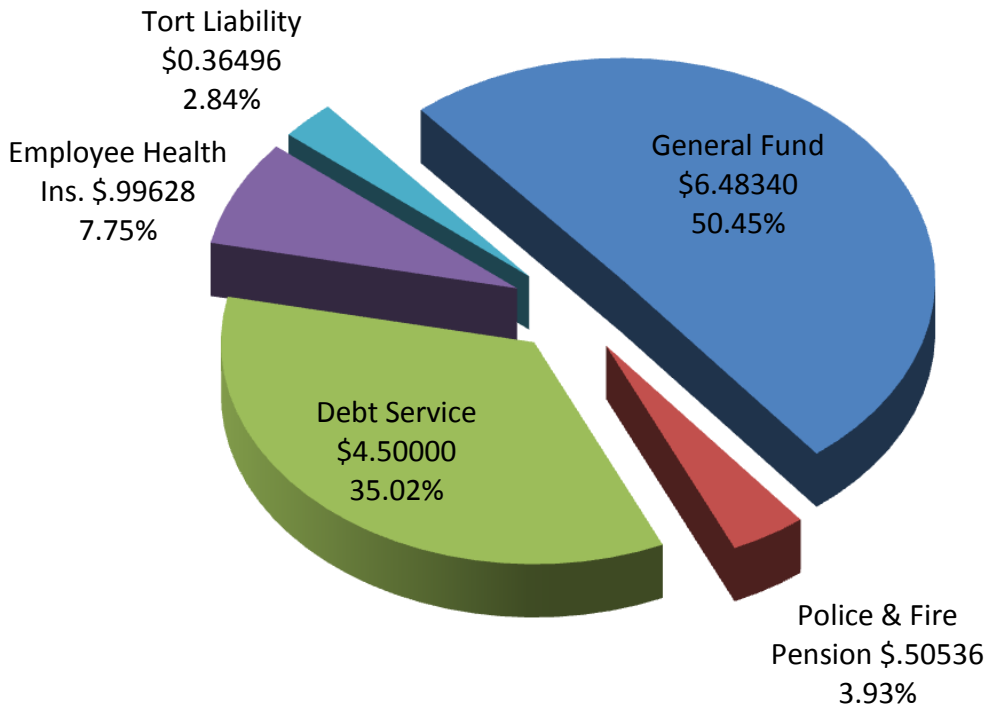
Total dollars collected from property taxes have increased 68% over the last ten years due to significant growth in taxable valuations. The city increased its levy rate 12% over the same time period.



City of Bettendorf, Iowa
Property Tax Levy by Fund
FY 2009/2010 Budget

	2008/09 Budget		2009/10 Budget		
Fund	**Collections**	**Levy per $1,000 of Assessed Valuation**	**Collections**	**Levy per $1,000 of Assessed Valuation**	**Change in Collection $**
General Fund	$9,079,593	$6.48340	$9,530,263	$6.48340	$450,670
Tort Liability	$511,103	$0.36496	$536,472	$0.36496	$25,369
Trust & Agency:					
Employee Health Ins.	$1,395,228	$0.99628	$1,464,480	$0.99628	$69,252
Police & Fire Pension	$707,730	$0.50536	$742,853	$0.50536	$35,123
Total Trust & Agency	$2,102,958	$1.50164	$2,207,333	$1.50164	$104,375
Debt Service	$6,852,694	$4.50000	$7,178,948	$4.50000	$326,254
Total Levy Rate	$18,546,348	**$12.85000**	$19,453,016	**$12.85000**	$0.00000
Agricultural Land Levy Rate	$12,701	**$3.00375**	$13,328	**$3.00375**	$627
Grand Total	**$18,559,049**		**$19,466,344**		$907,295

City of Bettendorf, Iowa
Property Tax Levy by Fund
Fiscal Year 2009/10 Budget
$12.85 per $1,000 Valuation



Although the General Fund levy accounts for 50.45% of the total levy rate, the City still has levying capacity of 20% before the General fund rate reaches the state mandated maximum limit of $8.10 per $1,000 of taxable valuation. If the City were to uti lize the full extent of its General Fund levy, we would realize an additional $2.4 million annually.

City of Bettendorf FY 2009/10, Transfers between funds

	From General	From Employee Benefits	From Road Use	From Park Donations	From Eyesurg TIF	From Rivers Edge	From Debt Service	From Capital Projects	From Vehicle	From Future Projects	From Electronic	From Gaming	From CIP/LOT	Total Transfers In
To General Fund		2,301,053		3,500				161,000			27,700	112,555		**2,605,808**
To Road Use											3,800	700,000		**703,800**
To Trees			8,000											**8,000**
To Old Fashioned July 4th												40,000		**40,000**
To Econ. Development	177,500											30,000		**207,500**
To Capital Projects					87,993					165,000		750,000	1,995,454	**2,998,447**
To Vehicle Replacement	100,000												525,000	**625,000**
To Electronic Equipment	100,000													**100,000**
To CIP/LOT & Interest	1,680,000													**1,680,000**
To Solid Waste/Recycling							119,416							**119,416**
To Family Museum	67,637						394,209					965,507	76,500	**1,503,853**
To Palmer Hills Golf													143,000	**143,000**
To Life Fitness Center												144,464	76,000	**220,464**
To Aquatic Center												67,876		**67,876**
To Storm Water							199,144							**199,144**
To Transit	558,061								61,200			50,000	60,720	**729,981**
To Events Center						1,108,839								**1,108,839**
To Information Services											30,000			**30,000**
Total Transfers Out	**2,683,198**	**2,301,053**	**8,000**	**3,500**	**87,993**	**1,108,839**	**712,769**	**161,000**	**61,200**	**165,000**	**61,500**	**2,860,402**	**2,876,674**	**13,091,128**

Bettendorf
a premier city
IOWA

2009-10

General Fund

Introduction to the General Fund
Description of General Fund 67-73
Expenditures by Function & Category 74

Statement of Revenue, Expenditures & Changes in Fund Balance 2005/06-2009/10 75

Program Performance Indicators
Public Safety:
Police Administration 76-77
Police Training 78-79
Police Patrol 80-81
Police Communications 82-83
Police Detective Bureau 84-85
Police Support Services 86-87
Police Traffic 88-89
Fire Administration 90-91
Fire Training 92-93
Fire Suppression 94-95
Fire Prevention 96-97
Fire EMS/Rescue 98-99
Fire Hazardous Materials 100-101
Fire General Maintenance 102-103
Building Inspection Services and Support 104-105
Flood Control 106-107
Culture and Recreation:
Library Administration 108-109
Library Circulation Services 110-111
Library Adult Services 112-113
Library Youth Services 114-115
Library Information Services 116-117
Library Technical Services 118-119
Parks Administration 120-121
Park Maintenance 122-123
Park Recreation 124-125
Park Community Center 126-127
Community & Economic Development:
Community Development Administration 128-129
Community Development Planning 130-131
Community Development Code Enforcement 132-133
General Government:
Mayor & Council 134-135
City Administration 136-137
City Clerk 138-139
Finance Administration 140-141
Finance Accounting & Payroll 142-143
Finance Budgeting 144-145
Finance Purchasing & Fixed Assets 146-147
Legal 148-149
Building Maintenance 150-151
Custodial Services 152-153
Human Resources 154-155
Public Information Distribution 156-157

Veterans' Memorial Park

Disc Golf Course at Middle Park

Arbor Day Tree Planting Ceremony Along Duck Creek Recreation Trail

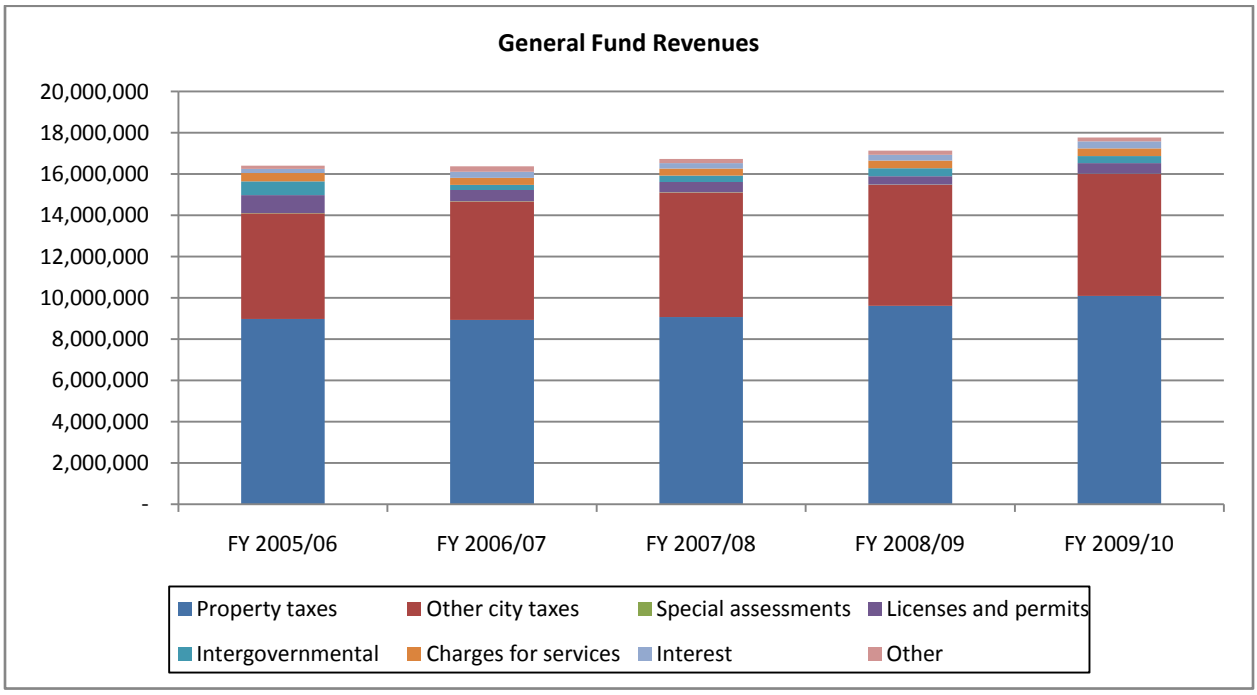
The General Fund for the City of Bettendorf accounts for all transactions of the City which pertain to the general administration and services traditionally provided to citizens, except those specifically accounted for elsewhere. Services within the General Fund include police and fire protection, library, parks and recreation, engineering, community development, and general administration. The General Fund is the primary source of appropriations to fund costs of providing these services. Consequently, considerable importance is placed upon the fund's financial condition. The City Council and staff's objective is to maintain an acceptable level of service for its citizens within the limitations of revenue sources that are available to support these activities.

To attain the objective of maintaining the General Fund as a self-funding entity, revenues and/or available balances must be provided to support expenditures during the entire fiscal year. Consequently, the City Council adopted a fund balance policy in May of 1992 that establishes a minimum General Fund Balance of 20%-25% of net annual operating expenses. The following is a ten-year history of General Fund balances:

Fiscal Year	June 30 Fund Balance	Operating Expenditures	Fund Balance as a Percent of Operating Expenditures
00/01	4,182,423	16,051,375	26.06%
01/02	4,311,664	16,355,753	26.36%
02/03	4,483,686	16,742,169	26.78%
03/04	4,527,844	17,067,046	26.53%
04/05	4,814,328	17,596,955	27.36%
05/06	4,828,961	18,593,843	25.97%
06/07	4,977,530	19,499,741	25.53%
07/08	5,100,358	19,429,374	26.25%
08/09 Budget	5,101,668	19,892,709	25.65%
09/10 Budget	4,986,974	20,406,384	24.44%

Major Revenue Sources

The fiscal year 2009/10 budget projects an increase in general fund operating revenue(excluding transfers) of approximately 2.0% over fiscal year 2008/09. The City of Bettendorf has had some growth in property valuations, which fund property taxes, the major revenue for the General Fund. However, some of the new growth is located in Tax Increment Financing (TIF) districts. The growth in these districts does not contribute to general fund property taxes until after the district expires; generally three to twenty years following inception. The following sections discuss the sources of general fund revenue, along with assumptions behind the budget projections.



Property Taxes

The general fund directly finances the majority of the City's day to day operations. Property tax revenue constitutes 49.7% of all general fund revenue and has a major influence on City operations. The General Fund has two direct tax levies along with two other levies that are transferred from another fund. These are the General Fund levy, the Tort Liability Levy, the Employee Benefits Levy and the Police and Fire Pension Levy. The General Fund levy is the City's primary operating levy and is limited by State of Iowa to a maximum of $8.10 per $1,000 of assessed valuation. The Tort Liability levy funds the General Funds' share of the liability insurance and claims of the City. The Employee Benefits Levy finances the health insurance costs for employees and the Police & Fire Pension Levy funds the City's share of the Police & Fire department's pension costs. There is no limitation on the Tort Liability, Employee Benefits or the Police and Fire Pension levy. The City's total combined levy in the General Fund for the four levies described is $8.35 per $1,000 of taxable property valuation for fiscal year 2009/10.

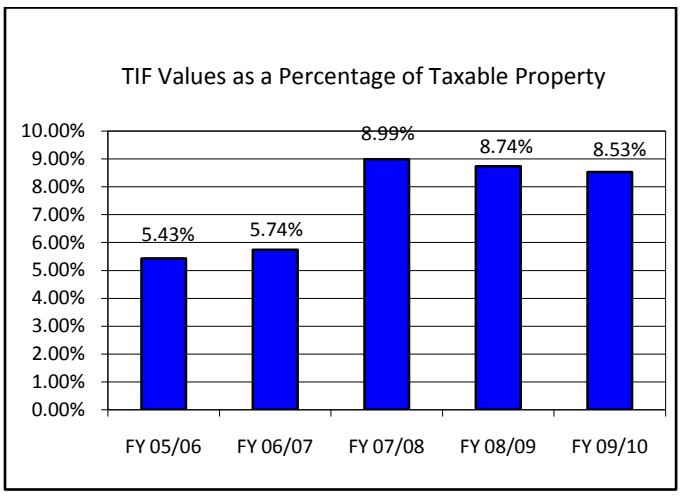
Tax levy analysis

Property tax revenues are projected to increase by 4.96%, or $476,666 due a combination of the following:

- Property values have increased due to revaluation of existing property and new construction of approximately $69 million in taxable value.
- In fiscal year 2009/10 the residential rollback percentage increased the amount of property tax valuations that are taxable in comparison to the fiscal year 2008/09 state rollback percentage. The following list shows the history of the state rollback percentages, or the percentage of a property's value that is taxable.

Fiscal Year	Residential property	Commercial property
2000/01	54.85%	98.35%
2001/02	56.27%	100.00%
2002/03	51.67%	97.77%
2003/04	51.39%	100.00%
2004/05	48.46%	99.26%
2005/06	47.96%	100.00%
2006/07	45.996%	99.1509%
2007/08	45.5596%	100.00%
2008/09	44.0803%	100.00%
2009/10	45.5893%	100.00%

- The portion of the City included in TIF districts totals $125.4 million in valuation primarily due to the improvement district in Downtown Bettendorf where the QC Waterfront Convention Center has been built by the City and managed with a development agreement by the Isle of Capri. The ability to tax the incremental property valuation in these districts is lost by the general fund until the TIF debt expires. Taxes generated by the incremental valuations in these districts are captured in a special revenue fund for the financing of public improvements or economic development within the district. For fiscal year 2009/10, based on the values, the dollar amount lost to the General Fund is estimated at $1,046,867. The chart at the right is a five year history of TIF valuations as a percentage of taxable property.



Other City Taxes

Effective April 1, 1989, voters approved 1% Local Option Sales Tax. The purpose of the tax is to use it for capital projects (40%) and for property tax relief (60%). Therefore, the City transfers 40% of the tax to the Capital Projects Fund. The City estimates approximately $4.2 million in Local Option Sales Tax collections in fiscal year 2009/10 with an increase of only $16,094 over FY 2008/09. $1.68 million will be transferred to the Capital Projects Fund.

The City also has a voted hotel/motel tax of 7% on the rental of hotel rooms. The annual estimate for this tax is $900,000. There is an agreement to forward 25% of this tax to the Quad City Convention and Visitors Bureau. This year that amount will be $225,000.

All utilities providing service in the State of Iowa pay an excise tax based on profits. The City's share of the tax for FY 09/10 is estimated at $410,435.

Franchise taxes includes Cable Television Franchise tax which is remitted on a quarterly basis from Mediacom, the local cable provider. It was transferred from another category in 06/07.

The City also collects a small amount of mobile home taxes, the estimate for FY 09/10 is $5,750.

All revenues in this category are being conservatively budgeted due to the downturn in the economy this year.

Other City Taxes	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Budget	FY 09/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Local Option Sales Tax	3,832,816	4,224,858	4,375,125	4,183,906	4,200,000	16,094	0.38%
Hotel/Motel Tax	876,854	742,038	879,403	900,000	900,000	-	0.00%
Utility Excise Tax	397,880	401,498	381,477	399,348	410,435	11,087	2.78%
Franchise Tax	-	366,272	392,338	370,000	370,000	-	0.00%
Mobile Home Tax	5,386	4,336	5,381	6,771	5,750	(1,021)	-15.08%
Total Other City Taxes	**5,112,936**	**5,739,002**	**6,033,724**	**5,860,025**	**5,886,185**	**26,160**	**0.45%**

Special Assessments

Special assessments are for sidewalk repair, weed cutting and snow removal if a homeowner does not comply with City Code. These collections are estimated at $10,800 for FY 09/10.

Licenses and Permits

Licenses and permits revenues are expected to be up in FY 09/10 by approximately $100,000 mainly due to a projected increase in building permits issued due to new development throughout the City.

Licenses & Permits	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Budget	FY 09/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Liquor, Beer & Cigarette permits	4,864	6,590	100	2,200	2,200	-	0.00%
Building permits	514,193	303,303	321,827	250,153	300,100	49,947	19.97%
Electrical permits	67,996	43,208	30,236	21,000	29,000	8,000	38.10%
Mechanical permits	108,251	65,201	61,773	58,000	60,000	2,000	3.45%
Plumbing permits	95,146	52,513	47,988	35,000	50,000	15,000	42.86%
Right of way permits	5,067	6,253	2,154	5,950	5,950	-	0.00%
Business licenses	68,414	63,673	31,241	30,000	55,000	25,000	83.33%
Miscellaneous licenses	1,278	1,441	1,804	1,810	1,810	-	0.00%
Total licenses & permits	**865,209**	**542,182**	**497,123**	**404,113**	**504,060**	**99,947**	**24.73%**

Intergovernmental

State replacement credits include monies & credits, military exemption revenues and machinery & equipment replacement that has been phased out.

State shared revenues include Liquor licenses and usually stay fairly steady throughout the years.

State, Federal and Local grants include a number of federal grants related to the Police Department, local funding for covering additional fire districts and a Police Liaison Officer at the local schools, and a state grant for enforcing traffic safety. This can vary widely from year to year depending upon the grants being approved.

Intergovernmental	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Budget	FY 09/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Franchise taxes	345,734	-	-	-	-	-	0.00%
State replacement credits	17,670	17,542	17,987	17,852	17,120	(732)	-4.10%
State shared revenues	29,678	30,818	35,077	35,000	35,000	-	0.00%
State grants	13,314	165	-	-	-	-	0.00%
Federal grants	156,044	90,908	113,759	166,605	115,400	(51,205)	-30.73%
Other governments revenue	116,836	120,709	140,125	180,022	128,900	(51,122)	-28.40%
Total Intergovernmental	**679,276**	**260,142**	**306,948**	**399,479**	**296,420**	**(103,059)**	**-25.80%**

Charges for Services

Several city departments charge fees for various services and programs offered. There are filing and application fees such as rental and subdivision inspections. There are recreation fees offered through the parks department with programs including tennis lessons, t-ball, soccer, volleyball and day camp. The Community Center offers room and park shelter rentals as well as gymnastics. There are also miscellaneous charges for police & fire report copies, hazardous materials clean-up charges, and other special event fees. Charges for services are projected to remain steady compared to FY 08/09 revenues.

Charges for Services	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Budget	FY 09/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Filing & application fees	162,922	74,540	69,900	108,250	107,500	(750)	-0.69%
Recreation fees	132,932	143,017	150,127	164,007	166,169	2,162	1.32%
Community Center	76,740	80,227	71,940	70,296	72,500	2,204	3.14%
Miscellaneous	21,981	30,017	53,459	24,550	25,850	1,300	5.30%
Total Charges for Services	**394,575**	**327,801**	**345,426**	**367,103**	**372,019**	**4,916**	**1.34%**

Use of Money

Interest is earned on invested idle public funds. Interest revenue can fluctuate due to variable interest rates and the amount of cash balances available to invest. Estimated interest revenue is conservatively budgeted in FY 08/09 due to decreased interest rates, and is budgeted to increase in FY 09/10.

Other use of money is for rental of buildings. The Spruce Hills Fire Station rents a portion of their building to Medic Ambulance Service and the City collects rent from the small business that runs the coffee and snack shop inside the Library. The City also rents towers to cell phone providers.

Penalty and interest is charged to property owners who fail to pay their special assessments timely.

Use of Money	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Budget	FY 09/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Interest	128,450	202,536	178,367	180,900	251,000	70,100	38.75%
Rents and leases	78,245	88,900	91,049	98,450	98,450	-	0.00%
Penalty and interest	1,759	1,605	1,544	1,600	1,600	-	0.00%
Total Use of Money	**208,454**	**293,041**	**270,960**	**280,950**	**351,050**	**70,100**	**24.95%**

Miscellaneous Revenues

All other types of revenues that do not fit into the categories above are considered miscellaneous. The FY 2009/10 budget is estimated at $25,727 down from the current year due to the unpredictability of some of these types of revenues. These include:

- Fines and forfeitures such as traffic violations, library late book fines and violations of cigarette permit fines.
- Donations of any kind other than intergovernmental are included here.
- Other grants from local agencies, such as from the riverboat agencies for various departmental needs.
- Refunds and reimbursements of any kind to any department are included.
- Miscellaneous one-time categories not included in any of the above categories.

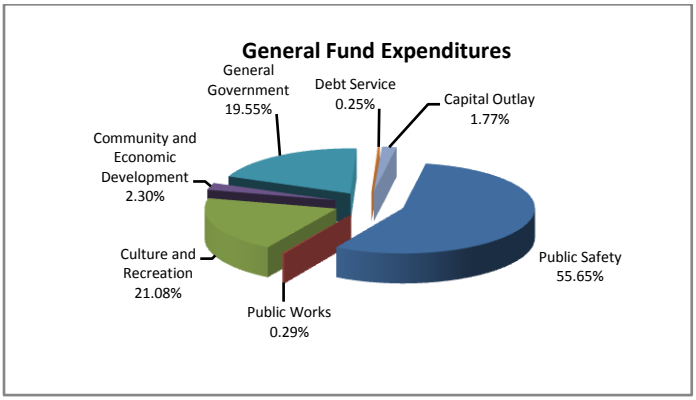
Miscellaneous	FY 05/06 Actual	FY 06/07 Actual	FY 07/08 Actual	FY 08/09 Budget	FY 09/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Fines and forfeitures	129,153	158,296	136,767	138,290	137,700	(590)	-0.43%
Donations	3,938	31,332	19,166	14,590	9,500	(5,090)	-34.89%
Other grants	-	15,701	-	-	-	-	0.00%
Refunds and reimbursements	19,741	61,638	35,375	45,747	28,700	(17,047)	-37.26%
Miscellaneous	4,967	2,484	5,094	4,985	1,985	(3,000)	-60.18%
Total Miscellaneous	**157,799**	**269,451**	**196,402**	**203,612**	**177,885**	**(25,727)**	**-12.64%**

Transfers In

Other funds transfer in to the General Fund on a regular basis. The following is the budget for FY 2008/09 and the purpose for the transfer.

Transfer in from	Amount	Purpose
Employee Benefits Fund	$ 2,301,053	Property tax collections to cover employee health insurance and Police and Fire pension amounts.
Parks Special Revenue Fund	$ 3,500	Special projects in the Parks department.
Electronic Equipment Fund	$ 27,700	Scheduled replacements of computer equipment and copiers with individual costs below the fixed asset capitalization limit of $5,000.
Capital Improvement/Local Option Tax Fund	$ 161,000	To reimburse the General Fund for bonding costs.
Gaming Fund	$ 112,555	To fund salaries for 3 new firefighters for half of the year.
Total Transfers In	$ 2,605,808	

Expenditure Highlights



General Fund expenditures (excluding transfers out) for FY 2009/10 are projected to increase 3.77% from FY 2008/09. The primary reason for this increase is due to the projected increases in employee's salaries and benefits including a 3.0% cost of living increase for existing staff and the addition of three full time firefighters. Operating expenditures are stable at slightly less than a 1% increase overall. Capital funding decreased $6,460 for miscellaneous equipment.

Public Safety

One of the main services the City provides is police and fire protection. Public safety represents the largest expenditure budget category, accounting for over 55% of the General Fund budget. Also included in Public safety are the building inspections division and flood control.

Public Works

In the General Fund, the Public Works department provides Engineering services such as design and construction of new roads and sewers, review and inspection of new subdivisions, traffic engineering and oversees the construction and contract administration for all public improvements within the City. The engineering budget in the General Fund has remained steady compared to FY 08/09.

Culture and Recreation

Bettendorf citizens value the cultural and recreational opportunities provided by the City. The Library provides access to informational, educational and recreational resources to the community, and encourages people of all ages to develop and sustain a lifelong appreciation for the rewards of self-directed reading and learning. The budget in this function includes $225,980 in library materials.

The Parks and Recreation department provides long term planning of park facilities as well as the maintenance of the City's parklands, the recreation programs provided at various parks throughout the City, and the Community Center facility operations. The Parks and Recreation budget increased by $47,634 mainly due to the cost of living increases for employees.

Community and Economic Development

This function provides for City planning and Community Development administration services which includes processing development related applications and providing assistance to developers and the general public in explaining code requirements and development expectations/standards, establishing a basis to support staff recommendations and subsequent City Council actions and preparing standards, policies, and ordinances and conducting special studies.

General Government

General Government includes the following:

- The Mayor and City Council provide policy direction and leadership on behalf of the citizens. City Administration serves as the principal advisor to the Mayor and City Council on matters relating to the overall operations of the City.
- Finance Administration coordinates and administers all City financial services including accounting, payroll, budgeting, purchasing, information processing and customer service billing and collection. Finance also provides financial advice to the Mayor, City Council, City Administrator and other department heads.
- The City Clerk maintains records as required by state law.
- Legal represents the City in litigation, regulatory, or union matters and provides advice, reviews resolutions, ordinances, contracts and other documents.
- City Hall & General Buildings provides for the utilities, maintenance and repair of all city buildings.
- Tort Liability provides for administration of the risk management and liability insurance functions of the City

- Other General Government includes the Human Resources Department which provides personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues and discipline.

General government expenditures are increased by 1.63% from FY 08/09 mainly due to employee cost of living increases.

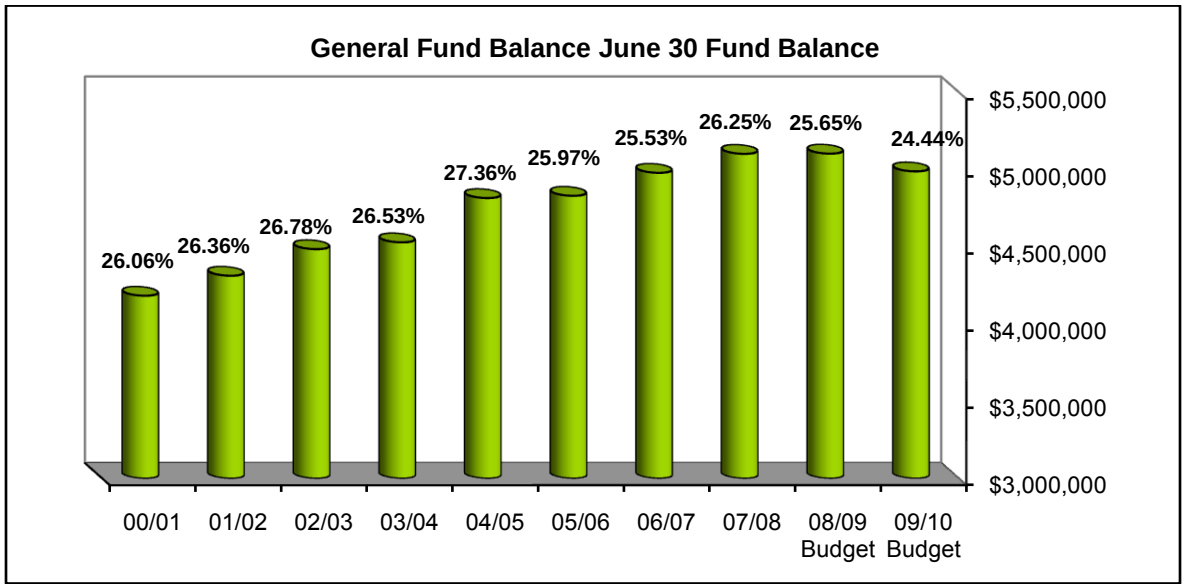
Transfers Out

The General Fund transfers out to several other funds on a regular basis. The following schedule shows the budgeted transfers out for FY 2009/10:

Transfer out to:	Amount	Reason
Vehicle Replacement Fund	$ 100,000	To supplement funding of replacement of vehicles for police, fire, parks & inspection departments.
Electronic Equipment Fund	$ 100,000	To supplement the replacement of city-wide computers & software, copiers, radios, & telephone systems.
CIP/Local Option Tax Fund	$ 1,680,000	Funds the community improvement plan with 40% of the local option tax collected.
Family Museum of Arts & Science	$ 67,637	Funds a portion of the operating expenditures of the Family Museum.
Transit Fund	$ 558,061	Funds the portion of the operating expenditures of the City's mass transit system not covered by earned revenue and state or federal grants.
Economic Development Fund	$ 177,500	Funds the City's economic development program.

Ending Fund Balance

One measure of a City's financial strength is the level of fund balance. Fund balance is the accumulated revenues in excess of expenditures. In order for the City to operate from July 1 through October 10th, when the first substantial property tax payment is received, a 20-25% of annual operating expenses in the fund balance is necessary. The 20-25% range has been adopted as a policy to follow by the City Council. The City's bond rating agency, Moody's Investors Service, also strongly recommends a fund balance close to that level. The budgeted fund balance at June 30, 2010 is projected to be $4,986,974 which is approximately 24% of fiscal year 2008/09 operating expenditures.



Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Public Safety:							
Police Department	5,478,196	5,698,606	6,056,318	6,227,987	6,342,338	114,351	1.84%
Flood Control	32,127	27,173	72,844	82,433	56,023	(26,410)	-32.04%
Fire Department	2,026,430	2,107,218	2,472,299	2,674,691	2,938,954	264,263	9.88%
Department of Inspections	322,122	354,891	330,358	364,234	355,012	(9,222)	-2.53%
Public Safety	**7,858,875**	**8,187,888**	**8,931,819**	**9,349,345**	**9,692,327**	**342,982**	**3.67%**
Public Works:							
Highway Engineering	80,576	41,574	46,052	38,916	38,097	(819)	-2.10%
Public Works	**80,576**	**41,574**	**46,052**	**38,916**	**38,097**	**(819)**	**-2.10%**
Culture & Recreation:							
Library Services	1,791,325	1,852,475	1,948,106	2,051,743	2,168,230	116,487	5.68%
Parks	940,882	863,675	878,816	1,066,371	1,122,210	55,839	5.24%
Recreation	325,772	307,857	301,596	314,889	309,460	(5,429)	-1.72%
Community Center	74,376	79,204	80,078	83,245	80,469	(2,776)	-3.33%
Culture & Recreation	**3,132,355**	**3,103,211**	**3,208,596**	**3,516,248**	**3,680,369**	**164,121**	**4.67%**
Community & Economic Development:							
Planning & Zoning	206,611	211,401	275,787	300,313	288,666	(11,647)	-3.88%
Other Community & Economic Development	111,980	117,557	124,937	269,311	284,420	15,109	5.61%
Community & Economic Development	**318,591**	**328,958**	**400,724**	**569,624**	**573,086**	**3,462**	**0.61%**
General Government:							
Mayor, Council & City Administration	836,444	885,168	835,784	831,075	830,669	(406)	-0.05%
Finance Administration	602,461	573,858	588,952	672,163	700,407	28,244	4.20%
Elections	8,457	-	-	-	-	-	
Legal services/City Attorney	175,387	195,674	196,368	247,246	259,203	11,957	4.84%
City Hall & General Buildings	705,175	709,619	788,420	838,125	810,011	(28,114)	-3.35%
Tort Liability	534,875	500,711	446,276	434,659	490,118	55,459	12.76%
Other General Government	243,199	239,321	282,332	340,305	327,919	(12,386)	-3.64%
General Government	**3,105,998**	**3,104,351**	**3,138,132**	**3,363,573**	**3,418,327**	**54,754**	**1.63%**
Debt Service	**37,456**	**65,381**	**39,701**	**60,000**	**65,000**	**5,000**	**8.33%**
Capital Outlay	**318,126**	**212,825**	**283,749**	**277,464**	**255,980**	**(21,484)**	**-7.74%**
Total Expenditures by Function	**14,851,977**	**15,044,188**	**16,048,773**	**17,175,170**	**17,723,186**	**548,016**	**3.19%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	6,622,255	6,927,097	7,425,512	7,826,993	8,220,664	393,671	5.03%
Part-time/Temporary Employees	448,316	457,396	532,071	582,275	631,889	49,614	8.52%
Contract help	243,662	262,624	267,290	435,384	394,500	(40,884)	-9.39%
Overtime	291,937	321,025	391,183	449,191	389,900	(59,291)	-13.20%
Holiday pay	92,810	101,477	109,158	110,501	113,500	2,999	2.71%
Retirement contributions	1,557,600	1,635,511	1,737,383	1,584,161	1,592,975	8,814	0.56%
Health, Dental, Life Insurance	1,272,174	1,272,174	1,270,291	1,425,676	1,381,493	(44,183)	-3.10%
Other pay	193,694	189,333	196,988	220,768	440,521	219,753	99.54%
Total Salaries & Benefits	**10,722,448**	**11,166,637**	**11,929,876**	**12,634,949**	**13,165,442**	**530,493**	**4.20%**
Operating expenditures							
Staff development (Conferences, travel & training)	222,615	244,832	263,858	323,972	320,650	(3,322)	-1.03%
Repair, maintenance & utilities	770,266	746,299	899,441	967,239	946,940	(20,299)	-2.10%
Risk Management	534,877	500,711	446,276	434,659	490,118	55,459	12.76%
Payment to other agencies	567,036	569,406	444,611	426,187	452,121	25,934	6.09%
Contractual services	1,071,070	969,932	1,099,705	1,284,136	1,263,634	(20,502)	-1.60%
Operating expenditures	463,293	398,963	468,707	526,246	504,128	(22,118)	-4.20%
Minor equipment	144,790	169,202	172,849	240,318	259,173	18,855	7.85%
Total Operating expenditures	**3,773,947**	**3,599,345**	**3,795,447**	**4,202,757**	**4,236,764**	**34,007**	**0.81%**
Debt Service	**37,456**	**65,381**	**39,701**	**60,000**	**65,000**	**5,000**	**8.33%**
Capital Outlay							
Library materials	186,435	193,810	207,439	208,815	219,255	10,440	5.00%
Miscellaneous equipment	131,691	19,015	76,310	68,649	36,725	(31,924)	-46.50%
Total Capital Outlay	**318,126**	**212,825**	**283,749**	**277,464**	**255,980**	**(21,484)**	**-7.74%**
Total Expenditures by Category	**14,851,977**	**15,044,188**	**16,048,773**	**17,175,170**	**17,723,186**	**548,016**	**3.19%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
GENERAL FUND
FY 2005/06 THROUGH FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc(Dec) From 08/09	% Inc(Dec) From 08/09
Revenue:							
Property taxes	8,972,892	8,932,339	9,068,595	9,610,797	10,087,463	476,666	4.96%
Other city taxes	5,112,936	5,739,002	6,033,723	5,860,025	5,911,185	51,160	0.87%
Special assessments	18,497	6,761	9,505	12,266	10,800	(1,466)	-11.95%
Licenses and permits	865,209	542,182	497,123	404,113	524,060	119,947	29.68%
Intergovernmental	679,276	260,142	306,948	399,479	329,420	(70,059)	-17.54%
Charges for services	394,575	327,801	346,205	367,103	372,019	4,916	1.34%
Interest	208,454	293,041	270,960	280,950	351,050	70,100	24.95%
Other	157,799	269,451	196,403	203,612	177,885	(25,727)	-12.64%
Total revenue	**16,409,638**	**16,370,719**	**16,729,462**	**17,138,345**	**17,763,882**	**625,537**	**3.65%**
Expenditures:							
Public Safety	7,858,875	8,187,887	8,931,821	9,364,369	9,590,608	226,239	2.42%
Public Works	80,576	41,574	46,054	38,916	38,097	(819)	-2.10%
Culture & Recreation	3,132,355	3,103,213	3,208,591	3,516,248	3,681,069	164,821	4.69%
Community & Economic Devleopment	318,591	328,959	400,723	569,624	573,086	3,462	0.61%
General Government	3,105,998	3,104,357	3,138,131	3,363,573	3,418,877	55,304	1.64%
Debt service	37,456	65,381	39,701	60,000	65,000	5,000	8.33%
Capital Projects	318,126	212,814	283,746	262,440	255,980	(6,460)	-2.46%
Total expenditures	**14,851,977**	**15,044,185**	**16,048,767**	**17,175,170**	**17,622,717**	**447,547**	**2.61%**
Revenue over(under) expenditures	1,557,661	1,326,534	680,695	(36,825)	141,165	177,990	-483.34%
Financing sources (uses):							
Operating transfers in	2,198,838	2,705,144	2,820,084	2,755,674	2,407,953	(347,721)	-12.62%
Operating transfers out	(3,741,866)	(3,886,993)	(3,380,607)	(2,717,539)	(2,683,198)	34,341	-1.26%
Other financing sources		3,884	2,656				
Financing sources (uses), net	(1,543,028)	(1,177,965)	(557,867)	38,135	(275,245)	(313,380)	-821.76%
(under) expenditures and other financing	**14,633**	**148,569**	**122,828**	**1,310**	**(134,080)**	**(135,390)**	**-10335.11%**
Fund balance, beginning	4,814,328	4,828,961	4,977,530	5,100,358	5,101,668	1,310	0.03%
Adjustment for restatement							
Fund balance, ending	4,828,961	4,977,530	5,100,358	5,101,668	4,967,588	(134,080)	-2.63%
Fund balance as a % of expenditures	25.97%	26.29%	26.25%	25.65%	24.46%		

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Management of the Police Department in an efficient and effective manner toward the accomplishment of the goals and objectives within the framework of staffing and budget constraints.

ANALYSIS:

The Administration Program provides management and personnel services, planning, budgeting, and community services.

In FY 8/09, one police officer was hired; to fill a vacancy due to a resignation.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Donations	1,509	5,909	2,000	2,000
General Fund	372,740	372,256	438,579	447,847
TOTAL REVENUES	**374,249**	**378,165**	**440,579**	**449,847**
APPROPRIATION SUMMARY:				
Salaries & Wages	215,373	217,215	235,688	249,379
Employee Benefits & Costs	80,664	75,965	69,624	69,407
Staff Development	1999	4380	2435	2600
Services & Commodities	71,844	75,683	125,617	121,931
Special Events-0306 (Overtime)	4,369	4,922	7,215	6,530
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**374,249**	**378,165**	**440,579**	**449,847**
AUTHORIZED POSITIONS:				
Chief of Police	1.00	1.00	1.00	1.00
Captain	0.00	0.00	0.00	0.00
Administrative Assistant	0.50	0.50	0.50	0.50
Lieutenant	1.00	0.85	0.85	0.85
TOTAL POSITIONS	**2.50**	**2.35**	**2.35**	**2.35**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Consolidated Dispatch: direction
2. Maintain actual expenditures within budgeted guideline.
3. Accomplish 83% of all department objectives.
4. Maintain administrative costs at 8% of total budget.
5. Maintain administrative personnel at 4.46% of total FTEs.
6. Traffic Problems: Police Response.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	62.62	62.62	63.84	63.06
2. Departmental budget (General Fund)	$5,678,712	$6,014,098	$6,186,261	$6,342,338
3. City of Bettendorf population	32,178	32,445	32,769	33,097
WORKLOAD:				
1. % of time spent on personnel administration	50%	50%	50%	50%
2. % of time spent on fiscal management	10%	10%	10%	10%
3. % of time spent on community-wide police service	10%	10%	10%	10%
4. % of time spent on community involvement	30%	30%	30%	30%
5. Administration through subordinates (number)	3.5	3.5	3.5	3.5
PRODUCTIVITY:				
1. Administration costs as a % of total department budget	6.59%	6.29%	7.12%	7.09%
2. Administration personnel as a % of departmental personnel	3.99%	3.75%	3.68%	3.73%
3. Departmental cost per capita	$176.48	$185.36	$188.78	$191.63
EFFECTIVENESS:				
1. Total operating costs and capital outlay for the department (General Fund)	$5,678,712	$6,014,098	$6,186,261	$6,342,338
2. Total revenue generated (donations)	$7,844	$9,894	$10,000	$10,000
3. % of program performance objectives accomplished	90%	90%	90%	90%
4. Actual department appropriations compared to budget (%)	100%	100%	100%	100%
5. % of departmental objectives accomplished	90%	90%	90%	90%

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To ensure the continued professionalism of its organization through an established training program, with a flexible approach which takes into consideration a constantly changing environment.

ANALYSIS:

Provide training to ensure professional personnel, enhancing skills of the individuals while meeting the needs of the community.

This program provides on-going training, which includes training mandated by the State of Iowa.

In-service training is provided through the respective programs overtime budget, as well as on-duty training during shift overlaps.

Our training program is one of the best in the State with our employees receiving hours of training above what is mandated by the State of Iowa.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	150,048	171,095	169,055	50,800
TOTAL REVENUES	**150,048**	**171,095**	**169,055**	**50,800**
APPROPRIATION SUMMARY:				
Salaries & Wages	75,486	86,043	87,042	0
Employee Benefits & Costs	36,040	37,415	32,013	800
Staff Development	38,522	47,637	50,000	50,000
Services & Commodities	0	0	0	0
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**150,048**	**171,095**	**169,055**	**50,800**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Meet the state mandated training requirements of 36 hours of training over a three year period
2. Meet the state mandated training requirements on weapons qualifications.
3. Maintain and enhance the levels of expertise within the department.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of employees receiving training (FTE)	56.00	56.00	56.00	56.00
2. Yearly classroom training hours required by state per employee	12	12	12	12
3. Hours of weapon training mandated per employee annually	8	8	8	8
WORKLOAD:				
1. Weapons training hours provided annually per employee	12	12	12	12
2. # of classroom training hours provided per emp/annually	80	80	80	80
PRODUCTIVITY:				
1. Average cost of training per employee	$2,679	$3,055	$3,019	$907
EFFECTIVENESS:				
1. Average shooting score per employee (200/250 min. passing)	240	240	240	240
2. % of employees meeting state requirements on weapon qualifications	100%	100%	100%	100%
3. % of employees achieving state classroom training requirements	100%	100%	100%	100%

PROGRAM NAME: PATROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide for the safety and welfare of the community through response to calls for service, enforcement, and preventive patrol, taking into consideration a constantly changing environment.

ANALYSIS:

The Patrol Division is responsible for the majority of all police related activities to include citizen contacts, response to requests for service, and other maintenance and enforcement action. Response time to all requests for services, especially emergency calls, has a direct correlation on arrest and apprehension, as well as the citizens' perception of police services. Patrol officers work four 10-hour days each week. This allows for overlapping shift coverage three times a day. During this time officers work on traffic and crime issues, as well as the completion of reports and training. This schedule helps provide needed manpower at busy times throughout the day, as well as assist in the management of overtime.

An all purpose canine was added to assist patrol with drug investigations, building searches, and officer safety.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Cops More Grants	0	0	0	0
Court Fines/Surcharges	126,883	108,868	110,000	110,000
Parking Tickets	710	575	700	700
Car Unlocking	2,350	2,000	2,200	2,000
Reimbursements	22,302	6,800	10,129	10,000
General Fund	2,923,824	2,648,942	2,645,390	2,855,220
TOTAL REVENUES	**3,076,069**	**2,767,185**	**2,768,419**	**2,977,920**
APPROPRIATION SUMMARY:				
Salaries & Wages	1,986,266	1,804,494	1,850,211	2,038,686
Employee Benefits & Costs	878,909	755,481	687,166	695,683
Staff Development	634	776	1,390	1,390
Services & Commodities	204,678	206,434	224,052	242,161
Capital Expenditures	5,582	0	5,600	0
TOTAL APPROPRIATIONS	**3,076,069**	**2,767,185**	**2,768,419**	**2,977,920**
AUTHORIZED POSITIONS:				
Captain	1.00	1.00	1.00	1.00
Lieutenant	3.00	2.97	3.00	3.00
Sergeant	3.00	3.00	2.97	2.95
Police Officer	25.00	22.64	23.76	22.75
Community Service Officer	0.50	0.50	0.50	0.50
Code Enforcement Officer	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**33.00**	**30.61**	**31.73**	**30.70**

PROGRAM NAME: PATROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Respond to 90% of all emergency calls for service within 3 minutes.
2. Respond to 90% of all non-emergency calls within 20 minutes.
3. Maintain a 40% non-committed patrol time.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of calls for service	40,000	40,962	40,000	40,000
2. # of budgeted overtime hours	550	550	0	0
3. # of patrol vehicles	14	14	14	14
4. $ of budgeted overtime		125,000	125,000	125,000
WORKLOAD:				
1. Dispatched calls responded to	34,000	33,732	34,000	34,000
2. # of Group A offenses (criminal)	2,100	1,836	2,000	2,000
3. # of non-emergency calls	35,400	34,711	35,000	35,000
4. # of emergency calls (911)	4,600	6,020	6,100	6,100
5. # of Group B offenses	855	466	500	500
6. # of traffic enforcement actions (stops)	6,500	6,625	6,700	6,700
7. Actual $ of overtime worked	$153,357	$118,462	$118,500	$118,501
8. Officer initiated calls	19,200	19,382	19,400	19,401
PRODUCTIVITY:				
1. Total program cost per capita	$95.60	$85.29	$84.48	$89.98
2. Average response time	3.00	3.00	3.00	3.00
3. Average response time - non-emergency calls	4.00	0.00	0.00	0.00
4. # of citations issued as a % of traffic stops	56%	0%	0%	0%
5. % of traffic stops resulting in enforcement actions	0%	56%	56%	56%
EFFECTIVENESS:				
1. % of emergency calls responded to within 3 minutes	90%	90%	90%	90%
2. % of non-emergency calls responded to within 20 minutes	95%	95%	95%	95%
3. Clearance rate of Group A offenses	35%	45%	45%	45%
4. Total of overtime	100%	100%	100%	100%
5. % of non-committed patrol time (national standard-40%)	40%	40%	40%	40%
6. Crime rate per 1,000 population (Group A)	65.26	54.00	54.00	55.00

PROGRAM NAME: COMMUNICATIONS **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide an effective system for relaying citizens requests for service to the appropriate personnel, responding to requests from police, fire and EMS personnel and recording these activities, and handling walk-ins 24 hours per day seven days per week.

ANALYSIS:

The Communications Division is the central location for all requests for service for police, fire, and EMT responses, in addition to being the only after hour contact point for citizen assistance from other city departments. Without an effective communications center, all departments within our agency would be unable to operate. The need to ensure that two communication/computer specialists are constantly on duty is reflected in our OT request for the program. Other increases in personnel expenditures are the result of contractual increases.

This program will need to be reevaluated if a decision is made to consolidate dispatch centers in Scott County.

In FY 06/07, one part time communication/computer specialist was hired.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	632,606	709,681	727,013	741,238
TOTAL REVENUES	**632,606**	**709,681**	**727,013**	**741,238**
APPROPRIATION SUMMARY:				
Salaries & Wages	461,354	516,373	525,681	538,738
Employee Benefits & Costs	151,095	172,100	185,707	185,233
Staff Development	759	1314	730	730
Services & Commodities	19,398	19,894	14,895	16,537
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**632,606**	**709,681**	**727,013**	**741,238**
AUTHORIZED POSITIONS:				
Communications/Computer Specialist	8.50	8.50	8.50	8.50
Lead Dispatcher	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**9.50**	**9.50**	**9.50**	**9.50**

PROGRAM NAME: COMMUNICATIONS **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Dispatch 90% of all emergency calls for service within 1 minute.
2. Answer 90% of all 911 calls within 10 seconds.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of non-emergency calls received	35,400	50,630	51,000	51,000
2. # of 911 calls received	4,600	15,000	15,100	15,100
3. # of walk-ins	950	1,734	1,750	1,750
4. # of cases requiring court processing	6,000	0	0	0
5. City of Bettendorf population	32,178	32,445	32,769	33,097
WORKLOAD:				
1. # of 911 calls dispatched, entered in computer	4,600	6,020	6,050	6,050
2. # of non-emergency calls dispatched, entered in computer	35,400	34,711	35,400	35,400
3. # of documents prepared for court	12,000	0	0	0
4. $ of actual overtime hours worked	$27,172	$32,908	$34,000	$32,500
5. # of officer initiated calls entered in computer	19,200	19,382	19,400	19,400
6. # of fire calls	2,300	2,705	2,700	2,700
7. Warrants processed	0	528	550	550
PRODUCTIVITY:				
1. # of 911 calls dispatched within 1 minute	3,600	0	0	0
2. # of non-emergency calls dispatched within 1 minute	19,000	0	0	0
3. % of total incoming calls actually dispatched	33%	26%	26%	126%
4. Average calls for service per hour (patrol)	4.57	4.08	4.10	5.10
5. % of emergency 911 calls dispatched within 1 minute	0.00%	100.00%	100.00%	100.00%
EFFECTIVENESS:				
1. % of emergency 911 calls dispatched within 1 minute	78%	100%	100%	100%
2. % of non-emergency calls dispatched within 1 minute	54%	54%	54%	54%
3. % of actual overtime hours/budget hours	100%	100%	100%	100%
4. Program cost per capita	$19.66	$21.87	$22.19	$22.40
5. Cost per call (emergency/non-emergency)	$15.82	$10.81	$11.00	$11.21

PROGRAM NAME: INVESTIGATIVE SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Conduct follow-up investigations, when appropriate, on reported crime and maintain liaison with other law enforcement agencies. This program also includes the drug related enforcement.

ANALYSIS:

Investigative Services is responsible for conducting follow-up investigations on all assigned cases. Follow-up includes interviews and interrogations, crime scene processing, evidence collection, case submission, courtroom preparation and short-term counseling and referrals when juveniles are involved.

Officers provide crime prevention information to citizens and businesses. The department continues to work with the Bettendorf Community School District on their anti-drug program "Too Good for Drugs".

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Bettendorf Schools Reimbursement	84,246	85,692	85,000	85,000
Scott County Task Force Grant	32,195	66,373	70,000	70,000
General Fund	750,397	1,075,340	1,114,868	1,137,799
TOTAL REVENUES	**866,838**	**1,141,713**	**1,184,868**	**1,207,799**
APPROPRIATION SUMMARY:				
Salaries & Wages	560,013	766,774	813,057	847,672
Employee Benefits & Costs	239,283	314,739	306,850	292,613
Staff Development	9,928	2,069	8,900	8,900
Services & Commodities	57,614	58,131	56,061	58,614
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**866,838**	**1,141,713**	**1,184,868**	**1,207,799**
AUTHORIZED POSITIONS:				
Captain	0.50	1.00	1.00	1.00
Lieutenant	1.00	0.97	0.97	0.90
Sergeant	2.00	2.96	2.96	2.96
Police Officer	3.00	5.91	5.88	5.85
Secretary II	1.00	1.00	1.00	1.00
Social Worker		1.00	1.00	1.00
TOTAL POSITIONS	**7.50**	**12.84**	**12.81**	**12.71**

PROGRAM NAME: INVESTIGATIVE SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain a crime clearance rate of 10% on assault, theft and burglary.
2. Maintain a crime clearance rate of 50% on sex offenses and robberies.
3. Clear 100% of all reported homicides.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Total of cases screened	2,100	4,000	4,000	4,000
2. # of Group A offenses reported	2,000	1,830	1,850	1,850
3. # of personnel	7.50	12.84	12.81	12.71
4. City of Bettendorf population	32,178	32,445	32,769	33,097
5. # of employee background checks requested	30	20	20	20
6. Requests or referrals for social worker assistance	260	302	302	302
7. School system student population	4,100	6,794	6,794	6,794
WORKLOAD:				
1. Investigations conducted	900	600	600	600
2. Average # of cases assigned per detective	150	66	66	66
3. # of crimes against property	1,380	1,234	1,250	1,250
4. # of crimes against person	446	249	250	250
5. # of crimes against society	174	347	350	350
6. Cases assigned to social worker	260	302	310	310
7. # of background checks conducted	30	20	20	20
PRODUCTIVITY:				
1. Average cost per case	$412.78	$285.43	$296.22	$301.95
2. Program cost per capita	$26.94	$35.19	$36.16	$36.49
EFFECTIVENESS:				
1. Crime clearance rate of Group A offenses	35%	44%	44%	44%
2. Total $ of overtime (%)	100%	100%	100%	100%
3. Crime rate per 1,000 population (Group A/B offense)	65.26	54.00	54.00	55.00
4. % of cases submitted for prosecution that result in same	90%	95%	95%	195%

PROGRAM NAME: SUPPORT SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide department support by providing reports, information, identification, function, evidence and property storage and evidence processing.

ANALYSIS:

Support Services provides a staff function for the department's mission by providing equipment, supplies, and information.

Information about department activities is achieved by the Records clerks.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Report Copies	9,384	7,402	7,500	8,000
General Fund	355,594	415,396	440,295	428,939
TOTAL REVENUES	**364,978**	**422,798**	**447,795**	**436,939**
APPROPRIATION SUMMARY:				
Salaries & Wages	104,690	116,967	133,941	136,915
Employee Benefits & Costs	25,389	27,766	28,961	27,828
Staff Development	60	0	295	295
Services & Commodities	234,839	278,065	284,598	271,901
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**364,978**	**422,798**	**447,795**	**436,939**
AUTHORIZED POSITIONS:				
Captain	0.00	0.00	0.00	0.00
Records Clerk	1.50	1.50	1.50	1.50
Senior Records Clerk	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**2.50**	**2.50**	**2.50**	**2.50**

PROGRAM NAME: SUPPORT SERVICES **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Make available information within 72 hours by data input.
2. Inventory all recovered/found/seized property.
3. Submit all necessary reports, records in a timely manner.
4. Maintain accuracy of 99% of 25,000 records.
5. Respond to all record requests from the public within 48 hours.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of officer generated reports requiring written reports	12,000	13,534	13,550	13,550
2. # of reports on arrested/cited individuals (warning)	3,700	0	0	0
3. # of arrested individuals	1,800	1,573	1,573	1,573
4. Bettendorf population	32,178	32,445	32,769	33,097
5. # of calls resulting in arrest/citation/written warning	0	8,342	8,350	8,350
WORKLOAD:				
1. # of officer generated reports entered	120,000	13,534	13,550	13,550
2. # of mug shots and fingerprints	750	1,233	1,240	1,240
PRODUCTIVITY:				
1. Program cost per capita	$11.34	$13.03	$13.67	$13.20
EFFECTIVENESS:				
1. # of offense & arrest reports filed within five working days	40%	98%	98%	98%
2. Inventory placed in storage within three working days	80%	80%	80%	80%
3. $ of revenues generated	$9,384	$7,402	$7,500	$8,000

PROGRAM NAME: TRAFFIC **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide for the safety of the motoring public and pedestrians by a selective program of enforcement, control and direction at designated locations.

ANALYSIS:

Traffic Bureau continues to provide the community with a proactive approach to the enforcement of traffic laws within the city.

Traffic control is provided at selected intersections by school crossing guards, which when combined with safety lectures and enforcement by traffic officers, facilitates the safe passage of our children.

Investigations are conducted on selected categories of accidents.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Governor's Traffic Safety Grant	56,552	44,563	45,000	45,000
IDOT Traffic Safety Project Grant	165	0	0	0
General Fund	157,207	283,758	294,434	307,114
TOTAL REVENUES	**213,924**	**328,321**	**339,434**	**352,114**
APPROPRIATION SUMMARY:				
Salaries & Wages	147,529	232,916	248,352	261,200
Employee Benefits & Costs	38,669	66,830	65,480	59,649
Staff Development	2,451	0	1,720	1,720
Services & Commodities	25,275	28,575	23,882	29,545
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**213,924**	**328,321**	**339,434**	**352,114**
AUTHORIZED POSITIONS:				
Sergeant	1.00	0.95	0.95	0.95
Police Officer	1.00	1.00	1.00	1.00
Captain/Crossing Guards	0.40	0.11	0.40	0.40
Crossing Guards/part-time	2.20	1.61	1.94	2.16
TOTAL POSITIONS	**4.60**	**3.67**	**4.29**	**4.51**

PROGRAM NAME: TRAFFIC **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Reduce current accident rate through enforcement action.
2. Solve 50% of all hit and run accidents.
3. Maintain school crossing as requested.
4. Conduct a minimum of 3 traffic safety checks

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of reportable accidents occurring city-wide	1,200	819	819	819
2. School systems population	2,750	6,794	6,794	6,794
3. Number of traffic stops	6,400	8,857	8,857	8,857
4. # of non-reportable accidents occurring city-wide	0	273	275	275
WORKLOAD:				
1. # of citations given	6,000	5,999	6,000	6,000
2. # of investigations performed on traffic accidents	450	1092	1100	1100
3. # of children crossing at controlled intersections	625	624	625	625
4. # of hit and run accidents	190	172	180	180
5. # of written warnings	0	2,858	2,900	2,900
PRODUCTIVITY:				
1. Program cost per capita	$6.65	$10.12	$10.36	$10.64
EFFECTIVENESS:				
1. Change in accidents reported from prior year	0%	8%	8%	8%
2. % of hit and run accidents solved	60%	0%	0%	0%
3. % of accident investigations resulting in enforcement action	90%	26%	26%	26%
4. % of reportable hit and run accidents resulting in enforcement action	0%	17%	17%	17%

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

Manage, coordinate and enhance the performance and quality of services provided by the Prevention, Suppression, EMS, Hazardous Materials and Training Divisions through planning, writing and evaluating policies and operational guidelines, allocating resources, budget preparation and implementation, and personnel administration and management.

ANALYSIS:

The department's primary objective shall be to continue to provide emergency response to the public in the most cost-effective manner. It takes a minimum of two personnel on EMS calls, four personnel in vehicle extrication situations, 21 personnel on structure fires involving only room and contents, and 24 personnel on structure fires beyond room and contents and hazardous materials incidents to safely and effectively handle the situation.

All department operations shall be conducted safety and in compliance with OSHA rules and regulations.

The department is the first Iowa fire department to join Illinois Mutual Aid Box Alarm System (MABAS). This is a systematic approach to mutual aid whereas no departments are overtaxed or overutilized. Members include Moline, East Moline, Rock Island, and the Rock Island Arsenal.

Management Agenda items include: staffing direction and funding, International Fire/Building Code compliance, as well as succession planning.

Hire three career firefighters July 1, 2009.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	254,216	292,115	384,881	590,554
Fire District #1	35,010	36,080	33,120	33,000
Panorama Park Fire District	1,453	1,459	1,862	1,900
Spruce Hills Fire Station Rent	4,800	4,800	4,800	4,800
Fire Hydrant Installation	21,796	0	0	0
Donations	28,567	13,230	7,506	7,500
Burn permits	635	575	600	600
Report Copies	85	80	100	100
TOTAL REVENUES	**346,562**	**348,339**	**432,869**	**638,454**
APPROPRIATION SUMMARY:				
Salaries & Wages	207,428	219,339	242,704	449,339
Employee Benefits & Costs	50,097	50,274	52,043	44,935
Staff Development	3,899	2,792	5,000	5,000
Services & Commodities	85,138	75,934	133,122	139,180
Capital Expenditures				
TOTAL APPROPRIATIONS	**346,562**	**348,339**	**432,869**	**638,454**
AUTHORIZED POSITIONS:				
Fire Chief	1.00	1.00	1.00	1.00
Administrative Assistant	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**1.50**	**1.50**	**1.50**	**1.50**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Fire staffing options evaluation
2. Opening of Downtown fire station
3. Serve as liaison between the Department and Mayor, City Council and City Administrator.
4. Develop, implement, and enforce policies and procedures and to increase efficiency and effectiveness of all programs.
5. Provide personnel management to the career and volunteer membership.
6. Recruit and maintain qualified volunteer personnel.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	20.5	23.5	23.5	26.5
2. # of volunteer members	30	20	20	20
3. Total population served	50,345	50,345	50,345	50
4. Departmental Budget	$2,120,649	$2,527,809	$2,635,330	$2,920,567
5. Assessed valuation				
a. FD #1	$136,000,000	$136,000,000	$136,000,000	$136,000,000
b. Panorama Park	$2,400,000	$2,400,000	$2,400,000	$2,400,000
6. Mill Levy				
a. FD#1	$0.6075	$0.6075	$0.6075	$0.6075
WORKLOAD:				
1. % of time spent on: (based on 40 hour week)				
a. Personnel	24%	24%	24%	24%
b. Budgeting/Accounting	7%	7%	7%	7%
c. Purchasing	6.5%	6.5%	6.5%	6.5%
d. Planning	25%	25%	25%	25%
e. Community Relations	12.5%	12.5%	12.5%	12.5%
f. Meetings	12.5%	12.5%	12.5%	12.5%
g. Emergency Response	12.5%	12.5%	12.5%	12.5%
PRODUCTIVITY:				
1. Administration cost as a % of total departmental Budget (net of transfers)	16.34%	13.78%	16.43%	21.86%
2. Administrative personnel as a % of departmental personnel	7.32%	6.38%	6.38%	5.66%
EFFECTIVENESS:				
1. Annual departmental cost per capita (net of revenues)	$65.90	$77.91	$80.42	$88.24

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To promote personal career development by providing regular, quality, progressive in-house educational programs. To support participation in local, state and national conferences and seminars, and to encourage advanced certifications in fire suppression, prevention, EMS and hazardous materials.

ANALYSIS:

The provision of quality, professional, and up-to-date training is essential in preparing a staff comprised of paid and volunteer members to respond to and handle diverse types of emergencies.

The firefighting team of the City of Bettendorf maintains the highest level of professionalism through in-house training in both basic and advanced skills in firefighting, emergency medicine, and rescue. Specialized training is provided to all members through the use of recognized training programs and institutions nationwide.

Emphasis will continue to be placed on the completion of the training center located at the city Maintenance Annex to insure a safe controlled training atmosphere.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	36,158	47,498	44,315	47,490
NFA, Training Funds	4,978	3,880	7,500	7,500
TOTAL REVENUES	**41,136**	**51,378**	**51,815**	**54,990**
APPROPRIATION SUMMARY:				
Salaries & Wages	26,240	29,554	28,480	31,079
Employee Benefits & Costs	11,925	12,295	10,552	10,918
Staff Development	983	3,943	3,000	3,000
Services & Commodities	1,988	5,586	9,783	9,993
Capital Expenditures				
TOTAL APPROPRIATIONS	**41,136**	**51,378**	**51,815**	**54,990**
AUTHORIZED POSITIONS:				
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.40	0.50	0.40	0.40
TOTAL POSITIONS	**0.50**	**0.60**	**0.50**	**0.50**

PROGRAM NAME: TRAINING **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct three regularly scheduled in-house training sessions per month emphasizing progressive, recognized fire suppression, rescue, emergency medical services, and Haz-Mat operations.
2. Prepare personnel for successful completion of the State of Iowa advanced certifications in Firefighter I & II, Instructor I, and Emergency Medical Technician, Basic through Intermediate.
3. Conduct special in-house training sessions in Engineering, Officer Development, Incident Command, Hazardous Materials, confined space and live fire training.
4. Require and conduct in-house certification as a Recruit Firefighter for all paid and volunteer recruits.
5. Send officers to the International Association of Fire Chiefs and Fire Department Instructor's Conferences.
6. Send personnel to the Iowa State Fire Schools.
7. Maintain the burn building, which includes the confined space training module.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of paid members requiring training	20	23	23	26
2. # of volunteer members requiring training	25	20	20	20
3. # of paid and volunteer candidate firefighters requiring train	15	15	15	18
WORKLOAD:				
1. Annual OSHA training requirements for hazardous materials, confined space, infections disease - provided per member	54	54	54	57
2. Annual required State Emergency Medical Services recertification provided per member (hours)	24	24	24	27
3. Annual required CPR recertifications provided per member	13	13	13	16
4. Annual required rapid defibrillation recertification per mem	0	0	0	0
5. Annual Firefighter I, Firefighter II certifications	12	12	12	15
PRODUCTIVITY:				
1. # of regularly scheduled training man-hours annually	1,280	1,280	1,280	1,280
2. # of specialty courses attended annually (NFA, IA fire school)	14	14	14	14
3. # of recruit firefighter courses annually	1	1	1	1
4. # of in-house special training sessions (sort team)	2	2	2	2
5. # of live structure burns	2	2	2	
EFFECTIVENESS:				
1. # of members certified as Firefighter I, Firefighter II	43	43	43	46
2. # of Emergency Medical Technician certified members	40	42	42	45
3. # of CPR certified members	43	43	43	46
4. % of paid membership certified as Firefighter I, II	100%	100%	100%	100%
5. % of paid membership certified as EMT-A, EMT-I	100%	100%	100%	100%
6. % of volunteer membership certified as EMT-A, EMT-I, FR	70%	70%	70%	70%
7. % of volunteer membership certified as Firefighter I, II	100%	100%	100%	100%
8. % of membership certified as Instructor I	5%	5%	5%	5%

PROGRAM NAME: FIRE SUPPRESSION | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To immediately respond to, confine, and extinguish fires. To immediately respond to and provide coordination and rescue during man made and natural disasters, and to respond to and assist the public in non-emergency situations.

ANALYSIS:

Provide an efficient, effective firefighting force while accomplishing all services essential to a professional, progressive, and innovative department.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	322,846	389,685	397,609	400,283
TOTAL REVENUES	**322,846**	**389,685**	**397,609**	**400,283**
APPROPRIATION SUMMARY:				
Salaries & Wages	138,110	174,378	183,094	189,687
Employee Benefits & Costs	98,505	108,316	104,312	99,322
Staff Development	4,131	8,387	14,050	14,050
Services & Commodities	68,667	71,652	96,153	97,224
Capital Expenditures	13,433	26,952	0	0
TOTAL APPROPRIATIONS	**322,846**	**389,685**	**397,609**	**400,283**
TOTAL NET OF TRANSFERS	**322,846**	**389,685**	**397,609**	**400,283**
AUTHORIZED POSITIONS:				
Lieutenant	0.45	0.45	0.45	0.45
Firefighter	2.25	2.70	2.70	2.55
TOTAL POSITIONS	**2.70**	**3.15**	**3.15**	**3.00**

PROGRAM NAME: FIRE SUPPRESSION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Immediately respond to all structural fires with a first alarm assignment of two engines, one truck and one rescue.
2. Employ modern, progressive tactics and strategies in the suppression of fires.
3. Upgrade and enhance the safety of personnel by striving towards compliance with National Fire Protection Association Standard 1500.
4. Provide immediate response by a minimum staffing of three on-duty paid personnel and one officer with a volunteer response of a minimum of fourteen volunteer personnel on all working structural fires.
5. Employ thermal imaging devices in all structural fires.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Fire District #1 & Panorama Park (sq. miles of service area)	13.3	13.3	13.3	13.3
3. Total population served (Bett, Panorama Pk, Fire Dist. #1)	50,345	50,345	50,345	50,345
4. Assessed property valuation to preserve (excluding FD#1)	$1,791,227,146	$1,791,227,146	$1,791,227,146	$1,791,227,146
WORKLOAD:				
1. # of actual fires	87	90	90	90
2. # of fire alarms	236	240	240	240
3. # of public assists	336	340	340	340
4. Call volume - Spruce Hills response area	268	270	270	270
5. Call volume - State Street response area	161	180	180	180
6. Call volume - Pleasant Valley response area	67	69	69	69
7. Call volume - Panorama Park response area	0	0	0	0
8. Call volume - Fire District #1 response area	6	7	7	7
9. # of structure fires	42	45	45	45
PRODUCTIVITY:				
1. Total $ of fire loss	$500,000	$4,913,775	$4,913,775	$4,913,775
EFFECTIVENESS:				
1. Average response time provided (minutes)	4.00	4.00	4.00	4.00
2. Insurance Service Office rating	3	3	3	3
3. Paid shift personnel on duty				
7 on duty	0	50	50	50
6 on duty	50	114	114	114
5 on duty	114	201	201	201
4 on duty	201	0	0	0
3 on duty	0	0	0	0
2 on duty	0	0	0	0
4. Personnel on scene at working structure fires (average)	18	18	18	19
5. Paid 40 hour employees on duty (days)				
6 on duty	0	0	0	0
5 on duty	0	0	0	0
4 on duty	0	0	0	0
3 on duty	0	0	0	0
2 on duty	182	182	182	182
1 on duty	67	67	67	67
0 on duty	116	116	116	116

PROGRAM NAME: FIRE PREVENTION | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Prevention of fires and personal loss through inspection of property, investigation of fires to determine cause and origin, public education and training in fire safety, review of construction plans of all new buildings for fire safety, injury prevention programs. The identification and counselin of juvenile firesetters and the preplanning of buildings to provide for efficient and effective response to fire emergencies.

ANALYSIS:

Fire prevention is the cornerstone to which this department revolves.

Inspections and preplans remain a primary focus in this department.

The department conducts the following inspections: rental property, liquor license, new business, and State mandated inspections of schools, hospitals, nursing homes, day care centers, and motels/hotels.
Each shift conducts rental property inspections. C-shift is assigned to all other types.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Tax	198,085	208,054	223,361	268,353
TOTAL REVENUES	**198,085**	**208,054**	**223,361**	**268,353**
APPROPRIATION SUMMARY:				
Salaries & Wages	132,361	142,444	153,205	186,428
Employee Benefits & Costs	51,322	51,848	48,749	59,715
Staff Development	4,054	3,280	5,300	5,300
Services & Commodities	10,348	10,482	16,107	16,910
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**198,085**	**208,054**	**223,361**	**268,353**
AUTHORIZED POSITIONS:				
Captain	1.00	1.00	1.00	1.00
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.80	0.90	0.80	1.15
TOTAL POSITIONS	**1.90**	**2.00**	**1.90**	**2.25**

PROGRAM NAME: FIRE PREVENTION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct annual fire/life safety inspections on assembly, business, educational, hotel/apartment, hazardous, and City owned occupancies.
2. Conduct annual fire/life safety inspections on all occupancies licensed by State Fire Marshal (i.e. preschools, schools, nursing homes, health care facilities).
3. Investigate all fires to determine cause and origin and assist in the prosecution of arson cases.
4. Develop new and update existing preplans for assembly, business, industrial, educational, hotel/apartment, and hazardous occupancies.
5. Review and follow up on all new construction projects.
6. Present fire safety education primarily to the young and old through innovative programs such as puppet shows and Channel 9.
7. Provide fire safety educational materials to all nursery and pre-schools and grades K-2.
8. Provide employee fire safety training and education to the workplace.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Certificate of occupancy inspections	48	48	48	48
2. # of juvenile firesetters	5	5	5	5
3. State mandated fire/life safety inspections				
a. preschools/school	65	65	65	65
b. nursing homes	2	2	2	2
c. Rental	760	760	760	760
4. # of State mandated liquor license inspections	60	60	60	60
WORKLOAD:				
1. # of annual business inspections	100	100	100	100
2. # of tours, presentations, special demonstrations	60	60	60	60
3. # of investigations	55	55	55	55
4. # of new construction building and site plan reviews	110	110	110	110
5. # of private fire hydrant inspections	80	80	80	80
PRODUCTIVITY:				
1. Average man-hours per building plan review	5	5	5	5
2. Average man-hours per inspection	1	1	1	1
3. Average man-hours per site plan review, storage tank	3	3	3	3
4. # of man-hours spent on public education	1,700	1,700	1,700	1,700
EFFECTIVENESS:				
1. # of articles written in newspapers, etc.	0	0	0	0
2. # of permits issued	65	65	65	65
3. # of adults educated	800	800	800	800
4. # of children educated	3,300	3,300	3,300	3,300
5. # of citations	1	0	0	0

PROGRAM NAME: EMS/RESCUE | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide immediate first response emergency medical services at the emergency medical technician-intermediate level including rapid defibrillation and respond to incidents requiring specialized, technical rescue operations by properly trained and certified personnel.

ANALYSIS:

EMS/rescue calls comprise a high percentage of the department's calls. The greatest staff allocation is towards providing this essential, often times, lifesaving program.

Staff provides immediate first response EMS at the EMT-paramedic provisional level and responds to incidents requiring specialized technical rescue operations by properly trained and certified personnel.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	965,106	1,058,001	1,095,857	1,236,668
TOTAL REVENUES	**965,106**	**1,058,001**	**1,095,857**	**1,236,668**
APPROPRIATION SUMMARY:				
Salaries & Wages	631,298	700,028	755,058	869,257
Employee Benefits & Costs	290,986	293,871	281,924	308,237
Staff Development	3,267	9,709	3,248	3,248
Services & Commodities	39,555	42,228	55,627	55,926
Capital Expenditures		12,165		
TOTAL APPROPRIATIONS	**965,106**	**1,058,001**	**1,095,857**	**1,236,668**
AUTHORIZED POSITIONS:				
Lieutenant	1.40	1.40	1.40	1.40
Firefighter	10.90	13.00	13.00	13.00
TOTAL POSITIONS	**12.30**	**14.40**	**14.40**	**14.40**

PROGRAM NAME: EMS/RESCUE **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Respond to all emergency and non-emergency medical requests immediately with a minimum of two certified EMT's.
2. Provide rapid defibrillation to victims of sudden cardiac arrest.
3. Provide paramedic level care to medical and trauma victims.
4. Provide vehicle extrication (victim removal) in situations of victim entrapment from vehicle accidents in under 10 minutes.
5. Maintain and purchase equipment and supplies as needed.
6. Provide personnel with an infectious disease prevention program.
7. Write reports and maintain records on all victims and calls as required by the State of Iowa Health Department.
8. Provide CPR training programs to city staff.
9. Provide immediate response with trained and certified personnel to incidents requiring swiftwater, underwater (dive), high angle, farm, confined space and other types of specialized rescue.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Panorama Park & Fire Dist. #1 (square miles of service area)	13.3	13.3	13.3	13.3
3. Population served	50,345	50,345	50,345	50,345
WORKLOAD:				
1. Call volume	1,631	1,653	1,653	1,653
2. # of ALS calls	247	270	270	270
3. # of victims treated	1,504	1,540	1,540	1,540
4. # of MVA's PI's	107	100	100	100
5. # of extrications	3	3	3	3
6. # of high angle/technical rescues	1	1	1	1
7. # of rapid defibrillations	0	0	0	0
8. # of water rescues	3	4	4	4
PRODUCTIVITY:				
EFFECTIVENESS:				
1. Average response time provided (minutes)	4 minutes	4 minutes	5 minutes	5 minutes

PROGRAM NAME: HAZARDOUS MATERIAL | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provide trained personnel and adequate resources to safely and effectively mitigate hazardous materials incidents of a chemical, biological, or radiological nature posing a threat to life, property and the environment.

ANALYSIS:

Revenues from the hazardous materials program are derived from both response charges and the General Fund, which pays salaries, benefits, and operating and capital expenses. With this system, the spiller pays the actual cost of the response.

Bettendorf Fire is one of 16 designated hazmat teams in the state of Iowa.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	89,978	102,000	106,823	114,497
Haz-mat Response Charges	6,658	7,905	6,000	5,000
TOTAL REVENUES	**96,636**	**109,905**	**112,823**	**119,497**
APPROPRIATION SUMMARY:				
Salaries & Wage	46,035	58,090	58,008	64,262
Employee Benefits & Costs	21,259	25,351	23,107	22,468
Staff Development	462	281	3,700	3,700
Services & Commodities	28,880	26,183	28,008	29,067
Capital Expenditures				
TOTAL APPROPRIATIONS	**96,636**	**109,905**	**112,823**	**119,497**
AUTHORIZED POSITIONS:				
Lieutenant	0.15	0.15	0.15	0.15
Firefighter	0.75	0.90	0.90	0.90
TOTAL POSITIONS	**0.90**	**1.05**	**1.05**	**1.05**

PROGRAM NAME: HAZARDOUS MATERIAL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Detect, establish concentration levels, and identify through lab analysis known materials and wastes.
2. Plug, cap, and seal leaks due to punctures, cracks, tears or corrosion in containers, drums, pipes, and tanks from pin hole size to 12" x 12" in diameter.
3. Contain and store the products of a clean-up operation, disposal of damaged or leaking containers that cannot be stopped, and contaminated equipment and clothing in securable drums up to 85 gallons prior to approved disposal.
4. Neutralize petroleum based product spills.
5. Contain spills up to 100 gallons through the use of diking, blocking, and absorbing materials.
6. Provide the trained personnel with appropriate levels of protective equipment during hazardous materials exposure and handling.
7. Provide decontamination and first aid for personnel and victims exposed to hazardous materials.
8. Provide technical expertise, liaison with local state, federal agencies, and support to the incident commander during incidents.
9. Further organize and administer the Superfund Amendments & Reorganization Act Title III Program. (federal regulations)
10. Provide bulk storage of firefighting foam and hazardous materials containment supplies.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. City of Bettendorf (square miles of service area)	21.3	21.3	21.3	21.3
2. Panorama Park & Fire District #1 (square miles of service area)	13.3	13.3	13.3	13.3
3. Scott County East of Highway 61 (sq. miles of service area)	83	83	83	83
4. # of reporting industries/businesses	42	42	42	42
WORKLOAD:				
1. # of hazardous materials calls	106	110	110	110
PRODUCTIVITY:				
1. Hourly response rate charged	$700	$700	$700	$700
EFFECTIVENESS:				
1. Total program revenue from fees and charges	$6,658	$7,905	$6,000	$5,000

PROGRAM NAME: GENERAL MAINTENANCE & FIRE HYDRANT INSPECTION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To purchase, inspect, inventory, maintain, repair, and manage Fire Department's equipment, apparatus and station/grounds, resources.

ANALYSIS:

Funds are allocated to small equipment and vehicle repair provided by on-duty staff, maintenance of four fire stations, and general department operating supplies.

To meet the Insurance Services Office (ISO) requirements for certification, department staff annually tests all ladders, hose, and pumps.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund Property Taxes	150,278	362,447	320,996	202,322
TOTAL REVENUES	**150,278**	**362,447**	**320,996**	**202,322**
APPROPRIATION SUMMARY:				
Salaries & Wages	35,119	173,484	143,442	68,184
Employee Benefits & Costs	16,283	70,409	55,604	17,421
Staff Development	0	0	0	0
Services & Commodities	98,876	101,041	103,425	116,717
Capital Expenditures	0	17,513	18,525	0
TOTAL APPROPRIATIONS	**150,278**	**362,447**	**320,996**	**202,322**
AUTHORIZED POSITIONS:				
Lieutenant	0.10	0.10	0.10	0.10
Firefighter	0.60	0.70	0.90	0.70
TOTAL POSITIONS	**0.70**	**0.80**	**1.00**	**0.80**

PROGRAM NAME: GENERAL MAINTENANCE & FIRE HYDRANT INSPECTION **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: FIRE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Purchase National Fire Protection Association compliant equipment and apparatus.
2. Maintain apparatus and equipment to acceptable industry standards.
3. Maintain stations and grounds to a clean, functional, aesthetically pleasing, safe level.
4. Maintain up-to-date inventories and use logs for all equipment.
5. Immediately repair or replace damaged equipment and apparatus.
6. Maintain all apparatus and equipment to be functional and safe.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of fire stations and grounds to maintain	5	5	5	5
2. # of rescue boats to maintain	3	3	3	3
3. # of administrative vehicles to maintain	3	3	3	3
4. # of trailers to maintain	5	5	5	2
5. # of rescue squads to maintain	3	3	3	3
6. # of trucks to maintain	1	1	1	1
7. # of brush trucks to maintain	0	0	0	0
8. # of engines to maintain	5	5	5	5
9. # of tankers to maintain	1	1	1	1
10. Square feet of buildings to maintain	27,900	27,900	27,900	27,900
WORKLOAD:				
1. Annual pump service tests (hours spent)	32	32	32	32
2. Annual hose tests (length of hose in feet tested)	19,200	19,200	19,200	19,200
3. Square feet of buildings maintained	27,300	27,300	27,300	27,300
PRODUCTIVITY:				
1. Average cost of maintenance per square foot	$5.50	$13.28	$11.76	$7.41
EFFECTIVENESS:				
1. % of performance objectives completed	100%	100%	100%	100%

PROGRAM NAME: BUILDING INSPECTION SERVICES AND SUPPORT | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Inspect all construction and demolition of private property; inspect residential rental properties and new businesses for licenses; inspect for all electrical, plumbing, heating and ventilation, building and zoning code violations. Investigate and issue flood plain development permits. Perform plan review of all projects prior to the issuance of building permits. Maintain accurate records of current and archival projects and issues.

ANALYSIS:

Permit activity slowed during FY 2008-2009, following national trends. We continue to process new home applications and believe that residential growth will hold its own in the FY 2009 – 2010. We are also optimistic about further commercial development at Shops at Duck Creek. Currently there are two major multi-family housing projects on the horizon

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Building Permits	302,792	321,725	320,000	300,000
Electrical Permits	43,208	30,236	29,000	29,000
Mechanical Permits	65,201	61,773	56,000	60,000
Plumbing Permits	52,513	47,988	50,000	50,000
Rental Inspections	22,874	15,456	20,000	20,000
TOTAL REVENUES	**486,588**	**477,178**	**475,000**	**459,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	256,268	230,672	244,828	245,349
Employee Benefits & Costs	88,875	78,801	84,881	85,276
Staff Development	1,480	3,023	7,050	7,050
Services & Commodities	8,268	17,862	18,466	17,337
Capital Expenditures				
TOTAL APPROPRIATIONS	**354,891**	**330,358**	**355,225**	**355,012**
AUTHORIZED POSITIONS:				
Chief Building Official	1.00	0.00	0.00	0.00
Senior Building Inspector	0.00	1.00	1.00	1.00
Building Inspector	1.00	1.00	1.00	1.00
Plumbing/Heating Inspector	1.00	1.00	1.00	1.00
City Electrician	0.50	0.50	0.50	0.50
Building Permit Technician	1.00	1.00	1.00	1.00
Secretary	1.00	1.00	1.00	0.00
TOTAL POSITIONS	**5.50**	**5.50**	**5.50**	**4.50**

PROGRAM NAME: BUILDING INSPECTION SERVICES AND SUPPORT **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Inspect all new and renovated commercial construction projects within eight hours of request.
2. Inspect all new and renovated residential property within eight hours of request.
3. Inspect/investigate all Flood Plain construction applications, within 48 hours of application.
4. Inspect all miscellaneous construction work (fences, decks, concrete, etc.)
5. Field all private property owner and contractor construction and maintenance questions.
6. Complete plan review on all building permit applications.
7. Review all site plans for code compliance.
8. Field complaints only on rental units.
9. Collect, receipt and deposit funds for permits on a bi-weekly basis.
10. Schedule and staff monthly board meeting for four boards, prepare agendas, staff reports and minutes.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Total requests for inspections - all types	6,300	6,200	6,200	6,200
2. Pre-construction interviews	40	40	40	40
3. # of liquor permits/safety inspections per year				
4. Flood plain permit applications processed annually	15	15	15	15
5. Permit applications	3,400	3,200	3,200	3,200
6. # of rental inspections	25	25	25	25
7. # of annual board and commission meetings	48	48	48	48
WORKLOAD:				
1. Total inspections conducted - all types	6,300	6,200	6,200	6,200
2. Total hours on inspections	4,725	4,500	4,500	4,500
3. Inspector hours on pre-construction interviews	100	80	80	80
4. Inspector hours conducting business/safety inspections	12	12	12	12
5. Inspector hours on flood plain permits	25	25	25	25
6. Building permits issued	3,400	3,200	3,200	3,200
7. # of annual bank deposits made.	110	110	110	110
8. # of seminars and conferences scheduled for staff	8	8	8	8
PRODUCTIVITY:				
1. Cost per inspection conducted	$56.33	$53.28	$57.29	$57.26
2. Average hours per inspection	0.75	0.73	0.73	0.73
3. Hours spent per pre-construction interview	2.00	2.00	2.00	2.00
4. Hours spent per business/safety inspection	0.75	0.75	0.75	0.75
5. Hours spent per flood plain permit	2.00	2.00	2.00	2.00
6. Staff hours per deposit preparation	1.50	1.50	1.50	1.50
7. Staff hours per rental inspection	1.00	1.00	1.00	1.00
8. Hours of staff support per board/commission meeting	4.00	4.00	4.00	4.00
EFFECTIVENESS:				
1. % of commercial/industrial permits issued within 10 days of application	90%	90%	90%	90%
2. % of new residential building permits issued within 72 hours of receipt	98%	98%	98%	98%
3. Average response time per inspection request (hours)	6	6	6	6
4. Time of inspections completed to results posted (hours)	4	4	4	4
5. Total revenue generated from permits	$463,714	$461,722	$455,000	$439,000

PROGRAM NAME: FLOOD CONTROL | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Maintain the City's folding floodwall, flood control stations and Mississippi River Levee.

ANALYSIS:

Repairs and maintenance to the levee floodwalls and equipment are completed in accordance to the annual levee inspection with staff and the Corps of Engineers. The difference in actual expenses and the budget depends on the threat of flooding along the Mississippi River.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	27,174	88,562	84,887	56,023
TOTAL REVENUES	**27,174**	**88,562**	**84,887**	**56,023**
APPROPRIATION SUMMARY:				
Salaries & Wages	13,106	26,711	19,472	26,844
Employee Benefits & Costs	3,819	9,722	6,200	9,408
Staff Development	0	0	0	0
Services & Commodities	10,249	36,410	59,215	19,771
Capital Expenditures	0	15,719	0	0
TOTAL APPROPRIATIONS	**27,174**	**88,562**	**84,887**	**56,023**
AUTHORIZED POSITIONS:				
Lead Equipment Operator	0.50	0.50	0.50	0.50
TOTAL POSITIONS	**0.50**	**0.50**	**0.50**	**0.50**

PROGRAM NAME: FLOOD CONTROL **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: PUBLIC WORKS **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Maintain all facilities at a level required by the Corps of Engineers, as a result of the required annual inspection.
2. Contract chemical spraying for vegetation control on the Rip Rap Levee.
3. Contract "Animal Control" trapping, to prevent damage to the levee from the result of burrowing animals.
4. Maintenance records to be documented periodically by staff on all mechanical pumps, 21st and 35th street pumping stations.
5. React in a timely manner in the event of a flood.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Miles of Mississippi River levee to maintain	3.5	3.5	3.5	3.5
2. # of flood control stations to maintain	2	2	2	2
3. # sections folding floodwall to maintain	12	12	12	12
4. Feet of Duck Creek floodwall to maintain	1,300	1,300	1,300	1,300
WORKLOAD:				
1. # hours spent maintaining Mississippi River levee	300	300	300	300
2. Hours spent maintaining flood control stations	200	200	200	200
3. Hours spent maintaining folding floodwall including removable g	10	200	200	200
4. Hours spent maintaining Duck Creek floodwall	10	10	10	10
PRODUCTIVITY:				
1. Program cost per capita	$0.84	$2.73	$2.59	$1.69
EFFECTIVENESS:				
1. Annual review from Corps of Engineers completed	Yes	Yes	Yes	Yes
2. Condition of levy - rating from Corps of Engineers	Very Good	Very Good	Very Good	Very Good

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Manage the library's human, physical and financial resources in accordance with the Board of Trustees policy.

ANALYSIS:

The Administration Program provides management services, budgeting, public relations, planning, development and community representation. The major initiatives for 2010 is to improve the patron experience in Bettendorf Public Library. We will be working with the departments to install a new RFID system.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Refunds & Reimbursements	0	21	0	0
General Fund	270,898	299,812	355,348	358,068
TOTAL REVENUES	**270,898**	**299,833**	**355,348**	**358,068**
APPROPRIATION SUMMARY:				
Salaries & Wages	149,844	143,698	185,305	212,869
Employee Benefits & Costs	44,445	38,998	54,425	53,668
Staff Development	3,389	8,429	7,285	5,681
Services & Commodities	73,220	108,708	108,333	85,850
Capital Expenditures	0	0	0	0
Property Taxes	0	0	0	0
TOTAL APPROPRIATIONS	**270,898**	**299,833**	**355,348**	**358,068**
AUTHORIZED POSITIONS:				
Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Lead Library Assisstant	0.00	0.00	0.00	1.00
Maintenance Page	0.88	0.76	0.76	1.14
TOTAL POSITIONS	**2.88**	**2.76**	**2.76**	**4.14**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Tag each book with an RFID tag.
2. Provide at least one continuing education experience for each staff person.
3. Provide monthly financial and statistical reports for review by Library Board.
4. Maintain library program attendance at 11,000 or above.
5. Fund and publicize 500 library programs.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	30.91	30.91	30.29	31.67
2. Departmental Budget (General Fund)	$2,046,286	$2,159,504	$2,208,648	$2,435,652
3. # of objectives to be met (Action Plan)	14	14	14	14
4. # of programs to be publicized and funded	500	800	800	800
5. Requests for meeting rooms	980	1,000	1,000	1,000
WORKLOAD:				
1. Hours of in-service attended by staff	200	200	200	200
2. # of publications produced	20	20	20	20
3. Hours spent fundraising	200	200	200	200
4. % of time spent on:				
a) Personnel	14%	14%	14%	14%
b) Budgeting	14%	14%	14%	14%
c) Planning	50%	50%	50%	50%
d) Community Relations	7%	7%	7%	7%
e) Board, Council, etc.	10%	10%	10%	10%
f) Fundraising	5%	5%	5%	5%
5. # of news releases	100	100	100	100
6. # of meeting room bookings	850	850	850	850
PRODUCTIVITY:				
1. Administrative cost as % of departmental budget	13.2%	13.9%	16.1%	14.7%
2. Administrative personnel as % of departmental pers	9.3%	8.9%	9.1%	13.1%
3. Departmental cost per capita (net of revenues)	$63.59	$66.56	$67.40	$73.59
4. Revenue from meeting room fees	$6,745	$5,330	$6,000	$6,000
EFFECTIVENESS:				
1. % of objectives met	95%	95%	95%	95%
2. % of performance objectives met	95%	95%	95%	95%
3. $ raised through Friends, Library Fund, Grants	$100,000	$100,000	$100,000	$100,000
4. % of meeting room requests filled	90%	90%	90%	90%
5. Total program attendance	11,000	11,000	11,000	11,000

PROGRAM NAME: CIRCULATION SERVICES | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides an efficient system of lending and retrieving library materials.

ANALYSIS:

The Circulation Program is the hub of library service. It registers customer for cards, checks materials in and out, collects overdue fines, mails overdue notices and bills, processes interlibrary loan requests, schedules public computers and meeting rooms and answers thousands of directional questions. This year's initiatives are to install new RFID software for all circulation activities and sorting solution .

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Library Fines	30,702	27,034	27,000	27,000
General Fund	468,286	523,108	478,836	535,959
TOTAL REVENUES	**498,988**	**550,142**	**505,836**	**562,959**
APPROPRIATION SUMMARY:				
Salaries & Wages	335,310	374,388	312,835	358,674
Employee Benefits & Costs	90,360	93,780	81,995	90,254
Staff Development	945	1029	2475	2475
Services & Commodities	72,373	80,945	108,531	111,556
Capital Expenditures				
TOTAL APPROPRIATIONS	**498,988**	**550,142**	**505,836**	**562,959**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Lead Library Assistant	1.00	1.00	1.00	1.00
Library Clerk	4.40	5.46	5.46	5.46
Page	3.36	3.10	3.86	3.86
Receptionist	1.48	1.61	1.65	1.65
1,000 Supplemental part-time hours				
TOTAL POSITIONS	**11.24**	**12.17**	**12.97**	**12.97**

PROGRAM NAME: CIRCULATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Purge all cards which have been inactive for three years.
2. Provide a minimum collection of 150,000 titles.
3. Maintain a turnover rate of three of more.
4. Maintain a circulation per capita of 12 or more.
5. Increase use of e-mail for patron notification (holds for example).
6. Evaluate staffing levels and duties at circulation desk, reception desk.
7. Add/install new RFID system
8. Evaluate program's procedures and recommend desired changes.
9. Conduct a minimum of six circulation staff meetings and/or "mini" training sessions.
10. Increase number of library card holders by 5%

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of registered borrowers	22,000	22,000	22,000	22,000
2. Patron count	300,000	300,000	300,000	300,000
3. Computer reservation requests				
a - Internet	15,000	35,000	35,000	35,000
b - Personal computers	2,000	2,000	2,000	2,000
c - Connie's Corner & BOB	4,800	4,800	4,800	4,800
4. Directional questions asked	48,000	48,000	48,000	48,000
5. Interlibrary loan requests	19,000	23,000	23,000	23,000
6. Non-resident circulation	160,000	160,000	160,000	160,000
7. Bettendorf population	32,178	32,445	32,769	33,097
8. Size of collection	144,000	153,000	153,000	153,000
9. Hours open per week	68	68	68	68
WORKLOAD:				
1. # of materials circulated	530,000	530,000	530,000	530,000
2. # of overdue handled	23,000	25,000	25,000	25,000
3. New cards issued	3,000	3,000	3,000	3,000
4. # of cards updated (including withdrawals)	5,000	4,500	4,500	4,500
PRODUCTIVITY:				
1. Program cost per material circulated	$0.94	$1.04	$0.95	$1.06
2. Staff hours per interlibrary loan	8 min.	7 min.	8 min.	9 min.
EFFECTIVENESS:				
1. $ of fines collected	$30,702	$27,034	$27,000	$27,000
2. % of population as registered borrower	68%	68%	67%	66%
3. Circulation per capita	16	16	16	16
4. Library visits per capita	9	9	9	9
5. Turnover rate of materials	3.7	3.5	3.5	3.5
7. Items circulated per hour	150	150	150	150
8. Collection size per capita	4.48	4.72	4.67	4.62
9. Interlibrary loan requests filled	20,000	25,000	25,000	25,000
10. % of materials checked out by patron	43%	44%	44%	44%

PROGRAM NAME: ADULT SERVICES | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides library materials and programs to meet needs and interests of adult residents.

ANALYSIS:

The Adult Services Program includes the magazine and newspaper subscriptions, adult fiction and nonfiction print collection, outreach to the elderly and homebound, volunteer coordination, adult programming, audio and video collections, management of Internet and other computer services, Channel 18 and the ICN. Implementing some Library 2.0 programs, creation of a technology plan and Our major initiatives for this year will include a cooperative summer library program with Libraries Together, investigating use of the outreach module in Sirsi, developing a new web page and developing program initiates.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	333,515	365,040	406,378	429,610
TOTAL REVENUES	**333,515**	**365,040**	**406,378**	**429,610**
APPROPRIATION SUMMARY:				
Salaries & Wages	146,062	156,985	160,972	171,221
Employee Benefits & Costs	47,960	52,989	56,491	59,099
Staff Development	18,501	18,222	25,200	25,200
Services & Commodities	16,022	13,281	18,070	19,013
Capital Expenditures	104,970	123,563	145,645	155,077
TOTAL APPROPRIATIONS	**333,515**	**365,040**	**406,378**	**429,610**
AUTHORIZED POSITIONS:				
Manager	0.70	0.70	0.70	0.70
Library Assistant	1.00	1.00	1.00	1.00
Librarian	1.08	1.15	1.40	1.05
Special Projects Librarian	0.00	0.35	0.00	0.00
Library Clerk	0.00	0.00	0.35	0.35
40 Supplemental part-time hours				
TOTAL POSITIONS	**2.78**	**3.20**	**3.45**	**3.10**

PROGRAM NAME: ADULT SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Conduct a summer and winter adult reading program.
2. Provide monthly senior citizen activity.
3. 90% percent of people who look for something to read, listen to or view and leave saying their needs were met.
4. Provide at least 150 programs for adults.
5. Complete at least 150 outreach visits.
6. Promote the use of the web page and its resources.
7. Conduct three series of adult book discussions.
8. Maintain total number of volunteer hours at or above 4,500.
9. Weed and update one-third of non-fiction collection.
10. Conduct an annual themed program involving another culture.
11. Implement "Library 2.0"
12. Conduct a seasonal Brown Bag Lunch program.
13. Conduct at least 8 traiing sessions for the public on use of technology.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Bettendorf population over 18 years of age	24,816	24,816	24,816	24,816
2. Nursing home population/elderly housing populatio	518	590	590	590
3. Hearing and visually impaired population	930	930	930	930
WORKLOAD:				
1. # of programs	350	375	375	375
3. Outreach visits	270	250	250	250
4. Circulation of adult materials	300,000	325,000	325,000	325,000
5. # of materials selected	5,000	6,000	6,000	6,000
6. # of ICN meetings	60	40	40	40
PRODUCTIVITY:				
1. Staff hours/programs conducted	2	2	2	2
2. Staff hours/homebound persons served	0.8	0.8	0.8	0.8
3. Staff hours/broadcast hours	0.08	0.08	0.08	0.08
EFFECTIVENESS:				
1. Program attendance	2,750	3,000	3,000	3,000
2. Adult circulation per capita	12.09	13.10	13.10	13.10
3. Summer reading program participation	200	200	200	201

PROGRAM NAME: YOUTH SERVICES | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides library materials, services and programs to meet needs and interests of Bettendorf's children and young adults - ages 12 to 18 and their parents or caregivers.

ANALYSIS:

Youth Services encompasses the children's and young adult collections, services and programs. Major initiatives include implementation of RFID for Youth Services and more of a Library 2.0 web presence.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	304,286	293,183	322,684	332,608
TOTAL REVENUES	**304,286**	**293,183**	**322,684**	**332,608**
APPROPRIATION SUMMARY:				
Salaries & Wages	184,803	172,982	196,690	202,256
Employee Benefits & Costs	58,210	52,237	64,308	64,913
Staff Development	8,783	11,077	8,550	8,550
Services & Commodities	10,361	9,637	9,366	10,931
Capital Expenditures	42,129	47,250	43,770	45,958
TOTAL APPROPRIATIONS	**304,286**	**293,183**	**322,684**	**332,608**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Librarian	1.24	1.18	0.78	1.18
Library Assistant	1.00	1.00	0.00	0.00
Aide	0.45	0.76	0.76	1.76
TOTAL POSITIONS	**3.69**	**3.94**	**2.54**	**3.94**

PROGRAM NAME: YOUTH SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide summer and winter reading programs for children with summer participation being at least 1,600.
2. Maintain number of contacts with schools at a minimum of 35.
3. Reach a tour and program attendance of 5,000.
4. Provide a young adult reading program with participation of at least 250.
5. Provide at least one program for each age level served.
6. Coordinate a minimum of six meetings with Teen Advisory Board.
7. Provide at least 250 programs for children and young adults.
8. Have at least ten "community contacts".
9. Pursue offsite programming
10. Provide at least one children and young adult readers' advisory program.
11. Implement RFID for Youth Services.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Bettendorf population 18 and under	7,362	7,629	7,953	8,281
2. Requests for tours	52	30	30	30
3. Information requests asked	9,000	10,000	10,000	10,000
4. Bettendorf/Pleasant Valley school enrollment	7,600	7,600	7,600	7,600
WORKLOAD:				
1. Number of programs and activities offered	300	350	350	350
2. Tours conducted	50	30	30	30
3. Number of materials selected	3,000	3,000	3,000	3,000
4. Circulation of youth materials (check out)	195,000	200,000	200,000	200,000
PRODUCTIVITY:				
1. Total staff hours spent on programs/activities	340	350	350	350
2. Staff hours per program and/or activity	1.13	1.00	1.00	1.00
3. % of programming and other activities paid by City b	15%	15%	15%	15%
4. % of programming and other activities paid by other	85%	85%	85%	85%
EFFECTIVENESS:				
1. Program and activities attendance	6,000	8,000	8,000	8,000
2. Reading program participation	2,900	2,900	2,900	2,900
3. Reference fill rate	95.0%	99.5%	99.5%	99.5%
4. Program attendance per capita	0.81	1.05	1.01	0.97
5. % of information questions answered	97%	97%	97%	97%
6. # of on-line program registrations	50	50	51	52

PROGRAM NAME: INFORMATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PROGRAM DESCRIPTION:

Provides a variety of library materials and services to meet the informational needs of the residents of Bettendorf.

ANALYSIS:

Information Services is a busy center of activity providing professional staff to answer information requests that arrive in person, by phone, email, fax or through our website. Initiatives for this year include increasing the visibility of the Information Desk staff throughout the library and redesigning the desk for optimum access and working to continuously improve service.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	358,438	343,071	357,217	393,304
TOTAL REVENUES	**358,438**	**343,071**	**357,217**	**393,304**
APPROPRIATION SUMMARY:				
Salaries & Wages	195,026	184,248	197,459	225,284
Employee Benefits & Costs	60,173	56,759	62,725	67,520
Staff Development	41308	46406	43025	43025
Services & Commodities	15,219	15,071	13,108	14,530
Capital Expenditures	46,712	40,587	40,900	42,945
TOTAL APPROPRIATIONS	**358,438**	**343,071**	**357,217**	**393,304**
AUTHORIZED POSITIONS:				
Manager	0.30	0.30	0.30	0.30
Librarian	3.16	3.25	3.27	3.22
Substitute Information Librarian 98 additional hours (28 Sundays)	0.00	0.00	0.30	0.30
TOTAL POSITIONS	**3.46**	**3.55**	**3.87**	**3.82**

PROGRAM NAME: INFORMATION SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

2. Index Bettendorf News on Procite software.
3. Maintain a core collection of reference materials selected to suit library's chosen roles.
4. Provide two trained reference staff during peak -traffic hours.
5. Maintain a reference fill rate of 90%.
6. Conduct at least 20 training sessions on on-line resources.
7. Assess need for changes in electronic resources and material format.
8. Update WWW home page monthly.
9. Increase use of web site, databases and reference service.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Information questions asked	50,000	50,000	50,000	50,000
2. Book lists published	40	40	40	40
3. Bibliographic verification for out of system holds	250	250	250	250
4. Number of times remote (web based) information r are used.	50,000	50,000	50,000	50,000
WORKLOAD:				
1. # of indexes generated in-house	2	2	2	2
2. # of items added to vertical file	400	250	250	250
3. # of items selected	230	120	120	120
4. Number of e-mail reference questions	80	250	250	250
5. # of book list generated	50	30	30	30
6. # of on-line/Internet searches by staff	17,000	17,000	17,000	17,000
PRODUCTIVITY:				
1. Average staff hours per information request	10 min.	11 min.	12 min.	13 min.
2. Program cost per information request	$7.17	$6.86	$7.14	$7.87
EFFECTIVENESS:				
1. Information transactions per capita (annually)	1.55	1.54	1.53	1.51
2. Reference fill rate	96%	96%	96%	96%

PROGRAM NAME: TECHNICAL SERVICES | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Acquires library materials, prepares them for circulation and keeps collection in usable condition. Provides access to collection through QuadL system and maintains accurate shelf list of holdings.

ANALYSIS:

Technical Services is responsible for the acquisition and processing of all materials and for technical/automation functions. This area will continue to implement PrairieCat upgrades and Dewey revisions.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	280,161	308,233	319,493	335,661
TOTAL REVENUES	**280,161**	**308,233**	**319,493**	**335,661**
APPROPRIATION SUMMARY:				
Salaries & Wages	183,911	198,516	205,917	218,684
Employee Benefits & Costs	67,356	71,017	76,837	78,365
Staff Development	65	360	2050	2050
Services & Commodities	28,829	38,340	34,689	36,562
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**280,161**	**308,233**	**319,493**	**335,661**
AUTHORIZED POSITIONS:				
Manager	1.00	1.00	1.00	1.00
Lead Library Clerk	1.00	1.00	1.00	1.00
Library Clerk	2.70	2.70	2.70	2.70
300 Supplemental part-time hours				
TOTAL POSITIONS	**4.70**	**4.70**	**4.70**	**4.70**

PROGRAM NAME: TECHNICAL SERVICES **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Process 348 periodical titles.
2. Provide materials in formats suitable to needs of population (captioned video, large print, children's materials, etc.).
3. Maintain up-to-date collection by withdrawing 3% annually and adding at least 5% new material.
4. Make 80% of items selected available to public within 15 days of receipt.
5. Fully implement the PALS automated serials system.
6. Monitor and evaluate tasks and staffing levels in light of increased purchasing.
7. Update procedures manual.
8. Provide computer consulting/advice to staff.
9. Maintain the use of OCLC for cataloging.
10. Make the change from tattle tape to RFID for security.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Size of materials budget	$193,811	$211,400	$230,315	$243,980
2. Number of material formats	12	13	13	13
WORKLOAD:				
1. Number of materials added	13,000	12,000	12,000	12,000
2. Number of materials mended	3,000	4,000	4,000	4,000
3. Number of materials discarded	6,000	6,000	6,000	6,000
4. Number of periodical subscriptions	350	350	350	350
PRODUCTIVITY:				
1. Staff cost per materials processed	$12.00	$12.00	$12.00	$12.00
2. Staff cost per materials mended	$0.88	$0.88	$0.88	$0.88
3. Staff cost per periodical processed	$1.64	$1.64	$1.64	$1.64
EFFECTIVENESS:				
1. Average number of days from receipt to shelf:				
Adult items	2.7	2.7	2.7	2.7
Youth items	4	5	5	5
Information items	3	5	5	5
Juvenile items	3	5	5	5
2. Items processed per FTE (all materials including peri	4,755	4,755	4,755	4,755

PROGRAM NAME: PARKS ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

Principal advisor to the Park Board in regard to the goals and policy setting. Implements and reviews goals and policies and directs personnel. Performs accounting, budget preparation, payroll, monitors functions, and coordinates with outside agencies and departments. Oversees and assists in the implementation of the Capital Improvement Program.

ANALYSIS:

Board Meetings, functions and reporting continue each year. The Parks Administration Program coordinates activities of all divisions and strives to improve and manage all the policies and procedures implemented by the City and Park Board. No significant changes for the Administration program are anticipated.

Efforts on securing alternative funds through grants and foundations will continue.

Significant time will also be spent in coordinating planning efforts for the Riverfront Recreation Trail and other miscellaneous CIP projects including a large park land acquisition in the northeast section of the City authorized by the City Council.

Policy Agenda issues facing the department include: the greening of City operations, and park planning as the development of the north eastern part of the City continues.
Management issues include: succession planning, recreation trail extension, financial monitoring of enterprise funds.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	96,104	119,998	194,123	207,509
TOTAL REVENUES	**96,104**	**119,998**	**194,123**	**207,509**
APPROPRIATION SUMMARY:				
Salaries & Wages	55,762	74,891	131,089	139,229
Employee Benefits & Costs	15,809	24,555	40,982	41,515
Staff Development	8,334	6,164	8,075	11,075
Services & Commodities	16,199	14,388	13,977	15,690
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**96,104**	**119,998**	**194,123**	**207,509**
AUTHORIZED POSITIONS:				
Park Board Officials	5.00	5.00	5.00	5.00
Parks & Recreation Director	0.16	0.08	0.68	0.68
Assistant Parks & Recreation Director	0.00	0.00	0.05	0.05
Accountant	0.40	0.40	0.20	0.20
Administrative Assistant	0.65	0.50	0.50	0.50
Clerk	0.18	0.50	0.50	0.50
Clerk	0.41	0.00	0.00	0.00
TOTAL POSITIONS	**6.80**	**6.48**	**6.93**	**6.93**

PROGRAM NAME: PARKS ADMINISTRATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Life Fitness Center monitoring and long term collaborative relationships
2. To complete 100% of department target issues assigned.
3. To keep administrative costs below 7% of total department's budget.
4. To oversee daily operations of program elements of the Parks & Recreation Department.
5. To provide administrative support to the Board of Park Commissioners.
6. To provide an annual review of the Master Plan document and CIP.
7. To seek alternative funding sources that will enhance program and facility development and average over $200,000 annually.
8. To oversee and assist in the implementation of CIP.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Departmental budget (General Fund)	$1,250,736	$1,260,489	$1,479,350	$1,524,139
2. Palmer Hills budget	$980,695	$961,021	$994,255	$1,027,209
3. LFC budget	$927,378	$873,079	$861,053	$879,052
4. Pool budget	$422,846	$469,785	$463,093	$467,373
5. Authorized personnel (FTE's)*	19.51	19.51	19.99	19.47
6. # of outside organizations requiring liaison and coordination	20	20	20	20
7. City of Bettendorf population	32,178	32,445	32,769	33,097
8. Department programs supervised	11	11	11	11
9. Funds budgeted for CIP in fiscal year	$181,219	$740,171	$2,422,962	$5,943,000
WORKLOAD:				
1. Performance indicators analyzed	168	177	177	177
2. % of time spent on personnel administration	25%	25%	25%	25%
3. % of time spent on fiscal management	25%	25%	25%	25%
4. % of time spent on Board functions	25%	25%	25%	25%
5. % of time spent on outside organizations	10%	10%	10%	10%
6. % of time spent on accomplishing target issues assigned	15%	15%	15%	15%
7. # of Park Board functions attended	26	26	26	26
8. # of agenda items reviewed by Board	205	250	250	250
9. # of grant applications submitted	8	8	8	8
10. # of CIP projects coordinated	10	11	9	9
PRODUCTIVITY:				
1. Administrative cost as a % of total departmental budget	2.68%	3.37%	5.11%	5.32%
2. Administration personnel as a % of total departmental perso	34.85%	33.21%	34.67%	35.59%
EFFECTIVENESS:				
1. % of program performance budget objectives accomplished department wide	90%	90%	90%	90%
2. % of program performance budget objectives accomplished in division	86%	100%	100%	100%
3. Division cost per capita (net of revenue)	$2.99	$3.70	$5.92	$6.27
4. Total revenue generated - all park programs	$2,021,878	$1,936,569	$2,260,593	$2,294,839
5. % of department budget brought in by revenue (including CI	54%	45%	36%	23%
6. Total revenue generated by grants	$0	$20,000	$280,777	$1,843,000
7. # of CIP projects completed	4	3	4	5

PROGRAM NAME: PARK MAINTENANCE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL/ROAD USE**

PROGRAM DESCRIPTION:

This program covers the general maintenance of: developed and undeveloped parks; baseball, soccer, football and volleyball fields; public shelters and rest rooms; outdoor ice skating rink; playground equipment; tennis courts; and all park equipment. Maintenance includes mowing, litter control, equipment operation, service to other departments, snow removal, facility maintenance, repairs, special projects and oversight of miscellaneous contracts.

ANALYSIS:

The Park Maintenance Division continues to maintain a seven-day-a-week service. We have been fortunate in securing qualified seasonal help to assist with many ongoing projects and responsibilities.

Major projects will include remaining work at Field Sike Park, Middle Park Lagoon dredging project, Crow Creek Park entrance and paving improvements and other resurfacing. The smaller projects will be to continue updating playground and building a new one at Crow Creekt Park, along with re-roofing shelters, and painting restrooms.

We plan to resubmit our request for a new Equipment Operator/Forester position, as the need for this position becomes more and more critical.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	767,571	758,818	906,430	926,701
Road Use Fund	40,712	56,700	67,286	59,852
Grants	0	0	0	0
TOTAL REVENUES	**808,283**	**815,518**	**973,716**	**986,553**
APPROPRIATION SUMMARY:				
Salaries & Wages	411,239	405,834	498,741	486,874
Employee Benefits & Costs	83,088	77,228	122,067	124,350
Staff Development	285	85	2,000	2,000
Services & Commodities	313,671	332,371	350,908	361,329
Capital Expenditures	0	0	0	12,000
TOTAL APPROPRIATIONS	**808,283**	**815,518**	**973,716**	**986,553**
AUTHORIZED POSITIONS:				
Parks Manager	1.00	1.00	1.00	1.00
Maintenance Foreman / Construction Technician	1.00	1.00	1.00	1.00
Equipment Operator	3.00	3.00	3.00	3.00
In Road Use Budget/Heavy Equipment Operator	1.00	1.00	1.00	1.00
Park Ambassadors Director	0.00	0.35	0.35	0.35
Seasonal/Part-Time	7.29	7.29	7.29	7.29
TOTAL POSITIONS	**13.29**	**13.64**	**13.64**	**13.64**

PROGRAM NAME: PARK MAINTENANCE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL/ROAD USE**

PERFORMANCE OBJECTIVES:

1. To maintain a seven day mowing schedule.
2. To maintain the undeveloped areas in the parks by a biweekly inspection.
3. To inspect all playground equipment on a weekly basis.
4. To maintain all athletic fields on a daily basis, weather permitting, during their respective seasons.
5. To assist in snow removal and ice skating maintenance with completion in eight hours on a minor storm and 24 hours on a major storm.
6. To complete all CIP projects funded.
7. To complete all other special projects and repairs throughout the entire Parks system, as needed.
8. To contract out City Beautification Project and maintain landscaped areas.
9. To contract out mowing of city buildings and some city right-of-ways and parks.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Total acres of park land	540	540	540	540
2. Developed acres of park land and City property maintained	573	573	573	573
3. City of Bettendorf population	32,178	32,445	32,769	33,097
4. Total miles of sidewalks and bike path snow plowed	14	14	14	14
5. Total # of parking lots snow plowed	12	12	12	12
6. Total miles of park roads plowed	4	4	4	4
7. # of special projects assigned	7	7	7	7
WORKLOAD:				
1. Acres maintained	585	585	585	585
2. Mowing frequency in parks per year	26	26	26	26
3. Mowing frequency on athletic fields per year	60	60	60	60
4. Mowing frequency on City right-of-ways per year*	25	25	25	25
5. # of times snow plowed	25	25	25	25
6. # of hours spent maintaining ice at lagoon	50	50	50	50
7. # of hours spent completing special projects	1,900	1,900	1,900	1,900
PRODUCTIVITY:				
1. Average cost per acre maintained	$1,382	$1,394	$1,664	$1,686
2. # of park acres maintained per FTE	44.02	42.89	42.89	42.89
3. # of days ice skating facility was open	20	10	10	10
4. # of projects completed	6	6	6	6
EFFECTIVENESS:				
1. % of park acres developed	75%	75%	75%	75%
2. Program cost per capita	$25	$25	$30	$30
3. Cost/day to maintain ice	$389	$389	$389	$389
4. Total # of CIP projects completed.	4	3	3	3
5. Total # of special projects completed	7	7	7	7

* City right-of-ways were allocated to road use, but the Parks Department maintains them.

PROGRAM NAME: RECREATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

The Recreation Program is responsible for the implementation and administration of a comprehensive offering of leisure programs that reflect the ne of the Bettendorf community. The division provides the Board of Park Commissioners with recommendations on new programs, fees and proposals for future programming trends.

ANALYSIS:

The demand for team sports has remained strong. There were 330 teams participating in a variety of athletic leagues that were offered for both youth and adults. This number of teams should remain relatively stable based on the maximization of available field and gym spaces .

The summer programs are strongly supported by the community. Most of our youth programs are available for children 3 years of age through high school. The past summer (2007) over 12,000 children participated in all of our programs (Spring Soccer, Tot-Lot, Camp Mac, Sports & Games, Girls Novice & Junior's Softball, Coach Pitch Baseball & Softball, Day Camp & Playgrounds. Our Day Camp and Playgrounds programs are two of the most popular and in demand programs offered to Bettendorf residents. These programs provide either all day or daily afternoon activities for children aged 5-12. We are implementing a non resident fee for the Playgrounds program for the first time this year.

The staff continues to aggressively seek sponsorship assistance in an effort to help reduce tax support for the recreation programs. The Park Foundation continues their sponsorship assistance, which helps offset equipment and supply costs for summer programs.

Staff has continued to support and expand special populations programming. Bettendorf Parks & Recreation assists in offering six major events are hosted in cooperation with Davenport Parks and Recreation, the Handicap Development Center, New Choices and Pine Knoll. Our summer Camp Mac Program provides a morning camp program for children up to with special needs. This program also receives sponsorship assistance to help offset costs.

Modest fee increases have been approved for various leagues and programs, and Day Camp program to help keep pace with increasing operating costs. Operating costs will continue to increase based simply on step increases for summer staff and the increases in minimum wage and the part time/seasonal pay scales.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Recreation Fees	149,172	157,694	173,130	173,169
General Fund/Property Taxes	158,685	143,901	126,852	136,291
TOTAL REVENUES	**307,857**	**301,595**	**299,982**	**309,460**
APPROPRIATION SUMMARY:				
Salaries & Wages	196,419	190,688	170,977	178,709
Employee Benefits & Costs	24,777	22,484	18,221	18,372
Staff Development	0	119	1,975	1,975
Services & Commodities	86,661	88,304	108,809	110,404
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**307,857**	**301,595**	**299,982**	**309,460**
AUTHORIZED POSITIONS:				
Recreation Supervisor (2)	1.05	1.05	0.50	0.55
Parks & Recreation Director	0.15	0.30	0.00	0.00
Assistant Parks & Recreation Director	0.00	0.00	0.40	0.20
Seasonal/Part-Time	5.86	5.86	5.86	5.86
Clerk	0.30	0.00	0.00	0.00
Administrative Assistant	0.20	0.20	0.20	0.20
Band Director	0.12	0.12	0.12	0.12
TOTAL POSITIONS	**7.68**	**7.53**	**7.08**	**6.93**

PROGRAM NAME: RECREATION **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide recreational league opportunities for 300 teams.
2. Continue to seek out opportunities and partnerships to expand leisure programming.
3. Continue to provide a quality level of service, while attempting to hold the per capita cost at or under $5.80.
4. Continue to seek sponsorship donations and support for programs and events.
5. Provide an effective avenue of communication on programs and events to the community.
6. Continue to assist other communities, individuals, and organizations by providing athletic or recreation opportunities for children and adults. (ASA/HDC/USA Volleyball/Swim Teams/Tennis)
7. Offer recreation swim and swimming lessons and assisting in holding a youth triathlon
8. Keeping the costs and fees minimal, but offering top notch programs

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Population of Bettendorf	32,178	32,445	32,769	33,097
2. # of youth programs offered	44	19	21	21
3. # of athletic league teams	340	292	300	300
4. # of open gym activities	0	0	0	0
5. # of special events and activities held	20	13	14	14
WORKLOAD:				
1. # of registrants in youth programs	3,500	4,660	4,500	4,500
2. # of participants in adult and high school leagues	4760	4346	4412	4475
3. # of brochures & newspaper inserts	4	1	1	1
4. Attendance at special events/programs	78,000	49,336	50,000	50,000
5. Attendance at playgrounds and tot lot	10,800	9,108	9,200	9,300
6. # of registrations for Day Camp programs	700	680	700	700
7. # of ball field and soccer field reservations	400	295	350	350
PRODUCTIVITY:				
1. Total # of league activity hours.	1000	1414.5	2563	2575
2. Total # of open gym activity hours.	0	0	0	0
3. Total # of youth program activity hours.	2,200	3,251	3,859	4,000
4. Total # of special population program activity hours	110	90	90	90
5. Total # of special events/tournaments	20	23	26	30
EFFECTIVENESS:				
1. Total revenue for all programs	$149,172	$157,694	$173,130	$173,169
2. Total operating expenses	$307,857	$301,595	$299,982	$309,460
3. Program cost per capita (net of revenues)	$4.93	$4.44	$3.87	$4.12
4. Total tax based support	$158,685	$143,901	$126,852	$136,291
5. % of performance objectives achieved	100%	100%	100%	100%

PROGRAM NAME: COMMUNITY CENTER | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To maintain the HDG Community Center building and grounds, which provides a facility for programs and meeting rooms for the residents of the community and the Bettendorf Park Board.

ANALYSIS:

The Recreation program will continue to use the Community Center facility. The HDG Community Center is essentially for recreation programs and community programming.

The building was constructed in 1954 and still needs to be upgraded in some areas. CIP funds will be used to accomplish the renovation.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Community Center Fees	74,071	64,373	72,875	65,500
Donations/Misc.	0	0	0	0
General Fund	5,133	15,705	5,940	14,969
TOTAL REVENUES	**79,204**	**80,078**	**78,815**	**80,469**
APPROPRIATION SUMMARY:				
Salaries & Wages	26,686	27,991	29,095	30,284
Employee Benefits & Costs	13,408	13,888	15,160	15,002
Staff Development	0	0	0	0
Services & Commodities	39,110	38,199	34,560	35,183
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**79,204**	**80,078**	**78,815**	**80,469**
AUTHORIZED POSITIONS:				
Building Supervisor	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.00**	**1.00**	**1.00**	**1.00**

PROGRAM NAME: COMMUNITY CENTER **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: PARKS & RECREATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To maintain the # of programs at the HDG Community Center.
2. To maintain or increase the current level of facility requests.
3. To increase the current level of attendance.
4. To continue to renovate and upgrade the mechanical, structural, and physical appearance of the HDG Community Center by completing at least one major improvement.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Population of Bettendorf	32,178	32,445	32,769	33,097
2. # of facility rental requests	1,488	1,423	1,800	1,800
3. # of programs offered	364	328	375	375
4. # of facility requests, non-rentals	23	11	25	25
5. Square footage of Community Center	17,944	17,944	17,944	17,944
WORKLOAD:				
1. # of hours facility rentals	3,240	3,102	3,300	3,400
2. Total program activity attendance*	60,356	55,410	58,000	60,000
3. # of hours facility non-rentals	191	53	20	20
4. # of program hours	1,734	1,631	1,700	1,750
PRODUCTIVITY:				
1. Annual operating costs of facility	$151,754	$147,118	$147,552	$150,271
2. Annual operating costs per square foot of facility	$8.46	$8.20	$8.22	$8.37
3. # of CIP projects completed at HDG Community Center	0	0	0	0
4. Building maintenance and custodial costs.	$72,550	$67,040	$68,737	$69,802
EFFECTIVENESS:				
1. Revenue generated from facility rentals	$34,765	$33,302	$35,000	$35,000
2. Total operating revenue	$74,071	$64,373	$72,875	$65,500
3. Operating cost for facility (less revenue)	$77,683	$82,745	$74,677	$84,771
4. Per capita cost/operating HDG Comm. Center (net of revenu	$2.41	$2.55	$2.28	$2.56
5. Total # of hours of facility usage	5,165	4,785	5,020	5,170

*Includes recreation programs offered at site

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To manage and provide administrative direction and support to the Community Development Department, including the Building Inspection, Section 8 Rental Assistance, and Traffic Control Divisions. Long and Short Range Planning.

ANALYSIS:

The department continues to process large volumes of work. Commercial and residential development has slowed somewhat, following national trends. We remain dedicated to providing superior customer service by staying focused on the core beliefs, which includes a prompt and accurate response to all issues.

Multi-family development appears to be a primary focus of development efforts within the City. Staff has been working with developers on two new large scale multi-family projects and others are making inquiries for projects. A new company has purchased the Chateau Knoll complex and is updating and upgrading the buildings and property. New development is being proposed at the Office Research Campus area west of Utica Ridge Road and south of Trinity Hospital. Staff expects to move forward with downtown streetscape initiatives. Other agenda items affecting Community Development include: I-80/Middle Road development, annexation, Eagles building resolution, and International Fire/Building Code compliance.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	117,557	124,937	133,941	164,420
TOTAL REVENUES	**117,557**	**124,937**	**133,941**	**164,420**
APPROPRIATION SUMMARY:				
Salaries & Wages	67,680	71,982	75,738	101,122
Employee Benefits & Costs	18,237	19,252	20,434	28,561
Staff Development	376	718	2,150	2,150
Services & Commodities	31,264	32,985	35,619	32,587
Capital Expenditures				
TOTAL APPROPRIATIONS	**117,557**	**124,937**	**133,941**	**164,420**
AUTHORIZED POSITIONS:				
Community Development Director	0.80	0.80	0.60	0.80
Secretary	0.40	0.30	0.40	0.40
TOTAL POSITIONS	**1.20**	**1.10**	**1.00**	**1.20**

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Continue implementation of the code enforcement program.
2. Zoning ordinance changes
3. To provide staff support, assistance and coordination among the three divisions.
4. To process payroll accounts, requisitions, employee evaluations for 12 employees.
5. To provide direction to move projects and work forward through weekly meetings.
6. To prepare council agenda material within established deadlines.
7. To develop annual budget, staffing needs and programs.
8. To provide coordination of long-range planning.
9. More retail, services and quality jobs in Bettendorf
10. Orderly growth and quality development
11. Devils Glen Road and 53rd Avenue development
12. 18th Street and 53rd Avenue development
13. Kimberly Road corridor redevelopment.
14. U S 67 industrial development
15. Streetscape Master Plan Downtown

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Authorized personnel (FTEs)	11.00	11.00	11.00	11.00
2. Departmental Budget (General Fund)(Salary & Operations)	$683,848	$731,081	$786,173	$808,098
3. # of organizations requiring liaison and coordination	15	15	15	15
4. # of programs in departmental budget	5	3	3	3
5. # of Council and Committee of the Whole meetings	51/year	51/year	51/year	51/year
6. # of Planning/Zoning and Board of Adjustment meetings	24/year	24/year	24/year	24/year
7. # of Comprehensive Plan Review Committee meetings	11/year	11/year	11/year	11/year
WORKLOAD:				
1. % of time spent on personnel administration	35	35	35	35
2. % of time spent on fiscal management	10	10	10	10
3. % of time spent on liaison activities and coordination	40	40	40	40
4. % of time spent on miscellaneous activities	15	15	15	15
5. # of agenda items prepared for Council action	Avg. 8/meeting	Avg. 8/meeting	Avg. 6/meeting	Avg. 6/meeting
6. # of scheduled meetings attended	400	400	400	400
PRODUCTIVITY:				
1. # of agenda items acted on by Council	8/meeting	8/meeting	6/meeting	6/meeting
2. Administration cost as a % of departmental budget	17%	17%	17%	20%
3. Administration personnel as a % of departmental personnel	11%	10%	9%	11%
EFFECTIVENESS:				
1. % of all scheduled meetings attended	98%	98%	98%	98%
2. % of council items acted on by City Council	100%	100%	100%	100%
3. Program performance budget objectives accomplished	95%	95%	95%	95%
4. % of total budget dollars expended	99%	99%	99%	99%

PROGRAM NAME: PLANNING | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Carry out current planning activities to include processing development related applications and provide assistance to developers and the general public in explaining code requirements and development expectations/standards. Provide thorough and professional staff reports establishing a firm basis to support staff recommendations and subsequent City Council action. Prepare new standards, policies and ordinances and conduct special studies. Add long range planning functions.

ANALYSIS:

Staff has seen a significant increase in developer activity since July 2002. Developer inquiries and submittals have continued to increase every year since that time. Staff has processed land use amendments, rezonings, preliminary plats, final plats, site development plans, vacations of right-of-way, zoning ordinance changes, and variance and special use permit requests needed to process development reports. Staff meets with developers prior to the submittal of many of these requests to facilitate the development process and resolve issues prior to the project's presentation to the Planning and Zoning Commission and/or City Council. Staff also distributes information to numerous walk-in customers, callers, and people who submit written inquiries covering a broad range of development topics such as zoning restrictions, flood plain boundaries, design standards, questions regarding development processes and timetables, and many other issues. Staff also undertakes studies that lead to zoning ordinance revisions. New standards for the zoning, subdivision, storm water detention, and other ordinance provisions are undertaken as a part of the planning function of the department. Long-term planning activities will continue with further implementation of provisions of the Comprehensive Plan through ordinance changes.

Staff responds to Zoning Ordinance violations by working with non-compliant parties to reach a solution.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	211,400	275,786	297,007	288,666
TOTAL REVENUES	**211,400**	**275,786**	**297,007**	**288,666**
APPROPRIATION SUMMARY:				
Salaries & Wages	156,925	204,073	214,361	210,022
Employee Benefits & Costs	51,741	69,395	75,981	72,479
Staff Development	418	1,132	1,500	1,500
Services & Commodities	2,316	1,186	5,165	4,665
Capital Expenditures				
TOTAL APPROPRIATIONS	**211,400**	**275,786**	**297,007**	**288,666**
AUTHORIZED POSITIONS:				
Community Development Director	0.20	0.20	0.40	0.20
City Planner	2.00	2.00	2.00	2.00
Secretary	0.60	0.70	0.60	1.60
TOTAL POSITIONS	**2.80**	**2.90**	**3.00**	**3.80**

PROGRAM NAME: PLANNING **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**

DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To process information requests within three days.
2. To return 100% of all phone calls by end-of-day.
3. To process all development applications within standard time frame.
4. To handle requirements of Planning and Zoning Commission and Board of Adjustment within required time.
5. To process ordinance amendments within legally required time frame.
6. To learn and apply the requirements of the Geographic Information System.
7. Implement Comprehensive Plan by integrating zoning issues
8. Respond to zoning ordinance violations.
9. Research all phone requests and other inquiries.
10. Meet with walk-in inquiring parties.
11. Meet with developers on proposals.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Requests for planning information (walk-ins)	6/day	6/day	6/day	6/day
2. Planning Commission/Board of Adjustment meetings	30	30	30	30
3. Development applications	105	105	105	105
4. Requests for planning information - phone	30/day	30/day	30/day	30/day
5. Grant applications or TIF requests developed	2/year	2/year	2/year	2/year
6. Development of amendments to various codes	30	30	30	30
7. Update element of Comprehensive Plan	100%	100%	100%	100%
8. Number of City Council meetings/C.O.W	51/year	51/year	51/year	51/year
WORKLOAD:				
1. Planning information requests handled (walk-ins)	6/day	6/day	6/day	6/day
2. Planning Commission/Board of Adjustment meetings attended	30	30	30	30
3. # of development applications processed	105	105	105	105
4. # of planning information requests handled (phone)	30/day	30/day	30/day	30/day
5. # of code amendments prepared for Council action	30/year	30/year	10/year	10/year
6. # Board of Adjustment meetings	13/year	13/year	13/year	13/year
PRODUCTIVITY:				
1. Time spent meeting with requesting party	4 hrs.	4 hrs.	5 hrs.	6 hrs.
2. Time spent preparing for and meeting with Commission/Boar	224 hrs/month	224 hrs/month	224 hrs/month	224 hrs/month
3. Time spent processing development applications	20 hrs/month	20 hrs/month	20 hrs/month	20 hrs/month
4. Time spent responding to telephone inquiries	80 minutes/day	80 minutes/day	81 minutes/day	82 minutes/day
5. Time spent preparing and processing grant applications	41 hrs/year	41 hrs/year	42 hrs/year	43 hrs/year
6. Time spent updating Land Use Plan	101 hrs.	101 hrs.	102 hrs.	103 hrs.
7. Cost per plan review	$550	$550	$551	$552
8. Time spent Board of Adjustment	60 hrs/month	60 hrs/month	61 hrs/month	62 hrs/month
EFFECTIVENESS:				
1. % of information requests handled within two days	98%	98%	98%	98%
2. % of all daily phone calls - returned same day	99%	99%	99%	99%
3. % of development apps. processed within standard time fram	95%	95%	95%	95%
4. % of ordinance amendments completed within minimum legal required time	95%	95%	95%	95%
5. Average time from plan submission to completion of review-commercial	30 days	30 days	30 days	30 days
6. Average time from plan submission to completion of review-residential	30 days	30 days	30 days	30 days

PROGRAM NAME: CODE ENFORCEMENT | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To ensure that all of the residential city ordinances that have been enacted by the City Council are followed by the citizens. Code Enforcement complaints include: abandoned vehicles, animal waste and foul odors, trash and trash receptacle issues, home occupations, illegal vehicle repairs, lawn parking, lot cleaups of vacant homes, nuisance complaints, property maintenance, RV parking, sidewalk snow removal, sign violations, tall grass and we Tree and shrub trimming, and waste (trash and bulky).

ANALYSIS:

This Department has recently been relocated and is now a part of Community Development. There has been an increase in abandoned vehicles, abandoned and vacant properties, and abandoned commercial properties in need of upkeep.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	0	0	120,000	120,000
TOTAL REVENUES	**0**	**0**	**120,000**	**120,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	90,000	90,000
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	0	30,000	30,000
Capital Expenditures				
TOTAL APPROPRIATIONS	**0**	**0**	**120,000**	**120,000**
AUTHORIZED POSITIONS:				
Contracted Code Enforcement Officer	0.00	0.00	2.00	2.00
Contracted Code Enforcement Administrative Assistant			1.00	1.00
TOTAL POSITIONS	**0.00**	**0.00**	**3.00**	**3.00**

PROGRAM NAME: CODE ENFORCEMENT | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To respond to initial complaints in a timely manner.
2. To resolve the complaints as expeditiously as possible.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Abandoned vehicles		31	86	86
2. Animal waste and foul odor		7	8	8
3. Lawn and RV parking		71	58	58
4. Lot cleanup and property maintenance.		100	69	69
5. Nuisances		105	113	113
6. Snow removal		117	80	80
7. Tall grass and weeds/tree and shrub trimming		219	208	208
WORKLOAD:				
Total Code Enforcement actions resolved		659	675	725

PRODUCTIVITY:

Field investigations, generate reports, interview complainants and violators to correct any violations.

EFFECTIVENESS:				
1. Abandoned vehicles		100%	100%	100%
2. Animal waste and foul odo		100%	100%	100%
3. Lawn and RV parking		100%	100%	100%
4. Lot cleanup and property maintenance.		100%	100%	100%
5. Nuisances		99%	99%	99%
6. Snow removal		100%	100%	100%
7. Tall grass and weeds/tree and shrub trimming		100%	100%	100%

PROGRAM NAME: MAYOR & COUNCIL | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide policy direction and leadership, on behalf of the citizens, to the City government function. To serve as a City liaison between a variety of committees, boards, commissions and citizen groups on community issues.

ANALYSIS:

The budget shows a slight increase in costs, primarily due to cost of living adjustments in the payments to agencies category. This is for dues increases from agencies such as, National League of Cities, Bi-State, etc.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 ESTIMATE	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	601,259	519,699	522,382	514,502
TOTAL REVENUES	**601,259**	**519,699**	**522,382**	**514,502**
APPROPRIATION SUMMARY:				
Salaries & Wages	57,468	65,621	73,208	69,180
Employee Benefits & Costs	4,863	7,088	8,770	7,944
Staff Development	30,930	23,254	30,500	30,500
Services & Commodities	507,998	423,736	409,904	406,878
Capital Expenditures				
TOTAL APPROPRIATIONS	**601,259**	**519,699**	**522,382**	**514,502**
AUTHORIZED POSITIONS:				
Mayor	1.00	1.00	1.00	1.00
Ward Aldermen	5.00	5.00	5.00	5.00
At-Large Aldermen	2.00	2.00	2.00	2.00
Administrative Assistant	0.05	0.10	0.20	0.20
TOTAL POSITIONS	**8.05**	**8.10**	**8.20**	**8.20**

PROGRAM NAME: MAYOR & COUNCIL | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

2009 Mayor and Council Action Agenda

1. Minimum Housing Standards
2. Major Streets & Corridors Planning and Funding
3. Joe Van Area Redevelopment
4. I-80 and Middle Road Development
5. Downtown and Streetscape Master Plan
6. The Greening of City Operations
7. Eagles Building Direction
8. Major Park in Newly Developed Northeast
9. Storm Water Management System and Policy Direction
10. Annexation Policy Direction and Actions

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Population served	32,178	32,445	32,769	33,097
2. # of registered voters	21,621	21,621	21,621	21,621
3. Council meetings scheduled	60	60	60	60
4. Requests for liaison: boards, commissions, committees	10	10	10	10
5. # of adopted target issues	11	11	11	10
6. # of outside agencies requesting financial support from City	7	9	9	9
WORKLOAD:				
1. # of Council meetings, excluding special Council meetings	60	60	60	60
2. # of resolutions deliberated	330	300	300	332
3. # of ordinances deliberated	19	60	60	19
4. Total hours spent on boards, commissions, committees	120	120	120	120
5. Formal agenda items considered	700	700	700	700
6. # of annual budget issues discussed	25	25	25	20
7. # of budget programs reviewed	79	79	79	79
8. # of outside agencies obtaining financial support from City	8	9	9	9
PRODUCTIVITY:				
1. Program cost per citizen	$18.69	$16.02	$15.94	$15.55
2. Program expenditures as a % of total City expenditures	1.021%	0.891%	0.711%	0.722%
3. # of CIP projects adopted	293	315	341	379
EFFECTIVENESS:				
1. # of resolutions adopted	330	297	297	332
2. # of ordinances adopted	19	55	55	19
3. Average # of citizens attending Council meetings	20	30	30	30
4. CIP projects completed/work in progress	70%	70%	70%	60%
5. # of targets assigned/completed	14	6	6	5

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Principal advisor to the Mayor/City Council in matters relating to overall City government operations. To provide professional leadership in the administration and execution of policies and objectives formulated by City Council. Develop and recommend alternative solutions to community problems for Council consideration. To develop employees potential to solve problems and enable them to make informed decisions that result in improved services that will enhance the quality of life for our citizens.

ANALYSIS:

No major increase of costs in the program.
Budget shulod be slightly increased by COLA.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 ESTIMATE	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	220,243	234,643	237,070	241,621
TOTAL REVENUES	**220,243**	**234,643**	**237,070**	**241,621**
APPROPRIATION SUMMARY:				
Salaries & Wages	133,843	142,997	150,794	156,610
Employee Benefits & Costs	36,237	36,702	39,901	38,362
Staff Development	14,067	14,604	17,250	17,250
Services & Commodities	36,096	40,340	29,125	29,399
Capital Expenditures	0			
TOTAL APPROPRIATIONS	**220,243**	**234,643**	**237,070**	**241,621**
AUTHORIZED POSITIONS:				
City Administrator	0.84	0.84	0.84	0.84
Administrative Assistant	0.35	0.25	0.30	0.30
TOTAL POSITIONS	**1.19**	**1.09**	**1.14**	**1.14**

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Greening City Operations
2. Process Improvement/Lean Initiative: Direction
3. Maintenance Center Building Renovation: Direction
4. TIF Policy
5. Innoprise Financial System
6. International Fire/Building Code
7. Minimum Housing Standards: Enforcement Monitoring
8. Deer Hunting Policy: Review and Refinement

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. target agenda (# of issues)	11	12	12	10
2. Program performance objectives	9	12	12	8
3. # of departments	11	11	11	11
4. City of Bettendorf population	32,178	32,445	32,769	33,097
5. Value of City budget, net of transfers	$58,877,437	$58,307,998	$73,420,659	$71,272,027
6. Total department budget - General Fund	$283,909	$316,087	$308,270	$316,167
WORKLOAD:				
1. Individual contacts with Mayor, Council, City Treasurer	1000	1000	1000	1000
2. % of time spent on:				
a. Organization Management	25%	25%	25%	25%
b. Fiscal management	30%	30%	30%	30%
c. Council Relationships	20%	20%	20%	20%
d. Planning	15%	15%	15%	15%
e. Public Interaction	10%	10%	10%	10%
PRODUCTIVITY:				
1. Administration personnel as a % of total City personnel	0.46%	0.41%	0.43%	0.42%
2. Departmental cost as a % of City budget	0.482%	0.542%	0.420%	0.444%
3. Department cost per capita	$8.82	$9.74	$9.41	$9.55
4. City employees per 1,000 population	8.09	8.10	8.07	8.11
EFFECTIVENESS:				
1. % of target issues accomplished	70%	80%	80%	70%
2. % of dept. program performance objectives accomplished	70%	80%	80%	70%

PROGRAM NAME: CITY CLERK | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Maintain the office of City Clerk as required by law.

ANALYSIS:

Budget slightly increased due to COLA.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 ESTIMATE	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Beer Permits / Cigarette Permits	6,590	100	2,200	2,200
Liquor Licenses	30,818	35,077	35,000	35,000
Business Licenses	38,288	25,816	30,000	30,000
General Fund		20,451	4,000	7,346
TOTAL REVENUES	**75,696**	**81,444**	**71,200**	**74,546**
APPROPRIATION SUMMARY:				
Salaries & Wages	34,560	37,583	39,618	39,579
Employee Benefits & Costs	9,778	10,765	11,066	10,967
Staff Development	0	0	500	500
Services & Commodities	19,328	33,096	20,016	23,500
Capital Expenditures				
TOTAL APPROPRIATIONS	**63,666**	**81,444**	**71,200**	**74,546**
AUTHORIZED POSITIONS:				
City Administrator	0.09	0.09	0.09	0.09
Administrative Assistant	0.30	0.40	0.40	0.40
TOTAL POSITIONS	**0.39**	**0.49**	**0.49**	**0.49**

PROGRAM NAME: CITY CLERK **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Record, transcribe and publish notices/minutes of Council meetings required by law.
2. Maintain all permanent Council records.
3. Record documents as legally required.
4. Maintain records as legally required.
5. Prepare Council Packet and provide Mayor and Council with pertinent information.
6. Provide information to citizens upon request.
7. Process and issue annual cigarette permits.
8. Process and issue new liquor licenses and renewal liquor licenses.
9. Process and issue new and renewal business licenses.
10. Handle all inquiries, walk in and phone for all license information
11. Further improve, update and streamline records keeping processes.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of Council meetings, Committee of the Whole meetings	48	48	48	48
2. # of special Council meetings	6	1	1	1
3. # of Council meetings requiring roll call	54	49	49	49
4. # of formal agenda items compiled for Council	800	800	800	800
5. # of public hearing notices published	90	78	78	68
6. Beer, cigarette, liquor permit requests	200	200	200	150
7. # of regular Council meetings	48	48	48	48
WORKLOAD:				
1. # of Council meetings requiring minutes	54	49	49	48
2. New and/or revised ordinances published	37	55	55	19
3. New and/or revised resolutions	330	300	300	332
4. Public hearings held	87	78	78	68
5. # of annual publications	130	130	130	100
6. # of beer and liquor licenses processed (total)	115	115	115	150
7. # of cigarette processed	55	60	60	50
8. # of special assessments projects	2	2	2	2
9. # of requests for special assessment deficiencies	2	2	2	2
10. # of requests for agricultural deferments	2	2	2	2
11. Record keeping/filing	1,500	1,500	1,500	1,500
12. Responding to information requests	1,200	1,200	1,200	1,200
13. Codifying of ordinances	67	55	55	19
14, #Business Licenses issued	375	383	383	200
PRODUCTIVITY:				
1. Total hours at Council, Committee of Whole meetings	60	80	80	80
2. Average hours of preparation per Council meeting	120/Hours Per Year	6	6	6
3. Time spent on transcribing and proofing minutes (hours)	30/Hours Per Year	12	12	12
4. Time spent updating municipal code (hours)	4/Hours Per Year	2	2	2
5. Time spent preparing and compiling Council packets (hours)	24/Yhours Per Year	24	24	24
6. Record keeping and filing	365/Hours Per Year	250	250	250
7. Responding to information requests	900/Hours Per Year	750	750	750
8. Processing/recording legal documents	75/Hours Per Year	50	50	50
EFFECTIVENESS:				
1. % of public hearing notices published within 4 days/hearing	100%	100%	100%	100%
2. % of Council minutes published within 14 days/mtg. held	100%	100%	100%	100%
3. % of performance objectives achieved	100%	100%	100%	100%

PROGRAM NAME: FINANCE ADMINISTRATION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To coordinate and administer all City financial services including accounting and payroll, budgeting, purchasing and fixed assets, information processing and customer service billing and collection. To provide sound financial advice to the City Administrator, Mayor, City Council and all department heads; to establish and implement financial policies and procedures; to issue and monitor the City's debt, to demonstrate sound cash management skills while prudently investing idle City funds; to coordinate special projects with the City's financial advisors and bond council; to provide "hands-on" managemer support to finance divisions. The office is directly responsible for budget preparation, financial reporting, and analysis.

ANALYSIS:

The continuing objective of the Finance Department is to maximize the use of technology to improve the effectiveness and efficiency of accounting procedures city wide. As a part of this objective, the City has replaced the Financial software. The Finance department will take the lead on the implementation and expects to be fully transferred by October 1, 2009. We will also be adopting a plan for purchasing cards for specific employees throughout the City. These processes will require a commitment from staff throughout the organization and also add additional training city wide.

The primary objectives of the department will be to continue to provide accurate and timely financial statements and assistance to all city departments and city management; enhanced training to all of our computer users; maximizing the City's GIS system capabilities; and strengthening our internal control procedures. Continuing compliance with new pronouncements from GASB will be another major objective for the department.

The department will continue to prudently invest idle City funds and will strive to maximize interest revenue as interest rates fluctuate in the current market.

We were very pleased to have our bond rating increased in May 2008 from Aa3 to Aa2.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 ESTIMATE	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	225,153	206,590	256,726	267,402
TOTAL REVENUES	**225,153**	**206,590**	**256,726**	**267,402**
APPROPRIATION SUMMARY:				
Salaries & Wages	89,748	97,768	111,856	122,158
Employee Benefits & Costs	22,018	23,346	26,496	29,052
Staff Development	777	770	7,000	7,000
Services & Commodities	47,229	45,005	51,374	44,192
Debt Service	65,381	39,701	60,000	65,000
TOTAL APPROPRIATIONS	**225,153**	**206,590**	**256,726**	**267,402**
AUTHORIZED POSITIONS:				
Finance Director	0.84	0.84	0.84	0.93
Manager of Accounting	0.05	0.05	0.05	0.11
TOTAL POSITIONS	**0.885**	**0.890**	**0.890**	**1.040**

PROGRAM NAME: FINANCE ADMINISTRATION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To submit and receive the Certificate of Achievement Award for Excellence in Financial Reporting from GFOA for FY ended 6/30/09
2. To submit and receive the Distinguished Budget Award from GFOA for the FY 2009/10 Budget Book.
3. To enhance program performance budgeting.
4. To maintain departmental cost per capita below $23.25.
5. Marketing - website development
6. E - governance strategy.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Authorized personnel (FTE's)	12.00	11.00	12.00	12.00
2. Departmental budget - general fund only	$639,237	$628,654	$732,163	$765,407
3. # of programs to manage - all funds	94	94	95	95
4. $ amount available for investment annually	$87,500,000	$88,000,000	$88,000,000	$88,000,000
5. Bond size of new issues	$15,155,000	$33,600,000	$27,515,000	$11,960,000
6. # of new bond issues	3	3	3	2
7. City of Bettendorf population	32,178	32,445	32,769	33,097
WORKLOAD:				
1. % of time spent on personnel administration	10%	10%	10%	10%
2. % of time spent on fiscal management	50%	50%	50%	50%
3. % of time spent on IS management	10%	10%	10%	10%
4. % of time spent on special projects with financial advisors	30%	30%	30%	30%
5. # of investment transactions annually	125	125	126	130
PRODUCTIVITY:				
1. Administration cost as % of departmental budget (Gen. Fund	35.22%	32.86%	35.06%	34.94%
2. Administration personnel as a % of departmental personnel	7.38%	8.09%	7.42%	8.67%
3. Departmental cost per capita	$19.87	$19.38	$22.34	$23.13
EFFECTIVENESS:				
1. % of program performance budget objectives accomplished	100%	100%	100%	100%
2. Total interest revenue - all funds	$1,537,921	$1,312,509	$1,727,454	$1,418,155
3. Average return on investments	1.50%	1.50%	1.50%	1.50%

PROGRAM NAME: ACCOUNTING & PAYROLL | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To prepare accurate and timely financial statements for the Mayor, City Council, City Management and citizens of the community. Responsible for the recording, auditing, processing and reporting of all financial transactions for the City including receipts, disbursements, payables, payroll, purchase orders, and journal entries. To monitor compliance with internal accounting and budgeting controls while meeting fiduciary responsibilities of the City's government. Oversee the City's annual audit and prepare the City's comprehensive annual financial report for submission to G.F.O.A.'s certificate of achievement program.

ANALYSIS:

Providing accurate and timely monthly financial statements and assistance to City management continues to be a top priority of the department. An ongoing objective of the department will be to distribute financial statements within six to eight weeks of the end of the .end of the month to allow for 30 day accruals (E4).

The workload in this program continues to remain very high and is currently being maintained due to the dedication and experience of the existing staff.

The main goal for FY 09/10 for this division will be the transfer to a new financial software system, effective with the beginning of the fiscal year. We plan that priority in this new system is to make it very electronic friendly for the City employee users as well as for vendors and city customers.

The department is very proud to have received the Certificate of Achievement for Excellence in Financial Reporting from the Government Finance Officers Association for the sixteenth year in a row.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 ESTIMATE	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	295,253	296,273	318,820	352,544
TOTAL REVENUES	**295,253**	**296,273**	**318,820**	**352,544**
APPROPRIATION SUMMARY:				
Salaries & Wages	156,012	149,800	159,269	181,733
Employee Benefits & Costs	54,160	49,056	52,501	59,511
Staff Development	3,274	4,722	5,450	5,450
Services & Commodities	81,807	92,695	101,600	105,850
Capital Expenditures				
TOTAL APPROPRIATIONS	**295,253**	**296,273**	**318,820**	**352,544**
AUTHORIZED POSITIONS:				
Manager of Accounting	0.38	0.40	0.39	0.40
Accountant	0.61	0.61	0.98	0.98
Account Clerk	1.60	1.00	1.00	0.99
Clerk	1.00	0.50	0.50	0.50
Secretary		0.15	0.15	0.15
TOTAL POSITIONS	**3.590**	**2.655**	**3.015**	**3.010**

PROGRAM NAME: ACCOUNTING & PAYROLL **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To maintain program cost as a % of departmental budget at not more than 46.25%
2. To distribute monthly financial reports within 60 days of month end.
3. To offer payroll direct deposit to all City employees.
4. To receive the Certificate of Achievement for Excellence in Financial Reporting for the sixteenth consecutive year.
5. Provide quality city services and a financially sound city.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Total City budget including transfers: revenues	$72,531,720	$77,240,559	$83,067,885	$84,598,663
2. Total City budget including transfers: expenditures	$68,946,374	$70,337,407	$89,752,281	$87,664,069
3. # of City vendors	14,900	15,000	16,023	16,500
4. # of employees on City payroll	299	302	317	320
5. # of account numbers	6,086	5,515	5,129	5,300
6. # of cash receipts issued	3,633	3,820	3,750	3,800
WORKLOAD:				
1. # of time cards processed	7,774	7,852	8,242	8,500
2. # of manual journal entries	821	766	695	650
3. Accounts payable checks written	8,714	9,303	10,500	10,750
4. Payroll checks/direct deposits	2250/5772	1872/6292	1976/7670	1950/7700
5. # of capital projects tracked	345	345	345	345
6. # of dog licenses issued	322	447	350	375
7. # of bicycle licenses issued	13	38	10	15
8. # of wire transfers/ACH payments made	452	546	575	600
PRODUCTIVITY:				
1. Program cost as a % of departmental budget (General fund only)	46.19%	47.13%	43.54%	46.06%
EFFECTIVENESS:				
1. Payrolls processed on time	100%	100%	100%	100%
2. Date of annual auditor's report	10-Dec	1-Dec	1-Dec	1-Dec
3. # of management comments in audit report	3	0	0	
4. Average # of days from month end to financial statement distribution	60	60	60	60
5. # of checks & ACH transactions returned	30	30	30	30
6. # of A/R accounts over 90 days delinquent	3	3	4	4

PROGRAM NAME: BUDGETING **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide accurate and timely financial management guidance and services to the Mayor, City Council, City Administrator and all department heads for budget preparation, budget management and measurement of the financial performance of the City. To properly train department heads and division heads on submitting their annual budgets "on-line", and utilizing "on-line" internal budget reports to properly manage the financial performance of their departments throughout the year.

ANALYSIS:

Educating and training department management and other city users on the new financial system will be a goal of this division. We are excited to begin a more efficient and user-friendly budget monitoring process.

Enhancing Program Performance budgeting will continue to be a priority this year. Educating department heads and management staff on utilizing program performance budgeting to improve the budget process and to answer the increasing number of requests from departments for accounting support and budget assistance will also be a priority.

Staff continues to monitor and report revenue and expenditure trends throughout the year

The City has received the Government Finance Officer Association's Distinguished Budget Award since FY 1994/95.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 ESTIMATE	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	42,051	40,924	46,743	72,520
TOTAL REVENUES	**42,051**	**40,924**	**46,743**	**72,520**
APPROPRIATION SUMMARY:				
Salaries & Wages	29,196	31,177	34,067	53,734
Employee Benefits & Costs	8,019	8,487	9,326	15,986
Staff Development	4,836	1,260	3,350	2,800
Services & Commodities	0	0	0	0
Capital Expenditures				
TOTAL APPROPRIATIONS	**42,051**	**40,924**	**46,743**	**72,520**
AUTHORIZED POSITIONS:				
Manager of Accounting	0.30	0.30	0.30	0.30
Accountant	0.08	0.08	0.08	0.43
TOTAL POSITIONS	**0.38**	**0.38**	**0.38**	**0.73**

PROGRAM NAME: BUDGETING **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To maintain program costs at an amount not to exceed .10% of the City budget certified to the State of Iowa.
2. To budget total City expenditures within 3% +/- of actual.
3. To budget total City revenues within 3% +/- of actual.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. City budget, net of transfers: revenues	$62,462,781	$65,211,150	$67,432,979	$69,311,236
2. City budget, net of transfers: expenditures	$58,877,437	$58,307,998	$73,420,659	$71,272,027
3. Budget programs to be analyzed	94	94	94	97
4. Performance indicators to be analyzed	1,404	1,404	1,404	1,450
5. Departments requiring budget liaison	11	11	12	12
6. # of funds budgeted and monitored	55	55	62	63
7. $ value of Adopted CIP Plan - all funds	$43,547,850	$42,787,325	$23,215,127	$25,510,869
8. City of Bettendorf taxable valuation	$1,219,548,730	$1,256,829,365	$1,400,436,964	$1,469,948,330
WORKLOAD:				
1. # of funds with minimum fund balance policy	12	12	12	12
2. Budget issues reviewed during workshop sessions	25	25	25	25
3. # of projects on current 5-year CIP Plan	293	315	341	410
4. Volume of budget document produced	461	470	471	502
PRODUCTIVITY:				
1. Program cost as a % of departmental budget (Gen. Fund)	6.58%	6.51%	6.38%	9.47%
2. Program cost as a % of City budget (expenditures net of transfers)	0.07%	0.07%	0.06%	0.10%
EFFECTIVENESS:				
1. # of funds meeting minimum fund balance policy	12	12	12	12
2. % of budgeted General Fund revenue received, net of transfe	99%	99%	99%	99%
3. % of budgeted General Fund expenditures spent, net of trans	96%	97%	98%	97%
4. $ of projects completed on current year Adopted CIP Plan	$43,547,850	$7,399,875	$27,669,247	$25,510,869
5. Total budget amendment certified to State of Iowa, revenues	$98,128	$6,023,669	($1,067,967)	n/a
6. Total budget amendments certified to State, expenditures	$4,605,520	$2,228,658	$6,313,459	n/a
7. % of actual expenditures to budget, all funds, excluding trans	84.57%	88.05%	95.00%	95.00%
8. % of actual revenue to budget-all funds, excluding transfers	97.75%	91.44%	95.00%	95.00%
9. Levy rate/$1,000 assessed valuation	$12.60000	$12.95000	$12.85000	$12.85000

PROGRAM NAME: PURCHASING & FIXED ASSETS | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide competitive and timely purchase of quality goods, materials and equipment and services from responsive and responsible vendors, which meet the needs of the City Council, City Departments and their respective foundations and boards in accordance with City policy. To effectively manage all additions and deletions to the City's general and proprietary fixed assets, maintain registration and titling for all City vehicles, and maintain a comprehensive fixed asset list for insurance and audit purposes.

ANALYSIS:

The City's purchasing policy and procedural manual requires all departments to utilize purchase orders more consistently which enhances internal control. During FY 09/10, this division will continue to work with all departments on this requirement.

We plan to continue efforts in selecting a division each year to verify the physical inventory of its fixed assets.

We have also implemented a written procedure for the disposal and/or transfer of capital assets that was implemented during FY 08/09.

We continue to work with the Engineering division to inventory and record all additions and improvements of infrastructure in accordance with the Governmental Accounting Standards Board.

The City belongs to the Joint Purchasing Council along with 25 other local entities, united to purchase all types of items collectively. During 08/09 the city purchased copier paper, computer paper, janitorial supplies and calendars at a cost savings with this group and we anticipate similar savings during FY 09/10.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 ESTIMATE	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	76,780	84,867	109,874	72,941
TOTAL REVENUES	**76,780**	**84,867**	**109,874**	**72,941**
APPROPRIATION SUMMARY:				
Salaries & Wages	56,249	60,019	74,634	45,773
Employee Benefits & Costs	20,310	21,288	26,390	16,318
Staff Development	2,214	1,724	2,850	2,850
Services & Commodities	-1,993	1,836	6,000	8,000
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**76,780**	**84,867**	**109,874**	**72,941**
AUTHORIZED POSITIONS:				
Manager of Accounting	0.04	0.04	0.04	0.04
Account Clerk	0.835	0.840	0.840	0.840
Finance Coordinator	0.00	0.40	0.00	0.00
TOTAL POSITIONS	**0.870**	**1.280**	**0.880**	**0.880**

PROGRAM NAME: PURCHASING & FIXED ASSETS **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: FINANCE **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Compile a comprehensive purchasing policy and procedure manual for Council's review and adoption.
2. Maintain a bar coding system (tagging) for tracking all fixed asset inventory.
3. Implement program to expand current vendor list and encourage minority vendors to compete for City business.
4. Compile and implement an asset disposal policy and procedure.
5. Implement the issuance of purchase orders through e-mail whenever possible in accordance with the City Council High Priority Management Agenda

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Requisitions received	353	370	355	360
2. # of vehicles	237	240	242	242
3. # of pieces of equipment	630	630	645	650
4. # of pieces of land	130	130	132	133
5. # of buildings and structures	210	213	214	214
6. # of interceptor sewers (miles beginning FY 03/04)	110	112	113	114
WORKLOAD:				
1. Formal bids, quotes, RFP's	50	60	65	75
2. Purchase orders issued	375	355	340	350
3. $ of additions and deletions to general fixed asset list	$7,331,456	$9,377,846	$10,000,000	$15,000,000
4. $ of additions and deletions to proprietary fixed asset list	$3,392,976	$9,973,552	$20,000,000	$5,000,000
PRODUCTIVITY:				
1. Qualified bidders per bid	3	3	3	3
2. Total dollar amount of purchase orders issued	7,300,000	25,612,686	23,386,275	25,000,000
3. Total $ of purchases made through purchasing department through Bi-State's joint purchasing group	$ 50,000.00	$ 50,000.00	$ 50,000.00	$ 50,000.00
EFFECTIVENESS:				
1. $ value of City's general fixed assets (excluding depreciation)	$136,717,349	$146,095,195	$156,000,000	$171,000,000
2. $ value of City's proprietary fixed assets (excluding depreciati	$65,368,932	$75,342,484	$95,000,000	$100,000,000

PROGRAM NAME: LEGAL AND HUMAN RIGHTS | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: LEGAL | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Administration of legal services encompasses the representation of the City in litigation/regulatory/union matters, updating staff and elected officials on changes in the law, drafting and review of resolutions, ordinances, contracts and other documents, and providing advice on an as requested basis. In January 2003, the City reestablished the Human Rights Commission. The Legal Department provides staffing for this function, except for initial investigation, which is contracted out.

ANALYSIS:

The Council has allocated funds for contract assistance.

The incumbent now has a city issued cell phone so that elected officials may reach him 24/7 as needed.

Policy priorities facing the department include direction and action on an annexation policy.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 BUDGET
REVENUE SUMMARY:				
General Fund	181,595	188,158	212,451	234,203
TOTAL REVENUES	**181,595**	**188,158**	**212,451**	**234,203**
APPROPRIATION SUMMARY:				
Salaries & Wages	129,812	140,511	147,719	165,147
Employee Benefits & Costs	32,905	33,094	33,633	37,712
Staff Development	5,788	5,131	6,100	6,100
Services & Commodities	13,090	9,422	24,999	25,244
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**181,595**	**188,158**	**212,451**	**234,203**
AUTHORIZED POSITIONS:				
City Attorney	0.92	0.93	0.94	0.93
Assistant City Attorney	0.15	0.15	0.15	0.15
Administrative Assistant	0.00	0.05	0.00	0.00
TOTAL POSITIONS	**1.07**	**1.13**	**1.09**	**1.08**

PROGRAM NAME: LEGAL AND HUMAN RIGHTS | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: LEGAL | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Keeping staff, Council and self informed on changes in the law and the appropriate response thereto.
2. To draft and review the drafts of contracts, ordinances, resolutions and other documents.
3. To administer the department - watch the budget, prepare invoices, update the law library, answer citizen concerns.
4. To confer with elected officials and respond to their requests for services.
5. To confer with staff and respond to their requests for services.
6. To attend Council, Park Board and Commission meetings.
7. To prosecute misdemeanors/municipal infractions.
8. Utility and Franchise Policy and Actions (including Cable)
9. Miscellaneous/Projects

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Departmental budget	$181,595	$188,158	$212,451	$234,203
2. Authorized personnel (FTE's)	1.07	1.13	1.09	1.08
3. # of boards, commissions, public service organizations requesting periodic service	21	21	21	21
4. City of Bettendorf population	32,178	32,445	32,769	33,097
5. Human Rights inquiries	18	18	18	18
WORKLOAD:				
1. Time spent on performance objective #1 above	2%	2%	2%	2%
2. Time spent on performance objective #2 above	15%	15%	15%	15%
3. Time spent on performance objective #3 above	7%	7%	7%	7%
4. Time spent on performance objective #4 above	9%	9%	9%	9%
5. Time spent on performance objective #5 above	35%	35%	35%	35%
6. Time spent on performance objective #6 above	17%	17%	17%	17%
7. Time spent on performance objective #7 above	10%	10%	10%	10%
8. Time spent on performance objective #8 above	3%	3%	3%	3%
9. Time spent on other items	2%	2%	2%	2%
PRODUCTIVITY:				
1. Program cost per capita	$5.64	$5.80	$6.48	$7.08
EFFECTIVENESS:				
1. Program cost calculated on hourly basis (2,392 hours)	$75.92	$78.66	$88.82	$97.91
2. Average private legal service hourly rate	$175.00	$175.00	$175.00	$176.00
3. Full departmental cost as a % of private legal rates	43.38%	44.95%	50.75%	55.63%

PROGRAM NAME: BUILDING MAINTENANCE | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL/RECREATION/PALMER HILLS/GARAGE/MUSEUM**

PROGRAM DESCRIPTION:

To provide in-house maintenance service to the following buildings: City Hall, Maintenance Center/Annex, Library, Family Museum of Arts and Science, Community Center, Surrey Heights Fire Station, Spruce Hills Fire Station, and Pleasant Valley Fire Station. Also assist directors in maintaining all other City owned facilities including the Life Fitness Center, Palmer Hills Golf Course Clubhouse and maintenance garage, Splash Landing, Parks maintenance building, two salt domes, Eagles building, sewage lift stations, lime pile building, and other small out buildings. The staff presently maintains all the building flags and banner flags at Bill Glynn Park and the two downtown points and the seasonal banners on the downtown light poles.

ANALYSIS:

Building Maintenance is called upon to repair, modify, add to or upgrade all aspects of the city buildings. Some of the larger projects for this fiscal year are – at city hall we are upgrading the HVAC system, upgrading the building generator system to create a fully generated building. At the Maintenance Center we will be upgrading the HVAC system, replacing more trench drains, remodeling two restrooms and upgrading the lighting for higher efficiency. At the Life Fitness Center we will be adding an emergency generator system. At the library we will be upgrading the old lighting, replacing the broken up concrete by the book drop-off and rebuilding the north patio exit area to allow natural drainage which will eliminate the flooding issue in that part of the building. Throughout the year, we will do many electrical, plumbing and HVAC repairs.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	507,419	562,469	587,126	564,214
Family Museum Fund	80,889	79,116	98,900	91,800
Palmer Hills Enterprise Fund	30,220	31,314	32,300	32,300
Recreation Enterprise Fund	94,921	100,046	100,800	101,800
Municipal Garage Fund	3,116	4,861	5,500	4,000
Aquatic Center	51,650	62,130	65,800	68,500
Quad City Waterfront Convention Center	0	3,340	41,850	0
TOTAL REVENUES	**768,215**	**843,276**	**932,276**	**862,614**
APPROPRIATION SUMMARY:				
Salaries & Wages	131,831	141,815	146,017	148,882
Employee Benefits & Costs	42,302	44,279	47,337	47,540
Staff Development	99	0	0	0
Services & Commodities	593,983	657,182	697,072	666,192
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**768,215**	**843,276**	**890,426**	**862,614**
AUTHORIZED POSITIONS:				
Building Maintenance Manager	0.96	0.96	0.96	0.96
Maintenance Worker	0.40	0.30	0.30	0.30
Lead Maintenance Worker	0.90	0.90	0.90	0.90
Public Works Coordinator	0.10	0.10	0.10	0.10
Deputy Director Public Works, Operations	0.10	0.06	0.06	0.06
TOTAL POSITIONS	**2.46**	**2.32**	**2.32**	**2.32**

PROGRAM NAME: BUILDING MAINTENANCE | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL/RECREATION/PALMER HILLS/GARAGE/MUSEUM**

PERFORMANCE OBJECTIVES:

1. To repair in-house a majority of building maintenance problems.
2. To evaluate jobs to determine if an outside contractor should be used.
3. Assure all buildings provide a safe and comfortable working environment.
4. Find ways to make the buildings more energy efficient.
5. Provide 24 hours/7 days per week emergency service.
6. Maintain all the building systems.
7. Provide labor and direction for various projects in all buildings.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of buildings to be maintained	14	14	14	15
2. Approximate requests received based on 9 requests per day	2,300	2,300	2,300	2,300
WORKLOAD:				
1. # of outside contractual services coordinated	13	14	14	14
2. Square feet of all buildings maintained	355,000	355,000	355,000	364,000
3. # of generators maintained	6	6	7	8
4. Service requests completed	2,300	2,300	2,300	2,300
5. # of fire alarms maintained	9	9	9	9
6. # of building automation systems maintained	6	6	6	6
7. # of garage door openers maintained	74	74	74	74
8. # of air compressors maintained	6	8	8	8
9. # of boilers maintained	9	9	9	9
10. # of tube heaters maintained	88	88	88	88
11. # of heating and/or cooling systems maintained	62	62	62	62
12. # of city car wash maintained	1	1	1	1
13. Approximate # of projects per year	20	20	20	20
14. # of fire sprinklers maintained	8	8	8	9
PRODUCTIVITY:				
1. Total cost of outside maintenance contractors	$45,183	$46,271	$45,688	$45,631
2. Total building maintenance cost per square foot	$2.16	$2.38	$2.51	$2.37
MAINTANCE COST PER BUILDING:				
Community Center	30,729	33,731	35,617	34,505
City Hall	169,007	185,521	195,894	189,775
Family Museum	76,822	84,328	89,043	86,261
Garage	7,682	8,433	8,904	8,626
Palmer Hills Clubhouse	30,729	33,731	35,617	34,505
Library	122,914	134,924	142,468	138,018
Life Fitness Center	92,186	101,193	106,851	103,514
Maintenance Center	153,643	168,655	178,085	172,523
Splash Landing	53,775	59,029	62,330	60,383
Other Buildings	23,046	25,298	26,713	25,878
Parks Maintenance Building	7,682	8,433	8,904	8,626
Learning Center	0	0	0	0
Total	768,215	843,276	890,426	862,614
EFFECTIVENESS:				
1. % of service requests completed	100%	100%	100%	100%
2. % of service requests completed in less than 10 days	90%	90%	90%	90%

PROGRAM NAME: CUSTODIAL SERVICES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide janitorial service and supplies to adequately clean the following buildings: City Hall, Maintenance Center/Annex, Family Museum, Community Center, Life Fitness Center, Library, Splash Landing.

ANALYSIS:

The custodians will continue to clean and help maintain the above mentioned buildings. A cleaning service is used in the evening at the library, museum and fitness center. Once a year all the waxed floors are deep scrubbed and re-waxed. Once a year all the carpets are commercially cleaned. To help with vacations, sick time and extra cleaning throughout the buildings we are using a contracted custodian during the day.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	202,200	225,952	241,313	244,673
Family Museum Fund	55,967	66,244	68,284	70,516
Palmer Hills Enterprise Fund	9,587	8,451	13,500	13,500
Recreation Enterprise Fund	73,600	78,026	80,119	83,924
Aquatic Center	5,837	4,719	7,000	8,000
TOTAL REVENUES	**347,191**	**383,392**	**410,216**	**420,613**
APPROPRIATION SUMMARY:				
Salaries & Wages	167,913	179,045	183,262	195,019
Employee Benefits & Costs	79,268	83,464	90,998	90,023
Staff Development	0	0	0	0
Services & Commodities	100,010	120,883	135,956	135,571
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**347,191**	**383,392**	**410,216**	**420,613**
AUTHORIZED POSITIONS:				
Building Maintenance Supervisor	0.04	0.04	0.04	0.04
Maintenance Worker	0.60	0.70	0.70	0.70
Custodian	5.00	5.00	5.00	5.00
Lead Maintenance Worker	0.10	0.10	0.10	0.10
TOTAL POSITIONS	**5.74**	**5.84**	**5.84**	**5.84**

PROGRAM NAME: CUSTODIAL SERVICES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To acceptably clean buildings with in-house personnel at lower cost per square foot than a service contract.
2. Develop a "Hit List" and a questionnaire on building cleaning and follow-up to be used by Department Heads and building occupants.
3. Develop ways to more efficiently use custodial work time through scheduling and the purchase of time saving equipment.
4. Purchase equipment to cut down on floor care time.
5. Use contractors for large area waxing to keep building down time to a minimum.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Buildings to be cleaned	6	6	6	6
2. Approximate special service requests	6	6	6	6
WORKLOAD:				
1. Square footage of buildings cleaned	315,000	315,000	315,000	315,000
2. Annual man hours available for custodial services	11,939	12,147	12,147	12,147
3. Special service requests completed	100%	100%	100%	100%
PRODUCTIVITY:				
1. Man hours available per square foot per year (2,080 hours X positions)/total square footage	0.038	0.039	0.039	0.039
2. Total custodial cost per square foot	$1.10	$1.22	$1.30	$1.34
CUSTODIAL COST PER BUILDING:				
Community Center	34,719	38,339	41,022	42,061
City Hall	55,551	61,343	65,635	67,298
Family Museum	55,551	61,343	65,635	67,298
Palmer Hills Clubhouse	6,944	7,668	8,204	8,412
Library	72,910	80,512	86,145	88,329
Life Fitness Center	69,438	76,678	82,043	84,123
Maintenance Center	45,135	49,841	53,328	54,680
Splash Landing	6,944	7,668	8,204	8,412
Park Maintenance Building	0	0	0	0
Total	347,191	383,392	410,216	420,613
EFFECTIVENESS:				
1. Average contractual custodial service hourly rate	$17.00	$17.00	$18.00	$15.36
2. % of special service requests completed	100%	100%	100%	100%
3. % of special service requests completed in less than 10 days	90%	90%	90%	90%
4. Average contractual custodial service per square foot rate	$0	$0	$0	$0.38

PROGRAM NAME: HUMAN RESOURCES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: HUMAN RESOURCES | **FUND: GENERAL**

PROGRAM DESCRIPTION:

To provide personnel support to all City departments in employee related matters, including recruitment, selection, orientation, employee benefits, union issues, training and discipline.

ANALYSIS:

The Human Resources Department provides support to each department in a day-to-day operational role and a more strategic global role. The day-to-day functions include 1) recruitment and selection; 2) orientation for new employees; 3) administering all benefits to include health plan; 4) processing and managing all work comp claims; 5) administrating the performance appraisal system; 6) investigating and solving employee grievances and 7) administrating the four union contracts.

Management Agenda items include: development of Citizens Academy Development and review and action on the citizen survey.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	141,176	166,254	215,548	202,563
TOTAL REVENUES	**141,176**	**166,254**	**215,548**	**202,563**
APPROPRIATION SUMMARY:				
Salaries & Wages	62,003	66,285	67,202	71,517
Employee Benefits & Costs	18,194	17,392	19,432	18,568
Staff Development	21,666	27,792	29,000	29,000
Services & Commodities	39,313	54,785	99,914	83,478
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**141,176**	**166,254**	**215,548**	**202,563**
AUTHORIZED POSITIONS:				
Executive Secretary	0.20	0.10	0.00	0.00
Human Resources Director	0.80	0.80	0.81	0.80
TOTAL POSITIONS	**1.00**	**0.90**	**0.81**	**0.80**

PROGRAM NAME: HUMAN RESOURCES | **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Provide support on employee related matters including recruitment, testing, selection, screening, benefits, discipline, etc.
2. Administer the performance management, position classification and pay systems.
3. Provide two employee training session per year.
4. Provide one employee picnic per year.
5. Labor Negotiations.
6. Health Insurance: plan design and cost containment
7. Work Comp claims management, accident prevention and cost containment
8. Mission, Vision, Core Beliefs implementation
9. Implement Suggestion Box Program
10. Establish internal and external communications plan

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Position vacancies	5	5	5	5
2. # of vacant positions requiring civil service testing	4	4	4	4
3. Authorized personnel (FTE's) full-time, part-time, seasonal	262.12	264.86	264.42	268.35
4. Employee bargaining units	4	4	4	4
5. # of new authorized positions (FTE's)	1.58	2.74	-0.44	3.93
6. Civil service appeals	0	0	0	0
7. # of grievances filed	0	0	0	0
WORKLOAD:				
1. Jobs posted/applications received	20/500	20/500	20/500	15/350
2. # of civil service tests administered/applicants tested	2/15	2/15	2/15	2/50
3. Training sessions conducted/# of employees in attendance	2/400	2/400	2/400	2/350
4. # of job classification reviews	2	2	2	0
5. Employee orientations	10	10	10	5
6. Performance evaluation reviews processed/non-union/union	250	250	250	250
7. Employment interviews	10	10	10	10
8. Time spent on hiring process for new positions (hours)	150	150	160	140
9. # of employees utilizing EAP services	28	28	28	28
10. Revision of job descriptions	8	8	6	6
PRODUCTIVITY:				
1. % of time spent on labor relations administration and union negotiations	10%	10%	10%	20%
2. % of time spent on filling vacancies	10%	10%	15%	15%
3. % of time spent on processing personnel actions	20%	20%	20%	15%
4. % of time spent on pay and benefit administration	25%	25%	20%	20%
5. % of time spent on employee development and training	10%	10%	10%	10%
6. % of time spent on insurance issues	25%	25%	25%	20%
EFFECTIVENESS:				
1. % of performance objectives achieved	100%	200%	100%	100%
2. # of days from position vacancy to position filled	60 days	60 days	75 days	75 days

PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PROGRAM DESCRIPTION:

A liaison between the City and the community. Duties include operating the City's cable access channel, managing video production of monthly show, informational videos and special projects, providing public information materials to citizens, assisting in the promotion of special events and maintaining open communications with area news media in order to promote City programs and services. Provide support to administration via printed materials including press releases, newsletters, etc. Provide support to all City departments by preparation of marketing materials including flyers, posters, etc. Assist with updating City's webpage with text and videos. Producing promotional videos to air on Channel 9 to promote special events in the City. Liaison for police and fire during emergency situations.

ANALYSIS:

The Public Information Officer serves the community by producing, writing, and hosting Bettendorf Now, writing, videotaping, and scheduling council meetings and other meetings for Channel 9 and the City's webpage. The Public Information Officer is also in charge of Bettendorf's government Channel 9 programming, coordinating events for the community and City staff and reporting public information through Channel 9, media, print materials, City's webpage, and mail.

The Public Information Officer serves the City departments by taping and editing department and city-wide workshops, producing brochures, newsletters, posters, flyers, map books, and other written materials and assisting in special events, which includes making arrangements taking pictures, etc. Other duties include archiving video and photos of City events, handling the media for police and fire, producing editing and writing scripts for promotional videos for City events to air on Channel 9 and/or webpage. The Public Information Officer services on several committees including 4th of July, Crisis Communication Committee, etc.

Public Information has many other duties as assigned.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	0	0	0	0
Transfer In/Gaming Revenue	98,146	116,077	122,103	125,356
TOTAL REVENUES	**98,146**	**116,077**	**122,103**	**125,356**
APPROPRIATION SUMMARY:				
Salaries & Wages	52,159	52,485	53,541	56,662
Employee Benefits & Costs	17,109	18,173	19,493	19,231
Staff Development	1,503	1,888	3,150	3,150
Services & Commodities	27,375	43,531	45,919	46,313
Capital Expenditures				
TOTAL APPROPRIATIONS	**98,146**	**116,077**	**122,103**	**125,356**
AUTHORIZED POSITIONS:				
Public Information Officer	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.00**	**1.00**	**1.00**	**1.00**

PROGRAM NAME: PUBLIC INFORMATION DISTRIBUTION **SERVICE AREA: GENERAL GOVERNMENT**

DEPARTMENT: CITY ADMINISTRATION **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Produce 6-12 Bettendorf Now programs that air on cable channel 9 and the city's webpage.
   communicate to the community events, job openings, programs and services the City offers the community.
2. Produce 6 video to promote city events or projects.
3. Print and distribute 12 Employee Newsletters.
4. Maintain and add information and video to Channel 9 and webpage..
5. Produce print materials for departments including brochures, programs and flyers.
6. Oversee taping of approximately 52 City Council meetings and/or live broadcast.
7. Oversee the video production equipment in the Council Chambers.
8. Archive video and photographs of special events or projects involving City departments.
9. Handle media for police and fire. Work with City Administrator, City Attorney, Mayor and City Council on sensitive issues.
10. Plan or assist in City or in-house events.
11. Produce plaques, shirts, mugs, etc. for events and give-a-ways.
12. Produce and distribute Resident's Guide.
13. Oversee approximately 26 Park Board Meetings
14. Produce and distribute 2 city newsletters and 1 4th of July newsletter.
15. Send citizens informational emails.
16. Handle other duties as assigned such as surveys, awards entrys, work with production companies, special videos, employee blood drive

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. City of Bettendorf population	32,178	32,445	32,769	33,097
2. Public inquiries for information	150	160	160	160
3. Public presentation requests	2	2	2	2
4. Council meetings scheduled for Channel 9 coverage	52	52	52	52
5. Special events scheduled for Channel 9 coverage	4	6	6	6
6. Channel 9 information graphic request from depts.	75	80	80	80
7. Request to tape department training	6	6	6	6
WORKLOAD:				
1. # of special events photographed/videotaped	50	50	50	50
2. # of employee trainings videotaped	6	8	8	8
3. # of Bettendorf Now Programs produced	6	6	6	6
4. # of annual employee newsletters produced	12	12	12	12
5. # of Council/special meetings aired on Channel 9	52	52	52	52
6. # of Board of Adjustment/Planning & Zoning Meetings aired	24	24	24	24
7. # of special events sponsored or promoted	5	5	5	5
8. # of special programs or promotional videos produced	10	12	12	12
9. # of requests for information graphics on Channel 9	100	150	150	150
10. # of press releases sent	75	75	75	75
11. # of special community projects (not related to Channel 9)	10	10	10	10
12. # of major print projects	5	8	8	8
13. # of minor requests from employees (scanning, letter-head, dubbing tapes, etc.)	85	85	85	85
14. # of Park Board Meeting aired on Channel 9	26	26	26	26
15. Other duties as assigned	50	50	50	50
PRODUCTIVITY:				
1. Program cost per citizen	$3.05	$3.58	$3.73	$3.79
2. Average cost of special program production	$2,800	$2,800	$2,800	$2,800
3. Average # of times special programs aired	50 x per month	50x per month	50x per month	50x per month
EFFECTIVENESS:				
1. % of performance objectives accomplished	100%	100%	100%	100%

Bettendorf Fire Rescue During Training

Bettendorf
a premier city
IOWA

2009-10

Special Revenue Funds

Description of Special Revenue Funds 163

Statement of Revenue, Expenditures & Changes in Fund Balances, Special Revenue Funds, 2005/06-2009/10 164
Statement of Revenues, Expenditures & Changes in Fund Balances, FY 2009/10 Budget 165-167

TIF Funds
Description of TIF Funds 168
Statement of Revenue, Expenditures & Changes in Fund Balances, TIF Funds, FY 2005/06-2009/10 169
TIF Certification 12/01/2008 170-171
TIF Balances Estimate, 2010 172

Road Use Tax Fund
Description of Road Use Tax Fund 174
Statement of Revenue, Expenditures & Changes in Fund Balances, Road Use Fund, 2005/06-2009/10 175
Program Performance Indicators
Public Works:
Public Works Administration 176-177
Engineering 178-179
Sidewalks 180-181
Street Maintenance 182-183
Snow Removal 184-185
Street Cleaning 186-187
Traffic Signals 188-189
Traffic Signs & Markings 190-191
Trees & Plantings 192-193

HUD / Section 8 Fund
Description of HUD / Section 8 Fund 194
Statement of Revenue, Expenditures & Changes in Fund Balances, 2005/06-2009/10 195
Program Performance Indicators 196-197

Economic Development Funds
Description of Economic Development Funds 198
Statement of Revenue, Expenditures & Changes in Fund Balances, 2005/06-2009/10 199
Program Performance Indicators 200-201

Police Funds
Description of Police Funds 202
Statement of Revenue, Expenditures & Changes in Fund Balances, 2005/06 – 2009/10 203
Program Performance Indicators
Chaplain's Petty Cash 204-205
Drug Forfeiture & Seizure 206-207

Library Funds
Description of Library Funds 208
Statement of Revenue, Expenditures & Changes in Fund Balances, 2005/06-2009/10 209
Program Performance Indicators
Open Access 210-211

Library Gift Fund 212-213
Interlibrary Loan 214-215
Kakert Estate 216-217
Enrich Iowa 218-219

Parks Funds
Description of Parks Funds 220
Statement of Revenue, Expenditures & Changes in Fund Balances, 2005/06-2009/10 221

Police Pension Excess Fund
Description of Police Pension Excess Fund 222
Statement of Revenue, Expenditures & Changes in Fund Balances, 2005/06-2009/10 223

Old Fashioned 4th of July Fund
Description of Old Fashioned 4th of July Fund 224
Statement of Revenue, Expenditures & Changes in Fund Balances, 2005/06-2009/10 225

Employee Benefits Fund
Description of Employee Benefits Fund 226
Statement of Revenue, Expenditures & Changes in Fund Balances, 2005/06-2009/10 227

Subdivision Deposits Fund
Description of Subdivision Deposits Fund 228
Statement of Revenue, Expenditures & Changes in Fund Balances, 2005/06-2009/10 229

The Special Revenue Funds account for revenue derived from specific sources that are legally restricted to expenditures for specified purposes. The funds in this category and their purpose are as follows:

Tax Increment Financing (TIF) Funds - These funds account for revenues generated by the City's TIF districts, which are used for urban renewal and development. Tax increment financing is a means of financing public improvement projects or economic development incentives for cities, counties and community colleges. Cities may utilize TIF for commercial, industrial and residential development. Local government investment in TIF areas enhances development and ultimately reaps additional property tax revenue for all local taxing jurisdictions. How does TIF work? A base year for the purpose of assessing taxable valuation is established in the year prior to issuing bonds for debt associated with the district. Any taxes imposed on this base valuation are still directed to the local taxing jurisdictions. In other words if the property in the pre-development is assessed at $10,000, the local jurisdictions may continue to collect taxes based on the $10,000 assessment. If improvements to the development add an additional $10,000 in value, taxes are still collected on the added value but the taxes are directed towards the project rather than going to jurisdictions.

TIF development districts within Bettendorf include:

-NEPCO District
-GRAFCO District
-RiversEdge District
-Isle of Capri District
-Greystone Plastics District
-The Daly Group District
-Quad City Realtor District
-Fields Development District
-Olympic Steel District
-Home Depot District
-Trinity Hospital District
-Eyesurgeons Associates District
-State St/Windmiller District
-Autotech Technologies District
-L3 Properties District

Road Use Tax Fund - This fund accounts for all revenues received from the State of Iowa from gasoline taxes, license fees and weight taxes. These funds are distributed to cities on a per capita basis as Road Use Taxes.

Housing and Urban Development Section 8 Fund - Accounts for the US Department of Housing and Urban Development Block Grant programs.

Economic Development Funds - Accounts for the proceeds to be used for general economic development purposes of the city, including low interest loans the city makes to private companies for economic development purposes, as well as, acquisition and sale of land. They include the Bettendorf Fund and the Bechtel Trust fund.

Subdivision Deposits Fund - Accounts for the deposits made by developers for incomplete subdivision improvements such as sidewalks and street paving required when temporary occupancy permits are requested. Refunds are made when specific improvements are constructed.

Police Funds - These funds account for the Police Department's share of federal and state forfeited/seized assets; and donations to the Police Department. They include: Chaplain's Petty Cash, Drug/Seizure and Federal Drug/Seizure funds.

Library Funds - These funds account for the gift trust donations and fund raising efforts by the Library. They include: Library Open Access, Enrich Iowa, Inter-library Loan, Kakert Estate and Library Gift funds.

Park Funds - These funds account for revenues received from park donations and funding of beautification projects. They include: City Tree Planting Program, Park Donations, City Beautification Program and the Hendrick's Gift funds.

Police Pension Excess Funds - Accounts for the remaining balances of the self-administered pension plans after a transfer to the state administered plan which may be used by the City to meet future pension funding requirements as prescribed by law.

Old Fashioned Fourth of July - Accounts for the revenues and expenditures for the annual Independence Day celebration in the City of Bettendorf.

Employee Benefits - Accounts for the property tax revenues collected to be used for the City's employee health insurance and pension costs.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
TIF FUNDS
FY 2005/06 THROUGH FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
TIF revenue	1,853,383	1,962,103	3,172,985	3,437,323	3,388,307	(49,016)	-1.43%
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	60,960	60,960	-	60,961	26,605	(34,356)	-56.36%
Fines & forfeitures							
Other		79,799		11,250	11,250		
Total Revenue	**1,914,343**	**2,102,862**	**3,172,985**	**3,509,534**	**3,426,162**	**(83,372)**	**-2.38%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	94,623	336,636	678,649	694,359	722,565	28,206	4.06%
General Government							
Debt service	1,701,108	1,702,135	1,499,010	1,900,982	1,303,014	(597,968)	-31.46%
Capital Projects							
Total Expenditures	**1,795,731**	**2,038,771**	**2,177,659**	**2,595,341**	**2,025,579**	**(569,762)**	**-21.95%**
Revenue over(under) expenditures	118,612	64,091	995,326	914,193	1,400,583	486,390	53.20%
Financing sources (uses):							
Operating transfers in		110,711					
Operating transfers out		(2,651)	(1,300,416)	(1,216,423)	(1,196,832)		
Proceeds from bonds							
Financing sources (uses), net	-	108,060	(1,300,416)	(1,216,423)	(1,196,832)		
over (under) expenditures and other	**118,612**	**172,151**	**(305,090)**	**(302,230)**	**203,751**	**505,981**	**-167.42%**
Fund balances, beginning	114,940	233,552	405,703	100,613	(201,617)	(302,230)	-300.39%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	233,552	405,703	100,613	(201,617)	2,134	203,751	-101.06%
Fund Balance % of Expenditures	13.01%	19.90%	4.62%	-7.77%	0.11%		

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	TIF Funds	Road Use Tax	HUD Section 8	Economic Dev. Funds	Police Funds	Library Funds	Parks Funds
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	3,388,307						
Other City Taxes	0						
Licenses & Permits	0						
Use of Money & Property	26,605	10,000	5,000	2,500	6,600	44,400	7,100
Intergovernmental	0	2,815,054	421,000			78,000	
Charges for Services	0						
Special Assessments	0						
Miscellaneous	11,250	5,000	0	200,000	18,000	30,700	4,000
Bond Proceeds	0						
Other financing sources	0						
Transfers In	0	703,800		207,500			8,000
Total Revenues & Other Sources	**3,426,162**	**3,533,854**	**426,000**	**410,000**	**24,600**	**153,100**	**19,100**
Expenditures & Other Financing Uses:							
Public Safety	0				16,000		
Public Works	0	3,625,600					
Culture & Recreation	0					33,117	
Community & Economic Development	722,565		470,082	406,446			96,000
General Government	0						
Debt Service	1,303,014						
Capital Projects	0			0	10,000	67,976	
Total Government Activities Exp.	**2,025,579**	**3,625,600**	**470,082**	**406,446**	**26,000**	**101,093**	**96,000**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**2,025,579**	**3,625,600**	**470,082**	**406,446**	**26,000**	**101,093**	**96,000**
Transfers Out	1,196,832	8,000		0			3,500
Total ALL Expenditures/Transfers Out	**3,222,411**	**3,633,600**	**470,082**	**406,446**	**26,000**	**101,093**	**99,500**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	203,751	(99,746)	(44,082)	3,554	(1,400)	52,007	(80,400)
Estimated Beginning Fund Balance	**(201,617)**	**283,039**	**248,653**	**210,369**	**90,984**	**766,557**	**214,427**
Ending Fund Balance June 30	**2,134**	**183,293**	**204,571**	**213,923**	**89,584**	**818,564**	**134,027**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	Pension Excess	Old Fashioned 4th of July	Employee Benefits	Subdivision Deposits	Leclair Bequest	Miss River Flood	Jump Start Flood Relief
Revenues & Other Financing Sources:							
Property Taxes			2,208,633				
TIF Revenues							
Other City Taxes			91,046				
Licenses & Permits							
Use of Money & Property		1,000					
Intergovernmental			1,374				
Charges for Services							
Special Assessments							
Miscellaneous		28,300		15,000			
Bond Proceeds							
Other financing sources							
Transfers In		40,000					
Total Revenues & Other Sources	**0**	**69,300**	**2,301,053**	**15,000**	**0**	**0**	**0**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation		67,000					
Community & Economic Development				15,000			
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**0**	**67,000**	**0**	**15,000**	**0**	**0**	**0**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**0**	**67,000**	**0**	**15,000**	**0**	**0**	**0**
Transfers Out			2,301,053				
Total ALL Expenditures/Transfers Out	**0**	**67,000**	**2,301,053**	**15,000**	**0**	**0**	**0**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	2,300	0	0	0	0	0
Estimated Beginning Fund Balance	**0**	**21,095**	**0**	**78,953**	**0**	**(1)**	**0**
Ending Fund Balance June 30	**0**	**23,395**	**0**	**78,953**	**0**	**(1)**	**0**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	Total Spec. Rev.
Revenues & Other Financing Sources:	
Property Taxes	2,208,633
TIF Revenues	3,388,307
Other City Taxes	91,046
Licenses & Permits	0
Use of Money & Property	103,205
Intergovernmental	3,315,428
Charges for Services	0
Special Assessments	0
Miscellaneous	312,250
Bond Proceeds	0
Other financing sources	0
Transfers In	959,300
Total Revenues & Other Sources	**10,378,169**
Expenditures & Other Financing Uses:	
Public Safety	16,000
Public Works	3,625,600
Culture & Recreation	100,117
Community & Economic Development	1,710,093
General Government	0
Debt Service	1,303,014
Capital Projects	77,976
Total Government Activities Exp.	**6,832,800**
Business Type/Enterprises	0
Total Gov Activities & Business Exp.	**6,832,800**
Transfers Out	3,509,385
Total ALL Expenditures/Transfers Out	**10,342,185**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	35,984
Estimated Beginning Fund Balance	**1,712,459**
Ending Fund Balance June 30	**1,748,443**

Tax Increment Financing Funds:

These funds have been established for the receipt of tax revenues from the City's TIF districts. A brief description of each of the districts follows:

NEPCO TIF District
The TIF was established to fund economic development in the City's Riverside Industrial Park area. The project was created in 1997 and is set to expire in the year 2012. TIF receipts from this district are projected to be $35,266 in FY 2009/10, and expect to reimburse the City by FY 2010/11.

Isle of Capri TIF District
The TIF was established to fund the overpass over the railroad tracks and the parking ramp located at the Isle of Capri Riverboat Casino. TIF Bonds were issued on 7/1/1997, in the amounts $4.17 and $5.385 million. The TIF taxes fund the payments on both of the bond issues. $1,144,849 in TIF receipts are projected from this district in FY 2009/10. The last payment on the bonds is scheduled for FY 6/1/2011.

Olympic Steel TIF District
The Olympic Steel TIF was created in 1997 to fund economic development in the Riverside Industrial Park area. TIF Bonds were issued on 11/1/1997 to fund the project. The TIF taxes fund the payments on the bond issue and TIF receipts are projected to generate $170,551 in FY 2009/10. The final payment on the bonds is scheduled for 6/1/2009.

GRAFCO Phase II TIF District
The TIF was established to rebate the taxes paid by GRAFCO for 7 years up to $150,000 beginning in FY 2009/10. FY 2009/10 is year two. FY 2009/10 TIF receipts are expected to be $34,921.

Trinity Hospital TIF District
The Trinity Hospital TIF District was established to fund the road, sewer and traiffic signal improvements in the district to increase capacity after the Trinity Hospital was built. TIF Bonds were issued to fund a portion of the improvements on 6/1/2002. The TIF taxes fund the payments on the bond issue and the budget is projected to generate $132,480 in TIF receipts in FY 2009/10. The final payment on the bonds is scheduled for 6/1/2018.

Home Depot TIF District
The TIF for this project was established to rebate the taxes paid by the Home Depot at Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2009/10 is year four. $148,921 in TIF receipts are expected in FY 2009/10.

Greystone Plastics TIF District
The TIF for this project was established to rebate the taxes paid by the Greystone Plasitcs on the improvements made to their building up to a maximum of $250,000 beginning in FY 2005/06. $23,619 in TIF receipts are projected in FY 2009/10 from this district.

Eyesurgeons Associates TIF District
The TIF for this project was established to reimburse the City for a portion of the improvements made to Tanglefoot Lane. The City will be reimbursed for the taxes paid by Eyesurgeons Associates through FY 2010/11 beginning in FY 2006/07. $87,993 in TIF receipts are projected in FY 2009/10 from this district.

The Daly Group TIF District
The TIF for this project was established to rebate the taxes paid by the Duck Creek Plaza shopping center for eleven years beginning in FY 2005/06. FY 2009/10 is year four. $287,064 in TIF receipts are projected in FY 2009/10 from this district.

State Street Redevelopment/Windmiller TIF District
Phase I of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1717 State St. for ten years beginning in FY 2006/07. FY 2009/10 is year four. $37,604 in TIF receipts are projected in FY 2009/10 from this district.
Phase II of the TIF for this project was established to rebate the taxes paid by Windmiller Design & Development Co. for the buildings at 1725, 1727, 1733, and 1737 State St. for ten years beginning in FY 2006/07. FY 2009/10 is year four. $57,247 in TIF receipts are projected in FY 2009/10 from this district.
Phase III of the TIF for this project was established to rebate the taxes paid by State Street Redevelopment for the building at 1805 State St. for ten years beginning in FY 2006/07. FY 2009/10 is year four. $59,960 in TIF receipts are projected in FY 2009/10 from this district.

QC Realtor Assocation TIF District
The TIF for this project was established to rebate the taxes paid by the Quad City Realtor Association for the building at 1900 State St. for six years beginning in FY 2006/07. FY 2009/10 is year four. $34,226 in TIF receipts are projected in FY 2009/10 from this district.

Autotech Technologies TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the building at 4140 Utica Ridge Rd. for five years beginning in FY 2006/07. FY 2009/10 is year four. $14,904 in TIF receipts are projected in FY 2009/10.

Rivers Edge TIF District
The TIF for this project was established to fund the City's share of bonding and development of an Event Center located in downtown Bettendorf. $1,108,839 in TIF receipts are projected in FY 2009/10.

L3 Properties TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the building at 4114 State St.. for five years up to $99,000 beginning in FY 2008/09. FY 2009/10 is year two. $24,543 in TIF receipts are projected in FY 2009/10.

Fields Development TIF District
The TIF for this project was established to rebate the taxes paid for the improvements to the Fields Development. For each lot in the development, the rebate is 10 years. $23,175 in TIF receipts are projected for FY 2009/10.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
TIF FUNDS
FY 2005/06 THROUGH FY 2009/10

	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10	Inc (Dec) over FY 2008/09	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes							
TIF revenue	1,853,383	1,962,103	3,172,985	3,437,323	3,388,307	(49,016)	-1.43%
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	60,960	60,960	-	60,961	26,605	(34,356)	-56.36%
Fines & forfeitures							
Other		79,799		11,250	11,250		
Total Revenue	**1,914,343**	**2,102,862**	**3,172,985**	**3,509,534**	**3,426,162**	**(83,372)**	**-2.38%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	94,623	336,636	678,649	694,359	722,565	28,206	4.06%
General Government							
Debt service	1,701,108	1,702,135	1,499,010	1,900,982	1,303,014	(597,968)	-31.46%
Capital Projects							
Total Expenditures	**1,795,731**	**2,038,771**	**2,177,659**	**2,595,341**	**2,025,579**	**(569,762)**	**-21.95%**
Revenue over(under) expenditures	118,612	64,091	995,326	914,193	1,400,583	486,390	53.20%
Financing sources (uses):							
Operating transfers in		110,711					
Operating transfers out		(2,651)	(1,300,416)	(1,216,423)	(1,196,832)		
Proceeds from bonds							
Financing sources (uses), net	-	108,060	(1,300,416)	(1,216,423)	(1,196,832)		
sources over (under) expenditures	**118,612**	**172,151**	**(305,090)**	**(302,230)**	**203,751**	**505,981**	**-167.42%**
Fund balances, beginning	114,940	233,552	405,703	100,613	(201,617)	(302,230)	-300.39%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	233,552	405,703	100,613	(201,617)	2,134	203,751	-101.06%
Fund Balance % of Expenditures	13.01%	19.90%	4.62%	-7.77%	0.11%		

City of Bettendorf
TIF Certification
Due 12/1/08

	Fund #	Parcel #	1/1/03 valuation	1/1/04 total valuation	1/1/05 total valuation	1/1/06 total valuation	1/1/07 total valuation	1/1/08 total valuation	Minimum assessment (or base)	Amount of valuation for TIF	Bal 7/1/08	Estimated Tax pyts, FY 08/09	add bond payments, FY 09/10	add & adj	interest 5% thru 06/30/09	est bal 6/30/09	FY 09/10 certified 12/1/08	Notes	Percent of TIF District
Nepco	260	842403201		1,189,000	1,189,000	1,189,000	1,243,900	1,243,900	11,790	1,232,110	94,691.00	(35,266.00)	-	-	2,971.25	62,396.25	62,397		100.00%
Olympic Steel	266	8424052011		5,844,090	5,844,090	5,844,090	6,290,260	6,290,260	18,145	6,272,115	625,110.00	(170,551.00)	-	-	22,727.95	477,286.95	477,287		100.00%
Olympic Steel rebate	266						6,290,260	9,159,260	6,290,260	2,869,000	-	-		78,014.00		78,014.00	78,014	Begins with 1/1/08 valuation, FY 09/10 max of 5 years or $358,625 Year 1 of 5.	
Greystone	258	842405302		1,787,550	1,787,550	1,833,670	2,050,900	2,050,900	1,580,842	470,058	101,604.00	(12,369.00)	-	-	-	89,235.00	89,235	Treat as a rebate	100.00%
GRAFCO	268	8424054011		3,106,900	3,106,900	4,138,670			11,614	(11,614)	-	-	-	-	-	-	-		
GRAFCO phase ii	268	8424054011			3,106,900	4,138,670	4,391,140	4,391,140	3,106,900	1,284,240	35,314.00	(35,314.00)	-	34,921.00	-	34,921.00	34,921	Begins 07/08, maximum of $150,000 to rebate or 7 years. Year 3 of 7.	100.00%
Urban renewal area 2005/L3 Properties		842723010					1,117,750	1,117,750	232,400	885,350	24,945.00	(24,945.00)	-	24,543.00	-	24,543.00	24,543	Begins 08/09, maximum of $99,000 to rebate or 5 years. Year 2 of 5.	
Urban Renewal Area 2A:																			
Trinity	271	various								-	130,880.00	(132,357.50)	133,957.50	-	-	132,480.00	132,480		56.28%
Autotech Technologies (I	256	841721101		1,308,480	1,562,080	1,847,390	1,846,130	1,846,130	1,308,480	537,650	15,148.00	(15,148.00)	-	14,904.00	-	14,904.00	14,904	Year 4 of 5, only on building expansion, over 1/1/04 valuation.	6.33%
Eyesurgeons Assoc	252	841737110		445,760	540,510	3,828,800	3,620,000	3,620,000	445,760	3,174,240	89,433.00	(89,433.00)	-	87,993.00	-	87,993.00	87,993	This TIF pays the City back for Tanglefoot Lane improvements up to $496,724.45. Year 4 of 6. Base is 1/1/04 value.	37.38%
Total Urban Renewal Area 2A				**1,754,240**	**2,102,590**	**5,676,190**	**5,466,130**		**1,754,240**	**3,711,890**	**235,461.00**	**(236,939)**	**133,958**	**102,897**	**-**	**235,377**	**235,377**		**100.00%**
Lady Luck bonds	265	various								-	1,181,618.78	(1,181,618.78)	1,118,244.00	-	-	1,118,244.00	1,118,244		46.28%
Isle of Capri Events Cent	259						40,000,000		-	40,000,000	1,162,552.44	(1,162,552.44)	1,108,839.00	-	-	1,108,839.00	1,108,839		45.89%
Total Lady luck										-	**2,344,171.22**	**(2,344,171.22)**	**2,227,083.00**	**-**	**-**	**2,227,083.00**	**2,227,083**		
QC Realtor Assoc.		84286110709		-	82,190	1,298,590	1,287,150		-	1,287,150	37,537.56	(37,537.56)		-	-	0.00	-		
QC Realtor Assoc.		84285210609		-	102,490	132,590	215,820		-	215,820	6,081.00	(6,081.00)		-	-	-	-		
QC Realtor Assoc.		8428521102						1,501,180						34,226.00		34,226.00	34,226		
Total QC Realtor Asso	255			**-**	**184,680**	**1,431,180**	**1,502,970**	**1,501,180**	**-**	**1,502,970**	**43,619**	**(43,619)**	**-**	**34,226**	**-**	**34,226**	**34,226**	**year 4 of 6**	**1.42%**
State Street Redev	254	842862401		-	1,084,150	1,090,250	1,324,160		-	1,324,160	37,308.00	(37,308.00)	-	37,604.00		37,604.00	37,604	year 4 of 10	
Windmiller	254	842862402		-	282,170	-	-		-	-	-	-	-	-	-	-	-	year 4 of 10	
		84286280F		-	-	97,710	243,250			243,250	6,854.00	(6,854.00)		6,041.00		6,041.00	6,041		
		84286280E2		-	-	226,780	249,740			249,740	7,036.00	(7,036.00)		6,064.00		6,064.00	6,064		
		84286280E1			-	112,900	243,720			243,720	6,867.00	(6,867.00)		5,920.00		5,920.00	5,920		
		84286280D			-	303,380	430,410			430,410	12,127.00	(12,127.00)		10,456.00		10,456.00	10,456		
		84286280C			-	154,600	203,080			203,080	5,722.00	(5,722.00)		4,966.00		4,966.00	4,966		
		84286280B			-	297,580	331,180			331,180	9,331.00	(9,331.00)		7,963.00		7,963.00	7,963		
		84286280A			-	594,990	669,520			669,520	18,864.00	(18,864.00)		15,837.00		15,837.00	15,837		
Total Windmiller					**282,170**	**1,787,940**	**2,370,900**		**-**	**2,370,900**	**66,801.00**	**(66,801.00)**	**-**	**57,247.00**	**-**	**57,247.00**	**57,247**		
State Street Redev	254	8428624031		-	-	908,880	-		-	-	3,368.03	(3,368.03)	-	-	-	-	-	year 4 of 10	3.93%
State Street Redev	254	842862501					2,302,330			2,302,330	64,868.00	(64,868.00)	-	59,960.00	-	59,960.00	59,960		
Total Downtown TIF				**-**	**1,551,000**	**5,218,250**	**7,500,360**		**-**	**7,500,360**	**2,560,135**	**(2,560,135)**	**2,227,083**	**189,037**	**-**	**2,416,120**	**2,416,120**		97.52%
Walgreens		842053401	902850	1,651,450	1,651,450	1,651,450	2,203,790	2,203,790	806,124	1,397,666	39,379.00	(39,379.00)	-	38,745.00	-	38,745.00	38,745		
McDonalds		842053402	391850	374,080	954,290	954,290	1,142,720	1,142,720	249,872	892,848	25,156.00	(25,156.00)	-	24,751.00	-	24,751.00	24,751		
existing office bldg/Taco Bell		842053404		EXCLUDED				-		-	-			-	-	-	-		
New main shopping center - Schnucks and Chinese Rest		842053403	4744010	3,285,390	5,055,700	8,705,190	10,882,740	11,053,880	4,235,718	6,818,162	196,569.49	(196,569.49)	-	189,006.00	-	189,006.00	189,006		
Daly Group - US cellular		842053406	710170	485,410	975,770	1,118,900	1,589,290	1,589,290	634,080	955,210	26,913.00	(26,913.00)	-	26,479.00	-	26,479.00	26,479		
Brueggers		842905101	508860	508,860	508,860	745,940	745,940	745,940	454,340	291,600	8,216.00	(8,216.00)	-	8,083.00	-	8,083.00	8,083		

City of Bettendorf
TIF Certification
Due 12/1/08

	Fund #	Parcel #	1/1/03 valuation	1/1/04 total valuation	1/1/05 total valuation	1/1/06 total valuation	1/1/07 total valuation	1/1/08 total valuation	Minimum assessment (or base)	Amount of valuation for TIF	Bal 7/1/08	Estimated Tax pyts, FY 08/09	add bond payments, FY 09/10	add & adj	interest 5% thru 06/30/09	est bal 6/30/09	FY 09/10 certified 12/1/08	Notes	Percent of TIF District
Total Daly Group	253		**7,257,740**	**6,305,190**	**9,146,070**	**13,175,770**	**16,564,480**	**16,735,620**	**6,380,134**	**10,355,486**	**296,233.49**	**(296,233.49)**	**-**	**287,064**	**-**	**287,064**	**287,064**	Year 4 of 11 years, add $158,677.00 check #17659 advanced 7/19/07 to be reimbursed to City in year 12.	**65.84%**
Home Depot	257	842053405	1561050	4,780,420	4,739,829	4,780,420	6,765,910	6,765,910	1,393,787	5,372,123	156,286.73	(156,286.73)	-	148,921.00	-	148,921.00	148,921	Year 5 of 11 years	34.16%
Total Duck Creek Plaza			**8,818,790**	**11,085,610**	**13,885,899**	**17,956,190**	**23,330,390**	**23,501,530**	**7,773,921**	**15,727,609**	**452,520.22**	**(452,520.22)**	**-**	**435,985**	**-**	**435,985**	**435,985**		**100.00%**
Fields Development/Urban Renewal Area #7									**land value:**										
1st add lot 1		842403701				26,400	56,350	307,290	60,640	246,650	824.00	(824.00)	-	6,707.00	-	6,707.00	6,707	year 2 of 10	
1st add lot 2		841351702				15,290	27,970	172,300	38,420	133,880	349	(349.00)	-	3,640.00	-	3,640.00	3,640	year 2 of 10	
1st add lot 3		841351703				14,990	143,590	266,760	37,660	229,100	3,536	(3,536.00)	-	6,230.00	-	6,230.00	6,230	year 2 of 10	
1st add lot 4		841351704				14,870	14,870	14,870	14,870	-	-	-	-	-	-	-	-		
1st add lot 7		841351707				26,150	26,150	26,150	26,150	-	-	-	-	-	-	-	-		
1st add lot 8		841351708				30,310	30,310	30,310	30,310	-	-	-	-	-	-	-	-		
1st add lot 11		841351711				15,020	15,020	15,020	15,020	-	-	-	-	-	-	-	-		
1st add lot 12		841351712				15,290	15,290	15,290	15,290	-	-	-	-	-	-	-	-		
1st add lot 13		842403713				15,260	15,260	15,260	15,260	-	-	-	-	-	-	-	-		
1st add lot 14		842403714				13,930	13,930	277,630	39,990	237,640	-	-	-	6,462.00	-	6,462.00	6,462	Year 1 of 10	
1st add outlot b		8424037OLB				12,500	12,500	12,500	12,500	-	-	-	-	-	-	-	-		
3rd add lot 1		841351901				-	7,430	44,030	39,030	5,000	-	-	-	136.00	-	136.00	136	Year 1 of 10	
3rd add lot 2		841351902				-	27,560	27,560	27,560	-	-	-	-	-	-	-	-		
3rd add lot 3		841351903				-	20,560	20,560	20,560	-	-	-	-	-	-	-	-		
3rd add lot 4		841351904				-	7,260	7,260	7,260	-	-	-	-	-	-	-	-		
3rd add outlotA		8413519OLA				-	8,030	8,030	8,030	-	-	-	-	-	-	-	-		
Fields Development:						200,010	442,080	1,260,820	408,550	852,270	4,709	(4,709)	-	23,175	-	23,175	23,175		
Shopko/Burlington Coat:																			
842905004								3,069,020	3,069,020									Maximum of 11 years or $2,745,000. Certify 12/1/2009.	
842905001--L								75,860	75,860										
842905002-AL								1,154,200	1,154,200										
842905002- BL								35,260	35,260										
842905002-CL								40,960	40,960										
842905002-DL								26,900	26,900										
842905002-EL								59,160	59,160										
842905002-FL								565,440	565,440										
842905003--L								145,910	145,910										
Total Shopko/Burlington Coat								**5,172,710**	**5,172,710**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**		
Total all TIF's				**24,767,390**	**32,573,929**	**46,194,740**	**58,123,170**	**54,188,270**	**26,361,372**	**40,793,388**	**4,134,489.03**	**(3,532,747.53)**	**2,361,040.50**	**888,572.00**	**25,699.20**	**3,877,053.20**	**3,877,054.00**		

City of Bettendorf Projected TIF receivables and rebate payments
FY 2009/10 Budget Review

Outstanding receivables:

	6/30/09	6/30/10	6/30/11	6/30/12	6/30/13	6/30/14	6/30/15	6/30/16	6/30/17	6/30/18	06/30/19	06/30/20	06/30/21
Nepco District	61,978	27,631	0										
Olympic cash incentive	475,269	317,936	152,736	(0)	(0)								
Lady Luck Bonds	2,438,801	1,286,201	-		-								
Trinity TIF bonds	1,205,310	1,071,353	936,085	804,808	672,615	539,823	406,756	273,804	136,371	-			
Greystone	93,551	85,095	76,216	66,894	54,386	41,878	29,370	16,862	15,712	(0)			
Rivers Edge TIF*	18,700,000	17,600,000	16,500,000	15,400,000	14,300,000	13,200,000	12,100,000	11,000,000	9,900,000	8,800,000	7,700,000	6,600,000	5,500,000
Total	**22,974,909**	**20,388,216**	**17,665,037**	**16,271,701**	**15,027,000**	**13,781,701**	**12,536,126**	**11,290,666**	**10,052,083**	**8,800,000**	**7,700,000**	**6,600,000**	**5,500,000**

*This is only the amount of $ that comes from the TIF district to pay for the bonds, and may change annually based on assessed value and levy rate. Last payment in FY 2025/26.

$ Amount of rebates by year

Name	6/30/09	6/30/10	6/30/11	6/30/12	6/30/13	6/30/14	6/30/15	6/30/16	6/30/17	6/30/18	06/30/19	06/30/20	06/30/21	**Total to be paid**	Notes
Autotech Tech (Uticor)	15,148	15,148	15,148											**67,697**	5 year rebate
Eyesurgeons Assoc.	89,433	89,433	89,433	89,433										**455,907**	6 year rebate up to $496,724 (Reimburse Tanglefoot La Improvements)
Grafco phase II	34,920	34,920	34,920	16,098										**149,998**	7 year rebate up to $150,000
Quad Cities Realtor Assoc.	32,056	34,226	34,226	34,226										**173,086**	6 year rebate
State St. Revelopment	32,851	37,604	37,604	37,604	37,604	37,604	37,604	37,604	37,604					**389,801**	10 year rebate
Windmiller	28,277	57,247	57,247	57,247	57,247	57,247	57,247	57,247	57,247					**538,730**	10 year rebate
State St. Revelopment	58,096	59,960	59,960	59,960	59,960	59,960	59,960	59,960	59,960					**560,640**	10 year rebate
Daly Group	282,320	287,064	287,064	287,064	287,064	287,064	287,064	287,064	287,064	158,677				**3,164,868**	11 year rebate
Home Depot	148,922	148,921	148,921	148,921	148,921	148,921	148,921	148,921	148,921					**1,630,655**	11 year rebate
L3 Properties(Logan)	24,543	24,543	24,543	24,543										**99,000**	5 year rebate up to $99,000
Fields Development	4,000	23,175	23,175	23,175	23,175	23,175	23,175	23,175	23,175	23,175				**212,575**	10 year rebate
Olympic Steel rebate	-	78,014	97,751	173,000	9,860									**358,625**	10 year rebate up to $358,625
Burlington Coat Factory	-	-	.	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	**2,250,000**	11 year rebate up to $2,745,000, begins FY 10/11.
Total rebates by year	**750,566**	**890,255**	**909,992**	**1,176,271**	**848,831**	**838,971**	**838,971**	**838,971**	**838,971**	**406,852**	**225,000**	**225,000**	**225,000**	**10,051,582**	

Bettendorf's Downtown Redevelopment

Missman, Stanley & Associates

Cost: $1 million
Size: 12,000 s.f.

Quad City Area Realtor Association

Cost: $1.25 million
Size: 9,000 s.f.

Windmiller Design & Development

Cost: $1.5 million
Size: 20,000 s.f.

Anderson, Lower, Whitlow, P.C.

Cost: $2 million
Size: 18,000 s.f.

Road Use Tax Fund

This fund accounts for all revenues received from the State of Iowa who shares revenues accumulated through motor vehicle registration fees, motor vehicle fuel taxes, and exise tax imposed on the rental of automobiles and a use tax on trailers. These funds are distributed to cities on a per capita basis as Road Use Taxes. Economic instability and fluctuating fuel costs can result in immediate fluctuations in revenues. Cities are only entitled to receive their share of the amount actually collected. Road use funds are available to finance City operations dealing with street maintenance, snow removal, construction, as well as providing funding for capital improvements dealing with streets.

Major Revenue Sources

The City projects it will receive $2,815,054 in State shared revenues. These include the Road Use Tax and the Iowa Department of Transportation Bridge Maintenance Agreement. The Road Use Tax portion is allocated at a rate of $89.50 per capita. Census estimates place the population of Bettendorf around 33,000. Current estimates from the IDOT project the per capita rate increasing to approximately $96.00 by FY 2012/13. The increasing RUT receipts is part of a trend that was established by the state in 1989, when key legislation made numerous changes in the distribution and allocation of Road Use Taxes to cities, counties and the state. The most significant change was the percentage allocated to cities, which increased from 18 percent to 20 percent. This increase was gradually phased in, with full implementation occuring in FY 1991/92.

Expenditures

As in past years, in FY 2009/10 the City will continue to dedicate Road Use Tax receipts to improvement projects within the Road Use Fund. In FY 2009/10 budgeted expenditures are $3,625,600 and are broken out in the chart below.

Estimated Ending Fund Balance

The City estimates an ending fund balance of the Road Use Tax Fund to be $184,193 or 5% of operating expenditures, due to drawing the balance down as a result of unusually high cost of snow removal and road salt over the last two years.

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Public Works:							
Public Works Administration	331,645	329,431	329,175	329,168	348,601	19,433	5.90%
Engineering	448,390	413,368	422,552	396,502	360,812	(35,690)	-9.00%
Sidewalk Operations	63,501	-	-	-	-	-	
Street Maintenance	616,134	562,466	553,927	621,449	861,328	239,879	38.60%
Snow Removal	598,852	519,054	1,214,056	2,064,449	1,336,676	(727,773)	-35.25%
Street Cleaning	-	117,722	62,098	71,134	22,619	(48,515)	-68.20%
Traffic Signs & Markings	151,096	182,249	184,038	229,148	181,882	(47,266)	-20.63%
Street Drainage & Storm Sewers	-	-	-	-	-	-	
Trees & Plantings	7,622	11,888	1,987	12,907	13,056	149	1.15%
Trees & Roadway Maintenance	25,928	40,712	56,700	62,501	59,852	(2,649)	-4.24%
Traffic Signals	403,593	408,870	417,579	435,857	440,774	4,917	1.13%
Public Works	**2,646,761**	**2,585,760**	**3,242,112**	**4,223,115**	**3,625,600**	**(597,515)**	**-14.15%**
Capital Outlay	**-**	**-**	**-**	**33,632**	**-**	**(33,632)**	
Total Expenditures by Function	**2,646,761**	**2,585,760**	**3,242,112**	**4,256,747**	**3,625,600**	**(631,147)**	**-14.83%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	894,856	918,792	916,190	914,921	939,156	24,235	2.65%
Part-time/Temporary Employees	-	-	120	-	-	-	
Contract help	10,550	16,562	46,394	74,922	64,000	(10,922)	-14.58%
Overtime	47,705	76,685	137,310	98,823	96,900	(1,923)	-1.95%
Retirement contributions	145,344	162,425	175,885	180,878	218,024	37,146	20.54%
Health, Dental, Life Insurance	210,580	182,981	176,303	208,412	175,862	(32,550)	-15.62%
Other pay	75,430	80,449	84,525	88,343	85,118	(3,225)	-3.65%
Total Salaries & Benefits	**1,384,465**	**1,437,894**	**1,536,727**	**1,566,299**	**1,579,060**	**12,761**	**0.81%**
Operating expenditures							
Staff development (Conferences, travel & training)	6,862	12,304	16,896	21,672	20,903	(769)	-3.55%
Repair, maintenance & utilities	424,276	486,905	544,288	563,537	544,370	(19,167)	-3.40%
Risk Management	54,600	54,600	40,097	48,180	49,322	1,142	2.37%
Contractual services	251,250	212,301	186,753	227,074	231,447	4,373	1.93%
Operating expenditures	520,589	378,596	913,309	1,788,869	1,193,014	(595,855)	-33.31%
Minor equipment	4,719	3,160	4,043	7,484	7,484	-	0.00%
Total Operating expenditures	**1,262,296**	**1,147,866**	**1,705,386**	**2,656,816**	**2,046,540**	**(610,276)**	**-22.97%**
Capital Outlay						-	
Miscellaneous equipment	-	-	-	33,632		(33,632)	-100.00%
Total Capital Outlay	**-**	**-**	**-**	**33,632**	**-**	**(33,632)**	**-100.00%**
Total Expenditures by Category	**2,646,761**	**2,585,760**	**3,242,113**	**4,256,747**	**3,625,600**	**(631,147)**	**-14.83%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ROAD USE FUND
FY 2005/06 THROUGH FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	2,629,094	2,629,675	2,694,279	2,635,941	2,815,054	179,113	6.80%
Charges for services							
Interest	15,790	40,192	35,801	3,500	10,000	6,500	185.71%
Fines & forfeitures							
Other	8,379	7,226	7,924	23,153	5,000	(18,153)	-78.40%
Total Revenue	**2,653,263**	**2,677,093**	**2,738,004**	**2,662,594**	**2,830,054**	**167,460**	**6.29%**
Expenditures:							
Public Works	2,646,762	2,585,761	3,242,112	4,223,115	3,625,600	(597,515)	-14.15%
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects				33,632		(33,632)	
Total Expenditures	**2,646,762**	**2,585,761**	**3,242,112**	**4,256,747**	**3,625,600**	**(631,147)**	**-14.83%**
Revenue over(under) expenditures	6,501	91,332	(504,108)	(1,594,153)	(795,546)	798,607	-50.10%
Financing sources (uses):							
Operating transfers in	55,586	3,386	503,775	1,070,832	703,800	(367,032)	-34.28%
Operating transfers out	(8,000)	(8,000)	(8,000)	(8,000)	(8,000)		
Other financing sources		88					
Financing sources (uses), net	47,586	(4,526)	495,775	1,062,832	695,800	(367,032)	-34.53%
over (under) expenditures and other	**54,087**	**86,806**	**(8,333)**	**(531,321)**	**(99,746)**	**431,575**	**-81.23%**
Fund balances, beginning	681,800	735,887	822,693	814,360	283,039	(531,321)	-65.24%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	735,887	822,693	814,360	283,039	183,293	(99,746)	-35.24%
Fund Balance % of Expenditures	27.80%	31.82%	25.12%	6.65%	5.06%		

PROGRAM NAME: ADMINISTRATION **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Provide general supervision, management and planning of all the functions of the department to ensure that services are provided effectively, efficiently, uniformly and courteously and that the infrastructure is properly maintained. Serve as principal advisor to the City Administrator and Council on Public Works issues.

ANALYSIS:

Provide general supervision, management and planning of all the functions of the department to ensure that services are provided effectively, uniformly and courteously and that the infrastructure is properly maintained. Serve as principal advisor to the City Administrator and Council on Public Works issues.

Policy agenda issues affecting Public Works include: major streets streets and corridors planning and funding, development of a Storm Water Management System sidewalks and multi-purpose trails, and the greening of City operations. Management issues for FY 2009 include: Maintenance Center renovations

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	0	0	0	0
Road Use Fund	329,432	329,176	327,590	348,601
TOTAL REVENUES	**329,432**	**329,176**	**327,590**	**348,601**
APPROPRIATION SUMMARY:				
Salaries & Wages	150,098	162,002	173,391	187,240
Employee Benefits & Costs	45,404	47,035	50,170	55,326
Staff Development	5,723	7,704	6,987	6,987
Services & Commodities	128,207	112,435	97,042	99,048
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**329,432**	**329,176**	**327,590**	**348,601**
AUTHORIZED POSITIONS:				
Public Works Director	0.50	0.40	0.40	0.40
Deputy Public Works Director	0.00	0.21	0.21	0.21
Administrative Secretary	0.85	0.85	0.85	0.85
Public Works Coordinator	0.35	0.35	0.35	0.35
Operations Coordinator	0.00	0.25	0.25	0.25
Admin./Finance	0.50	0.50	0.49	0.49
TOTAL POSITIONS	**2.20**	**2.56**	**2.55**	**2.55**

PROGRAM NAME: ADMINISTRATION | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. To maintain administrative cost at less than 6% of total department budget.
2. Coordinate the activities of the two divisions of the department.
3. Stormwater Management: Continue to implement and perform all requirements of the NPDES Phase II permit.
4. Solid Waste Collection: Continue to perform automated garbage collection, bulky waste pick-up, recyclable materials, compostable materials, and electronic waste as required by the program.
5. Tanglefoot Lane Extension to State Street
6. Stormwater Permits Action.
7. Street Improvement Program Revision.
8. Traffic Signal Warrants.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Authorized personnel (FTE's - estimated)	68.45	68.20	68.80	70.90
2. Total departmental budget - all funds	$7,787,446	$8,861,468	$9,144,382	$9,121,431
3. Departmental budget for capital improvement projects	$2,582,050	$6,408,004	$18,950,743	$12,474,000
WORKLOAD:				
1. % of time spent on personnel administration	20%	20%	20%	20%
2. % of time spent on fiscal management	15%	15%	15%	15%
3. % of time spent on liaison and coordination activities	20%	20%	20%	20%
4. % of time spent on CIP activities	15%	15%	15%	15%
5. % of time spent on miscellaneous activities	10%	10%	10%	10%
6. % of time spent on garage	20%	20%	20%	20%
PRODUCTIVITY:				
1. Administrative cost as a % of departmental budget	4.23%	3.71%	3.58%	3.82%
2. Administrative personnel as a % of departmental personnel	3.21%	3.75%	3.70%	3.59%
EFFECTIVENESS:				
1. % of program performance objectives accomplished	100%	100%	100%	100%

PROGRAM NAME: ENGINEERING | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL/ROAD USE/SEWER UTILITY/CAPITAL PROJECTS**

PROGRAM DESCRIPTION:

To perform administrative and engineering services and provide technical assistance for the Department of Public Works and for other departments of the City as may be required by code and policy.

ANALYSIS:

The Engineering Division's routine duties, as well as long and short-term objectives are listed in Performance Objectives. The long-term objectives listed, i.e. GIS Development, Pavement Management and Storm Water Management are extremely important to the City's overall development. However, the time input to these programs present staffing concerns within the division. For the GIS program, it is estimated to take one person seven to eight years to complete. It is anticipated that public requests for electronically formatted data may eventually require one person full-time.

The Pavement Management program has, at present, two people assigned to the field data collection during the winter months and one person performing data entry at approximately ¼ time. The field data assimilation should be done very three years to insure accurate pavement condition evaluation. The first complete field data assimilation took 4 years. With two people for training, staff is in line with our projected goal of a three year turnaround.

Public Works has manpower and equipment to provide storm sewer maintenance and repair services. An Erosion and Sediment Control Inspector is n staff to provide site plan reviews and enforcement of storm water ordinances in the field.

Engineering has request one full-time draftsperson to help alleviate the staffing shortage.

In addition to the above workload, engineering performs the routine duties as listed under the Performance Objectives including CIP project design, project management for consultant design projects, inspection services for subdivisions and CIP projects, etc. Engineering also provides engineering and technical assistance for most city departments including Administration, Public Works, Police, Fire and Parks and Recreation. The assistance is in the form of project designs, construction administration, planning, code changes, maps, record information, etc.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
General Fund	41,574	46,052	38,524	38,097
Road Use Fund	413,368	422,552	375,810	360,812
Sewer Utility Fund	48,777	64,634	53,687	57,348
Storm Water Utility Fund	0	0	71,783	79,269
Capital Projects Fund	283,383	313,805	462,748	363,744
TOTAL REVENUES	**787,102**	**847,043**	**1,002,552**	**899,270**
APPROPRIATION SUMMARY:				
Salaries & Wages	506,905	556,593	659,203	581,774
Employee Benefits & Costs	158,302	168,309	198,378	182,138
Staff Development	5,599	3,947	11,953	14,248
Services & Commodities	116,296	118,194	133,018	121,110
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**787,102**	**847,043**	**1,002,552**	**899,270**
AUTHORIZED POSITIONS:				
City Engineer	0.96	1.00	1.00	1.00
Public Works Engineer	0.00	0.00	0.00	0.00
Public Works Construction Engineer Supervisor	1.00	1.00	1.00	1.00
Civil Engineer	1.00	1.20	1.20	1.20
Engineering Technician	1.00	1.00	1.00	1.00
Inspector	4.00	4.00	4.00	4.00
Chief Surveyor	0.00	0.00	0.00	0.00
Secretary	0.00	0.00	0.00	0.00
Surveyor	0.98	1.00	1.00	1.00
Seasonal Workers	2.23	2.23	2.23	2.23
Draftsperson	1.00	0.93	0.93	0.93
TOTAL POSITIONS	**12.17**	**12.36**	**12.36**	**12.36**

PROGRAM NAME: ENGINEERING | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL/ROAD USE/SEWER UTILITY/CAPITAL PROJECTS**

PERFORMANCE OBJECTIVES:

1. Prepare construction plans.
2. Open bids and provide construction project inspection.
3. Inspect all City owned highway bridges and dams bi-annually.
4. Plan review of new developments.
5. Inspection of all paving, sanitary sewer and storm sewer improvements in new developments.
6. Provide maps, records and other documents to other departments and the public.
7. Review traffic operations and maintain records.
8. Infrastructure accounting for GASB#34 compliance.
9. Provide billing information for stormwater utility.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Subdivisions reviewed	20	12	10	10
2. City projects	20	12	20	20
3. Special assessment projects	1	0	0	0
4. Number of highway bridges and culverts	21	21	21	21
5. Number of dams	1	1	1	1
6. # of subdivision lots	250	35	75	20
WORKLOAD:				
1. Project design (hours)	2,000	2,000	2,000	2,000
2. Site plan reviews (hours) SubD and site plan review	500	200	200	200
3. Mapping and records (hours)	3,500	3,500	3,500	3,500
4. Subdivision inspection (hours)	3,000	1,000	1,000	1,000
5. Consultant contract administration (hours & #s)	2,000/20	2,000/20	2,000/21	2,000/22
6. Construction contract administration & inspection (hours & #	6,000/15	6,000/15	6,000/16	6,000/17
7. Sewer refunds (man-hours)	250	250	250	300
8. Traffic assistance & grants (hours)	250	250	250	250
PRODUCTIVITY:				
1. Design cost % of construction cost	3.5%	3.5%	3.5%	3.5%
2. Subdivision inspection hours/subdivision	250	250	250	250
3. Subdivision inspection cost/lot served	400	400	400	400
4. Project administration, inspection cost % of construction cost	8.5%	8.5%	8.5%	8.5%
EFFECTIVENESS:				
1. Square yards pavement constructed (consultant/in-house/subdivision)	300,000	50,000	60,000	60,000
2. Feet of sanitary sewer constructed	20,000	6,000	4,000	4,000
3. Feet of storm sewer constructed	15,000	12,000	15,000	15,000
4. Subdivisions inspected	15	2	3	3
5. Projects designed (consultant/in-house)	20	20	54	45
6. Projects constructed	20	11	35	30

PROGRAM NAME: SIDEWALKS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL/ROAD USE**

PROGRAM DESCRIPTION:

Provide a safe sidewalk surface during non-ice and snow seasons.

ANALYSIS:

City policy was changed to reflect no assessment for replacement of existing sidewalks. Construction of new sidewalks will still be the responsibility of the developer or builder with a two year warranty. After two years, responsibility rests with the City for repair and replacement of damaged sections. Conversion of most curbs to handicapped ramps was completed three years ago; however, several more years will be necessary to modify existing ramps to the 1:12 (one inch per foot) slope requirements. In the early years of the program, the 1:12 guidelines did not exist so depressed curbs were built at a stepper angle to better handle storm water in the gutter.

In addition, ADA requirements provides for placement of specific truncate domes for the detention surfacing instead of the roughened concrete as required in the past. Notices mailed to property owners and repairs made for property owners now will consist of work where a plumber or homeowners damage the sidewalk or did not backfill a trench properly. Utility companies are sent notices where their construction is involved and usually make the repairs themselves.

City policy is to inspect and repair, at no cost to the resident, 1/5 of sidewalks every year. However, resident call-ins are taken throughout the year and are investigated and placed in the contract if bad enough. This is in lieu of waiting for the normal 5 year turnaround. Residents are required to control ice/snow on walks during winter. Program is working well.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	0	0	0	0
TOTAL REVENUES	**0**	**0**	**0**	**0**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	0	0	0
Capital Expenditures	0	0	0	0
*Increase of $18,000 for change in sidewalk policy				
TOTAL APPROPRIATIONS	**0**	**0**	**0**	**0**
AUTHORIZED POSITIONS:				
City Engineer	0.00	0.00	0.00	0.00
Chief Surveyor	0.00	0.00	0.00	0.00
Surveyor	0.00	0.00	0.00	0.00
Seasonal Workers	0.00	0.00	0.00	0.00
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**	**0.00**

PROGRAM NAME: SIDEWALKS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: GENERAL/ROAD USE**

PERFORMANCE OBJECTIVES:

1. Inspect 20% (1/5) of the sidewalks in the city every year.
2. Inspect all sidewalks in and along city property annually.
3. Construct or repair approximately 30 pedestrian ramps at intersections annually.
4. Notify developer of requirement for repair under warranty.
5. Repair defective sidewalks under city control.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Miles of sidewalks	108	109	110	112
2. # of intersections with sidewalks	800	800	825	850
3. # of complaints	7	5	15	20
WORKLOAD:				
1. Inspections - hours	182	218	220	240
2. # of sidewalk miles inspected	23	23	23	23
3. Administer contracts - hours	36	30	35	37
PRODUCTIVITY:				
1. Cost per ramp	$592.00	$703.00	$725.00	$750.00
2. Cost per square foot of repair	$8.25	$7.33	$8.50	$8.50
3. Average cost - repair & replace	$366.00	$706.00	$350.00	$350.00
4. Average cost - mud jacking	n/a	n/a	n/a	n/a
EFFECTIVENESS:				
1. # of pedestrian ramps constructed or reconstructed	40	35	35	38
2. # of notices mailed to property owners	0	0	0	0
3. # of repairs made for property owners	0	0	0	0
4. # of sidewalk injury claims	0	0	0	0
5. # of repairs made along city property	1	12	2	2
6. Square feet of sidewalk replaced	10,830	14,645	12,000	12,000
7. Square feet of sidewalk repaired by mud jacking	n/a	n/a	n/a	n/a

PROGRAM NAME: STREET MAINTENANCE | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Keep in good repair, the surface, curbs and shoulders of 443.95 lane miles of concrete, asphalt, seal coat roadways.
City policy is no crushed rock driving surfaces - all seal coat or better.

ANALYSIS:

Street program will utilize the hot asphalt patching box for pothole repairs. The purchase of the Spray Injection Pothole Patching Machine operated by one person has greatly increased the number and longevity of pothole repairs. Mudjacking of residential streets will be by a time and material contract. Street program will complete approximately $25,000 of patching funded out of CIP street repair.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	562,466	553,926	579,133	861,328
TOTAL REVENUES	**562,466**	**553,926**	**579,133**	**861,328**
APPROPRIATION SUMMARY:				
Salaries & Wages	267,606	241,146	248,089	404,092
Employee Benefits & Costs	102,904	84,206	86,399	199,622
Staff Development	900	2,848	2,000	2,500
Services & Commodities	191,056	225,726	242,645	255,114
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**562,466**	**553,926**	**579,133**	**861,328**
AUTHORIZED POSITIONS:				
Deputy Public Works Director, Operations	0.20	0.00	0.00	0.00
Lead Equipment Operator	0.50	0.50	0.50	0.50
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Light Equipment Operator	5.35	5.60	6.00	6.00
Labor\Seasonal	2.00	2.00	2.00	2.00
Operations Coordinator	0.25	0.25	0.25	0.25
TOTAL POSITIONS	**10.30**	**10.35**	**10.75**	**10.75**

PROGRAM NAME: STREET MAINTENANCE | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Respond to documented requests for street repair in a prompt and efficient manner.
2. Continue working with the Engineering Division to upgrade concrete street repair and curb repair programs.
3. Administer mud-jack contract.
4. Inspect seal coat contract.
5. Staff will remove and replace bad concrete paving.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Total lane miles to maintain	195	440	442	449
2. Total miles of park roadway to maintain	4	4	4	4
3. Miles of alleys to maintain	17	17	17	17
4. Total # of City parking lots to maintain	40	40	40	40
5. Total miles of road shoulder to maintain	9	9	10	10
WORKLOAD:				
1. Miles of annual seal coating	14	14	14	14
2. Cubic yards of concrete applied (panel replacement by staff)	200	200	200	200
3. Miles of park roadway seal coated	4	4	4	4
4. Miles of alleys seal coated	3	0	0	0
5. Tons of rock applied	500	500	500	500
6. Contract mud-jack locations	35	35	35	35
7. Contract steel bridge painting	$0	$0	$0	$0
PRODUCTIVITY:				
1. Average cost per mile of seal coating	$7,700	$7,700	$7,700	$7,700
2. Average cost per mile of street patching	$240	$240	$240	$240
3. Average cost per mud-jack location	$1,000	$1,000	$1,143	$2,221
EFFECTIVENESS:				
1. Seal coating of rural roads as needed	100%	100%	100%	100%
2. Seal coating of Parks parking lots and roads	100%	100%	100%	100%
3. Completion of contracted mud-jack locations	100%	100%	100%	100%
4. Completion of pavement of patchwork delegated to Street Division by Engineering	75%	75%	75%	75%

PROGRAM NAME: SNOW REMOVAL | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Remove snow and ice in a timely manner to minimize hazardous driving conditions.

ANALYSIS:

The Snow Removal Policy is bare pavement within 18 hours of an average snowfall event of 4"-6". During the winter of 09/10 Public Works crews will continue to perform anti-ice procedures before snow events when possible. The Public Works Department provides snow and ice control on all City streets including US 67 within city limits. City receives reimbursement from IDOT for this effort. Portions of Belmont Road are maintained by Riverdale with Bettendorf providing reimbursement.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	519,055	1,214,055	2,137,875	1,336,676
TOTAL REVENUES	**519,055**	**1,214,055**	**2,137,875**	**1,336,676**
APPROPRIATION SUMMARY:				
Salaries &Wages	177,311	275,621	296,830	178,242
Employee Benefits & Costs	51,496	74,706	80,532	23,881
Staff Development	1,373	2,231	2,404	2,080
Services & Commodities	288,875	861,497	1,690,845	1,132,473
Capital Expenditures	0	0	67,264	0
TOTAL APPROPRIATIONS	**519,055**	**1,214,055**	**2,137,875**	**1,336,676**
AUTHORIZED POSITIONS:				
Lead Equipment Operator	0.50	0.50	0.50	0.50
Heavy Equipment Operator	0.25	0.00	0.00	0.00
Light Equipment Operator	0.25	0.00	0.00	0.00
TOTAL POSITIONS	**1.00**	**0.50**	**0.50**	**0.50**

PROGRAM NAME: SNOW REMOVAL **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Remove snow accumulations up to six inches on all streets within 18 hours after snowfall stops.
2. Remove snow and achieve bare pavement policy as set by City Council.
3. Utilize Parks and Engineering staff for cul-de-sacs.
4. Plow alleys when accumulations are four inches or more.
5. Apply anti-icing chemicals prior to snow event when possible.
6. City Inter-governmental agreement with Riverdale has Belmont Road being done by contractor.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Lane miles of road cleared to bare pavement with each snow	195	440	442	444
2. Inches of snowfall (average)	32	55	32	32
3. # snow removal crew call-out events (average)	30	41	30	30
WORKLOAD:				
1. Total lane miles of snow plowing	428	440	442	444
2. Tons of salt applied	3,100	10,700	6,144	5,000
3. Apply anti-icing chemicals prior to event	10	20	20	20
PRODUCTIVITY:				
1. Cost per lane mile plowed and salted	$1,213	$2,759	$4,837	$3,011
EFFECTIVENESS:				
1. Average total cost per call-out event	$17,302	$29,611	$71,263	$44,556
3. Total hours to achieve snow policy	18	18	18	18

PROGRAM NAME: STREET CLEANING | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Removal of dirt, litter, and leaves from paved streets and alleys.

ANALYSIS:

Public Works has a goal of sweeping the residential areas four times a year and the downtown (State and Grant Streets) 11 times a year.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	117,722	62,099	69,439	22,619
TOTAL REVENUES	**117,722**	**62,099**	**69,439**	**22,619**
APPROPRIATION SUMMARY:				
Salaries & Wages	48,294	31,339	33,973	1,000
Employee Benefits & Costs	17,710	11,878	14,074	0
Staff Development	0	0	0	0
Services & Commodities	51,718	18,882	21,392	21,619
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**117,722**	**62,099**	**69,439**	**22,619**
AUTHORIZED POSITIONS:				
Light Equipment Operator	1.15	1.15	1.15	1.15
TOTAL POSITIONS	**1.15**	**1.15**	**1.15**	**1.15**

PROGRAM NAME: STREET CLEANING | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Sweep 442 lane miles of streets. State and Grant - 11 times per year. Residential streets - 4 times per year.
2. Remove debris from roadways and alleys to avoid damage to vehicles.
3. Flush streets from spills, etc.
4. Sweep up excess rock chips from seal coat operations.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Curb miles to sweep	334	334	442	444
WORKLOAD:				
1. Lane miles of streets swept (residential)	1,843	1,843	1,768	1,776
2. Rounds through residential neighborhoods	6	4	4	4
3. Sweeping of State and Grant Streets - Downtown	14	11	11	11
PRODUCTIVITY:				
1. Cost per lane mile swept	$63.88	$33.69	$39.28	$12.74
EFFECTIVENESS:				
1. Days between residential sweepings (in season)	40	50	50	50
2. Days between State/Grant street sweepings (in season)	21	30	30	30

PROGRAM NAME: TRAFFIC SIGNALS **SERVICE AREA: PUBLIC WORKS**
DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Install and maintain City owned traffic signals, street lighting and fiber optic communications. Provide a program of preventive maintenance.

ANALYSIS:

The continued installation and usage of cameras in conjunction with traffic signals will be ongoing. We will be replacing deteriorated traffic mast arms and poles over a 7-year period. The relamping of LED colors for our traffic signal lights continues to save a substantial amount on energy costs.

Budget year projects include: Repair of poles and mast arms at Spruce Hills Drive and 18th Street, 18th Street and Middle Road, as well as street lighting.

Install traffic signals at 21st and State Streets, 21st and Grant Streets, Middle Road at The Shops, Middle Road and Tanglefoot Lane, and Scott Community College. Continue to install fiber where needed.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	408,870	417,580	439,348	440,774
TOTAL REVENUES	**408,870**	**417,580**	**439,348**	**440,774**
APPROPRIATION SUMMARY:				
Salaries & Wages	101,022	105,525	110,254	106,716
Employee Benefits & Costs	28,603	29,859	32,299	32,096
Staff Development	877	597	3,777	3,777
Services & Commodities	278,368	281,599	293,018	298,185
Capital Expenditures				
TOTAL APPROPRIATIONS	**408,870**	**417,580**	**439,348**	**440,774**
AUTHORIZED POSITIONS:				
City Electrician	0.50	0.50	0.50	0.50
Electrician	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.50**	**1.50**	**1.50**	**1.50**

PROGRAM NAME: TRAFFIC SIGNALS **SERVICE AREA: PUBLIC WORKS**
DEPARTMENT: COMMUNITY DEVELOPMENT **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Upgrade poles and mast arms and replace signal heads because of age.
   a. 23rd St. and Middle Rd, 18th St. and Middle Rd.
   b. Rewire 23rd St. and Grant St., 18th St. and State St.
2. Maintain signals and street lights to assure proper operation.
3. Continue to install walk/don't walk count down signal heads and replace LED, Red, Greens
4. Add traffic signals at 21st and State Streets, 21st and Grant Streets, Middle Road at The Shops, Middle Road and Tanglefoot Lane, and Scott Commur

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of traffic signals/street lights	290	320	320	345
2. # of traffic controllers	49	51	51	54
3. # of traffic boxes, poles and arms	262	270	270	285
4. # of signal maintenance requests annually	210	198	180	190
5. # of hours traffic signals inoperative	10	12	15	15
6. # of Opticom signals	49	51	51	54
7. # of street lights power company owned	2,175	1,676	1,676	1,720
8. # of street lights city-owned		225	255	290
WORKLOAD:				
1. # of signals/street lights repaired	470	525	610	590
2. # of traffic controllers replaced	2	3	4	4
3. # of traffic boxes, poles and arms painted	0	0	0	0
4. # of hours spent on signal maintenance	4,520	4,520	4,420	4,400
5. # of new opticom signals installed	0	0	0	0
6. Opticom signals maintained	49	51	51	54
7. # of city-owned street lights repaired			183	200
8. # of hours spend repairing city-owned street lights			240	270
PRODUCTIVITY:				
1. Program cost per capita	$12.62	$12.76	$13.30	$13.34
2. Cost per traffic controller replaced	$5.25	$5.25	$5.75	$5.85
3. Cost per traffic box, pole, arm painted	$0.00	$0.00	$0.00	$0.00
4. # of hours spent on emergency maintenance	210	210	190	200
EFFECTIVENESS:				
1. $ cost of overtime (excluding benefits)	$14,215	$13,000	$11,000	$11,000
2. % of time signals on-line and operating as programmed	99.6%	99.6%	99.6%	99.6%

PROGRAM NAME: TRAFFIC SIGNS & MARKINGS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Install, paint and maintain traffic signs, street name signs and pavement markings.

ANALYSIS:

Public Works continues to inventory signs that have been placed throughout the City with electronic software. Public Works is currently replacing old U-Posts with Square posts and anchor systems. The painting of white and yellow lines throughout the City will be contracted as in the past. The process of changing over the old street names with new high intensity street names will continue one section at a time. Two parallel line crosswalks changing with paint to a continental crosswalk.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	182,248	184,037	220,601	181,882
TOTAL REVENUES	**182,248**	**184,037**	**220,601**	**181,882**
APPROPRIATION SUMMARY:				
Salaries & Wages	65,576	66,248	86,333	57,235
Employee Benefits & Costs	20,759	22,417	30,349	19,477
Staff Development	298	1,276	700	651
Services & Commodities	95,615	94,096	103,219	104,519
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**182,248**	**184,037**	**220,601**	**181,882**
AUTHORIZED POSITIONS:				
Sign Technician	1.00	1.00	1.00	1.00
Summer Help	0.25	0.25	0.25	0.25
TOTAL POSITIONS	**1.25**	**1.25**	**1.25**	**1.25**

PROGRAM NAME: TRAFFIC SIGNS & MARKINGS **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Continue replacing signs on main roads: Middle Rd, Spruce Hills Dr, 18th St, etc. and changing posts to Telspar posts.
2. Continue replacing street signs at residential streets with 9" signs in accordance with federal guidelines.
3. Paint long line pavement marking and crosswalks.
4. Paint all crosswalks at least once a year; some twice a year.
5. Recover data from the field to continue a computerized inventory of signs.
6. Keep up with demands from all City departments as requested.
7. Coordinate with department heads and Police to provide signs and traffic control for special events, i.e. Halloween, 4th of July, Homecoming, etc.
8. Various other jobs painting parking lots, curbs, medians, hash marks in road painted medians, type III barricades.
9. Maintain shop area and maintenance on all equipment.
10. Continue changing crosswalks from parallel lines to Continental crosswalks.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Paint intersection with crosswalk; the new bike path additions increased by 20 the # of crosswalks.	75	77	77	97
2. Painted miles to maintain	93	94	94	94
3. Stop signs to be maintained	1,622	1,632	1,632	1,642
WORKLOAD:				
1. Crosswalks painted (intersections)	280	282	282	282
2. Lane miles painted	93	94	94	94
3. Signs maintained/replaced	650	650	650	650
4. Recover field data for sign inventory	95%	95%	95%	95%
5. Signs requested by other departments	180	200	200	200
PRODUCTIVITY:				
1. # of replaced faded or knocked down signs	150	276	276	276
EFFECTIVENESS:				
1. % of stop signs replaced annually	10%	10%	10%	10%

PROGRAM NAME: TREES & PLANTINGS | **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS | **FUND: ROAD USE**

PROGRAM DESCRIPTION:

Remove dead trees from City right-of-way and cut brush from City owned creek banks, ditches and near public buildings.

ANALYSIS:

Trees that are on City right-of-ways are the responsibility of Public Works for removal and hauling away. Smaller trees will be removed by staff. Larger diameter trees can be removed more cost efficiently and safely by a contractor.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Road Use Fund	11,888	1,987	13,044	13,056
TOTAL REVENUES	**11,888**	**1,987**	**13,044**	**13,056**
APPROPRIATION SUMMARY:				
Salaries & Wages	1,298	0	0	0
Employee Benefits & Costs	199	0	0	0
Staff Development	0	0	0	0
Services & Commodities	10,391	1,987	13,044	13,056
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**11,888**	**1,987**	**13,044**	**13,056**
AUTHORIZED POSITIONS:				
TOTAL POSITIONS	**0.00**	**0.00**	**0.00**	**0.00**

PROGRAM NAME: TREES & PLANTINGS **SERVICE AREA: PUBLIC WORKS**

DEPARTMENT: PUBLIC WORKS **FUND: ROAD USE**

PERFORMANCE OBJECTIVES:

1. Remove dead and dangerous trees from the City right-of-way.
2. Remove down trees and branches from roadways and alleys after storms.
3. Clean ditches in rural areas.
4. Remove trees from culvert openings for proper drainage.
5. Remove trees fallen into creeks.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of tree removal requests	20	20	20	20
2. Miles of creek bank/ditches to be maintained	5	5	5	5
WORKLOAD:				
1. Hours spent on removing brush	420	420	420	420
2. Trees removed by contract	12	12	12	12
3. Trees removed by City crews	5	5	5	5
PRODUCTIVITY:				
1. Program cost per capita	$0.37	$0.06	$0.40	$0.39
EFFECTIVENESS:				
1. % of trees removed upon request	100%	100%	100%	100%

Housing and Urban Development / Section 8 Fund

Accounts for the US Department of Housing and Urban Development Block Grant programs.

Financial Summary

Projections for the HUD / Section 8 Fund have revenues including state and federal grants reaching $426,000. Budget requests will generate $470,082 in expenditures in FY 2009/10.

Estimated Ending Fund Balance

The HUD / Section 8 fund balance is expected to decline by $44,082 to $204,571 by the end of FY 2009/10.

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Community & Economic Development							
HUD Section 8 Rental Assistance Program	462,867	456,596	464,381	467,933	470,082	2,149	0.46%
Community & Economic Development	**462,867**	**456,596**	**464,381**	**467,933**	**470,082**	**2,149**	**0.46%**
Capital Outlay	-	-	-	-		-	
Total Expenditures by Function	**462,867**	**456,596**	**464,381**	**467,933**	**470,082**	**2,149**	**0.46%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	42,123	46,491	47,262	49,213	49,706	493	1.00%
Retirement contributions	6,122	7,111	7,521	7,841	8,102	261	3.33%
Health, Dental, Life Insurance	10,468	9,831	9,834	11,013	10,166	(847)	-7.69%
Other pay	125	-				-	
Total Salaries & Benefits	**58,838**	**63,433**	**64,617**	**68,067**	**67,974**	**(93)**	**-0.14%**
Operating expenditures							
Staff development (Conferences, travel & training)	528	2,365	2,830	3,550	3,550	-	0.00%
Repair, maintenance & utilities	500	550	794	800	800	-	0.00%
Risk Management	1,792	1,792	974	1,451	1,693	242	16.68%
Rental assistance payments	382,699	368,687	370,104	370,000	371,000	1,000	0.27%
Contractual services	15,804	19,123	22,237	21,215	22,215	1,000	4.71%
Operating expenditures	2,706	646	2,825	2,850	2,850	-	0.00%
Total Operating expenditures	**404,029**	**393,163**	**399,764**	**399,866**	**402,108**	**2,242**	**0.56%**
Capital Outlay							
Miscellaneous equipment	-	-	-	-		-	0.00%
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**0.00%**
Total Expenditures by Category	**462,867**	**456,596**	**464,381**	**467,933**	**470,082**	**2,149**	**0.46%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
HUD SECTION 8
FY 2005/06 THROUGH FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	415,822	643,680	439,902	424,637	421,000	(3,637)	-0.86%
Charges for services							
Interest	7,087	15,718	12,527	4,800	5,000	200	4.17%
Fines & forfeitures							
Other	18,741	3,996	18,688			-	
Total Revenue	**441,650**	**663,394**	**471,117**	**429,437**	**426,000**	**(3,437)**	**-0.80%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	462,867	456,598	464,381	467,933	470,082	2,149	0.46%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**462,867**	**456,598**	**464,381**	**467,933**	**470,082**	**2,149**	**0.46%**
Revenue over(under) expenditures	(21,217)	206,796	6,736	(38,496)	(44,082)	(5,586)	14.51%
Financing sources (uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net over (under) expenditures and other	- **(21,217)**	- **206,796**	**6,736**	**(38,496)**	**(44,082)**	- **(5,586)**	**14.51%**
Fund balances, beginning	94,834	73,617	280,413	287,149	248,653	(38,496)	-13.41%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	73,617	280,413	287,149	248,653	204,571	(44,082)	-17.73%
Fund Balance % of Expenditures	15.90%	61.41%	61.83%	53.14%	43.52%		

PROGRAM NAME: SECTION 8 RENTAL ASSISTANCE | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: SECTION 8**

PROGRAM DESCRIPTION:

Operation of the Section 8 Rental Assistance Program. All costs are 100% reimbursed from federal funds. The primary objective of the program is to provide decent, safe, sanitary, and affordable housing for very low and extremely low income households and to provide these households with housing choices and the opportunity to move to areas outside of poverty concentration with current budget limitations.

ANALYSIS:

It is still unknown what 2009 will bring. Changes were made in 2007 to reduce our per unit cost.

At this point, to increase program utilization as encouraged by HUD, we will continue to use the increased payment standards implemented last year. The increase of payment standards to 110% of approved area Fair Market Rents increases voucher utilization by bringing our current payment standards more in line with actual rents in Bettendorf and matching our neighboring communities thereby opening up portability options.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Lower Income Housing Assistance Grant	643,680	439,902	403,333	420,397
Interest	15,717	12,527	13,872	
Miscellaneous	3,996	18,688	23,500	3,000
TOTAL REVENUES	**663,393**	**471,117**	**440,705**	**423,397**
APPROPRIATION SUMMARY:				
Salaries & Wages	46,491	47,262	48,567	49,706
Employee Benefits & Costs	16,942	17,355	18,702	18,268
Staff Development	2,365	2,830	3,550	3,550
Services & Commodities	390,798	396,934	398,300	398,558
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**456,596**	**464,381**	**469,119**	**470,082**
AUTHORIZED POSITIONS:				
Section 8 Coordinator	1.00	1.00	1.00	1.00
Accountant	0.02	0.02	0.00	0.00
Manager of Accounting	0.01	0.01	0.01	0.01
TOTAL POSITIONS	**1.03**	**1.03**	**1.01**	**1.01**

PROGRAM NAME: SECTION 8 RENTAL ASSISTANCE | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: SECTION 8**

PERFORMANCE OBJECTIVES:

1. Balance lease-up rate within current budget limitations.
2. To assure that all persons participating on the program are qualified.
3. To recover 85% of funds obtained through fraud.
4. To assure that a minimum of 75% of new admissions will have income at or below 30% of area median income.
5. To meet reporting requirement of 95% to MTCS (Multi-Family Tenant Characteristics System).
6. To receive passing score on SEMAP (Section 8 Management Assessment Program) evaluation occuring every other year.
7. To comply with A-133 requirements for annual audit.
8. To complete annual examinations, inspections, and re-inspections in a timely manner.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Total vouchers allowed in Section 8 program	100	100	100	100
2. # of applications on file	208	188	143	118
3. # of applications processed	20	45	25	20
4. # of program violations investigated	20	20	20	20
WORKLOAD:				
1. Annual # of participants enrolled in Section 8 program	90	77	72	72
2. Hours spent on program violations	125	125	125	125
3. Total # of annual eligibility reviews	90	77	72	72
4. Total # of interim eligibility reviews	70	50	50	50
5. Total annual inspections of Section 8 units	90	77	75	75
6. Total site visits	90	77	75	75
PRODUCTIVITY:				
1. Program cost per participant enrolled (federally funded)/mor	$423	$503	$543	$544
2. Revenue recovered from fraud cases (actual numbers)	$3,996	$18,688	$23,500	$3,000
EFFECTIVENESS:				
1. Annual lease up rate	94%	78%	72%	72%
2. % of program violations prosecuted	1	1	2	3
3. % of funds recovered from fraud	85%	75%	85%	85%
4. # of tenant/landlord disputes resolved	5	5	5	5
5. # of rental units complying with HQS requirements on first inspection	45	45	45	45

Economic Development Funds

Accounts for the proceeds to be used for general economic development purposes of the city, including low interest loans the city makes to private companies for economic development purposes, as well as acquisition and sale of land. They include the Bettendorf Fund and the Bechtel Trust fund.

Financial Summary

The Economic Development Funds are expected to generate $410,000 in revenues in FY 2009/10, which includes a transfer in from the General Fund of $177,500 and another from the Gaming Fund of $30,000 to assist with funding the program.

Estimated Ending Fund Balance

The remaining fund balance at the end of FY 2008/09 is estimated to be $113,923.

Cash Flows, Economic Development	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Estimate	FY 2009/10 Estimate
Cash balance beginning July 1	417,945.62	(29,117.47)	56,095.02	27,323	4,137
Interest	1,364.05	4,895.68	(1,291.07)	2,600	500
Rents & leases	28,004.00	18,337.00	18,337.00	1,667	-
Sale of property (Ace Radiator)	-	196,016.00	-	-	-
Sale of property (Eagles building)	-	-		-	-
Refunds & reimbursements (BDC funding)	-	-	-	228	-
Transfers in from TIF's (Grafco or Greystone)	89,546.10	56,223.98	31,888.46	-	-
Transfer in from Gaming - Lindquist property	953,818.00	-	-	-	-
CEBA Loan (Beeline Co.)	-	-	72,000.00	-	-
Miscellaneous	13,020.00	15,142.00	8,779.16	-	-
Transfer in from Gaming	-	-	101,500.00	-	30,000
Transfer in from General Fund	-	-	-	161,500	177,500
Total Revenues	**1,085,752.15**	**290,614.66**	**231,213.55**	**165,995**	**208,000**
Salaries & benefits	(125,496.11)	(135,827.24)	(144,361.31)	(148,596)	(154,248)
Travel & conferences	(2,878.17)	(4,145.87)	(5,359.80)	(7,900)	(20,400)
operating expenditures	(57,369.14)	(9,841.06)	(15,796.11)	(10,691)	(9,804)
Other professional services	-	-	(10,030.00)	(15,000)	(15,000)
Chamber of Commerce Business Retention	(30,000.00)	(30,000.00)	-	-	-
CEBA Loan (Beeline Co.)			(72,000.00)	-	-
Property taxes	(23,103.00)	(25,588.00)	(12,438.00)	(6,994)	(6,994)
Underground Storage tank removal - Plaza bldg	(11,962.82)	-	-	-	-
Site clean-up - Koellner	(4,019.00)	-	-	-	-
Property acquisition Ace Radiator	(321,261.00)	-	-	-	-
Property acquisition Lindquist	(956,726.00)	-	-	-	-
Transfer out to CIP - Community Entrance signs	-	-		-	-
Total expenditures	**(1,532,815.24)**	**(205,402.17)**	**(259,985.22)**	**(189,181)**	**(206,446)**
Cash balance ending June 30	**(29,117.47)**	**56,095.02**	**27,323.35**	**4,137**	**5,691**

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Community & Economic Development							
Economic Development	248,964	210,114	252,469	189,181	206,446	17,265	9.13%
Bettendorf Fund	12,366	15,000	2,881	45,550	200,000	154,450	339.08%
Community & Economic Development	**261,330**	**225,114**	**255,350**	**234,731**	**406,446**	**171,715**	**73.15%**
Capital Outlay	**1,277,987**	**-**	**-**	**-**	**-**	**-**	
Total Expenditures by Function	**1,539,317**	**225,114**	**255,350**	**234,731**	**406,446**	**171,715**	**73.15%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	101,536	109,596	117,165	119,047	124,047	5,000	4.20%
Retirement contributions	14,163	16,695	17,721	17,997	18,949	952	5.29%
Health, Dental, Life Insurance	10,503	9,765	10,355	11,552	11,072	(480)	-4.16%
Other pay	-	-	-	-	-	-	
Total Salaries & Benefits	**126,202**	**136,056**	**145,241**	**148,596**	**154,068**	**5,472**	**3.68%**
Operating expenditures							
Staff development (Conferences, travel & training)	4,067	4,456	7,662	8,400	20,400	12,000	142.86%
Repair, maintenance & utilities	1,304	6,689	1,616	2,696	1,564	(1,132)	-41.99%
Property Tax	25,497	25,588	12,438	6,994	6,994	-	0.00%
Loans & community development programs	-	-	72,000	-	-	-	
Contractual services	103,941	51,929	16,000	66,995	222,240	155,245	231.73%
Operating expenditures	319	396	393	1,050	1,000	(50)	-4.76%
Total Operating expenditures	**135,128**	**89,058**	**110,109**	**86,135**	**252,198**	**166,063**	**192.79%**
Capital Outlay							
Land acquisition	1,277,987	-	-	-		-	
Total Capital Outlay	**1,277,987**	**-**	**-**	**-**	**-**	**-**	
Total Expenditures by Category	**1,539,317**	**225,114**	**255,350**	**234,731**	**406,266**	**171,535**	**73.08%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ECONOMIC DEVELOPMENT FUNDS
FY 2005/06 THROUGH FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental			72,000				
Charges for services							
Interest	33,522	26,216	20,383	5,992	2,500	(3,492)	-58.28%
Fines & forfeitures							
Other	20,982	47,496	79,779	117,611	200,000	82,389	
Total Revenue	**54,504**	**73,712**	**172,162**	**123,603**	**202,500**	**78,897**	**63.83%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	261,331	225,114	255,351	234,731	406,446	171,715	73.15%
General Government							
Debt service							
Capital Projects	1,277,987	-	-	-	-	-	
Total Expenditures	**1,539,318**	**225,114**	**255,351**	**234,731**	**406,446**	**171,715**	**73.15%**
Revenue over(under) expenditures	(1,484,814)	(151,402)	(83,189)	(111,128)	(203,946)	(92,818)	83.52%
Financing sources (uses):							
Operating transfers in	953,818	-	101,500	161,500	207,500	46,000	
Operating transfers out	-	-	-	-	-	-	
Other financing sources	13,020	196,016					
Financing sources (uses), net	966,838	196,016	101,500	161,500	207,500	46,000	28.48%
over (under) expenditures and other	**(517,976)**	**44,614**	**18,311**	**50,372**	**3,554**	**(46,818)**	**-92.94%**
Fund balances, beginning	615,048	97,072	141,686	159,997	210,369	50,372	31.48%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	97,072	141,686	159,997	210,369	213,923	3,554	1.69%
Fund Balance % of Expenditures	6.31%	62.94%	62.66%	89.62%	52.63%		

PROGRAM NAME: ECONOMIC DEVELOPMENT | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: ECONOMIC DEVELOPMENT**

PROGRAM DESCRIPTION:

Develop and implement marketing and sales programs and work with prospective and existing firms to encourage their location or expansion within the City of Bettendorf. To give special emphasis to the Riverfront-Downtown, Kimberly Road and the I-80 and Middle Road Corridors.

ANALYSIS:

The redevelopment of the Joe Van area and I-80 and Middle Road development are top priorities of the Mayor and City Council. Another high priority listed is the continuation of the downtown – riverfront redevelopment. Management issues facing the department include: final direction of the former Eagles Building and a TIF Policy. The Economic Development Department has partial or full responsibilities in all of these initiatives along with the overall marketing of Bettendorf, assemblage of properties to market and fundraising for the Bettendorf Development Corporation.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Intergovernmental	0	72,000	0	0
Interest/Use of Money	24,338	17,969	3,167	500
Miscellaneous Revenue	8,474	8,779	0	0
Sale of Ground	196,016	0	0	0
Loan Repayments	0	0	0	0
Transfers-In	0	101,500	161,500	207,500
TOTAL REVENUES	**228,828**	**200,248**	**164,667**	**208,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	109,597	117,165	118,793	124,227
Employee Benefits & Costs	26,460	28,076	28,741	30,021
Staff Development	4,456	5,360	7,900	20,400
Services & Commodities	69,601	101,869	31,586	31,798
Capital Expenditures/Land Acquisition				
Loans (RLF Origination)/Other				
Transfers Out				
TOTAL APPROPRIATIONS	**210,114**	**252,470**	**187,020**	**206,446**
AUTHORIZED POSITIONS:				
Economic Development Director	1.00	1.00	1.00	1.00
Executive Secretary	0.15	0.10	0.10	0.10
TOTAL POSITIONS	**1.15**	**1.10**	**1.10**	**1.10**

PROGRAM NAME: ECONOMIC DEVELOPMENT | **SERVICE AREA: COMMUNITY & ECONOMIC DEVELOPMENT**
DEPARTMENT: COMMUNITY DEVELOPMENT | **FUND: ECONOMIC DEVELOPMENT**

PERFORMANCE OBJECTIVES:

1. To implement the Economic Development Strategy and Policy Direction.
2. Business Retention: Participate in QCDG Business Connection Program
3. Participate in the QCDG & State of Iowa Sales Trips
4. Finalize the former Eagles Building direction.
5. Determine, then begin the next major development/redevelopment project for the Downtown Riverfront Corridor.
6. Work with the QCDG, IDED and the BDC to attract prospects to Bettendorf through the Bettendorf Marketing Plan.
7. Bring 10 new businesses and 300 new jobs to Bettendorf over the next 5 years.
8. Develop 10 assistance package proposals per year that hopefully attract prospects to the City.
9. Provide "one stop" shopping for firms wishing to locate or expand in Bettendorf.
10. Market property within the I-80 and Middle Road Corridor.
11. Assist with redevelopment of the area surrounding Duck Creek Plaza and Cumberland Square.
12. Undertake B.D.C. Fundraising
13. Assist with an Annexation Study including developing a strategy and action plan.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of industrial prospect inquiries received	5	5	10	5
2. # of commercial prospect inquiries received	30	20	5	10
3. # of requests for economic development loans and grants received	5	5	15	10
4. # of economic development urban renewal districts	6	6	6	6
5. Total # of acres of land owned by the City - available for development	0	6	6	22
6. Store fronts in commercial corridor needing improvements	12	12	12	12
WORKLOAD:				
1. # of economic development meetings attended	75	50	50	50
2. # of presentations made	40	50	50	50
3. # of prospects sent proposals	25	35	35	35
4. # of grant and loan applications prepared	2	2	2	2
5. # new economic development loans and grants approved	3	3	3	3
6. Total # of economic development loans outstanding	0	0	0	0
PRODUCTIVITY:				
1. Program cost per capita (Operating)	$6.49	$7.72	$5.66	$6.25
EFFECTIVENESS:				
1. # of new jobs created in Bettendorf	101	100	100	100
2. Commercial/Industrial property tax base increase over last year	$48.7M	$10M	$73.5M	$73.5M
3. Total $ of economic development loans outstanding	$250,000	$0	$0	$0
4. % of improvements to buildings completed	N/A	N/A	N/A	N/A
5. Total of$ Economic Development Accounts Receivable	$0	$0	$0	$0

Police Funds

These funds account for the Police Department's federal and state forfeiture program and miscellaneous donations to the Police Department. The primary purpose of the federal and state forfeiture program is to deter crime by depriving criminals of the profits and proceeds of their illegal activities and to weaken criminal enterprises by removing the mechanisms of crime. An ancillary purpose is to enhance cooperation among federal, state and local law enforcement agencies through the equitable sharing of forfeiture proceeds.

Financial Summary

Revenues in the Police Funds are projected to be $24,600 in FY 2009/10. Operational expenditures are budgeted to be $16,000 and $10,000 is budgeted for capital expenditures.

Estimated Ending Fund Balance

By the end of FY 2008/09 the fund is estimated to have a balance of $89,582.

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Public Safety							
D.A.R.E.	-	-	-	-		-	
Drug Seizure	5,000	1,963	-	3,500	3,500	-	
Federal Drug Seizure	27,089	-	13,473	14,000	5,000	-	0.00%
Chaplain's Petty Cash	4,725	5,055	7,500	7,500	7,500	-	0.00%
Public Safety	**36,814**	**7,018**	**20,973**	**25,000**	**16,000**	**(9,000)**	**-36.00%**
Capital Outlay	**22,796**	**29,626**	**5,637**	**10,000**	**10,000**	**-**	
Total Expenditures by Function	**59,610**	**36,644**	**26,610**	**35,000**	**26,000**	**(9,000)**	**-25.71%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees							
Part-time/Temporary Employees							
Contract help							
Overtime							
Retirement contributions							
Health, Dental, Life Insurance							
Other pay							
Total Salaries & Benefits	**-**	**-**	**-**	**-**	**-**	**-**	
Operating expenditures							
Staff development (Conferences, travel & training)							
Repair, maintenance & utilities							
Risk Management							
Contractual services							
Operating expenditures	4,725	5,055	7,500	7,500	-	(7,500)	-100.00%
Minor equipment	32,089	1,963	13,473	17,500	16,000	(1,500)	-8.57%
Total Operating expenditures	**36,814**	**7,018**	**20,973**	**25,000**	**16,000**	**(9,000)**	**-36.00%**
Capital Outlay							
Miscellaneous equipment	22,796	29,626	5,637	10,000	10,000	-	0.00%
Total Capital Outlay	**22,796**	**29,626**	**5,637**	**10,000**	**10,000**	**-**	**0.00%**
Total Expenditures by Category	**59,610**	**36,644**	**26,610**	**35,000**	**26,000**	**(9,000)**	**-25.71%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
POLICE FUNDS
FY 2005/06 THROUGH FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	24,980						
Charges for services							
Interest	2,689	6,974	5,501	5,300	6,600	1,300	24.53%
Fines & forfeitures							
Other	116,947	10,693	29,313	18,000	18,000	-	0.00%
Total Revenue	**144,616**	**17,667**	**34,814**	**23,300**	**24,600**	**1,300**	**5.58%**
Expenditures:						-	
Public Safety	36,814	7,017	16,837	25,000	16,000	(9,000)	-36.00%
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects	22,796	29,626	5,637	10,000	10,000	-	0.00%
Total Expenditures	**59,610**	**36,643**	**22,474**	**35,000**	**26,000**	**(9,000)**	**-25.71%**
Revenue over(under) expenditures	85,006	(18,976)	12,340	(11,700)	(1,400)	10,300	-88.03%
Financing sources (uses):							
Operating transfers in				2,981			
Operating transfers out	(3,644)		-	(14,981)		14,981	-100.00%
Proceeds from bonds							
Financing sources (uses), net	(3,644)	-	-	(12,000)	-	12,000	-100.00%
over (under) expenditures and other	**81,362**	**(18,976)**	**12,340**	**(23,700)**	**(1,400)**	**22,300**	**-94.09%**
Fund balances, beginning	39,956	121,318	102,342	114,682	90,982	(23,700)	-20.67%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	121,318	102,342	114,682	90,982	89,582	(1,400)	-1.54%
Fund Balance % of Expenditure	203.52%	279.29%	510.29%	259.95%	344.55%		

PROGRAM NAME: CHAPLAIN'S PETTY CASH | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: CHAPLAIN'S PETTY CASH**

PROGRAM DESCRIPTION:

Provide short term assistance to needy individuals and families to deal with crisis situations.

ANALYSIS:

The Police Chaplain's fund is a vital fund to provide financial support to our chaplain program. This fund is used to provide financial assistance to individuals and families that need help during a crisis situation. A crisis situation could range from a family needing lodging due to a house fire or other family problem, to a citizen needing fuel to get them to another location for an emergency. Cash is never given to a person in need. A voucher is signed and approved by a police chaplain or our social worker, and then given to a pre-approved local business that then sends our department an invoice for those services.

All funds in this account are churches, civic groups, and businesses.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Donation	6,335	3,985	8,000	8,000
Interest	846	866	1,100	1,100
TOTAL REVENUES	**7,181**	**4,851**	**9,100**	**9,100**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	5055	3362	7500	7500
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**5,055**	**3,362**	**7,500**	**7,500**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: CHAPLAIN'S PETTY CASH | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: CHAPLAIN'S PETTY CASH**

PERFORMANCE OBJECTIVES:

1. Assist citizens in need with food, lodging, transportation or counseling.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. City of Bettendorf population (including transient)	32,178	32,445	32,769	33,097
2. Requests for assistance	45	45	45	45
3. # of chaplains	6	6	6	6
WORKLOAD:				
1. # of individuals and families assisted	70	70	70	70
2. # of meals provided	16	16	16	16
3. # of lodgings provided	16	16	16	16
4. # of motorists provided with fuel	11	11	11	11
5. Transportation (other)	10	10	10	10
6. Counseling	11	11	11	11
PRODUCTIVITY:				
1. Average $ of individual assistance	$72	$48	$107	$107
2. Donations	$6,335	$3,985	$8,000	$8,000
EFFECTIVENESS:				
1. % of requests for assistance filled	70%	70%	70%	70%

PROGRAM NAME: DRUG FORFEITURE & SEIZURE | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: DRUG/SEIZURE**

PROGRAM DESCRIPTION:

Enhancement of the law enforcement function through the seizure and forfeiture of property and money.

ANALYSIS:

The Drug Forfeiture and Seizure fund is used to enhance law enforcement activities within the City of Bettendorf and not to be used to supplement funding normally budgeted within our fiscal budget.

These funds are obtained through seizure and forfeiture of property and money in connection with illegal activity.

In FY 06/07, the department purchase an artic cat all-terrain vehicle and two segways for special events and patrol.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Drug Control and System Improvement Grant	0	0	0	0
Interest	6,125	4,635	5,500	5,922
Seizure Revenue	4,358	25,328	12,981	10,000
Miscellaneous Revenue	0	0	0	0
TOTAL REVENUES	**10,483**	**29,963**	**18,481**	**15,922**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	1,963	13,473	17,500	8,500
Capital Expenditures	29,626	5,637	10,000	10,000
Transfer Out / Vehicle Fund	0	0	14,981	0
TOTAL APPROPRIATIONS	**31,589**	**19,110**	**42,481**	**18,500**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: DRUG FORFEITURE & SEIZURE | **SERVICE AREA: PUBLIC SAFETY**

DEPARTMENT: POLICE | **FUND: DRUG/SEIZURE**

PERFORMANCE OBJECTIVES:

1. Enhancement of department functions.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. $ of unbudgeted equipment items needed by the department	$50,000	$50,000	$50,000	$50,000
WORKLOAD:				
1. $ of unbudgeted equipment funded by seizure	$29,626	$5,637	$24,981	$10,000
PRODUCTIVITY:				
1. Cost of equipment purchased	$29,626	$5,637	$24,981	$10,000
EFFECTIVENESS:				
1. $ value of seizures made this fiscal year	$75,000	$75,000	$75,000	$75,000
2. Current fund balance of drug seizure fund	$20,000	$20,000	$20,000	$20,000

Library Funds

These funds account for State of Iowa grants, miscellaneous donations and fund raising efforts by the Bettendorf Public Library.

Financial Summary

Revenues in the Library Funds are projected to be $78,000 of State of Iowa grants, $44,400 in interest earnings and $30,700 of miscellaneous donations in FY 2009/10. Expenditures are budgeted at $33,117 for operating supplies and $67,976 for library materials.

Estimated Ending Fund Balance

The remaining fund balance at the end of FY 2009/10 is projected at $818,564.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
LIBRARY FUNDS
FY 2005/06 THROUGH FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	65,490	77,770	79,772	74,750	78,000	3,250	4.35%
Charges for services							
Interest	16,686	40,186	37,802	37,150	44,400	7,250	19.52%
Fines & forfeitures							
Other	94,399	46,070	50,942	51,000	30,700	(20,300)	-39.80%
Total Revenue	**176,575**	**164,026**	**168,516**	**162,900**	**153,100**	**(9,800)**	**-6.02%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation	103,746	25,415	35,743	47,217	33,117	(14,100)	-29.86%
Community & Economic Development							
General Government							
Debt service							
Capital Projects	75,875	55,858	54,780	84,600	67,976	(16,624)	-19.65%
Total Expenditures	**179,621**	**81,273**	**90,523**	**131,817**	**101,093**	**(30,724)**	**-23.31%**
Revenue over(under) expenditures	(3,046)	82,753	77,993	31,083	52,007	20,924	67.32%
Financing sources (uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net over (under) expenditures and other	**(3,046)**	**82,753**	**77,993**	**31,083**	**52,007**	**20,924**	**67.32%**
Fund balances, beginning	577,774	574,728	657,481	735,474	766,557	31,083	4.23%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	574,728	657,481	735,474	766,557	818,564	52,007	6.78%
Fund Balance % of Expenditures	319.97%	808.98%	812.47%	581.53%	809.71%		

PROGRAM NAME: OPEN ACCESS | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: LIBRARY ACCESS**

PROGRAM DESCRIPTION:

Money received from the State of Iowa for loaning library materials to non-residents. Reimbursement is currently $.33 per item loaned.

ANALYSIS:

Open Access helps the library recover the cost of serving non-residents. The program pays postage to return materials and a fluctuating amount per item loaned to Iowans who do no live in Bettendorf. The primary initiative of this fund is the purchase of materials to lend.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Iowa Open Access Reimbursement	48,237	51,207	50,000	50,000
Interest	18,017	17,022	18,000	20,000
TOTAL REVENUES	**66,254**	**68,229**	**68,000**	**70,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	200	17,145	10,945	10,945
Capital Expenditures	27,977	17,179	18,000	18,900
Transfers & Other				
TOTAL APPROPRIATIONS	**28,177**	**34,324**	**28,945**	**29,845**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: OPEN ACCESS **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Utilize funds to build the collection.
2. Replace all items lost by lending to non-residents.
3. Fund special projects.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Non-resident population (Iowa minus Bettendorf)	2,940,388	2,940,121	2,969,522	2,999,217
WORKLOAD:				
1. Non-resident circulation (Iowa)	140,000	160,000	160,000	160,000
PRODUCTIVITY:				
1. Average staff time to loan material (hours)	9,915	9,915	9,915	9,915
EFFECTIVENESS:				
1. Open access revenue received	48,237	51,207	50,000	50,000

PROGRAM NAME: LIBRARY GIFT FUND | **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

Contributions from library users, memorials and grants.
Money is invested by the City, interest earned is applied to account. Funds are used for the benefit of the library.

ANALYSIS:

The Gift Fund receives unsolicited donations, memorials and grants. Expenditures are for training, supplies, programming and grant purposes.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Donations/Grants	46,070	50,942	40,700	30,700
Interest	9,523	8,536	10,000	10,000
TOTAL REVENUES	**55,593**	**59,478**	**50,700**	**40,700**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	760	4,619	2,000	2,000
Services & Commodities	9,483	9,465	13,100	12,000
Capital Expenditures	20,599	36,935	37,000	30,000
TOTAL APPROPRIATIONS	**30,842**	**51,019**	**52,100**	**44,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: LIBRARY GIFT FUND | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Fund at least 10 programs.
2. Fund civic participation of two staff members.
3. Purchase at lease $2,000 of print materials.
4. Fund additional staff training.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
WORKLOAD:				
PRODUCTIVITY:				
1. Contributions received	$46,070	$50,942	$40,700	$30,700
2. Interest earned	$9,523	$8,536	$10,000	$10,000
EFFECTIVENESS:				
1. # of programs funded	30	30	30	31
2. $ value of items purchased and programs funded	$30,842	$51,019	$52,100	$44,000
3. # of items purchased	100	100	100	101

PROGRAM NAME: INTERLIBRARY LOAN | **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY | **FUND: GENERAL**

PROGRAM DESCRIPTION:

The State Library of Iowa subsidizes each interlibrary loan at the rate of $1.50 per item.

ANALYSIS:

These funds from the State Library of Iowa help cover the cost of lending materials to other libraries. The funds are used to purchase materials for the collection.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Interlibrary Loan Reimbursement	4,000	5,000	5,000	5,000
Interest	1,309	1,340	1,400	1,400
TOTAL REVENUES	**5,309**	**6,340**	**6,400**	**6,400**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	0	0	0
Capital Expenditures	2,449	667	3,000	3,150
TOTAL APPROPRIATIONS	**2,449**	**667**	**3,000**	**3,150**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: INTERLIBRARY LOAN | **SERVICE AREA: CULTURE & RECREATION**
DEPARTMENT: LIBRARY | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. Use interlibrary loan subsidy to fortify the juvenile, non-fiction, and fiction collection.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of interlibrary loan requests	20,000	24,000	24,000	24,000
WORKLOAD:				
1. # of items loaned	25,000	28,000	28,000	28,000
2. # of items borrowed	25,000	34,000	34,000	34,000
PRODUCTIVITY:				
1. Average staff time to loan materials	8 min.	8 min.	9 min.	10 min.
EFFECTIVENESS:				
1. Amount of subsidy received ($1.50 each)	$3,000	$4,000	$4,000	$4,001

PROGRAM NAME: KAKERT ESTATE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: KAKERT ESTATE**

PROGRAM DESCRIPTION:

A bequest to the public library. The principle is invested by the City and the interest earned is expended with approval of Library Board of Tru

ANALYSIS:

The Kakert Fund is invested and the Board of Trustees expends the interest earned for special projects. Primary objectives are training, web support, staff recognition and small improvements.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Interest	8,525	7,513	8,000	8,000
Miscellaneous	0	0	0	0
TOTAL REVENUES	**8,525**	**7,513**	**8,000**	**8,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	5,000	2,000
Services & Commodities	3,731	2,807	1,000	1,000
Capital Expenditures	0			
TOTAL APPROPRIATIONS	**3,731**	**2,807**	**6,000**	**3,000**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: KAKERT ESTATE | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: KAKERT ESTATE**

PERFORMANCE OBJECTIVES:

1. Fund the staff recognition program.
2. Fund the Norman Kelison Scholarship.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
WORKLOAD:				
PRODUCTIVITY:				
1. Interest earned	$8,525	$7,513	$8,000	$8,000
EFFECTIVENESS:				
1. Staff recognition program held	1	1	1	1
2. Scholarship given	1	1	1	1

PROGRAM NAME: ENRICH IOWA | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: ENRICH IOWA**

PROGRAM DESCRIPTION:

Enrich Iowa is an appropriation from the state to public libraries based on services and population and intended to be used to improve the libr

ANALYSIS:

Enrich Iowa funds are direct aid to the library from the State of Iowa. The major initiatives are purchase of e-books and marketing.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Revenue	25,530	23,566	22,995	23,000
Interest	2,809	3,390	5,000	5,000
TOTAL REVENUES	**28,339**	**26,956**	**27,995**	**28,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	1285	0	0	0
Services & Commodities	11,990	1,705	5,172	5,172
Capital Expenditures	2,796	0	1,600	1,680
TOTAL APPROPRIATIONS	**16,071**	**1,705**	**6,772**	**6,852**

AUTHORIZED POSITIONS:

TOTAL POSITIONS	**0.00**	**0.00**	**0.00**	**0.00**

PROGRAM NAME: ENRICH IOWA | **SERVICE AREA: CULTURE & RECREATION**

DEPARTMENT: LIBRARY | **FUND: ENRICH IOWA**

PERFORMANCE OBJECTIVES:

1. Purchase e-books
2. Support the marketing plan of the library

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Number of E-Books registrations	200			
WORKLOAD:				
PRODUCTIVITY:				
1. Funds received	$25,530	$23,566	$22,995	$23,000
EFFECTIVENESS:				
1. Number of E-Books purchased	Four hundred	Four hundred	Four hundred	Four hundred

Parks Funds

These funds account for revenues received from park donations and funding of beautification projects. They include: City Tree Planting Program, Park Donations, City Beautification Program and the Hendrick's Gift funds.

The City Tree Planting Program provides funding for the planting and maintenance of trees on public property throughout the City. Funds are also allocated to educational and marketing efforts designed to promote proper tree planting and care techniques. The Trees 'R Us committee provides a significant amount of volunteer assistance in these areas. The Tree Board, appointed by the Park Board, is responsible for financial oversight of the fund. Revenue is received from grants,donations, transfers from other funds and interest income.

The Park Donations fund accounts for various contributions from outside sources that may not be budgeted or earmarked for a specific purpose.

The City Beautification Program is funded annually by gaming revenue. In FY 2009/10 there is sufficient fund balance that no transfer from the gaming fund is needed. Existing fund balance will be used for various landscaping maintenance and improvement projects on public property throughout the City. The program is managed by the Parks Maintenance Manager. A majority of the work is contracted to outside vendors.

The Hendrick's Gift Fund is an endowment created by the Hendrick's estate. Annual contributions are made by the estate. These contributions are restricted to be used for capital improvements for Bettendorf park facilities. The funds and projects are overseen by the Park Board.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2009/10 is $134,027.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
PARK FUNDS
FY 2005/06 THROUGH FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental	2,000						
Charges for services							
Interest	5,786	14,285	12,532	4,850	7,100	2,250	46.39%
Fines & forfeitures							
Other	14,839	4,845	4,243	8,910	4,000	(4,910)	-55.11%
Total Revenue	**22,625**	**19,130**	**16,775**	**13,760**	**11,100**	**(2,660)**	**-19.33%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	92,041	90,263	91,327	101,000	96,000	(5,000)	-4.95%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**92,041**	**90,263**	**91,327**	**101,000**	**96,000**	**(5,000)**	**-4.95%**
Revenue over(under) expenditures	(69,416)	(71,133)	(74,552)	(87,240)	(84,900)	2,340	-2.68%
Financing sources (uses):							
Operating transfers in	93,000	93,000	93,000	93,000	8,000	(85,000)	-91.40%
Operating transfers out	(1,090)	(22,180)		(5,570)	(3,500)	2,070	-37.16%
Proceeds from bonds							
Financing sources (uses), net	91,910	70,820	93,000	87,430	4,500	(82,930)	-94.85%
over (under) expenditures and other	**22,494**	**(313)**	**18,448**	**190**	**(80,400)**	**(80,590)**	**-42415.79%**
Fund balances, beginning	173,608	196,102	195,789	214,237	214,427	190	0.09%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	196,102	195,789	214,237	214,427	134,027	(80,400)	-37.50%
Fund Balance % of Expenditures	213.06%	216.91%	234.58%	212.30%	139.61%		

Police Pension Excess Fund

Accounts for the remaining balances of the self-administered pension plans after a transfer to the state administered plan, which may be used by the City to meet future pension funding requirements as prescribed by law.

Estimated Ending Fund Balance

Remaining balance will be transferred out by the end of FY 2008/09. No activity is anticipated in this fund in FY 2009/10.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
PENSION EXCESS FUND
FY 2005/06 THROUGH FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	89,133	79,381	38,272	15,000	-	(15,000)	-100.00%
Fines & forfeitures							
Other							
Total Revenue	**89,133**	**79,381**	**38,272**	**15,000**	**-**	**(15,000)**	**-100.00%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government	291	511	283	300	-	(300)	-100.00%
Debt service							
Capital Projects							
Total Expenditures	**291**	**511**	**283**	**300**	**-**	**(300)**	**-100.00%**
Revenue over(under) expenditures	88,842	78,870	37,989	14,700	-	(14,700)	-100.00%
Financing sources (uses):							
Operating transfers in							
Operating transfers out	(162,071)	(321,605)	(1,073,109)	(414,417)	-	414,417	-100.00%
Proceeds from bonds							
Financing sources (uses), net	(162,071)	(321,605)	(1,073,109)	(414,417)	-	414,417	-100.00%
over (under) expenditures and other	**(73,229)**	**(242,735)**	**(1,035,120)**	**(399,717)**	**-**	**399,717**	**-100.00%**
Fund balances, beginning	1,750,801	1,677,572	1,434,837	399,717	-	(399,717)	-100.00%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	1,677,572	1,434,837	399,717	-	-	-	

Old Fashioned Fourth of July Fund

This fund accounts for the revenues and expenditures for the annual Independence Day celebration in the City of Bettendorf. Bettendorf's Old Fashioned 4th of July is a one day event organized year round by an active committee of volunteers including elected officials, staff and community leaders. The annual budget of $60,700 is covered by revenue from rides, vendors and sponsors and is also subsidized with a portion of the City's gaming revenue. Expenditures include one of the area's best fireworks displays, rides, attractions and entertainment and the necessary facilities and supplies. The event attracts thousands of people from all over the Quad City area.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2009/10 is $23,395.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
FOURTH OF JULY FUND
FY 2005/06 THROUGH FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	787	1,609	1,074	1,424	1,000	(424)	-29.78%
Fines & forfeitures							
Other	19,400	21,400	18,195	23,603	28,300	4,697	24.21%
Total Revenue	**20,187**	**23,009**	**19,269**	**25,027**	**29,300**	**4,273**	**21.17%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation	64,245	58,830	67,311	67,350	67,000	(350)	-0.54%
Community & Economic Development							
General Government							
Debt service							
Capital Projects							
Total Expenditures	**64,245**	**58,830**	**67,311**	**67,350**	**67,000**	**(350)**	**-0.54%**
Revenue over(under) expenditures	(44,058)	(35,821)	(48,042)	(42,323)	(37,700)	4,623	-10.49%
Financing sources (uses):							
Operating transfers in	40,000	40,000	40,000	40,000	40,000	-	0.00%
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net	40,000	40,000	40,000	40,000	40,000	-	0.00%
over (under) expenditures and other	**(4,058)**	**4,179**	**(8,042)**	**(2,323)**	**2,300**	**4,623**	**-113.92%**
Fund balances, beginning	31,339	27,281	31,460	23,418	21,095	(2,323)	-7.41%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, ending	27,281	31,460	23,418	21,095	23,395	2,300	8.43%
Fund Balance % of Expenditures	42.46%	53.48%	34.79%	31.32%	34.92%		

Employee Benefits Fund

Accounts for the property tax revenues collected to be used for the City's employee health insurance and pension costs.

Financial Summary

Cities are allowed to levy in a Special Revenue Fund, for contributions under the Federal Insurance Contributions Act (FICA), the Iowa Public Employees Retirement System (IPERS), the Municipal Fire and Police Retirement System of Iowa (MFPRSI) and certain other employee benefits. In FY 2009/10 the levy for employee benefits will be $2,301,053. The amount will then be transferred to the General Fund where the employee benefits are actually paid.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2009/10 is always projected at $0 due to the transfers out to the General Fund always being made as the revenues come in.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
EMPLOYEE BENEFITS
FY 2005/06 THROUGH FY 2009/10

	FY 2005/06	FY 2006/07	FY 2007/08	FY 2008/09	FY 2009/10	Inc (Dec) over FY 2008/09	
	Actual	Actual	Actual	Amended	Budget	Amount	Percent
Revenue:							
Property taxes	1,505,782	1,498,887	1,542,892	2,104,252	2,208,633	104,381	4.96%
Other city taxes	67,777	68,204	65,916	88,584	91,046	2,462	2.78%
Special assessments							
Licenses and permits							
Intergovernmental	1,138	1,117	1,090	1,374	1,374	-	0.00%
Charges for services							
Interest							
Fines & forfeitures							
Other							
Total Revenue	**1,574,697**	**1,568,208**	**1,609,898**	**2,194,210**	**2,301,053**	**106,843**	**4.87%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt service							
Capital Projects							
Total Expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	1,574,697	1,568,208	1,609,898	2,194,210	2,301,053	106,843	4.87%
Financing sources (uses):							
Operating transfers in							
Operating transfers out	(1,574,697)	(1,568,208)	(1,609,898)	(2,194,210)	(2,301,053)	(106,843)	4.87%
Proceeds from bonds							
Financing sources (uses), net	(1,574,697)	(1,568,208)	(1,609,898)	(2,194,210)	(2,301,053)	(106,843)	4.87%
over (under) expenditures and other	**-**	**-**	**-**	**-**	**-**	**-**	
Fund balances, beginning	-	-	-	-	-	-	
Residual equity transfer in (out)	-						
Adjustment for restatement							
Fund balances, ending	-	-	-	-	-	-	

Subdivision Deposits Fund

Accounts for the deposits that developers and builders remit for incomplete subdivisions and/or buildings to assure their completion in a timely manner. The deposit is returned to the remitter upon completion of the unfinished project.

Financial Summary

For FY 2008/09 revenues are expected to be $15,000 and no expenditures. The budgets can vary widely depending upon the projects and developments and also the weather.

Estimated Ending Fund Balance

The projected remaining fund balance at the end of FY 2008/09 is $78,953.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
SUBDIVISION DEPOSITS
FY 2005/06 THROUGH FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest							
Fines & forfeitures							
Other	38,816	10,529	45,077	45,000	15,000	(30,000)	-66.67%
Total Revenue	**38,816**	**10,529**	**45,077**	**45,000**	**15,000**	**(30,000)**	**-66.67%**
Expenditures:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	28,688	5,995	31,195	45,200	15,000	(30,200)	-66.81%
General Government							
Debt service							
Capital Projects							
Total Expenditures	**28,688**	**5,995**	**31,195**	**45,200**	**15,000**	(30,200)	-66.81%
Revenue over(under) expenditures	10,128	4,534	13,882	(200)	-	200	
Financing sources (uses):							
Operating transfers in							
Operating transfers out							
Proceeds from bonds							
Financing sources (uses), net	-	-					
over (under) expenditures and other	**10,128**	**4,534**	**13,882**	**(200)**	**-**	**200**	
Fund balances, beginning	50,609	60,737	65,271	79,153	78,953	(200)	
Residual equity transfer in (out)	-						
Adjustment for restatement							
Fund balances, ending	60,737	65,271	79,153	78,953	78,953	-	

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2009-10

Debt Service Fund

Debt Service Fund Description 235-238

Statement of Revenue, Expenditures & Change in Fund Balance FY 2005/06-2009/10 239

Debt Management Guidelines 240-241

Debt Margin Analysis & Chart 242-243

Debt Payment & Fund Balance Analysis 244

Bond Payment Schedule 245-262

Debt Service Fund Program Performance Indicators 264-265

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Debt Service Fund

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of general obligation bonds. General obligation bonds are the most common type of bonds issued by a city. The taxable valuation of all real property located in the city is pledged to pay them.

There are two types of general obligation bonds: essential corporate purpose and general corporate purpose. Bonds issued for a general corporate purpose require a public election with a 60% majority vote. Examples of general corporate purpose bonds include those issued for swimming pools, libraries, city halls, fire stations, and police stations. Bonds issued for an essential corporate purpose need only the approval of a resolution by a majority of the city council at an official meeting, following a published notice and hearing. Examples of essential corporate purpose bonds include those issued for street and bridge construction, refinancing of debt, park improvements and flood control.

The Statement of Net Assets from the City's Comprehensive Annual Financial Report accounts for general obligation debt backed by the full faith and credit of the City of Bettendorf. As of July 1, 2009 total general obligation debt in the Governmental Activities amounts to $61,353,300.

As of July 1, 2009 the City also has $6,210,000 of general obligation bonds outstanding in the Sewer Enterprise Fund; $1,101,700 of general obligation bonds outstanding in the Family Museum Enterprise Fund, $3,985,000 of general obligation bonds outstanding in the Storm Water Enterprise Fund and $13,565,000 of general obligation notes outstanding in the QC Waterfront Convention Center Fund, each of which are included in the Enterprise Funds section of the budget document.

The City currently has fifteen general obligation bond issues outstanding as of July 1, 2009. The bonds have interest rates ranging from 1.25% to 9.174% and mature in varying annual amounts, with the final maturities due in the year ending June 30, 2028. A brief description of these issues are listed below:

- **JULY 1, 1997 $5,385,000 SERIES 1997B TAXABLE URBAN RENEWAL TAX INCREMENT REVENUE BONDS**

  Proceeds from these bonds will be used to finance the construction of a parking ramp and marina adjacent to the Lady Luck Casino and Hotel.

  These bonds were rated A from Moody's Investors Service.

- **MAY 15, 2001 $6,635,000 SERIES 2001A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **DECEMBER 1, 2001, $600,000 GENERAL OBLIGATION NOTE**

  Proceeds of these bonds will be used to finance an 85 foot fire aerial ladder truck.

- **JUNE 1, 2002 $4,620,000 SERIES 2002B GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2002 $1,360,000 SERIES 2002A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance a portion of the cost of construction of street, sewer and traffic improvements near the new Trinity Hospital construction site.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2003 $4,080,000 SERIES 2003A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2004, $3,570,000 SERIES 2004A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2004, $4,534,050 SERIES 2004B GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2005 through the June 1, 2012 maturities of the City's $10,074,033 General Obligation Bonds, Series 1995, dated July 1, 1995. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2005, $4,590,000 SERIES 2005A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2006, $4,580,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JULY 1, 2006, $6,300,000 SERIES 2006B GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the June 1, 2007 through the June 1, 2015 maturities of the City's $6,275,000 General Obligation Bonds, Series 1998A, dated April 1, 1998. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **FEBRUARY 1, 2007, $3,760,000 SERIES 2007A GENERAL OBLIGATION REFUNDING BONDS**

  Proceeds of these bonds will be used to refund the remaining June 1, 2008 through the June 1, 2015 maturities of the City's $3,488,150 General Obligation Bonds, Series 2000A, dated May 1, 2000. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2007, $5,095,000 SERIES 2006A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $10,540,000 SERIES 2008A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

- **MARCH 1, 2009, $13,700,000 SERIES 2009A GENERAL OBLIGATION BONDS**

  Proceeds of these bonds will be used to finance various public improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and TIF Debt outstanding as of July 1, 2009 consists of the following individual issues:

Descriptions	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2009
Lady Luck Ramp & Marina TIF (1)	July 1997	5,385,000	9.174%	2,140,000
Various Public Improvements	May 2001	6,635,000	4.00-5.00%	4,625,000
Fire Truck note	Dec. 2001	600,000	4.16%	120,000
Various Public Improvements	June 2002	4,620,000	2.00-5.00%	3,430,000
Trinity TIF (1)	June 2002	1,360,000	3.00-4.90%	965,000
Various Public Improvements	June 2003	4,080,000	1.25-3.85%	2,975,000
Various Public Improvements(2)	June 2004	3,570,000	2.25-5.00%	2,760,000
Refunding(3)	June 2004	4,534,050	3.00-4.00%	1,293,300
Various Public Improvements	June 2005	4,590,000	3.00-4.50%	3,800,000
Various Public Improvements(4)	June 2006	4,580,000	4.125-4.50%	4,015,000
Refunding	July 2006	6,300,000	5.00-4.05%	4,480,000
Refunding	Feb 2007	3,760,000	3.80-3.90%	3,290,000
Various Public Improvements	June 2007	5,095,000	3.50-4.375%	4,720,000
Various Public Improvements(5)	June 2008	10,540,000	3.50-5.00%	9,040,000
Various Public Improvements	March 2009	13,700,000	2.50-4.50%	13,700,000
Total General Obligation Bonds				$61,353,300

(1) The bond principal and interest payments for these bonds are budgeted in the TIF funds.

(2) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $1,580,000 and the Storm Water Enterprise Fund $1,580,000 are properly accounted for in the Enterprise Funds section of this document.

(3) The portion of these G.O. bonds relating to the Family Museum Fund. $1,101,700, are properly accounted for in the Enterprise Funds section of this document.

(4) The portion of these G.O. bonds relating to the Sewer Enterprise Fund. $2,230,000, are properly accounted for in the Enterprise Funds section of this document.

(5) The portion of these G.O. bonds relating to the Sewer Enterprise Fund, $2,400,000 and the Storm Water Enterprise Fund $2,405,000 are properly accounted for in the Enterprise Funds section of this document

SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:

Annual debt service requirements to service all outstanding indebtedness accounted for in the Governmental Activities as of July 1, 2009 are as follows:

Bonds in Debt Service Funds		
Year ending June 30:	**Principal**	**Interest**
2010	**5,488,100.00**	**2,680,398.63**
2011	**6,219,300.00**	**2,333,729.17**
2012	**4,695,900.00**	**2,049,564.63**
2013	**4,405,000.00**	**1,877,681.44**
2014	**4,190,000.00**	**1,715,966.01**
2015-2019	**16,005,000.00**	**6,444,018.04**
2020-2024	**14,540,000.00**	**3,064,029.40**
2025-2028	**5,810,000.00**	**568,647.54**
Total	**61,353,300.00**	**20,734,034.86**

LEGAL DEBT MARGIN:

The State of Iowa limits the amount of general obligation and tax increment financing debt that a City may issue. This limitation amounts to 5% of actual valuation of all property within the city limits. The computation for the legal debt margin for the City of Bettendorf as of July 1, 2009 is computed as follows:

January 2007 100% assessed valuation	$2,604,249,920
Plus: Public Gas & Electric Utilities	71,650,075
Plus: Captured Tax Increment Value	122,383,898
Less: Military Exemption	(4,306,822
Total assessed valuation of the property in the City of Bettendorf	**$2,793,977,071**
Debt Limit, 5% of total actual valuation	$139,698,854
Less debt applicable to debt limit:	
Debt service general obligation bonds & notes	58,248,300
Debt service TIF general obligation and TIF revenue bonds	16,670,000
Enterprise general obligation bonds	11,296,700
Legal debt margin	**$53,483,854**
Percent of legal debt margin used	**61.71%**

CURRENT TRENDS AND ISSUES:

Budgeted property tax collections in the Debt Service Fund are $7,183,948 for FY 2009/10 compared to $6,857,694 for FY 2008/09. This is an increase of 4.76% due to the increase in property valuations with the tax levy at $4.50 per $1,000 of taxable property value. Revenues from property taxes, interest earnings, and other city taxes total the amount necessary to support debt service principal and interest payments of $6,881,941. Debt Service payments are increasing $459,805 from FY 2008/09 due largely to the new bonds issued March of 2009. Four of the City's bond issues will be paid off in the next three years.

The City's overall debt is structured with a rapid payout of principal and decreasing total annual debt service requirements annually through FY 2033/34. The fund balance in this fund is projected to stay relatively stable through FY 13/14. Tax base growth and a rapid payout continue to moderate the City's debt burden. Detailed debt analyses can be found throughout the remaining pages of this section.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
DEBT SERVICE FUND
FY 2005/06 through FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 08/09	% Inc (Dec) from 08/09
Revenue:							
Property taxes	4,904,441	5,217,138	6,151,660	6,857,694	7,183,948	326,254	4.76%
Other city taxes	209,365	224,542	241,122	265,914	273,093	7,179	2.70%
Special assessments	-	-	-			-	
Licenses and permits	-	-	-			-	
Intergovernmental	3,527	3,691	4,004	4,132	4,132	-	0.00%
Charges for services	-	-	-			-	
Interest	99,832	281,362	323,264	180,000	200,000	20,000	11.11%
Fines & forfeitures	-	-	-			-	
Other	-	-	-			-	
Total revenue	**5,217,165**	**5,726,733**	**6,720,050**	**7,307,740**	**7,661,173**	**353,433**	**4.84%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:	5,719,985	6,247,325	6,434,356	6,516,765	6,976,570	459,805	7.06%
Capital Projects							
Total expenditures	**5,719,985**	**6,247,325**	**6,434,356**	**6,516,765**	**6,976,570**	**459,805**	**7.06%**
Revenue over(under) expenditures	(502,820)	(520,592)	285,694	790,975	684,603	(106,372)	-13.45%
Financing sources (uses):							
Operating transfers in	576,650	573,875	-	-	-	-	
Operating transfers out	(476,713)	(443,528)	(398,106)	(611,090)	(712,769)	(101,679)	16.64%
Proceeds from bonds		10,121,148					
Payment to bond escrow agent		(6,275,000)	(3,821,388)				
Financing sources (uses), net	99,937	3,976,495	(4,219,494)	(611,090)	(712,769)	(101,679)	16.64%
over (under) expenditures and other	**(402,883)**	**3,455,903**	**(3,933,800)**	**179,885**	**(28,166)**	**(208,051)**	**-115.66%**
Fund balances, beginning	1,605,452	1,202,569	4,658,472	724,672	904,557	179,885	24.82%
Residual equity transfer in (out)							
Fund balances, ending	1,202,569	4,658,472	724,672	904,557	876,391	(28,166)	-3.11%

BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BETTENDORF, IOWA that the City shall continually seek to maintain and improve current bond ratings so that borrowing costs are minimized and access to credit preserved.

BE IT FURTHER RESOLVED that the City shall maintain effective communication with bond rating agencies concerning its financial condition, in keeping with a policy of full disclosure on its annual financial reports and official statement.

BE IT FURTHER RESOLVED that several key debt indicators used by national credit ratings agencies when reviewing the City's creditworthiness will be calculated and reviewed by the City annually as part of adopting its Five Year Capital Improvements Program. During this annual review, a target number/range and ceiling/floor number, if applicable, will be established for each indicator. The target number/range establishes parameters the City intends to achieve overtime, through a prudent program of debt management.

A listing of the key debt indicators to be adopted annually as part of the City's Five Year Capital Improvements Program will include, but is not limited to the following:

	6/30/07 Actual	6/30/08 Actual	6/30/09 Projected	Target # Or Range	Ceiling or Floor
Debt Margin Ratio	50.02%	49.12%	61.71%	40-60%	100%(Ceiling)

As mandated by the State of Iowa this ratio calculates the percentage of the City's outstanding general obligation debt to debt applicable to the debt limit. The debt limit shall not exceed 5% of total actual assessed valuation. The Ceiling number is mandated by State Law

	6/30/07 Actual	6/30/08 Actual	6/30/09 Projected	Target # Or Median	Ceiling or Floor
G.O. Net Direct Debt as a % of full assessed value	2.41%	2.40%	3.26 %	1.60%	5% (Ceiling)

This ratio indicates the relationship between the City's debt and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the source of the City's revenues used to repay debt. A small ratio is an indication that the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999. State Law mandates the Ceiling number.

	6/30/07 Actual	6/30/08 Actual	6/30/09 Projected	Target # Or Median	Ceiling or Floor
G.O. Indirect & Net Direct Debt as a % of Full Assessed Value	2.94%	2.97%	3.87%	3.20%	N/A

This ratio indicates the relationship between the debt burden of all governmental entities within the City of Bettendorf and the full assessed value of property in the City. It is an important indicator of the City's ability to repay debt, because property taxes are the primary source of revenues that governmental entities use to repay debt. A small ratio indicates the City will be better able to withstand possible future economic downturns and continue to meet its debt obligations because the overall debt burden on taxpayers is lower. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999.

	6/30/07 Actual	6/30/08 Actual	6/30/09 Projected	Target # Or Median	Ceiling or Floor
G.O. Net Debt per Capita	$1,791	$2,087	$2,771	$1,500	N/A

This indicator indicates the per capita debt burden of the City of Bettendorf only and is a general indicator of the City's debt burden on individual taxpayers. A smaller ratio indicates a lighter burden. The target number is Moody's median level for Cities with a population range of 25,000 to 49,999.

	6/30/07 Actual	6/30/08 Actual	6/30/09 Projected	Target # Or Median	Ceiling or Floor
Overlapping Net Debt per Capita	$2,118	$2,544	$3,285	$1,800	N/A

This indicator indicates the per capita debt burden of all governmental entities within the City of Bettendorf and is a general indicator of the overlapping debt burden on City taxpayers. A smaller ratio indicates a lighter burden on taxpayers. The target number is Moody's median level for cities with a population range of 25,000 to 49,999.

	6/30/07 Actual	6/30/08 Actual	6/30/09 Projected	Target # Or Range	Ceiling or Floor
Overlapping Debt Per Capita as a % of Per Capita Income	6.05%	7.17%	9.13%	2.5-5.0%	N/A

This ratio is a measure of the capacity of citizens to finance tax-supported debt. A low ratio means that taxes required to repay debt represents a smaller portion of the average citizen's income. The target range is recommended by the Municipal Treasurer's Association, Debt Policy Handbook.

	6/30/07 Actual	6/30/08 Actual	6/30/09 Projected	Target # Or Range	Ceiling or Floor
Debt Service as a % of General Governmental Expenditures	17.20%	16.76%	11.62%	15-30%	N/A

This ratio is a measure of the City's ability to repay debt without hampering other City services. A small ratio indicates a lesser burden on the City's operating budget. The target ratio is recommended by Springsted Inc. for Cities with a population size comparable to the City of Bettendorf.

	6/30/07 Actual	6/30/08 Actual	6/30/09 Projected	Target # Or Range	Ceiling or Floor
Unreserved General Fund Balance as a % of General Fund Revenues	26.10%	26.09%	25.65%	20-40%	20%(Floor)

A high ratio suggests the presence of resources that can be used to overcome a temporary shortfall of revenues. Target and floor numbers recommended by GFOA in Government Finance Review publications.

Sources of Indicators:
Official Statement, City of Bettendorf, Series 2005A G.O. Bonds
Moody's Treasurer's Association, Debt Policy Handbook
Municipal Treasurer's Association, Debt Policy Handbook
Government Finance Officer's Association, GFOA

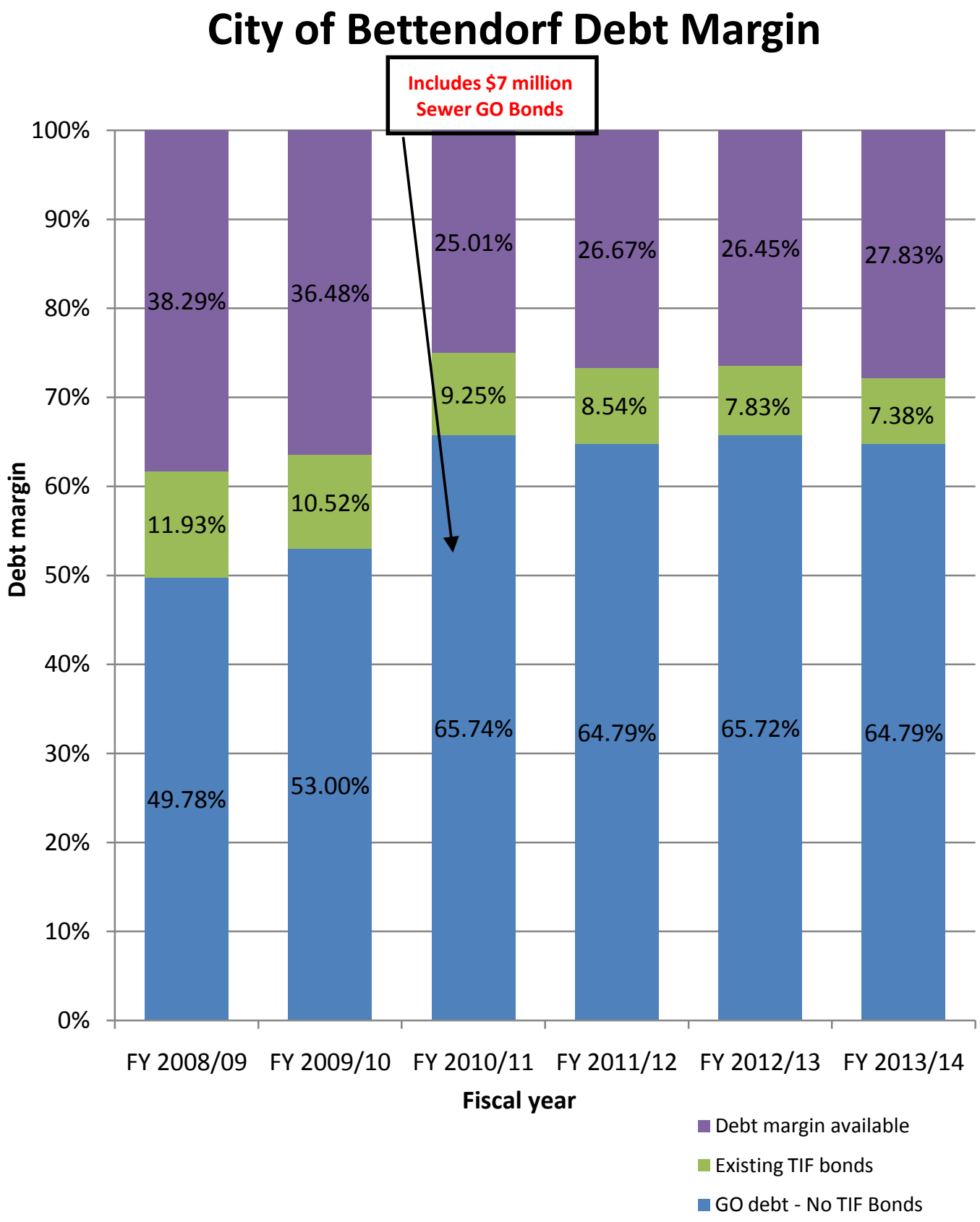
City of Bettendorf, Iowa

Debt Margin Analysis

Fiscal year	FY 2008/09	Projected FY 2009/10	Projected FY 2010/11	Projected FY 2011/12	Projected FY 2012/13	Projected FY 2013/14
Value as of Jan 1:	2007	2008	2009	2010	2011	2012
Fiscal year ended June 30:	2009	2010	2011	2012	2013	2014
100% assessed valuation	2,604,249,920	2,670,904,026	2,670,904,026	2,751,031,147	2,833,562,081	2,918,568,943
Plus: Public gas & electric utilities	71,650,075	80,870,681	80,870,681	80,870,681	80,870,681	80,870,681
Plus: Tax increment value	122,383,898	125,373,346	125,373,346	125,373,346	125,373,346	125,373,346
Less: Military exemption	(4,306,822)	(4,245,706)	(4,245,706)	(4,245,706)	(4,245,706)	(4,245,706)
Gross property value	**2,793,977,071**	**2,872,902,347**	**2,872,902,347**	**2,953,029,468**	**3,035,560,402**	**3,120,567,264**
Gross Property Value change from previous year	12.35%	2.82%	0.00%	2.79%	2.79%	2.80%
Debt limit	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Legal debt limit	139,698,854	143,645,117	143,645,117	147,651,473	151,778,020	156,028,363
Outstanding bonds at June 30	86,215,000	79,355,000	71,700,000	65,495,000	59,910,000	54,870,000
Proposed bonds	0	11,884,467	36,024,335	42,778,790	51,728,468	57,732,773
Total outstanding debt	**86,215,000**	**91,239,467**	**107,724,335**	**108,273,790**	**111,638,468**	**112,602,773**
Debt margin used, GO, proposed and existing TIF	**61.71%**	**63.52%**	**74.99%**	**73.33%**	**73.55%**	**72.17%**
Debt margin used, existing TIF	**16,670,000**	**15,110,000**	**13,290,000**	**12,610,000**	**11,885,000**	**11,510,000**
	11.93%	**10.52%**	**9.25%**	**8.54%**	**7.83%**	**7.38%**
Debt margin used, Existing and proposed GO only	**69,545,000**	**76,129,467**	**94,434,335**	**95,663,790**	**99,753,468**	**101,092,773**
	49.78%	**53.00%**	**65.74%**	**64.79%**	**65.72%**	**64.79%**
Legal debt margin available	**53,483,854**	**52,405,650**	**35,920,782**	**39,377,683**	**40,139,552**	**43,425,590**
	38.29%	**36.48%**	**25.01%**	**26.67%**	**26.45%**	**27.83%**
Proposed G.O. Bonds	**13,700,000**	**10,170,000**	**24,605,000**	**8,140,000**	**10,650,000**	**8,140,000**

The State of Iowa limits the amount of general obligation and tax increment financing debt which a city may issue. This limitation amounts to 5% of gross property across all property classes within the city limits. The above chart show that the City of Bettendorf has been well under the limit and projects to stay under the limit.

$7M Sewer GO


City of Bettendorf Debt Margin
Includes $7 million Sewer GO Bonds
100%
90%
80%
70%
60%
50%
40%
30%
20%
10%
0%
Debt margin
38.29%
36.48%
25.01%
26.67%
26.45%
27.83%
11.93%
10.52%
9.25%
8.54%
7.83%
7.38%
49.78%
53.00%
65.74%
64.79%
65.72%
64.79%
FY 2008/09
FY 2009/10
FY 2010/11
FY 2011/12
FY 2012/13
FY 2013/14
Fiscal year
Debt margin available
Existing TIF bonds
GO debt - No TIF Bonds

City of Bettendorf

Debt Service Fund

FY 2009/10 Budget Review

Fiscal Year:	FY 2008/09	FY 2009/10	FY 2010/11	FY 2011/12	FY 2012/13	FY 2013/14
Fiscal year ended June 30:	**2009**	**2010**	**2011**	**2012**	**2013**	**2014**
Taxable property value (estimated 2% annual growth)	1,522,820,862	1,595,321,676	1,643,181,326	1,692,476,766	1,743,251,069	1,795,548,601
Percentage increase from previous year	11.17%	4.69%	3.00%	3.00%	3.00%	3.00%
Tax levy	4.50000	4.50000	5.00000	5.00000	5.00000	5.00000
Debt Service Fund:						
Property taxes levied	6,852,694	7,178,948	8,215,907	8,462,384	8,716,255	8,977,743
Less uncollected	-	-	-	-	-	-
Delinquent taxes	5,000	5,000	25,000	25,000	25,000	25,000
Other city taxes	265,914	273,093	273,000	273,000	273,000	273,000
Intergovernmental	4,132	4,132	4,000	4,000	4,000	4,000
Interest	180,000	200,000	200,000	200,000	200,000	200,000
Net Bond proceeds	-	-	-	-	-	-
Total revenues	**7,307,740**	**7,661,173**	**8,717,907**	**8,964,384**	**9,218,255**	**9,479,743**
Principal retirement & Interest	6,516,765	6,976,571	8,037,841	8,785,232	8,984,249	9,257,064
Notes Payable	-	-	-	-	-	-
Capital leases	-	-	-	-	-	-
Total expenditures	6,516,765	6,976,571	8,037,841	8,785,232	8,984,249	9,257,064
Transfers in from General Fund	-	-	-	-	-	-
Transfers in from CIP/LOT	-	-	-	-	-	-
Bond premium	-	-	-	-	-	-
Bond issuance costs	-	-	-	-	-	-
Transfer out to Garbage/Recycling	-	(119,416)	(119,416)	(119,416)	(119,416)	(119,416)
Transfer out to Stormwater	(207,819)	(199,144)	(201,144)	(197,731)	(199,319)	(200,469)
Transfer out to Family Museum	(403,271)	(394,209)	(395,692)	(399,464)	-	-
Revenue & other financing sources over(under) expenditures and other financing uses	179,885	(28,167)	(36,186)	(537,459)	(84,728)	(97,206)
Beginning fund balance	724,671	904,555	876,388	840,202	302,743	218,015
Ending fund balance	**904,555**	**876,388**	**840,202**	**302,743**	**218,015**	**120,809**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

FY	7/1/1997 $5.385 Million TIF Rev. Bonds	6/1/2001 $6.635 Million GO Bonds	12/1/2001 $600 Thousand GO Notes	6/1/2002 $4.620 Million GO Bonds	6/1/2003 $1.360 Million TIF GO Bonds	6/1/2003 $4.080 Million GO Bonds	6/1/2004 $3.570 Million GO Bonds	6/1/2004 $2.040 Million Sewer GO Bonds
	Principal							
2010	960,000.00	300,000.00	60,000.00	195,000.00	90,000.00	200,000.00	175,000.00	100,000.00
2011	1,180,000.00	310,000.00	60,000.00	205,000.00	95,000.00	205,000.00	175,000.00	100,000.00
2012		325,000.00		215,000.00	95,000.00	215,000.00	180,000.00	105,000.00
2013		340,000.00		225,000.00	100,000.00	220,000.00	190,000.00	105,000.00
2014		355,000.00		235,000.00	105,000.00	230,000.00	195,000.00	110,000.00
2015		370,000.00		245,000.00	110,000.00	240,000.00	200,000.00	115,000.00
2016		385,000.00		260,000.00	115,000.00	250,000.00	210,000.00	120,000.00
2017		405,000.00		270,000.00	125,000.00	260,000.00	215,000.00	125,000.00
2018		425,000.00		285,000.00	130,000.00	270,000.00	225,000.00	130,000.00
2019		445,000.00		300,000.00		280,000.00	235,000.00	135,000.00
2020		470,000.00		315,000.00		295,000.00	240,000.00	140,000.00
2021		495,000.00		330,000.00		310,000.00	255,000.00	145,000.00
2022				350,000.00			265,000.00	150,000.00
2023								
2024								
2025								
2026								
2027								
2028								
2029								
2030								
2031								
2032								
2033								
2034								
Total	**2,140,000.00**	**4,625,000.00**	**120,000.00**	**3,430,000.00**	**965,000.00**	**2,975,000.00**	**2,760,000.00**	**1,580,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

FY	6/1/2004 $2.040 Million Storm GO Bonds	6/1/2004 $7.160 Million GO Ref. Bonds	6/1/2004 $7.160 Million Museum Ref. Bonds	6/1/2005 $4.590 Million GO Bonds	6/1/2006 $4.580 Million GO Bonds	6/1/2006 $2.545 Million Sewer GO Bonds	7/1/06 $6.300 Million GO Refunding	2/1/07 $3.760 Million GO Refunding
	Principal							
2010	100,000.00	413,100.00	351,900.00	210,000.00	200,000.00	110,000.00	685,000.00	500,000.00
2011	100,000.00	429,300.00	365,700.00	220,000.00	210,000.00	115,000.00	705,000.00	520,000.00
2012	105,000.00	450,900.00	384,100.00	225,000.00	215,000.00	120,000.00	730,000.00	535,000.00
2013	105,000.00			235,000.00	225,000.00	125,000.00	750,000.00	555,000.00
2014	110,000.00			240,000.00	230,000.00	130,000.00	795,000.00	570,000.00
2015	115,000.00			250,000.00	240,000.00	135,000.00	815,000.00	610,000.00
2016	120,000.00			260,000.00	250,000.00	140,000.00		
2017	125,000.00			270,000.00	260,000.00	145,000.00		
2018	130,000.00			285,000.00	275,000.00	150,000.00		
2019	135,000.00			295,000.00	285,000.00	160,000.00		
2020	140,000.00			305,000.00	295,000.00	165,000.00		
2021	145,000.00			320,000.00	310,000.00	170,000.00		
2022	150,000.00			335,000.00	325,000.00	180,000.00		
2023				350,000.00	340,000.00	190,000.00		
2024					355,000.00	195,000.00		
2025								
2026								
2027								
2028								
2029								
2030								
2031								
2032								
2033								
2034								
Total	**1,580,000.00**	**1,293,300.00**	**1,101,700.00**	**3,800,000.00**	**4,015,000.00**	**2,230,000.00**	**4,480,000.00**	**3,290,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

								Land acquistion
	5/15/07	**6/1/2008**	**6/1/08**	**6/1/08**	**8/29/08**	**8/29/08**	**3/15/09**	**3/15/09**
	$5.095	**$10.540**	**$2.505**	**$2.510**	**$2.675**	**$11.140**	**$12.300**	**$0.700**
	Million	**Million**	**Million**	**Million**	**Million**	**Million**	**Million**	**Million**
	GO	**GO**	**Sewer**	**Storm**	**QCWCC**	**QCWCC**	**GO**	**GO**
FY	**Bonds**	**Bonds**	**GO Bonds**	**GO Bonds**	**Bonds**	**Bonds**	**Bonds**	**Bonds**
	Principal							
2010	200,000.00	370,000.00	100,000.00	100,000.00	50,000.00	460,000.00	880,000.00	25,000.00
2011	210,000.00	385,000.00	105,000.00	105,000.00	65,000.00	480,000.00	1,250,000.00	30,000.00
2012	220,000.00	400,000.00	105,000.00	105,000.00	70,000.00	515,000.00	830,000.00	30,000.00
2013	225,000.00	420,000.00	110,000.00	110,000.00	75,000.00	550,000.00	850,000.00	35,000.00
2014	235,000.00	435,000.00	115,000.00	115,000.00	80,000.00	190,000.00	495,000.00	35,000.00
2015	245,000.00	455,000.00	120,000.00	120,000.00	85,000.00	905,000.00	25,000.00	0.00
2016	250,000.00	475,000.00	125,000.00	125,000.00	100,000.00	1,000,000.00	515,000.00	35,000.00
2017	260,000.00	495,000.00	130,000.00	130,000.00	105,000.00	1,110,000.00	25,000.00	0.00
2018	270,000.00	515,000.00	135,000.00	140,000.00	85,000.00	740,000.00	535,000.00	35,000.00
2019	280,000.00	535,000.00	145,000.00	145,000.00	110,000.00	35,000.00	555,000.00	40,000.00
2020	295,000.00	560,000.00	150,000.00	150,000.00	165,000.00	0.00	580,000.00	40,000.00
2021	305,000.00	590,000.00	155,000.00	155,000.00	185,000.00	0.00	605,000.00	40,000.00
2022	315,000.00	615,000.00	165,000.00	165,000.00	170,000.00	820,000.00	630,000.00	45,000.00
2023	330,000.00	645,000.00	170,000.00	170,000.00	155,000.00	975,000.00	660,000.00	45,000.00
2024	345,000.00	680,000.00	180,000.00	180,000.00	160,000.00	1,125,000.00	695,000.00	45,000.00
2025	360,000.00	715,000.00	190,000.00	190,000.00	300,000.00	1,175,000.00	730,000.00	50,000.00
2026	375,000.00	750,000.00	200,000.00	200,000.00	690,000.00	835,000.00	770,000.00	55,000.00
2027							810,000.00	55,000.00
2028							860,000.00	60,000.00
2029								
2030								
2031								
2032								
2033								
2034								
Total	**4,720,000.00**	**9,040,000.00**	**2,400,000.00**	**2,405,000.00**	**2,650,000.00**	**10,915,000.00**	**12,300,000.00**	**700,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

	PW Facility remode	Garbage packers					Fire truck	
	3/15/09	**7/1/09**	**6/1/2010**	**6/1/11**	**6/1/11**	**6/1/2011**	**6/1/2011**	**6/1/2012**
	$0.700	**$0.750**	**$11.210**	**$2.510**	**$7.125**	**$14.220**	**$0.750**	**$8.140**
	Million	**Million**	**Million**	**Million**	**Million**	**Million**	**Million**	**Million**
	GO	**Solid Waste**	**GO**	**Storm**	**Sewer**	**GO**	**GO**	**GO**
FY	**Bonds**	**Bonds**	**Bonds**	**GO Bonds**	**GO Bonds**	**Bonds**	**Bonds**	**Bonds**
	Principal							
2010	25,000.00	75,532.52						
2011	30,000.00	80,132.46	385,000.00					
2012	30,000.00	85,012.52	390,000.00	105,000.00	245,000.00	485,000.00	75,532.52	
2013	35,000.00	90,189.78	400,000.00	100,000.00	250,000.00	500,000.00	80,132.46	280,000.00
2014	35,000.00	95,682.34	415,000.00	105,000.00	255,000.00	510,000.00	85,012.52	285,000.00
2015	0.00	101,509.40	425,000.00	105,000.00	265,000.00	525,000.00	90,189.78	290,000.00
2016	35,000.00	107,691.32	440,000.00	110,000.00	270,000.00	540,000.00	95,682.34	300,000.00
2017	0.00	114,249.66	460,000.00	115,000.00	280,000.00	560,000.00	101,509.40	310,000.00
2018	35,000.00		475,000.00	120,000.00	290,000.00	580,000.00	107,691.32	320,000.00
2019	40,000.00		495,000.00	125,000.00	300,000.00	600,000.00	114,249.66	330,000.00
2020	40,000.00		515,000.00	130,000.00	315,000.00	625,000.00		345,000.00
2021	40,000.00		535,000.00	140,000.00	325,000.00	655,000.00		360,000.00
2022	45,000.00		560,000.00	145,000.00	340,000.00	680,000.00		375,000.00
2023	45,000.00		590,000.00	150,000.00	360,000.00	715,000.00		390,000.00
2024	45,000.00		625,000.00	155,000.00	375,000.00	750,000.00		410,000.00
2025	50,000.00		655,000.00	165,000.00	395,000.00	790,000.00		430,000.00
2026	55,000.00		690,000.00	170,000.00	415,000.00	830,000.00		450,000.00
2027	55,000.00		725,000.00	180,000.00	440,000.00	875,000.00		475,000.00
2028	60,000.00		765,000.00	190,000.00	460,000.00	920,000.00		500,000.00
2029			810,000.00	200,000.00	485,000.00	970,000.00		525,000.00
2030			855,000.00		515,000.00	1,025,000.00		555,000.00
2031					545,000.00	1,085,000.00		590,000.00
2032								620,000.00
2033								
2034								
Total	**700,000.00**	**750,000.00**	**11,210,000.00**	**2,510,000.00**	**7,125,000.00**	**14,220,000.00**	**750,000.00**	**8,140,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

FY	6/1/13 $2.510 Million Storm GO Bonds Principal	6/1/2013 $8.140 Million GO Bonds	6/1/2014 $8.140 Million GO Bonds	Total Principal by Year
2010				6,935,532.52
2011				8,120,132.46
2012				7,590,545.04
2013				7,285,322.24
2014	105,000.00	280,000.00		7,175,694.86
2015	100,000.00	285,000.00	280,000.00	7,866,699.18
2016	105,000.00	290,000.00	285,000.00	7,313,373.66
2017	105,000.00	300,000.00	290,000.00	7,090,759.06
2018	110,000.00	310,000.00	300,000.00	7,407,691.32
2019	115,000.00	320,000.00	310,000.00	6,864,249.66
2020	120,000.00	330,000.00	320,000.00	7,045,000.00
2021	125,000.00	345,000.00	330,000.00	7,370,000.00
2022	130,000.00	360,000.00	345,000.00	7,660,000.00
2023	140,000.00	375,000.00	360,000.00	7,155,000.00
2024	145,000.00	390,000.00	375,000.00	7,230,000.00
2025	150,000.00	410,000.00	390,000.00	7,145,000.00
2026	155,000.00	430,000.00	410,000.00	7,480,000.00
2027	165,000.00	450,000.00	430,000.00	4,660,000.00
2028	170,000.00	475,000.00	450,000.00	4,910,000.00
2029	180,000.00	500,000.00	475,000.00	4,145,000.00
2030	190,000.00	525,000.00	500,000.00	4,165,000.00
2031	200,000.00	555,000.00	525,000.00	3,500,000.00
2032		590,000.00	555,000.00	1,765,000.00
2033		620,000.00	590,000.00	1,210,000.00
2034			620,000.00	620,000.00
Total	**2,510,000.00**	**8,140,000.00**	**8,140,000.00**	**149,710,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

	7/1/1997	6/1/2001	12/1/2001	6/1/2002	6/1/2003	6/1/2003	6/1/2004	6/1/2004
	$5.39	$6.64	$600.00	$4.62	$1.36	$4.08	$3.57	$2.04
	Million	Million	Thousand	Million	Million	Million	Million	Million
	TIF	GO	GO	GO	TIF	GO	GO	Sewer
FY	Rev. Bonds	Bonds	Notes	Bonds	GO Bonds	Bonds	Bonds	GO Bonds
	Interest							
2010	192,600.00	222,697.50	5,550.00	160,997.50	43,957.50	101,367.50	128,586.12	72,500.69
2011	106,200.00	208,897.50	2,775.00	153,002.50	40,267.50	95,267.50	121,536.12	68,525.69
2012		194,637.50		144,290.00	36,277.50	88,912.50	114,486.12	64,550.69
2013		179,687.50		134,937.50	32,192.50	82,247.50	107,154.12	60,416.69
2014		163,707.50		124,925.00	27,792.50	75,427.50	99,399.12	56,044.19
2015		147,022.50		114,232.50	23,067.50	68,067.50	91,109.50	51,370.25
2016		129,447.50		102,840.00	17,952.50	60,147.50	82,015.00	46,242.50
2017		110,967.50		90,490.00	12,432.50	51,772.50	72,497.50	40,876.25
2018		91,325.00		77,665.00	6,370.00	42,802.50	61,570.00	34,715.00
2019		70,500.00		63,985.00		33,217.50	50,172.50	28,288.75
2020		48,250.00		49,435.00		22,997.50	38,305.00	21,597.50
2021		24,750.00		34,000.00		11,935.00	26,085.00	14,707.50
2022				17,500.00			13,277.50	7,486.25
2023								
2024								
2025								
2026								
2027								
2028								
2029								
2030								
2031								
2032								
2033								
2034								
Total	**298,800.00**	**1,591,890.00**	**8,325.00**	**1,268,300.00**	**240,310.00**	**734,162.50**	**1,006,193.60**	**567,321.95**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

	6/1/2004	6/1/2004	6/1/2004	6/1/2005	6/1/2006	6/1/2006	7/1/06	2/1/07
	$2.04 Million	$7.16 Million	$7.16 Million	$4.59 Million	$4.580 Million	$2.545 Million	$6.300 Million	$3.760 Million
	Storm	GO	Museum	GO	GO	Sewer	GO	GO
FY	GO Bonds	Ref. Bonds	Ref. Bonds	Bonds	Bonds	GO Bonds	Refunding	Refunding
	Interest							
2010	72,500.69	49,666.50	42,308.50	155,902.50	170,872.31	94,952.69	179,607.50	126,477.50
2011	68,525.69	35,208.00	29,992.00	148,027.50	162,652.51	90,384.99	152,207.50	107,477.50
2012	64,550.69	18,036.00	15,364.00	139,777.50	154,034.97	85,596.29	124,007.50	87,717.50
2013	60,416.69			130,777.50	145,152.28	80,660.22	94,807.50	67,387.50
2014	56,044.19			121,377.50	135,871.85	75,503.15	64,807.50	46,020.00
2015	51,370.25			111,777.50	126,326.27	70,198.73	33,007.50	23,790.00
2016	46,242.50			101,777.50	116,382.96	64,673.30		
2017	40,876.25			91,377.50	106,041.92	58,926.84		
2018	34,715.00			80,577.50	95,303.14	52,959.36		
2019	28,288.75			69,177.50	84,034.05	46,697.21		
2020	21,597.50			57,082.50	71,877.10	39,941.66		
2021	14,707.50			44,425.00	58,940.75	32,753.01		
2022	7,486.25			30,825.00	45,441.95	25,251.81		
2023				15,750.00	31,240.08	17,359.92		
2024					15,909.30	8,840.70		
2025								
2026								
2027								
2028								
2029								
2030								
2031								
2032								
2033								
2034								
Total	**567,321.95**	**102,910.50**	**87,664.50**	**1,298,632.50**	**1,520,081.44**	**844,699.88**	**648,445.00**	**458,870.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

	5/15/07	6/1/2008	6/1/08	6/1/08	8/29/08	8/29/08	3/15/09	3/15/09
	$5.095	$10.54	$2.51	$2.510	$2.675	$11.140	$12.30	$0.70
	Million	Million	Million	Million	Million	Million	Million	Million
	GO	GO	Sewer	Storm	QCWCC	QCWCC	GO	GO
FY	Bonds	Bonds	GO Bonds	GO Bonds	Bonds	Bonds	Bonds	Bonds
	Interest							
2010	192,497.50	372,743.76	98,943.76	99,143.76	133,193.75	810,562.50	514,911.46	30,981.74
2011	185,497.50	361,643.76	95,943.76	96,143.76	130,542.50	775,687.50	403,156.26	24,956.26
2012	177,937.50	349,131.26	92,531.26	92,731.26	127,133.75	739,125.00	371,906.26	24,206.26
2013	169,137.50	336,131.26	89,118.76	89,318.76	123,598.75	699,750.00	351,156.26	23,456.26
2014	160,137.50	321,431.26	85,268.76	85,468.76	202,635.00	975,700.00	329,906.26	22,581.26
2015	150,737.50	306,206.26	81,243.76	81,443.76	196,008.75	935,275.00	317,531.26	21,706.26
2016	140,937.50	289,143.76	76,743.76	76,943.76	188,100.00	833,525.00	316,906.26	21,706.26
2017	130,937.50	270,143.76	71,743.76	71,943.76	179,550.00	720,500.00	302,743.76	20,743.76
2018	120,537.50	250,343.76	66,543.76	66,743.76	170,358.75	595,100.00	301,993.76	20,743.76
2019	109,737.50	229,743.76	61,143.76	61,143.76	229,200.00	718,475.00	285,943.76	19,693.76
2020	98,537.50	208,343.76	55,343.76	55,343.76	214,200.00	714,850.00	266,518.76	18,293.76
2021	86,737.50	185,943.76	49,343.76	49,343.76	193,800.00	714,850.00	243,318.76	16,693.76
2022	74,156.26	161,606.26	42,950.00	42,950.00	171,000.00	687,300.00	219,118.76	15,093.76
2023	60,926.26	135,468.76	35,937.50	35,937.50	152,100.00	561,875.00	193,918.76	13,293.76
2024	46,901.26	107,250.00	28,500.00	28,500.00	133,500.00	429,375.00	167,518.76	11,493.76
2025	32,066.26	73,250.00	19,500.00	19,500.00	115,200.00	252,750.00	138,850.00	9,637.50
2026	16,406.26	37,500.00	10,000.00	10,000.00	65,400.00	85,875.00	107,825.00	7,512.50
2027							74,137.50	5,106.26
2028							38,700.00	2,700.00
2029								
2030								
2031								
2032								
2033								
2034								
Total	**1,953,826.30**	**3,996,025.14**	**1,060,800.12**	**1,062,600.12**	**2,725,521.25**	**11,250,575.00**	**4,946,061.60**	**330,600.64**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

	3/15/09	7/1/09	6/1/2010	6/1/11	6/1/11	6/1/2011	6/1/2011	6/1/2012
	$0.70	$0.75	$11.21	$2.510	$7.125	$14.22	$0.75	$8.14
	Million	Million	Million	Million	Million	Million	Million	Million
	GO	Solid Waste	GO	Storm	Sewer	GO	GO	GO
FY	Bonds	Bonds	Bonds	GO Bonds	GO Bonds	Bonds	Bonds	Bonds
	Interest							
2010	30,981.74	43,883.76						
2011	24,956.26	39,283.82	520,400.00					
2012	24,206.26	34,403.76	512,315.00	102,818.76	330,712.50	660,080.00	43,883.76	
2013	23,456.26	29,226.50	502,370.00	99,143.76	325,567.50	649,895.00	39,283.82	377,842.50
2014	22,581.26	23,733.94	490,970.00	96,143.76	319,192.50	637,145.00	34,403.76	371,962.50
2015	21,706.26	17,906.88	477,897.50	92,731.26	311,925.00	622,610.00	29,226.50	364,695.00
2016	21,706.26	11,724.96	463,660.00	89,318.76	303,577.50	606,072.50	23,733.94	356,430.00
2017	20,743.76	5,166.56	447,820.00	85,468.76	294,532.50	587,982.50	17,906.88	346,980.00
2018	20,743.76		430,340.00	81,443.76	284,452.50	567,822.50	11,724.96	336,595.00
2019	19,693.76		411,102.50	76,943.76	273,432.50	545,782.50	5,166.56	325,075.00
2020	18,293.76		390,065.00	71,943.76	261,282.50	521,482.50		312,535.00
2021	16,693.76		367,147.50	66,743.76	247,895.00	494,920.00		298,562.50
2022	15,093.76		341,735.00	61,143.76	233,432.50	465,772.50		283,262.50
2023	13,293.76		314,015.00	55,343.76	217,282.50	433,472.50		266,575.00
2024	11,493.76		283,925.00	49,343.76	199,462.50	398,080.00		248,050.00
2025	9,637.50		251,112.50	42,950.00	180,337.50	359,830.00		227,755.00
2026	7,512.50		216,397.50	35,937.50	159,600.00	318,355.00		205,825.00
2027	5,106.26		178,792.50	28,500.00	137,605.00	274,365.00		182,200.00
2028	2,700.00		138,555.00	19,500.00	113,625.00	226,677.50		157,025.00
2029			95,332.50	10,000.00	88,095.00	175,617.50		129,775.00
2030			49,162.50		60,692.50	120,812.50		100,637.50
2031					31,337.50	62,387.50		69,280.00
2032								35,650.00
2033								
2034								
Total	**330,600.64**	**205,330.18**	**6,883,115.00**	**1,165,418.88**	**4,374,040.00**	**8,729,162.50**	**205,330.18**	**4,996,712.50**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

FY	6/1/13 $2.510 Million Storm GO Bonds Interest	6/1/2013 $8.14 Million GO Bonds	6/1/2014 $8.14 Million GO Bonds	Total Interest by Year
2010				4,148,388.73
2011				4,249,158.88
2012				5,015,361.35
2013				5,104,290.39
2014	102,818.76	377,842.50		5,706,842.78
2015	99,143.76	371,962.50	377,842.50	5,789,139.71
2016	96,143.76	364,695.00	371,962.50	5,420,752.74
2017	92,731.26	356,430.00	364,695.00	5,065,022.28
2018	89,318.76	346,980.00	356,430.00	4,696,218.79
2019	85,468.76	336,595.00	346,980.00	4,615,682.90
2020	81,443.76	325,075.00	336,595.00	4,321,231.34
2021	76,943.76	312,535.00	325,075.00	4,008,851.34
2022	71,943.76	298,562.50	312,535.00	3,644,925.08
2023	66,743.76	283,262.50	298,562.50	3,202,358.82
2024	61,143.76	266,575.00	283,262.50	2,779,125.06
2025	55,343.76	248,050.00	266,575.00	2,302,345.02
2026	49,343.76	227,755.00	248,050.00	1,809,295.02
2027	42,950.00	205,825.00	227,755.00	1,362,342.52
2028	35,937.50	182,200.00	205,825.00	1,123,445.00
2029	28,500.00	157,025.00	182,200.00	866,545.00
2030	19,500.00	129,775.00	157,025.00	637,605.00
2031	10,000.00	100,637.50	129,775.00	403,417.50
2032		69,280.00	100,637.50	205,567.50
2033		35,650.00	69,280.00	104,930.00
2034			35,650.00	35,650.00
Total	**1,165,418.88**	**4,996,712.50**	**4,996,712.50**	**76,618,492.75**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

	7/1/1997	6/1/2001	12/1/2001	6/1/2002	6/1/2003	6/1/2003	6/1/2004	6/1/2004
	$5.39	$6.64	$600.00	$4.62	$1.36	$4.08	$3.57	$2.04
	Million	Million	Thousand	Million	Million	Million	Million	Million
	TIF	GO	GO	GO	TIF	GO	GO	Sewer
	Rev. Bonds	Bonds	Notes	Bonds	GO Bonds	Bonds	Bonds	GO Bonds
FY	Principal & Interest							
2010	1,152,600.00	522,697.50	65,550.00	355,997.50	133,957.50	301,367.50	303,586.12	172,500.69
2011	1,286,200.00	518,897.50	62,775.00	358,002.50	135,267.50	300,267.50	296,536.12	168,525.69
2012		519,637.50		359,290.00	131,277.50	303,912.50	294,486.12	169,550.69
2013		519,687.50		359,937.50	132,192.50	302,247.50	297,154.12	165,416.69
2014		518,707.50		359,925.00	132,792.50	305,427.50	294,399.12	166,044.19
2015		517,022.50		359,232.50	133,067.50	308,067.50	291,109.50	166,370.25
2016		514,447.50		362,840.00	132,952.50	310,147.50	292,015.00	166,242.50
2017		515,967.50		360,490.00	137,432.50	311,772.50	287,497.50	165,876.25
2018		516,325.00		362,665.00	136,370.00	312,802.50	286,570.00	164,715.00
2019		515,500.00		363,985.00		313,217.50	285,172.50	163,288.75
2020		518,250.00		364,435.00		317,997.50	278,305.00	161,597.50
2021		519,750.00		364,000.00		321,935.00	281,085.00	159,707.50
2022				367,500.00			278,277.50	157,486.25
2023				0.00				
2024				0.00				
2025								
2026								
2027								
2028								
2029								
2030								
2031								
2032								
2033								
2034								
Total	**2,438,800.00**	**6,216,890.00**	**128,325.00**	**4,698,300.00**	**1,205,310.00**	**3,709,162.50**	**3,766,193.60**	**2,147,321.95**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

	6/1/2004	6/1/2004	6/1/2004	6/1/2005	6/1/2006	6/1/2006	7/1/06	2/1/07
	$2.04 Million Storm GO Bonds	$7.16 Million GO Ref. Bonds	$7.16 Million Museum Ref. Bonds	$4.59 Million GO Bonds	$4.58 Million GO Bonds	$2.55 Million Sewer GO Bonds	$6.30 Million GO Refunding	$3.76 Million GO Refunding
FY	Principal & Interest							
2010	172,500.69	462,766.50	394,208.50	365,902.50	370,872.31	204,952.69	864,607.50	626,477.50
2011	168,525.69	464,508.00	395,692.00	368,027.50	372,652.51	205,384.99	857,207.50	627,477.50
2012	169,550.69	468,936.00	399,464.00	364,777.50	369,034.97	205,596.29	854,007.50	622,717.50
2013	165,416.69			365,777.50	370,152.28	205,660.22	844,807.50	622,387.50
2014	166,044.19			361,377.50	365,871.85	205,503.15	859,807.50	616,020.00
2015	166,370.25			361,777.50	366,326.27	205,198.73	848,007.50	633,790.00
2016	166,242.50			361,777.50	366,382.96	204,673.30		
2017	165,876.25			361,377.50	366,041.92	203,926.84		
2018	164,715.00			365,577.50	370,303.14	202,959.36		
2019	163,288.75			364,177.50	369,034.05	206,697.21		
2020	161,597.50			362,082.50	366,877.10	204,941.66		
2021	159,707.50			364,425.00	368,940.75	202,753.01		
2022	157,486.25			365,825.00	370,441.95	205,251.81		
2023				365,750.00	371,240.08	207,359.92		
2024					370,909.30	203,840.70		
2025								
2026								
2027								
2028								
2029								
2030								
2031								
2032								
2033								
2034								
Total	**2,147,321.95**	**1,396,210.50**	**1,189,364.50**	**5,098,632.50**	**5,535,081.44**	**3,074,699.88**	**5,128,445.00**	**3,748,870.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

	5/15/07 $5.10 Million GO Bonds	6/1/2008 $10.540 Million GO Bonds	6/1/08 $2.51 Million Sewer GO Bonds	6/1/08 $2.510 Million Storm GO Bonds	8/29/08 $2.675 Million QCWCC Bonds	8/29/08 $11.140 Million QCWCC Bonds	3/15/09 $12.30 Million GO Bonds	3/15/09 $0.70 Million GO Bonds
FY	**Principal & Interest**							
2010	392,497.50	742,743.76	198,943.76	199,143.76	183,193.75	1,270,562.50	1,394,911.46	55,981.74
2011	395,497.50	746,643.76	200,943.76	201,143.76	195,542.50	1,255,687.50	1,653,156.26	54,956.26
2012	397,937.50	749,131.26	197,531.26	197,731.26	197,133.75	1,254,125.00	1,201,906.26	54,206.26
2013	394,137.50	756,131.26	199,118.76	199,318.76	198,598.75	1,249,750.00	1,201,156.26	58,456.26
2014	395,137.50	756,431.26	200,268.76	200,468.76	282,635.00	1,165,700.00	824,906.26	57,581.26
2015	395,737.50	761,206.26	201,243.76	201,443.76	281,008.75	1,840,275.00	342,531.26	21,706.26
2016	390,937.50	764,143.76	201,743.76	201,943.76	288,100.00	1,833,525.00	831,906.26	56,706.26
2017	390,937.50	765,143.76	201,743.76	201,943.76	284,550.00	1,830,500.00	327,743.76	20,743.76
2018	390,537.50	765,343.76	201,543.76	206,743.76	255,358.75	1,335,100.00	836,993.76	55,743.76
2019	389,737.50	764,743.76	206,143.76	206,143.76	339,200.00	753,475.00	840,943.76	59,693.76
2020	393,537.50	768,343.76	205,343.76	205,343.76	379,200.00	714,850.00	846,518.76	58,293.76
2021	391,737.50	775,943.76	204,343.76	204,343.76	378,800.00	714,850.00	848,318.76	56,693.76
2022	389,156.26	776,606.26	207,950.00	207,950.00	341,000.00	1,507,300.00	849,118.76	60,093.76
2023	390,926.26	780,468.76	205,937.50	205,937.50	307,100.00	1,536,875.00	853,918.76	58,293.76
2024	391,901.26	787,250.00	208,500.00	208,500.00	293,500.00	1,554,375.00	862,518.76	56,493.76
2025	392,066.26	788,250.00	209,500.00	209,500.00	415,200.00	1,427,750.00	868,850.00	59,637.50
2026	391,406.26	787,500.00	210,000.00	210,000.00	755,400.00	920,875.00	877,825.00	62,512.50
2027					0.00	0.00	884,137.50	60,106.26
2028					0.00	0.00	898,700.00	62,700.00
2029						0.00	0.00	0.00
2030						0.00	0.00	0.00
2031								
2032								
2033								
2034								
Total	**6,673,826.30**	**13,036,025.14**	**3,460,800.12**	**3,467,600.12**	**5,375,521.25**	**22,165,575.00**	**17,246,061.60**	**1,030,600.64**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

	3/15/09	7/1/09	6/1/2010	6/1/11	6/1/11	6/1/2011	6/1/2011	6/1/2012
	$0.70 Million GO Bonds	$0.75 Million Solid Waste Bonds	$11.21 Million GO Bonds	$2.510 Million Storm GO Bonds	$7.125 Million Sewer GO Bonds	$14.22 Million GO Bonds	$0.75 Million GO Bonds	$8.14 Million GO Bonds
FY	**Principal & Interest**							
2010	55,981.74	119,416.28						
2011	54,956.26	119,416.28	905,400.00					
2012	54,206.26	119,416.28	902,315.00	207,818.76	575,712.50	1,145,080.00	119,416.28	
2013	58,456.26	119,416.28	902,370.00	199,143.76	575,567.50	1,149,895.00	119,416.28	657,842.50
2014	57,581.26	119,416.28	905,970.00	201,143.76	574,192.50	1,147,145.00	119,416.28	656,962.50
2015	21,706.26	119,416.28	902,897.50	197,731.26	576,925.00	1,147,610.00	119,416.28	654,695.00
2016	56,706.26	119,416.28	903,660.00	199,318.76	573,577.50	1,146,072.50	119,416.28	656,430.00
2017	20,743.76	119,416.22	907,820.00	200,468.76	574,532.50	1,147,982.50	119,416.28	656,980.00
2018	55,743.76		905,340.00	201,443.76	574,452.50	1,147,822.50	119,416.28	656,595.00
2019	59,693.76		906,102.50	201,943.76	573,432.50	1,145,782.50	119,416.22	655,075.00
2020	58,293.76		905,065.00	201,943.76	576,282.50	1,146,482.50	0.00	657,535.00
2021	56,693.76		902,147.50	206,743.76	572,895.00	1,149,920.00	0.00	658,562.50
2022	60,093.76		901,735.00	206,143.76	573,432.50	1,145,772.50	0.00	658,262.50
2023	58,293.76		904,015.00	205,343.76	577,282.50	1,148,472.50	0.00	656,575.00
2024	56,493.76		908,925.00	204,343.76	574,462.50	1,148,080.00	0.00	658,050.00
2025	59,637.50		906,112.50	207,950.00	575,337.50	1,149,830.00	0.00	657,755.00
2026	62,512.50		906,397.50	205,937.50	574,600.00	1,148,355.00		655,825.00
2027	60,106.26		903,792.50	208,500.00	577,605.00	1,149,365.00		657,200.00
2028	62,700.00		903,555.00	209,500.00	573,625.00	1,146,677.50		657,025.00
2029	0.00		905,332.50	210,000.00	573,095.00	1,145,617.50		654,775.00
2030	0.00		904,162.50	0.00	575,692.50	1,145,812.50		655,637.50
2031			0.00	0.00	576,337.50	1,147,387.50		659,280.00
2032			0.00	0.00	0.00	0.00		655,650.00
2033			0.00	0.00	0.00	0.00		0.00
2034				0.00	0.00	0.00		0.00
Total	**1,030,600.64**	**955,330.18**	**18,093,115.00**	**3,675,418.88**	**11,499,040.00**	**22,949,162.50**	**955,330.18**	**13,136,712.50**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

	6/1/13 $2.510 Million Storm GO Bonds	6/1/2013 $8.14 Million GO Bonds	6/1/2014 $8.14 Million GO Bonds	Total Principal & Interest by Year
FY	**Principal & Interest**			
2010				11,083,921.25
2011		0.00		12,369,291.34
2012		0.00	0.00	12,605,906.39
2013		0.00	0.00	12,389,612.63
2014	207,818.76	657,842.50	0.00	12,882,537.64
2015	199,143.76	656,962.50	657,842.50	13,655,838.89
2016	201,143.76	654,695.00	656,962.50	12,734,126.40
2017	197,731.26	656,430.00	654,695.00	12,155,781.34
2018	199,318.76	656,980.00	656,430.00	12,103,910.11
2019	200,468.76	656,595.00	656,980.00	11,479,932.56
2020	201,443.76	655,075.00	656,595.00	11,366,231.34
2021	201,943.76	657,535.00	655,075.00	11,378,851.34
2022	201,943.76	658,562.50	657,535.00	11,304,925.08
2023	206,743.76	658,262.50	658,562.50	10,357,358.82
2024	206,143.76	656,575.00	658,262.50	10,009,125.06
2025	205,343.76	658,050.00	656,575.00	9,447,345.02
2026	204,343.76	657,755.00	658,050.00	9,289,295.02
2027	207,950.00	655,825.00	657,755.00	6,022,342.52
2028	205,937.50	657,200.00	655,825.00	6,033,445.00
2029	208,500.00	657,025.00	657,200.00	5,011,545.00
2030	209,500.00	654,775.00	657,025.00	4,802,605.00
2031	210,000.00	655,637.50	654,775.00	3,903,417.50
2032	0.00	659,280.00	655,637.50	1,970,567.50
2033	0.00	655,650.00	659,280.00	1,314,930.00
2034	0.00	0.00	655,650.00	655,650.00
Total	**3,675,418.88**	**13,136,712.50**	**13,136,712.50**	**226,328,492.75**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

FY	Total Debt Service Fund	Total TIF Debt Service	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Solid Waste Enterprise Fund	Total Museum Enterprise Fund	Total QCWCC Enterprise Fund	Total Principal Payments
	Principal Summary by Fund							
2010	4,438,100.00	1,050,000.00	310,000.00	200,000.00	75,532.52	351,900.00	510,000.00	6,935,532.52
2011	5,329,300.00	1,275,000.00	320,000.00	205,000.00	80,132.46	365,700.00	545,000.00	8,120,132.46
2012	5,551,432.52	95,000.00	575,000.00	315,000.00	85,012.52	384,100.00	585,000.00	7,590,545.04
2013	5,565,132.46	100,000.00	590,000.00	315,000.00	90,189.78	0.00	625,000.00	7,285,322.24
2014	5,660,012.52	105,000.00	610,000.00	435,000.00	95,682.34	0.00	270,000.00	7,175,694.86
2015	5,590,189.78	110,000.00	635,000.00	440,000.00	101,509.40	0.00	990,000.00	7,866,699.18
2016	4,875,682.34	115,000.00	655,000.00	460,000.00	107,691.32	0.00	1,100,000.00	7,313,373.66
2017	4,481,509.40	125,000.00	680,000.00	475,000.00	114,249.66	0.00	1,215,000.00	7,090,759.06
2018	5,247,691.32	130,000.00	705,000.00	500,000.00	0.00	0.00	825,000.00	7,407,691.32
2019	5,459,249.66	0.00	740,000.00	520,000.00	0.00	0.00	145,000.00	6,864,249.66
2020	5,570,000.00	0.00	770,000.00	540,000.00	0.00	0.00	165,000.00	7,045,000.00
2021	5,825,000.00	0.00	795,000.00	565,000.00	0.00	0.00	185,000.00	7,370,000.00
2022	5,245,000.00	0.00	835,000.00	590,000.00	0.00	0.00	990,000.00	7,660,000.00
2023	4,845,000.00	0.00	720,000.00	460,000.00	0.00	0.00	1,130,000.00	7,155,000.00
2024	4,715,000.00	0.00	750,000.00	480,000.00	0.00	0.00	1,285,000.00	7,230,000.00
2025	4,580,000.00	0.00	585,000.00	505,000.00	0.00	0.00	1,475,000.00	7,145,000.00
2026	4,815,000.00	0.00	615,000.00	525,000.00	0.00	0.00	1,525,000.00	7,480,000.00
2027	3,875,000.00	0.00	440,000.00	345,000.00	0.00	0.00	0.00	4,660,000.00
2028	4,090,000.00	0.00	460,000.00	360,000.00	0.00	0.00	0.00	4,910,000.00
2029	3,280,000.00	0.00	485,000.00	380,000.00	0.00	0.00	0.00	4,145,000.00
2030	3,460,000.00	0.00	515,000.00	190,000.00	0.00	0.00	0.00	4,165,000.00
2031	2,755,000.00	0.00	545,000.00	200,000.00	0.00	0.00	0.00	3,500,000.00
2032	1,765,000.00	0.00	0.00	0.00	0.00	0.00	0.00	1,765,000.00
2033	1,210,000.00	0.00	0.00	0.00	0.00	0.00	0.00	1,210,000.00
2034	620,000.00	0.00	0.00	0.00	0.00	0.00	0.00	620,000.00
Total	**108,848,300.00**	**3,105,000.00**	**13,335,000.00**	**9,005,000.00**	**750,000.00**	**1,101,700.00**	**13,565,000.00**	**149,710,000.00**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

FY	Total Debt Service Fund	Total TIF Debt Service	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Solid Waste Enterprise Fund	Total Museum Enterprise Fund	Total QCWCC Enterprise Fund	Total Interest Payments
	Interest Summary by Fund							
2010	2,443,841.13	236,557.50	266,397.14	171,644.45	43,883.76	42,308.50	943,756.25	4,148,388.73
2011	2,707,661.67	146,467.50	254,854.44	164,669.45	39,283.82	29,992.00	906,230.00	4,249,158.88
2012	3,229,565.89	36,277.50	573,390.74	260,100.71	34,403.76	15,364.00	866,258.75	5,015,361.35
2013	3,414,880.26	32,192.50	555,763.17	248,879.21	29,226.50	0.00	823,348.75	5,104,290.39
2014	3,600,497.27	27,792.50	536,008.60	340,475.47	23,733.94	0.00	1,178,335.00	5,706,842.78
2015	3,777,454.81	23,067.50	514,737.74	324,689.03	17,906.88	0.00	1,131,283.75	5,789,139.71
2016	3,569,564.44	17,952.50	491,237.06	308,648.78	11,724.96	0.00	1,021,625.00	5,420,752.74
2017	3,390,273.84	12,432.50	466,079.35	291,020.03	5,166.56	0.00	900,050.00	5,065,022.28
2018	3,213,498.14	6,370.00	438,670.62	272,221.28	0.00	0.00	765,458.75	4,696,218.79
2019	3,006,600.65	0.00	409,562.22	251,845.03	0.00	0.00	947,675.00	4,615,682.90
2020	2,783,687.14	0.00	378,165.42	230,328.78	0.00	0.00	929,050.00	4,321,231.34
2021	2,547,763.29	0.00	344,699.27	207,738.78	0.00	0.00	908,650.00	4,008,851.34
2022	2,293,980.75	0.00	309,120.56	183,523.77	0.00	0.00	858,300.00	3,644,925.08
2023	2,059,778.88	0.00	270,579.92	158,025.02	0.00	0.00	713,975.00	3,202,358.82
2024	1,840,459.34	0.00	236,803.20	138,987.52	0.00	0.00	562,875.00	2,779,125.06
2025	1,616,763.76	0.00	199,837.50	117,793.76	0.00	0.00	367,950.00	2,302,345.02
2026	1,393,138.76	0.00	169,600.00	95,281.26	0.00	0.00	151,275.00	1,809,295.02
2027	1,153,287.52	0.00	137,605.00	71,450.00	0.00	0.00	0.00	1,362,342.52
2028	954,382.50	0.00	113,625.00	55,437.50	0.00	0.00	0.00	1,123,445.00
2029	739,950.00	0.00	88,095.00	38,500.00	0.00	0.00	0.00	866,545.00
2030	557,412.50	0.00	60,692.50	19,500.00	0.00	0.00	0.00	637,605.00
2031	362,080.00	0.00	31,337.50	10,000.00	0.00	0.00	0.00	403,417.50
2032	205,567.50	0.00	0.00	0.00	0.00	0.00	0.00	205,567.50
2033	104,930.00	0.00	0.00	0.00	0.00	0.00	0.00	104,930.00
2034	35,650.00	0.00	0.00	0.00	0.00	0.00	0.00	35,650.00
Total	**51,002,670.04**	**539,110.00**	**6,846,861.95**	**3,960,759.83**	**205,330.18**	**87,664.50**	**13,976,096.25**	**76,618,492.75**

City of Bettendorf, Iowa Bond Payment Schedule
Fiscal Year 2009/2010 Budget

FY	Total Debt Service Fund	Total TIF DEBT SERVICE	Total Sewer Enterprise Fund	Total Storm Enterprise Fund	Total Solid Waste Enterprise Fund	Total Museum Enterprise Fund	Total QCWCC Enterprise Fund	Principal & Interest Payments
	Principal & Interest Summary by Fund							
2010	6,881,941.13	1,286,557.50	576,397.14	371,644.45	119,416.28	394,208.50	1,453,756.25	11,083,921.25
2011	8,036,961.67	1,421,467.50	574,854.44	369,669.45	119,416.28	395,692.00	1,451,230.00	12,369,291.34
2012	8,780,998.41	131,277.50	1,148,390.74	575,100.71	119,416.28	399,464.00	1,451,258.75	12,605,906.39
2013	8,980,012.72	132,192.50	1,145,763.17	563,879.21	119,416.28	0.00	1,448,348.75	12,389,612.63
2014	9,260,509.79	132,792.50	1,146,008.60	775,475.47	119,416.28	0.00	1,448,335.00	12,882,537.64
2015	9,367,644.59	133,067.50	1,149,737.74	764,689.03	119,416.28	0.00	2,121,283.75	13,655,838.89
2016	8,445,246.78	132,952.50	1,146,237.06	768,648.78	119,416.28	0.00	2,121,625.00	12,734,126.40
2017	7,871,783.24	137,432.50	1,146,079.35	766,020.03	119,416.22	0.00	2,115,050.00	12,155,781.34
2018	8,461,189.46	136,370.00	1,143,670.62	772,221.28	0.00	0.00	1,590,458.75	12,103,910.11
2019	8,465,850.31	0.00	1,149,562.22	771,845.03	0.00	0.00	1,092,675.00	11,479,932.56
2020	8,353,687.14	0.00	1,148,165.42	770,328.78	0.00	0.00	1,094,050.00	11,366,231.34
2021	8,372,763.29	0.00	1,139,699.27	772,738.78	0.00	0.00	1,093,650.00	11,378,851.34
2022	7,538,980.75	0.00	1,144,120.56	773,523.77	0.00	0.00	1,848,300.00	11,304,925.08
2023	6,904,778.88	0.00	990,579.92	618,025.02	0.00	0.00	1,843,975.00	10,357,358.82
2024	6,555,459.34	0.00	986,803.20	618,987.52	0.00	0.00	1,847,875.00	10,009,125.06
2025	6,196,763.76	0.00	784,837.50	622,793.76	0.00	0.00	1,842,950.00	9,447,345.02
2026	6,208,138.76	0.00	784,600.00	620,281.26	0.00	0.00	1,676,275.00	9,289,295.02
2027	5,028,287.52	0.00	577,605.00	416,450.00	0.00	0.00	0.00	6,022,342.52
2028	5,044,382.50	0.00	573,625.00	415,437.50	0.00	0.00	0.00	6,033,445.00
2029	4,019,950.00	0.00	573,095.00	418,500.00	0.00	0.00	0.00	5,011,545.00
2030	4,017,412.50	0.00	575,692.50	209,500.00	0.00	0.00	0.00	4,802,605.00
2031	3,117,080.00	0.00	576,337.50	210,000.00	0.00	0.00	0.00	3,903,417.50
2032	1,970,567.50	0.00	0.00	0.00	0.00	0.00	0.00	1,970,567.50
2033	1,314,930.00	0.00	0.00	0.00	0.00	0.00	0.00	1,314,930.00
2034	655,650.00	0.00	0.00	0.00	0.00	0.00	0.00	655,650.00
Total	**159,850,970.04**	**3,644,110.00**	**20,181,861.95**	**12,965,759.83**	**955,330.18**	**1,189,364.50**	**27,541,096.25**	**226,328,492.75**

Bettendorf's Downtown Redevelopment

Missman, Stanley & Associates

Cost: $1 million
Size: 12,000 s.f.

Quad City Area Realtor Association

Cost: $1.25 million
Size: 9,000 s.f.

Windmiller Design & Development

Cost: $1.5 million
Size: 20,000 s.f.

Anderson, Lower, Whitlow, P.C.

Cost: $2 million
Size: 18,000 s.f.

PROGRAM NAME: DEBT SERVICE | **SERVICE AREA: DEBT SERVICE**

DEPARTMENT: FINANCE | **FUND: DEBT SERVICE**

PROGRAM DESCRIPTION:

To provide financial management over the City's general obligation debt, ensuring that procedures and policies as adopted by the City Council are implemented properly. The Debt Service covered in this program includes all Tax Increment Financing (TIF) debt issued by the City.

ANALYSIS:

The Mayor and City Council are committed to addressing the current and future needs of the City while striving to improve the City's current bond rating and prudently managing the City's overall indebtedness.

For FY 2009/10, $11.2 million of GO bonds will be issued in the spring of 2010. They will be used to fund various city-wide projects (See the Capital Projects Funds section for more information.)

$750,000 in capital loan notes will also be issued in the fall of 2009 to replace five of the City's garbage packers.

Moody's Investors Service last increased the Aa3 rating to Aa2 for the City's General Obligation bonds in the spring of 2008.

The City's legal debt margin ratio, net of all TIF bonds (E4) is projected to be at 53.00% at the end of 2009/10 and within City's estimate for the year. The City Council's goal is to maintain its legal debt margin (net of TIF debt) at 50% or below. The total legal debt margin, including TIF debt (E3) will exceed 50% to encourage economic development within The City, as long as the total outstanding GO and TIF debt does not exceed 5% of the City's total assessed value.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 ESTIMATE	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Property Taxes	5,217,139	6,151,660	6,857,694	7,183,948
Other City Taxes	224,544	241,122	265,914	273,093
Intergovernmental	3,688	4,004	4,132	4,132
Interest	281,362	323,264	180,000	200,000
Transfer In/Other	573,875	0	0	0
Proceeds From Bonds	10,121,148	0	0	0
TOTAL REVENUES	**16,421,756**	**6,720,050**	**7,307,740**	**7,661,173**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	0	0	0	0
Capital Expenditures	0	0	0	0
Principal & Interest on Bonds	12,522,324	10,255,744	6,531,016	6,976,570
TOTAL APPROPRIATIONS	**12,522,324**	**10,255,744**	**6,531,016**	**6,976,570**
Transfer Out / Recycling	0	0	0	119,416
Transfer Out / Family Museum	443,528	398,106	403,271	394,209
Transfer Out / Stormwater Fund	0	0	207,819	199,144
TOTAL NET OF TRANSFERS	**12,965,852**	**10,653,850**	**7,142,106**	**7,689,339**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: DEBT SERVICE | **SERVICE AREA: DEBT SERVICE**

DEPARTMENT: FINANCE | **FUND: DEBT SERVICE**

PERFORMANCE OBJECTIVES:

1. To maintain the City's debt margin ratio, net of all TIF bonds, at 65% or below.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of G.O. bond issues outstanding at year end	17	12	13	4
2. Total outstanding principal on the Debt Service Fund G.O. bo	$46,753,700	$49,033,700	$58,248,300	$65,020,200
3. # of Bond issues paid with TIF funds currently outstanding	4	5	4	4
4. Total outstanding principal on TIF bonds	$5,695,000	$4,640,000	$16,670,000	$15,110,000
WORKLOAD:				
1. # new G.O. bonds issued	3	1	1	1
2. Size of new G.O. bonds issued	$15,155,000	$10,540,000	$13,700,000	$11,210,000
3. # of new TIF bonds issued	0	0	2	0
4. Size of new TIF bonds issued	$0	$0	$13,815,000	$0
5. # of G.O/TIF bonds retired/called	2/1	4/0	0/1	0/0
PRODUCTIVITY:				
1. $ of principal paid on G.O. bonds	$10,619,216	$8,260,000	$4,485,400	$4,438,100
2. $ of interest paid on G.O. bonds	$1,812,291	$2,012,330	$2,031,365	$2,443,841
3. $ of principal paid on TIF bonds	$1,180,000	$1,055,000	$1,785,000	$1,560,000
4. $ of interest paid on TIF bonds	$486,115	$411,413	$1,073,615	$1,180,314
EFFECTIVENESS:				
1. Prop. tax levy per $1,000 assessed value for Debt Service	$4.05000	$4.50000	$4.50000	$4.50000
2. Current G.O. bond rating	Aa3	Aa2	Aa2	Aa2
3. % of legal debt margin ratio used	51.02%	67.77%	61.71%	63.52%
4. % of legal debt margin ratio used net of all TIF bonds*	47.36%	49.12%	49.78%	53.00%
5. Debt Service Fund balance	$4,658,471	$724,671	$904,557	$876,391
6. % of Debt Obligations amortized within 10 years	72.75%	73.00%	62.50%	63.00%

4th of July Parade and Festival in the Park

Bettendorf
a premier city
IOWA

2009-10

Capital Projects Funds

Capital Projects Funds Descriptions 270
Statement of Revenue, Expenditures and Changes in Fund Balance All Capital Projects Funds FY 2005/06-2009/10 271
Statement of Revenue, Expenditures and Changes in Fund Balance FY 2009/10 Budget 272-273
Capital Projects Funds
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2005/06-2009/10 274
Capital Projects Summary 275-283
5-Year Capital Improvement Program 284-301

Vehicle Replacement Fund:
Description of Vehicle Fund 303
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2005/06-2009/10 304
Vehicle Fund, 5-Year Summary 305
Vehicle Requests 306

Electronic Equipment Replacement Fund:
Description of Electronic Equipment Fund 307
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2005/06-2009/10 308
5-Year Projected Electronic Equipment Replacement Summary 309-310
Electronic Equipment Requests 311

Riverboat Gaming
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2005/06-2009/10 312
Riverboat Gaming Revenues & Expenditures 2008/09-2013/14 313
Allocation of Gaming Revenues 314

Capital Projects/Local Option Sales Tax & Interest
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2005/06-2009/10 315
Projected Sales Tax Revenue and Expenditures 2008/09-2013/14 316
Allocation of Sales Tax Revenue 317

Geo Thuenen Overpass Revenues & Appropriations
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2005/06-2009/10 318

Future Projects
Statement of Revenues, Expenditures and Changes in Fund Balance FY 2005/06-2009/10 319

The Capital Funds account for resources used for the acquisition and construction of major capital equipment, facilities and infrastructure, except those financed by Proprietary Funds. The funds in this category are as follows:

Capital Projects Reserve – Accounts for the acquisition and construction of major capital facilities.

Vehicle Fund – Accounts for the purchase and replacement of vehicles currently owned by the City.

Electronic Equipment Fund – Accounts for the replacement of electronic equipment, such as copiers, computers and telephone systems currently owned by the City.

Riverboat Gaming Fund – Accounts for the revenue generated from admission and gaming taxes imposed on riverboat gaming operations and corresponding expenditure of funds authorized by the City Council.

Eagles Building Remodeling Fund – Accounts the accumulation of funds and expenditures for the Eagles building project.

CIP/LOT & Interest Fund – Accounts for the revenues from Local Option Sales Tax and interest earnings applicable to capital projects.

George Thuenen Overpass Fund – Accounts for money received from Isle of Capri for the repair and maintenance of the overpass on George Thuenen Drive.

Future Projects – Accounts for deposits received when a developer has an existing unpaved border road and the City requires the developer to pay the estimated cost of paving that road. Funds are used by the City when the border street is paved as part of a larger project to offset special assessment to property owners.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
CAPITAL PROJECTS FUNDS
FY 2005/06 - FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes	2,121,774	1,963,498	2,076,120	1,935,000	1,935,000	-	0.00%
Special assessments	1,450	-	-	-	-	-	
Licenses and permits	-	-	-	-	-	-	
Intergovernmental	131,174	1,403,870	1,745,239	2,385,588	3,836,815	1,451,227	60.83%
Charges for services	-	-	-	-	-	-	
Use of money & property	220,820	414,781	559,114	616,827	384,300	(232,527)	-37.70%
Fines & forfeitures	-	-	-	-	-	-	
Miscellaneous	239,542	202,191	494,217	562,190	1,522,500	960,310	170.82%
Total revenue	**2,714,760**	**3,984,340**	**4,874,690**	**5,499,605**	**7,678,615**	**2,179,010**	**39.62%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service		76,091	46,903	63,872			
Capital Projects	6,652,548	9,369,307	9,345,258	24,143,172	22,322,393	(1,820,779)	-7.54%
Total expenditures	**6,652,548**	**9,445,398**	**9,392,161**	**24,207,044**	**22,322,393**	**(1,884,651)**	**-7.79%**
Revenue over(under) expenditures	(3,937,788)	(5,461,058)	(4,517,471)	(18,707,439)	(14,643,778)	4,063,661	-21.72%
Financing sources(uses):						-	
Operating transfers in	3,008,023	4,155,860	5,048,940	5,077,898	5,503,447	425,549	8.38%
Operating transfers out	(4,507,001)	(3,669,418)	(3,969,589)	(5,740,007)	(6,285,776)	(545,769)	9.51%
Proceeds from bonds	4,583,190	5,095,000	10,540,000	13,700,000	11,000,000	(2,700,000)	-19.71%
Bond discount	(44,519)	15,519	130,466	33,339	-	(33,339)	
Other financing sources		-	-	-	-	-	
Proceeds from sale of capital assets	77,952	24,122	25,996	40,000	20,000	(20,000)	-50.00%
Financing sources(uses), net	3,117,645	5,621,083	11,775,813	13,111,230	10,237,671	(2,873,559)	-21.92%
Revenue and other financing sources over (under) expenditures and other financing uses	**(820,143)**	**160,025**	**7,258,342**	**(5,596,209)**	**(4,406,107)**	**1,190,102**	**-21.27%**
Fund balances, beginning	10,403,266	9,583,123	9,743,148	17,001,490	11,405,281	(5,596,209)	-32.92%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	9,583,123	9,743,148	17,001,490	11,405,281	6,999,174	(4,406,107)	-38.63%

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	Capital Projects	Vehicle Replacemt	Electronic Equipment	Riverboat Gaming	CIP/LOT & Interest	Geo Thuenen Overpass	Future Projects
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes				1,935,000			
Licenses & Permits							
Use of Money & Property	196,456	36,557	26,287	60,000	40,000	25,000	
Intergovernmental	3,836,815						
Charges for Services							
Special Assessments							
Miscellaneous	1,472,500					50,000	
Bond Proceeds	11,000,000						
Other financing sources		20,000					
Transfers In	2,998,447	625,000	200,000		1,680,000		
Total Revenues & Other Sources	**19,504,218**	**681,557**	**226,287**	**1,995,000**	**1,720,000**	**75,000**	**0**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt Service							
Capital Projects	21,511,269	741,000	70,124				
Total Government Activities Exp.	**21,511,269**	**741,000**	**70,124**	**0**	**0**	**0**	**0**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**21,511,269**	**741,000**	**70,124**	**0**	**0**	**0**	**0**
Transfers Out	161,000	61,200	61,500	2,860,402	2,976,674	0	165,000
Total ALL Expenditures/Transfers Out	**21,672,269**	**802,200**	**131,624**	**2,860,402**	**2,976,674**	**0**	**165,000**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(2,168,051)	(120,643)	94,663	(865,402)	(1,256,674)	75,000	(165,000)
Estimated Beginning Fund Balance	**5,153,494**	**800,039**	**736,711**	**2,368,179**	**1,596,248**	**455,589**	**295,021**
Ending Fund Balance June 30	**2,985,443**	**679,396**	**831,374**	**1,502,777**	**339,574**	**530,589**	**130,021**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	Total Capital Funds
Revenues & Other Financing Sources:	
Property Taxes	0
TIF Revenues	0
Other City Taxes	1,935,000
Licenses & Permits	0
Use of Money & Property	384,300
Intergovernmental	3,836,815
Charges for Services	0
Special Assessments	0
Miscellaneous	1,522,500
Bond Proceeds	11,000,000
Other financing sources	20,000
Transfers In	5,503,447
Total Revenues & Other Sources	**24,202,062**
Expenditures & Other Financing Uses:	
Public Safety	0
Public Works	0
Culture & Recreation	0
Community & Economic Development	0
General Government	0
Debt Service	0
Capital Projects	22,322,393
Total Government Activities Exp.	**22,322,393**
Business Type/Enterprises	0
Total Gov Activities & Business Exp.	**22,322,393**
Transfers Out	6,285,776
Total ALL Expenditures/Transfers Out	**28,608,169**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(4,406,107)
Estimated Beginning Fund Balance	**11,405,281**
Ending Fund Balance June 30	**6,999,174**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
COMMUNITY IMPROVEMENT PROGRAM
FY 2005/06 - FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) oter FY 2008/09	
						Amount	Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits	1,450					-	
Intergovernmental	131,174	1,403,870	1,745,239	2,385,588	3,836,815	1,451,227	60.83%
Charges for services						-	
Interest	98,773	62,061	67,566	205,583	196,456	(9,127)	-4.44%
Fines & forfeitures						-	
Other	138,292	152,191	44,638	460,940	1,472,500	1,011,560	219.46%
Total revenue	**369,689**	**1,618,122**	**1,857,443**	**3,052,111**	**5,505,771**	**2,453,660**	**80.39%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:		76,091	46,903	63,872			
Capital Projects	5,430,293	8,783,663	8,493,550	22,420,773	21,511,269	(909,504)	-4.06%
Total expenditures	**5,430,293**	**8,859,754**	**8,540,453**	**22,484,645**	**21,511,269**	**(973,376)**	**-4.33%**
Revenue over(under) expenditures	(5,060,604)	(7,241,632)	(6,683,010)	(19,432,534)	(16,005,498)	3,427,036	-17.64%
Financing sources(uses):						-	
Discounts	(44,519)					-	
Operating transfers in	884,239	1,439,552	1,361,145	2,557,027	2,998,447	441,420	17.26%
Operating transfers out		(65,381)	(487,500)	(260,000)	(161,000)	99,000	
Proceeds from bonds	4,583,190	5,110,519	10,670,466	13,733,339	11,000,000	(2,733,339)	-19.90%
Financing sources(uses), net	5,422,910	6,484,690	11,544,111	16,030,366	13,837,447	(2,192,919)	-13.68%
Revenue and other financing sources over (under) expenditures and other financing uses	**362,306**	**(756,942)**	**4,861,101**	**(3,402,168)**	**(2,168,051)**	**1,234,117**	**-36.27%**
Fund balances, beginning	4,089,197	4,451,503	3,694,561	8,555,662	5,153,494	(3,402,168)	-39.77%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	4,451,503	3,694,561	8,555,662	5,153,494	2,985,443	(2,168,051)	-42.07%

CITY OF BETTENDORF
FIVE YEAR COMMUNITY IMPROVEMENT PLAN
FY 2009/10– 2013/14

INTRODUCTION

The City of Bettendorf has a significant investment in its streets, public facilities, city buildings, parks and other capital improvements. Preserving and upgrading these investments, along with planning for future infrastructure needs of the community represents an ongoing challenge, given existing revenue streams and the growth in demand for City services. In the past several years, the City Council and the residents of the City of Bettendorf, through their actions, have demonstrated a firm commitment to, and investment in the City's Community Improvement Plan.

The attached Five Year Community Improvement Plan (CIP) for the City of Bettendorf, Iowa (the City) anticipates projects to be undertaken during fiscal years 2009/10 through 2013/14. It has been designed in conjunction with the City's current comprehensive *Pavement Management Plan, Land Use Plan*, *Parks & Recreation Master Plan*, *Bi-State Traffic Study*, *Thoroughfare Plan*, and *Storm Water Management Plan*. During the next several years the City also intends to conduct a *Municipal Facilities Study* to protect the community's investment in City-owned buildings through renovation, acquisition and construction. These plans and studies form the basis for the City's Five-Year Plan and play a vital role of identifying costs well in advance of the need for funding.

The purpose of this document is not to present a complete and detailed financial plan for each individual project listed on the CIP project list, but rather to outline the estimated cost, timing and anticipated revenue sources available for each of the projects. As the City prepares to undertake specific projects, the Mayor and City Council, in consultation with City Staff, will consider and implement specific financing options, hold the necessary public hearings and pass formal resolutions for each of the projects listed on the following pages.

This CIP is not a static document which fixes the community improvement projects which the City "must" complete during the next five years. Instead, it should be viewed as a planning document or guide to what the City "believes" it is able to accomplish in the near future, given the constraints placed upon the City by itself or other factors. As time passes, changes outside the control of the City may affect the timing and magnitude of the projects listed in this CIP. Therefore, the CIP will be reviewed annually during the budget process and updated as necessary to reflect the changed circumstances that may occur over time.

DEFINITION OF A CAPITAL IMPROVEMENT

A capital improvement results in a permanent addition to the City's assets resulting from the nonrecurring expenditure of public funds. This is accomplished through: 1) acquisition of property or easement; 2) construction; 3) renovation or replacement of physical asset of the community which extends its useful life or increases its usefulness or capacity, and 4) studies or surveys which are an integral part thereof. Such projects may include the expenditure of funds from sources other than the annual budget which are needed to render municipal services. Included in this definition should be any fixed equipment initially necessary to make a project functional such as furniture and fixtures for a new building or pumping equipment for a lift station

Capital improvements are large-scale endeavors in cost, size, and benefit to the community and typically have a service life in excess of ten years and cost in excess of $25,000. This definition differs from capital expenditures, which are requested as part of the operating budget. A capital expenditure is an expense, which will benefit current and future budget years, is of a tangible nature, and has a significant value over $5,000.

PROCEDURE

The City annually develops a five-year Community Improvement Program (CIP). The CIP:

- Plans development or rehabilitation of public property to protect it from deterioration, extend its useful life and preserve the community's prior investments;
- Anticipates land acquisition for open space, parks, streets, drainage ways and other community facilities;

- Anticipates property acquisition for assets with a useful life in excess of ten years and cost in excess of $25,000; and
- Plans for public buildings, utilities, streets, park facilities and other physical property of the community.

The preparation and annual updating of the Capital Improvement Program is conducted annually with community involvement. The City undertakes a comprehensive process to insure that the interests of all City departments and agencies are represented. Each year City departments identify potential CIP projects on a Capital Project Budget Request Form, prioritize them for inclusion in the five-year plan, and identify corresponding funding sources.

The Finance department then compiles a complete listing of all the capital project requests submitted by the various City departments. This list is reviewed by City staff and department heads and is revised as needed to remain within the general guidelines set forth by the Mayor and City Council for debt policy. As part of the process financial analyses and projections are compiled to estimate fiscal capacity. An inventory of existing revenues is undertaken according to the type of revenue. Knowledge of past experiences and an awareness of trends in taxation, assessment and public expenditures for the city, and for units of comparable size and fiscal capacity, are also considered for the development and evaluation of the program proposals. Finally, a forecast of possible revenues from existing tax sources is made for the next five years.

This unified effort finally results in a proposed CIP document, which is presented for City Council's consideration. Through public hearings, the general public is encouraged to comment on the proposed CIP projects. Recommendations are reviewed by the City Council, which considers and adopts the annual program as a planning document to guide capital improvement decisions in the City for the following year. The final adopted project list is included with this section of the Annual Operating Budget.

OBJECTIVES OF THE MAYOR AND CITY COUNCIL

It is the policy of the City of Bettendorf to develop, maintain, and revise, when necessary, a continuing Capital Improvements Program. The goal of the program is to provide the infrastructure and physical plant required by the City to respond to needs and demands of the citizens in the manner that makes the best use of the limited monies available and is consistent with the various legal requirements and policies of the City.

The Mayor and City Council have expressed a desire to accomplish these goals through:
- Placing a high priority to invest in the City's capital assets, streets/infrastructure, sewers, public facilities and parks to satisfy the current needs of our citizens and to accommodate the future planned growth of the City;
- Creating a balanced CIP Program covering broad spectrum of projects city-wide;
- Avoiding to burden future generations with infrastructure failure and inadequate public facilities;
- Evaluating the impact of the CIP plan on the operating budget;
- Improving the City's current bond rating while prudently managing the City's overall bonded indebtedness.

To help assist the Mayor and Council in determining the level of CIP projects to fund, they: 1) Evaluate citizen input received through Community Meetings, Citizen Advisory Committees and Surveys; 2) Participate in long range planning through goal setting established by the Mayor & Council, various boards and city staff; 3) Review the current Pavement Management Plan; and 4) Evaluate available revenue sources and the impact on the levy rate. In addition, the Mayor and Council annually review the City's "Debt Management Guidelines", included in the Debt Services Fund section of this document, which discloses the City's current bonded indebtedness and projected creditworthiness. These guidelines consist of indicators that are calculated and reviewed by the City and its financial advisors as part of adopting its Five-Year Capital Improvements Program. During this annual review, a target number/range and ceiling/floor number, if applicable, is established for each indicator.

As part of the CIP process, a Debt Margin & Property Tax Debt Levy Analysis report is prepared detailing how bonding requirements, projected for the next five years, have been scheduled to meet the goals outlined in the City's Debt Management Guidelines. These analyses for FY 2009/10 - FY 2013/14 are included under the Debt Service section of this document.

Consideration is also given to State imposed debt limits for general obligation bonds and TIF bonds, per capita income expenditures and the long-term impact of the projects. A projection of probable revenues and maintenance costs for

each proposed project to be financed with revenue bonds gives the City a fairly good idea of the amount of fees necessary to finance the project and the length of time for the bond maturity. A review of the associated operating costs for project proposals is also necessary to determine the amount and manner in which projects will be continuously managed and operated. The feasibility of alternative means by which the various proposed projects could be financed is also analyzed. This analysis entails knowing what alternatives are available and determining the best possible means of financing each project among the alternative methods.

REVENUE SOURCES

A distinction must be made between the revenue sources available for a CIP project and the method of financing used to provide some of those revenues. For this CIP, the primary revenue sources are anticipated to be General Obligation Bond Proceeds, TIF Bond proceeds, Local Option Sales Tax Revenue, and Federal and State Grants. To a lesser extent the CIP relies upon Investment Earnings, Gaming Revenue from the Isle of Capri Riverboat Casino, Unencumbered Fund Balances/Retained Earnings and other miscellaneous revenue sources. Each of these revenue sources is discussed briefly below with a chart of FY 09/10 Revenue Sources by Type displayed on the next page.

General Obligation Bonds and TIF Revenue Bonds

The primary source of funds to pay for the proposed CIP projects in this document will be through the issuance of General Obligation (G.O.) bonds and TIF Bonds. General Obligation bonds are backed by the full faith and credit and power of the issuer to levy general property taxes for repayment of the bonds. During the spring of 2010, $11,000,000 million in G.O. bonds are projected to be issued, primarily for infrastructure projects to be constructed through the 2010 calendar year, as described on the attached project list.

While the CIP relies heavily on G.O. bonds to provide funds with which to construct capital projects, there are a number of other types of bonds available to fund some of the CIP projects. Primary among these other types are revenue bonds.

In contrast to the use of the full faith and credit taxing power of the City used to repay G.O. bonds, revenue bonds are repaid from operating revenues generated by a facility for which the bonds are issued, such as the Sewer Utility. Tax Increment Financing (TIF) revenue bonds are a variation of the revenue bond. With the TIF revenue bond, the revenue source for repayment of the bonds is the tax increment attributable to the increase in value of the project. In conjunction with the construction of the QC Convention Center, the Mayor and Council signed a development agreement with the Isle of Capri, which included issuing approximately $13.8 million in Capital Loan notes within the Downtown Urban Renewal District during FY 2008/09. These bonds assisted in funding the $20 million Event Center, skywalk bridge & surface parking. The capital loan notes will be paid off through TIF revenue collected within the downtown district. The TIF project is properly recorded as a separate Special Revenue Fund.

During the next five years the City anticipates to issue approximately $49 million in G.O. Bonds and nearly $12 million in Sewer & Stormwater G.O. Bonds. The G.O. Bonds will be used largely to finance infrastructure projects and the development of several City parks. Seven million in Sewer Bonds are anticipated to be issued largely to finance the construction of the Spencer Creek Lift Station and interceptor sewer and would result in an increase in user fees of approximately $.38 per 100 cubic feet of flow. This lift station and interceptor sewer will open up a significant area encouraging commercial and residential development within the City. $5 million in Storm Water bonds will help fund erosion projects and detention areas throughout the City including Hopewell Creek.

Investment Earnings

A portion of the annual CIP projects is anticipated to be financed through investment earnings generated by the investment of unused bond proceeds, fund balances and prudent cash management. City staff estimates that this source of revenue will produce approximately $1 million during the next five years to be used for Capital Projects listed in this document.

Local Option Sales Tax Revenue

The City levies a one-cent local option sales tax, which became effective January 1, 1989 pursuant a referendum. As set forth in the referendum, sixty (60%) percent of the proceeds of the local option sales tax shall be used for property tax relief and forty (40%) percent of the proceeds of the local option sales tax shall be used for capital improvement projects such as, but not limited to, those outlined under the detailed project list included in this section.

For the fiscal year ended June 30, 2010, the one-cent local option sales tax will generate approximately $4.2 million for the City, with $1,680,000 (40%) allocated for capital projects. City staff estimates that for the period covered by this CIP, the local option sales tax will average between $1,016,000 - $2,339,677 annually to be used for capital projects listed in the CIP.

State and Federal Grants

Although the capital budget is financed primarily through bond proceeds and local option sales tax, the City actively pursues Federal and State Grants to leverage these funds. Federal and State aid is available for several of the projects listed in this CIP. Many grants require matching participation by the City through other revenue sources. For the period covered by this CIP, staff estimates that Federal & State Grants will generate approximately $5.8 million dollars of the total revenue stream. Slightly more than $2.2 million dollars of Federal money will be allocated for the reconstruction of Belmont Road during 2009/10 – 2010/11.

Riverboat Gaming Revenue

Gaming revenue received from the Isle of Capri Riverboat Casio was a new revenue source available to the City effective April 1995. For fiscal years FY 200910 - FY 2013/14 the Council has ear marked approximately $750,0006 million of gaming revenue to fund various capital projects throughout the City. The city has also allocated gaming money annually towards the annual operating expenses of several Enterprise Funds including the Family Museum, Life Fitness Center, Palmer Hills Golf Course and Splash Landing. For the 5-year period included in this CIP plan, no dollars have been allocated to supplement operating expenses of the General Fund from Gaming Revenue.

The Council has been unified in appropriating the majority of gaming revenue towards the funding of “one-time” capital projects or the purchase of capital equipment verses “on-going” operating expenses. The City does not want to become heavily reliant on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date.

Fund Balance/Retained Earnings

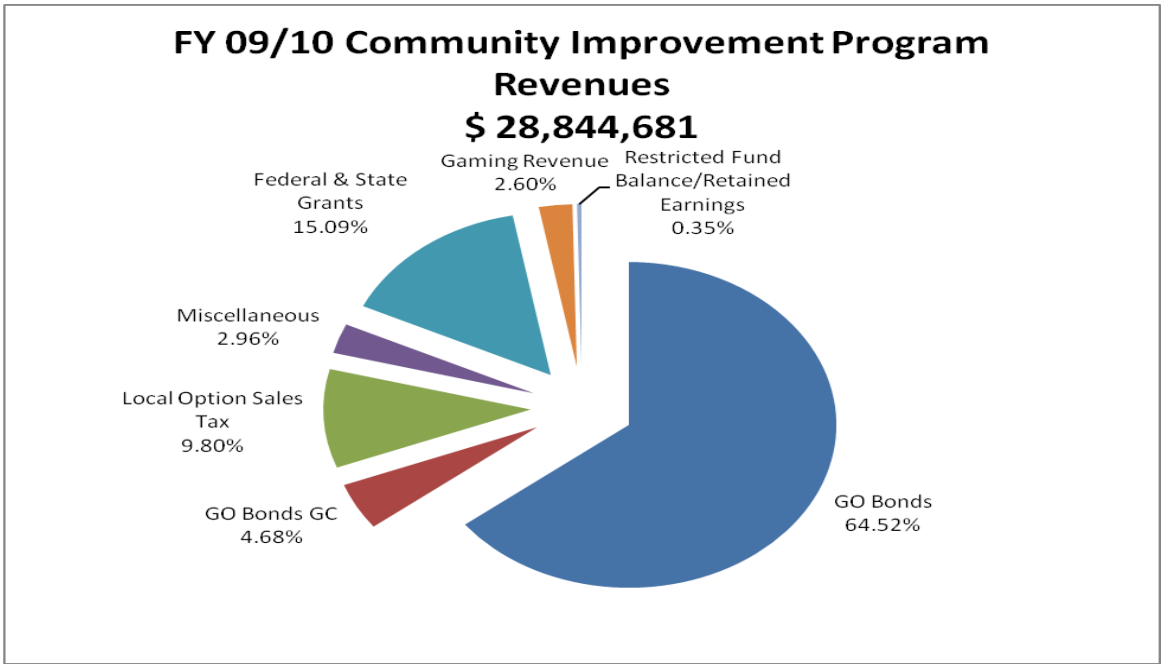
The Fund Balance in the City’s Capital Project Fund is used to supplement other revenue sources in order to reduce bonding requirements. For FY 2009/10, approximately $ 5.96 million in fund balances in the Capital Project Fund will be carried forward from previous years and allocated towards current projects. The funds have been accumulating from unspent local option tax, interest income and unspent bond proceeds from previous years and will be allocated towards various projects listed in the FY 2009/10 CIP Plan.

Miscellaneous Revenue

The CIP also relies on a number of additional financing sources for particular CIP projects. Included among these sources of finance are contributions from other Cities, Economic Development Funds, Sewer Connection Fees, Future Project Funds, private fund raising and TIF revenue from projects that were cash flowed from City funds. The use of these sources of revenue is limited to particular CIP projects. These revenue sources are not intended to provide a substantial source for completion of the proposed CIP projects.

User Fees

User fees generated from various Enterprise Funds pay for the majority of capital projects within each of the individual Enterprise Funds.



- **General Obligation Bonds:** The primary source of funds to pay for Capital Improvement Projects. G.O. Bonds are backed by the full faith and credit of the issuer to levy property taxes to repay bonds. (Fiscal Year 2009/10, $ 11,000,000 G.O. Bonds)

- **General Corporate GO Bonds:** Projects paid for by these bonds are not classified as an essential corporate purpose of the City. In accordance with the Iowa Code, individual projects funded by these bonds cannot exceed $700,000 or they require a referendum.
(Fiscal Year 2009/10, $ 1,350,000)

- **Local Option Sales Tax:** The city levies a one-cent local option sales tax, which became effective 1/1/89 by referendum. As set forth in the referendum, 40% of the proceeds shall be used for Capital Improvement Projects. (Fiscal Year 2009/10, $ 2,827,421)

- **Fund Balances/Retained Earning:**
Restricted balances from reserve funds or unspent bond proceeds. Unrestricted/unencumbered balances used to supplement other revenue sources and reduce bonding requirements. (Fiscal Year 2009/10 $5,957,000)

- **Miscellaneous:** The Capital Improvement Program relies on a number of additional financing sources for particular projects. Their sources include economic development funds, sewer connection fees, future project funds, Tax Increment financing revenue, intergovernmental revenue, user fees and investment earnings.
(Fiscal Year 2009/10 $852,500)

- **Federal & State Grants:** The city actively pursues Federal & State grants to help reduce the amount that must be bonded for. Many grants require matching participation by the City through bonds or current revenues.
(Fiscal Year 2009/10 $ 4,188,760)

- **Riverboat Gaming Revenue:** The City Council has allocated a portion of the gaming revenue received from the Isle of Capri casino to enhance the Capital Improvement Program. (Fiscal Year 2009/10 $750,000)

CAPITAL EXPENDITURES

The FY 2009/10 Community Improvement Budget is an integral part of the City's overall financial program. For FY 2009/10, capital project expenditures are projected to account for $28,844,681 of the City's total budget and are designated in eight major categories described below:

Municipal Facilities: For FY 2009/10 the allocation of capital funds for Municipal Facilities totals $ 1,639,744 and primarily will fund the remodeling of the Maintenance Center including the installation of an elevator and a new roof. Several smaller projects including a renovation at the Community Center and the demolition of the old Eagles Building at the Learning Campus.

Transportation and Infrastructure Projects: More than $14.8 million has been allocated to "Transportation and Infrastructure" projects for FY 2009/10. The largest projects in that category include $1.3 million allocated towards Belmont Road sealcoat replacement; $3.6 million for various improvements to Hopewell Ave, $1.75 million for 35th Street reconstruction, and 8.5 million for various street resurfacing, sealcoat and patching projects, sidewalks, and alleys roughly under $500,000 each, account for the balance of projects in this category.

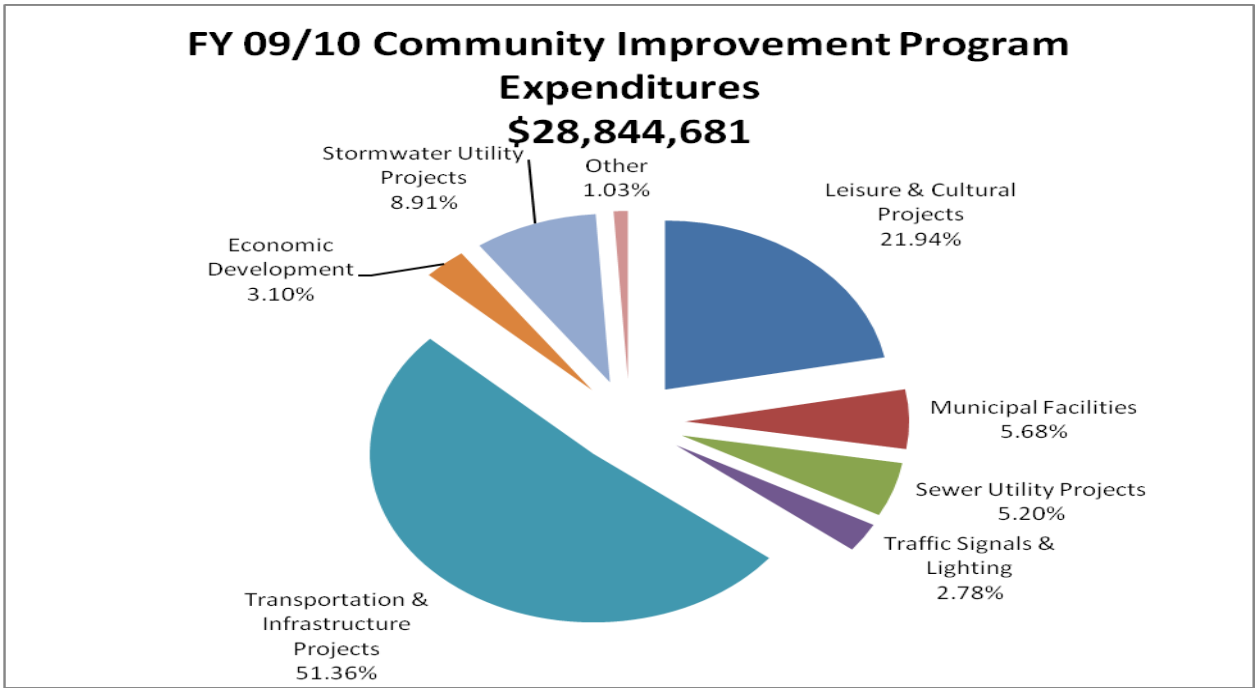
Leisure and Cultural Projects: Nearly $6.3 million has been budgeted for "Leisure & Cultural" projects for FY 2009/10. Projects in this category include the development and improvement of various city parks, Crow Creek Park, $2.8 million for park land acquisition and $2.9 million for various recreation trails throughout the City.

Sewer Utility Projects: Approximately $1.5 million will be allocated for "Sewer Utility Projects" this year. A major sewer replacement project is underway at 8 – 10th Street, as well as, phase III of the Hopewell sewer interceptor from Hopewell to Forrest Grove. In addition, numerous smaller sewer projects will be completed throughout the City, including manhole rehabilitation and pipelining and chimney seals.

Stormwater Utility Projects: The City's Stormwater Utility Fund anticipates to construct $2.6 million in projects during the upcoming year. Two areas targeted for regional detention improvements include Ginger Creek and Hopewell Creek. In addition, dollars have been allocated for numerous smaller stormwater erosion projects throughout the City, including at Stafford Creek.

Traffic Signals & Lighting: Capital outlay for traffic signals, street lighting and fiber optic cabling total $802,000 for FY 2009/10. Projects include various replacement and construction of devices throughout the City. New traffic signals are planned for 17th & Grant and Middle Rd & Tanglefoot.

Economic Development Projects: Several Economic Development Projects are planned throughout the City including the Downtown Streetscape Project and the completion of the IJR-I80/Middle interchange study.



- **Transportation & Infrastructure Projects:**
  Projects dedicated to convenient public transportation through the replacement and construction of the community's streets, bridges, sidewalks and other infrastructure projects.
  (Fiscal Year 2009/10 $14,814,500)

- **Sewer Utility Projects:**
  Construction or replacement of the City's Sanitary Sewer interceptor system and improvements to the Wastewater Treatment Facility owned jointly with the City of Davenport.
  (Fiscal Year 2009/10 $ 1,500,000)

- **Traffic Signals & Lighting:**
  Dedicated to public safety through the replacement and construction of traffic signals and street lighting throughout the city.
  (Fiscal Year 2009/10 $ 802,000)

- **Stormwater Utility Projects:**
  Construction of regional detention areas and various smaller erosion projects throughout the City. (Fiscal Year 2009/10 $ 2,570,000)

- **Municipal Facilities:**
  Protection of the community's investment in City-owned buildings through renovation, acquisition and construction.
  (Fiscal Year 2009/10 $ 1,639,744)

- **Leisure & Cultural Projects:**
  Replacement and construction of recreational and cultural projects that enrich the quality of life for citizens and visitors in the community.
  (Fiscal Year 2009/10 $6,327,677)

- **Economic Development Projects:**
  Economic development projects are large-scale endeavors in cost, size and benefit to the community.
  (Fiscal Year 2009/10 $ 895,000)

- **Other:**
  Miscellaneous projects and equipment purchases in excess of $25,000 with useful lives of ten years or longer.
  (Fiscal Year 2009/10 $295,760)

IMPACT OF CAPITAL PROJECTS ON FUTURE OPERATING BUDGETS:

A major component of preparing a fiscally sound Capital Improvement Program is to determine the amount and manner, in which projects will be managed, maintained and operated on an on-going basis. Each of the projects listed within the proposed Five-Year CIP Program will impact the City's operating budget to varying degrees. The chart below summarizes the impact that the proposed FY 2009/10 CIP will have on the FY 2009/10 operating budget:

Project name, Operating Fund Name	Personnel	Operating	Total Impact
Com & Econ Dev Projects, General Fund	3,500	12,500	16,000
PW Street Projects, Road Use Fund		87,500	87,500
Sidewalks, Road Use Fund		3,000	3,000
Undesignated Alleys, Road Use Fund		3,000	3,000
Complete Streets, General Fund	5,000	7,500	12,500
New traffic signals, Road Use Fund		18,500	18,500
Recreation Trails, General Fund	2,500	5,000	7,500
Playground & Park Expansion, General Fund		10,000	10,000
		Total	**158,000**

A brief narrative summary of the projected impacts on the FY 2009/10 operating budget are outlined below. Please refer to the list of CIP projects at the end of this section as you proceed reading through the next several summary paragraphs.

Economic & Community Development projects, numbers 1-12
The Downtown Streetscape Project is currently in the final planning process and ongoing operating costs will not only be addressed in the current year but in future years as well. Operating/maintenance costs for a City Fountain located at the Event Center will become apart of the annual operating costs in that Enterprise Fund. The fountain is planned to be installed the summer of 2009.

Public Works projects, numbers 13 – 183 and 274 - 321:
The majority of the projects listed in this section consist of reconstruction, resurfacing, widening, or seal coating existing city streets and infrastructure, as well as, several sidewalks, alleys and new paving projects. By their make-up, these types of projects will always impact future operating budgets. The City uses Road Use Funds from the State of Iowa to maintain and repair all of the city streets. The City receives Road Use Funds from the State of Iowa on a per capita basis. Due to budget constraints, the State of Iowa has reduced it's per capita funding the past two years by nearly 5%, so funding for ongoing road use operating costs will prove to be challenging in the upcoming years and may become reliant on gaming revenue, local option sales tax, or property taxes.

Park and Recreation projects, numbers 184-227:
Increased operating costs associated with all current and future Park & Recreation projects have been addressed in the operating budgets of the General Fund or corresponding Enterprise Funds. For FY 2009/10, increased operating costs of $30,000 are summarized in the chart above across various funds. New property tax dollars and user fees are the main source of revenue to cover the added expenses generated from these projects.

Traffic Signal projects, numbers 228-256:
Very similar to the infrastructure projects described under Public Works above, all proposed traffic signal projects will have new on-going operating costs associated with them. The increased costs have been addressed in the FY 2009/10 operating budget and the new source of revenue will come from increased Road Use Taxes.

Miscellaneous City-wide projects, numbers 257-273:
Most projects listed in this section are not anticipated to impact the current or future operating budgets of the City greatly. Maintenance dollars for all public facilities are allocated annually in the operating budgets for the general upkeep of buildings and equipment.

FY 2009/10 BOND ISSUES:

- $11 million of G.O. bonds are proposed to be issued during the spring of 2010 to fund essential corporate purpose capital improvement projects listed in the City's Capital Improvement Plan for calendar year 2010. and skywalk.

DEBT MARGIN & PROPERTY TAX DEBT LEVY ANALYSIS

Based on the January 2008 assessed valuation of real property in the City of Bettendorf an analysis of the current and projected legal debt margins and property tax debt levies for fiscal year 2009/10 through fiscal year 2013/14 was prepared based upon the proposed Five-Year CIP plan. That analysis is included under Debt Service section of this document. The analysis was conducted using the following assumptions:

- Taxable property values would increase 2%-3.5% annually after FY 2009/10;
- The legal debt limit of 5% of gross property value would not change;
- No additional General Obligation debt would be issued by the City outside of the Capital Improvement Plan;
- The Capital Improvement Plan debt would be financed for no more than 20 years using a level payment structure and current interest rates effective the Spring of 2010;
- Taxable valuations as a percentage of gross valuations would *average* 46% for the period covered by the CIP, across all property class types;
- The City's debt service levy rate would increase to $5.00 per $1,000 of assessed valuation effective FY 2010/11;
- The Unrestricted Fund Balance of the Debt Service Fund would be maintained at a minimum of $500,000.

Based on the results of this analysis, the goal of completing the CIP projects targeted for FY 2009/10 through FY 2013/14 while simultaneously meeting the Council's Debt Management Guidelines can be accomplished.

CAPITAL IMPROVEMENT PROGRAM LIST

The City's 5-Year Capital Improvement Program List, beginning on the next page, is comprised of 321 projects in the City's governmental funds and 89 projects in various enterprise funds. The CIP list covers fiscal years 2009/10 through 2013/14 as well as projects projected to be constructed well into the future.

SUMMARY

The Mayor and Council are committed to addressing the current and future needs of the City while striving to improve the city's current bond rating and prudently managing the City's overall bonded indebtedness. This Capital Improvement Program was developed in accordance with the City of Bettendorf's adopted financial and management policies, and prioritization of capital needs. The program shows the City's tradition of citizen involvement in capital project planning and represents a continued commitment to sound long range financial planning and direction. This commitment will continue to challenge the management of the City in years to come.

	Project Description		Anticipated Revenue Source	FY 08/09 Amended Budget	FY 09/10 Adopted Budget	FY 10/11 Request $.50 Levy	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	FY 18/19 Request	Ten Year CIP Cost	Unfunded Projects
Community & Economic Development:																
1	Civic complex signs - (City's marketing team proposal)	ED0007	Sales Tax & Interest		45,000	45,000	45,000								135,000	0
2	City Entrance Signs - Redo/enhance, 5 @ $30,000		Sales Tax & Interest		150,000										150,000	0
3	Downtown Streetscape Master Plan	ED0002	G.O. Bonds	200,000	450,000	250,000	250,000	250,000	250,000	250,000					1,700,000	0
4	23rd Street Overpass	3PW010	TIF Bonds												0	7,000,000
5	IJR-I80/Middle interchange study	ED0003	Federal Aid	195,000	275,000										275,000	0
6	IJR-I80/Middle interchange study (235+106+85 from feds)	ED0003	Sales Tax & Interest	46,879	71,000										71,000	0
7	Extending Isle of Capri Parkway West under Bridge to 12th Street		G.O. Bonds												0	500,000
8	Economic Development - Land Acquisition - BDC Funding	ED0006	other		250,000										250,000	0
9	Economic Development - Land Acquisition	ED0006	G.O. Bonds GC	700,000											0	0
10	Economic Development - Land Acquisition	ED0006	Sales Tax & Interest	762,250											0	0
11	Aerial Flyover with Scott County & Davenport - GIS		Sales Tax & Interest		50,000										50,000	0
12	I-80 Interchange Reconstruction		other												0	20,000,000
Public Works																
13	6th Street Reconstruction. City limits-State. (result of sewer separation)	PW0087	G.O. Bonds	1,108,000											0	0
14	8th St. Riverdrive - Mississippi overlay		G.O. Bonds		75,000	245,000									320,000	0
15	14th Street overlay (varying width) from Central Avenue to Lincoln	PW0048	G.O. Bonds	420,000											0	0
16	14th Street - Lincoln to Fairlane overlay	PW0102	G.O. Bonds	12,000	170,000										170,000	0
17	18th St. & Middle intersection, eastbound dual left turn lane, & northbound right turn lane		G.O. Bonds										490,000	400,000	890,000	
18	18th Street reconstruction - Tanglefoot to New Lexington & turn lanes @ Tanglefoot	PW0108	G.O. Bonds	180,000	400,000										400,000	0
19	20th St, State to Grant	PW0156	G.O. Bonds	37,947	115,000										115,000	
20	21st widening between State and Grant to accommodate Event Center traffic	PW0145	G.O. Bonds	40,000	130,000										130,000	0
21	23rd St. from Grant to Central Road-reconstruct/paving	PW0109	Federal Aid	170,588	630,000										630,000	0
22	53rd Ave Widening Devils Glen - Middle - Lane widening	6PW007	G.O. Bonds				150,000	150,000							300,000	0
23	53rd/Pidgeon Cr Rd/Ginger Cr Rd over thick/Turn Ln - oversize culvert	PW0050	G.O. Bonds												0	50,000
24	Belmont Road Sealcoat replacement Phase II Corral-Valley Dr. 7.5%	PW0068	Intergovernmental	135,000	135,000	130,000									265,000	0

	Project Description		Anticipated Revenue Source	FY 08/09 Amended Budget	FY 09/10 Adopted Budget	FY 10/11 Request $.50 Levy	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	FY 18/19 Request	Ten Year CIP Cost	Unfunded Projects
25	Belmont Road Sealcoat replacement Phase II Corral-Valley Dr.85%	PW0068	Federal Aid	1,250,000	1,000,000	1,242,000									2,242,000	0
26	Belmont Road sealcoat replacement Phase II Corral-Valley Dr 7.5%.	PW0068	G.O. Bonds	135,000	135,000	130,000									265,000	0
27	Boulevard shaping, seeding & sodding	PW0074	G.O. Bonds		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	90,000
28	Central Avenue - 14th to 23rd, 23rd to 28th resurfacing	PW0100	G.O. Bonds	470,000											0	0
29	Century Hts Ave, Remington to Heatherstone	PW0157	G.O. Bonds	100,000	30,500										30,500	
30	CIP Final Row Surveys	pw0039	G.O. Bonds	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000	10,000
31	Contingency (projects>$25,000)	2AD001	G.O. Bonds	50,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000	75,000
32	Criswell - Forrest Grove to Wells Ferry, ROW & Design		G.O. Bonds				300,000								300,000	0
33	Criswell St. Preliminary design*& ROW	1PW028	G.O. Bonds				200,000								200,000	0
34	Criswell/Wells Ferry Relocation design study & Preliminary Design	PW0138	G.O. Bonds	20,000	50,000										50,000	0
35	Criswell - Valley to US67		G.O. Bonds							400,000	900,000				1,300,000	0
36	Criswell - Wells Ferry to Hopewell		G.O. Bonds								400,000	600,000	3,000,000		4,000,000	0
37	Criswell - Hopewell to Valley		G.O. Bonds									400,000	400,000	2,100,000	2,900,000	0
38	Crow Creek Road reconstruction - Lindberg to 18th	PW0101	G.O. Bonds	565,451											0	0
39	Curb & Gutter Replacement	PW0046	G.O. Bonds		40,000		40,000		40,000		40,000		40,000		200,000	
40	Deerbrook Dr. Turn Lane at Devils Glen Rd		G.O. Bonds								120,000				120,000	0
41	Devils Glen sealcoat replacement, South of State	PW0007	Other												0	260,000
42	Devils Glen Sealcoat Replacement, South of State	PW0007	G.O. Bonds												0	260,000
43	Devils Glen Bridge at Spencer Creek	8PW040	G.O. Bonds								200,000	600,000			800,000	0
44	Devils Glen Bridge at Spencer Creek		Federal Aid								900,000				900,000	0
45	Devils Glen paving Hopewell to Forest Grove	PW0110	G.O. Bonds	13,232	500,000	1,000,000									1,500,000	0
46	Devils Glen Rd., 5th lane at Regency Apts.		G.O. Bonds												0	95,000
47	Devils Glen Continuous Left turn/Middle - Tanglefoot	PW0064	G.O. Bonds	87,276											0	0
48	Devils Glen Widening over thick (Village Point)	pw0119	G.O. Bonds		20,000										20,000	0
49	Devils Glen Widening over thick (Bridge to Field Syke)		G.O. Bonds			40,000									40,000	0
50	Dodds Drive to Valley Drive		G.O. Bonds												0	1,800,000
51	Duck Creek Hydraulic analysis		G.O. Bonds												0	75,000
52	Field Sike Drive Grading & sealcoat replacement - Devils Glen to Barcelona. Includes pedestrian bridge **& 10' wide Recreation Trail thru park property to Barcelona**	8PW015	G.O. Bonds	1,294,000											0	0

	Project Description		Anticipated Revenue Source	FY 08/09 Amended Budget	FY 09/10 Adopted Budget	FY 10/11 Request $.50 Levy	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	FY 18/19 Request	Ten Year CIP Cost	Unfunded Projects
53	Forest Grove sealcoat replacement west City limits to Devils Glen (Design and ROW & 10ft Rec Trail)	PW0047	G.O. Bonds			300,000	260,000								560,000	0
54	Forrest Grove sealcoat replacement west City limits to Devils Glen (Paving) & 10 ft Rec Trail		G.O. Bonds				1,300,000	2,000,000							3,300,000	0
55	Forest Grove sealcoat replacement - Middle to Park & 10 ft Rec Trail		G.O. Bonds						400,000	400,000	2,100,000				2,900,000	0
56	Forest Grove, sealcoat replacement Devils Glen to Middle Road - ROW & 10 ft Rec Trail		G.O. Bonds				650,000								650,000	0
57	Forrest Grove sealcoat replacement - Devils Glen to Middle (Paving) & 10 ft Rec Trail		G.O. Bonds					700,000	2,500,000						3,200,000	0
58	Forrest Grove - Park to Criswell and 10 ft Rec Trail		G.O. Bonds							400,000	400,000	1,300,000			2,100,000	0
59	Forest Grove Prelim Design/ 1/2 mile east of Devils Glen to Middle	PW0084	G.O. Bonds	279											0	0
60	Forrest Grove Prelim Design Middle Road to Criswell	pw0118	G.O. Bonds	59,493											0	0
61	Halcyon Hills 10th Addition	PW0127	G.O. Bonds	15,641											0	0
62	Hopewell Ave. sealcoat replacement/ROW/Design Devils to Middle	PW0009	G.O. Bonds	248,349											0	0
63	Hopewell Ave sealcoat replacement - Devils Glen to Middle, paving. INCLUDES 10' Rec Trail on North Side	pw0009	G.O. Bonds	200,000	3,000,000										3,000,000	0
64	Hopewell Ave paving/ROW/design - Middle to east line Century Hgts 18th	PW0081	G.O. Bonds	72,530	440,000	1,650,000									2,090,000	0
65	Hopewell Ave paving - Middle to east line Century Hgts 18th	PW0081	Future Projects		165,000										165,000	0
66	Hopewell Ave Paving/ROW/design East line Century Hgts 18th addition to Criswell.	PW0098	G.O. Bonds					300,000	1,800,000						2,100,000	0
67	Indiana Ave sealcoat replacement at Middle Rd.		TIF Bonds											1,300,000	1,300,000	0
68	Indiana Ave Bridge near 56th Street		G.O. Bonds												0	125,000
69	Levy Certification	pw0160	G.O. Bonds		50,000										50,000	
70	Lincoln Road reconstruction - from West City Limits to Kimberly Rd.	PW0103	G.O. Bonds	190,000											0	0
71	Spruce Hills southbound @ Middle - dual left turn		G.O. Bonds							180,000					180,000	0
72	Middle Drive reconstruction - Auto Zone/Taco Bell		G.O. Bonds			170,000									170,000	0
73	Middle Rd Bridge over Crow Creek	2PW028	G.O. Bonds	70,000											0	0
74	Middle Rd Bridge over Duck Creek	PW0093	G.O. Bonds	145,000								450,000	1,000,000		1,450,000	0
75	Middle Rd Bridge over Duck Creek		Federal Aid									2,250,000			2,250,000	0

	Project Description		Anticipated Revenue Source	FY 08/09 Amended Budget	FY 09/10 Adopted Budget	FY 10/11 Request $.50 Levy	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	FY 18/19 Request	Ten Year CIP Cost	Unfunded Projects
76	Middle Rd Reconstruction - Norwood subdivision to Crow Creek Road	2PW029	G.O. Bonds	278,000											0	0
77	Middle Rd Reconstruction - Norwood subdivision to Crow Creek Road	2PW029	Federal Aid	235,000											0	0
78	Middle Road Reconstruction & ROW Crow Creek Road to Forest Grove		G.O. Bonds											2,750,000	2,750,000	2,750,000
79	Middle Rd. 5th lane, I-74 to Parkway		G.O. Bonds					200,000							200,000	
80	Middle Road - 5th lane, Parkway to 23rd		G.O. Bonds										200,000		200,000	0
81	Middle Rd/ Right Turn lane @ Spruce Hills	7PW008	G.O. Bonds										120,000		120,000	0
82	Middle Road Widening, (Crow Creek & Crow Creek Road West Side) 50% share		G.O. Bonds			150,000									150,000	0
83	Moencks Road - Valley to US67	PW0069	G.O. Bonds	6,219							500,000	600,000			1,100,000	0
84	Parkway Dr Left Turn Lane at Middle Rd.		G.O. Bonds					80,000							80,000	0
85	Parkway Dr., cul-de-sac at I74		G.O. Bonds			110,000									110,000	0
86	Parkway Drive resurface/18th to Fairmeadows. OCI=59		G.O. Bonds			165,000									165,000	0
87	Parkway Drive resurface/Middle to 18th OCI 54		G.O. Bonds			270,000									270,000	0
88	Rail Road Crossing, Shoreline Drive	PW0104	G.O. Bonds	20,000											0	0
89	Rail Road Crossing, 33rd & 35th	PW0031	G.O. Bonds		75,000										75,000	0
90	Rail Road Crossing, 12th & 42nd		G.O. Bonds	10,000											0	
91	Remington Road Reconstruction	PW0130	G.O. Bonds	210,000	50,000										50,000	
92	Round-a-bout design/construct -north leg	PW0159	G.O. Bonds	60,000	250,000										250,000	0
93	Salt Concrete Pad	PW0128	Gaming Revenue	28,971											0	
94	Sealcoat Rural Roads- City-wide projects 2008	PW0097	G.O. Bonds	149,258	200,000	200,000	200,000	150,000	150,000	125,000	125,000	100,000	100,000	100,000	1,450,000	
95	Spruce Hills Dr. westbound right turn lane at Utica Ridge		G.O. Bonds												0	140,000
96	Spruce Hills Drive Widening/18th-23rd		G.O. Bonds												0	350,000
97	Street patching (10yr)	pw0067	G.O. Bonds		500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	5,000,000	
98	Street patching	PW0088	Federal Aid	200,000											0	
99	Street patching	PW0088	G.O. Bonds	1,990,000											0	0
100	Street Patching 2008	PW0122	G.O. Bonds	1,032											0	
101	Street Patching 2009	PW0142	G.O. Bonds	30,000											0	
102	Street Resurfacing 2009	PW0131	G.O. Bonds	15,000											0	
103	Summit Hills Drive Reconstruction/Spruce Hills - Magnolia.OCI=46	PW0092	G.O. Bonds												0	290,000
104	Surrey Drive Reconstruction	PW0148	G.O. Bonds	190,000	45,000										45,000	

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105	Tanglefoot Lane from Dierks to Middle Road ROW	PW0083	G.O. Bonds	787,452											0	0
106	Tanglefoot Lane Extension, Diercks to Middle. INCLUDES 10' Recreation Trail on north side.	PW0090	G.O. Bonds	2,155,000											0	0
107	Tanglefoot Lane Extension (Middle to Valley Dr.)	PW0023	G.O. Bonds												0	6,600,000
108	Tanglefoot Lane Paving/State St. to Valley Dr.		G.O. Bonds												0	1,200,000
109	Tanglewood Road Bridge at Crow Creek	PW0144	G.O. Bonds	73,000											0	1,575,000
110	Tech Dr. Left Turn Lane at 18th St.		G.O. Bonds								100,000				100,000	0
111	Valley Drive . Widening/ultra thin white topping. Belmont Road NE to Park Ave	PW0076	G.O. Bonds	35,336											0	3,300,000
112	Valleyview - Dobbs to Valley Dr		G.O. Bonds												0	1,700,000
113	Woodland Lane resurfacing. - Spruce Hills to Hillside. OCI = 47.8		G.O. Bonds												0	182,000
Undesignated Sidewalks																
114	Moencks Road Sidewalks	PW0135	G.O. Bonds	2,052		100,000									100,000	0
115	Crow Creek Road - Middle to Valley sidewalks	Pw0126	G.O. Bonds	30,307	50,000										50,000	0
116	Neil Armstrong Solution	PW0105	G.O. Bonds	14,298	85,000										85,000	0
117	Sidewalks 2008	PW0094	G.O. Bonds	172,442											0	0
118	Annual Sidewalk Program - Replacement/repair of existing		G.O. Bonds			100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	900,000	
119	Annual Sidewalks - New to fill in gaps		G.O. Bonds			250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,250,000	2,250,000
120	Sidewalks 2009	PW0141	G.O. Bonds	30,110	270,000										270,000	0
Undesignated Alley Replacement																
121	Undesignated Alleys - Annual Program		Sales Tax & Interest				200,000	200,000	200,000					200,000	800,000	1,800,000
122	Alley Replacement - 8th -10th between Brown & Grant		Sales Tax & Interest								210,000				210,000	0
123	Alley from 21st - 23rd, between Central & Bellevue	PW0112	G.O. Bonds	180,000											0	0
124	Pheasant Run & Alley		Sales Tax & Interest								105,000				105,000	0
125	Alley from Custer Terr to 4th between Brown & Holmes	PW0106	G.O. Bonds	39,569											0	0
126	Alley W. of 8th Street between Jones & Mississippi		G.O. Bonds			340,000									340,000	0
127	Alley from 21st to 23rd between Oak & Cody		Sales Tax & Interest										235,000		235,000	0
128	Allley E. of 23rd South of Coeman		Sales Tax & Interest									135,000			135,000	0
129	Alley from 30th to 31st between Central & Bellevue		Sales Tax & Interest										135,000		135,000	0
130	Alley from 30th to 31st between Bellevue & Oak		Sales Tax & Interest								135,000				135,000	0
Undesignated Sealcoat Replacement-Replacing with PCC & Drainable base - C& G																

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131	Annual Program	PW0097	G.O. Bonds					110,000	500,000	500,000	500,000	500,000	500,000	500,000	3,110,000	
132	Sealcoat 2009	PW0121	G.O. Bonds	64											0	
133	4th St. - Mississippi to River drive	PW0150	G.O. Bonds	582		850,000									850,000	0
134	26th St - Central to Oak	PW0107	G.O. Bonds	387,600											0	0
135	26th St - Oak to Glen OCI=40	PW0113	G.O. Bonds	315,000	100,000										100,000	0
136	Robeson Ave - OCI 33		G.O. Bonds			220,000	280,000								500,000	0
137	Alcoa Ave - OCI 45		G.O. Bonds					390,000							390,000	0
138	Tanglewood sealcoat replacement - 1/2 mile East of Devil's Glen to Middle		G.O. Bonds												0	720,000
139	Tanglewood sealcoat replacement, Devils Glen to 1/2 mile east		G.O. Bonds												0	1,100,000
140	Thorn Street Paving OCI 46	PW0133	G.O. Bonds	101,164	600,000										600,000	0
141	Weindruch Road sealcoat replacement OCI 60		G.O. Bonds												0	450,000
142	Glencoe LA. - Glenn to 28th OCI=37.5	PW0114	G.O. Bonds	120,000	180,000										180,000	0
143	TenPlus - Central to 28th OCI 32		G.O. Bonds												0	450,000
144	Valley View OCI 51		G.O. Bonds												0	700,000
145	31st St sealcoat replacement - S. of Central. OCI=47.5	PW0070	G.O. Bonds	10,316											0	0
146	Custer Terrace - Wood Lane to Bechtal OCI=26.5		G.O. Bonds				280,000								280,000	0
147	26th Street and Cody Street = 25th to Dead End OCI=26.6		G.O. Bonds												0	320,000
148	Tenplus Street - 28th to Central OCI=32.9		G.O. Bonds												0	250,000
149	35th Street Sealcoat Replacement - State to Elm OCI 31	pw0125	G.O. Bonds	137,157	1,700,000										1,700,000	0
150	Storm water pump 35th Street		G.O. Bonds		550,000										550,000	0
151	35th to 42nd St sealcoat replacement-Elm Street Paving. OCI 41	pw0147	G.O. Bonds			100,000	1,070,000								1,170,000	0
152	42nd Street sealcoat replacement south of State Street OCI 36		G.O. Bonds		450,000	750,000									1,200,000	0
153	26th Street-State Street to 27th OCI=34.9		G.O. Bonds												0	320,000
Street Overlay Program																
154	Annual Program	PW0123	G.O. Bonds							500,000	500,000	500,000	500,000	500,000	2,500,000	4,500,000
155	Parkway - 18th to Middle		G.O. Bonds		12,000	168,000									180,000	0
156	Parkway - 18th to Fairmeadows		G.O. Bonds		12,000	88,000									100,000	0
157	Parkway - Hawthorne to cul-de-sac		G.O. Bonds		2,000	40,000									42,000	0
158	Oak - 23rd to 31st	PW0115	G.O. Bonds	50,000	432,000										432,000	0
159	Magnolia - Summit to Cypress		G.O. Bonds		20,000	140,000									160,000	0
160	Harmony - Olympia to Spruce	PW0117	G.O. Bonds	12,000	140,000										140,000	0

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161	Salem Ct - Olympia to cul-de-sac	PW0136	G.O. Bonds	12,000	80,000										80,000	0
162	Gilbert - 12th to State		G.O. Bonds			20,000	280,000								300,000	0
163	AAA Ct - Middle to End		G.O. Bonds			2,000	70,000								72,000	0
164	Elmwood - Elmwood Lane to Elmwood Ave		G.O. Bonds				20,000	130,000							150,000	0
165	Aspen Hills Circle: Apple Valley to Apple Valley		G.O. Bonds				20,000	240,000							260,000	0
166	Highland Park Div - East of I-74		G.O. Bonds						30,000						30,000	0
167	Kimberly Ridge Rd - Lincoln to End		G.O. Bonds					20,000	210,000						230,000	0
168	Highland Park - 14th to End		G.O. Bonds					50,000							50,000	0
169	Davenshire - Clover Hills to Oxford		G.O. Bonds				20,000	80,000							100,000	0
Undesignated Street Reconstruction - Replacing PCC Pavement																
170	Annual Program - Undesignated		G.O. Bonds				350,000		350,000		350,000		350,000		1,400,000	
171	Sunburst Drive-29th to First Cul-de-sac OCI=35.1	PW0096	G.O. Bonds	415,306											0	0
172	Kingsway Drive & Keeneland N of Kingsway (resurface) OCI 42	PW0116	G.O. Bonds	150,000											0	0
173	Magnolia Drive-Hillside to 2815 OCI=39.6		G.O. Bonds												0	30,000
174	Avalon Court-Avalon Drive to End OCI=41.7		G.O. Bonds												0	10,000
175	Avalon Drive-18th Street to Sutton PL. OCI=41.9		G.O. Bonds												0	480,000
176	Cypress Dr. Hawthorn - Magnolia	PW0134	G.O. Bonds	30,000	135,000										135,000	0
177	Dundee Lane reconstruction. - 29th to Maplecrest OCI 56		G.O. Bonds												0	570,000
178	East Crest Ave Reconstruction (31' wide) 18th Street to Apple Valley Drive OCI 48		G.O. Bonds												0	330,000
179	Oak Lane Reconstruction (27' wide) east of 23rd Street OCI 31		G.O. Bonds												0	110,000
180	Fairview Drive reconstruction(31' wide) from Sunburst Drive to Fairview Drive. OCI=46		G.O. Bonds												0	350,000
181	Sycamore Terrace reconstruction - Parkway to Hillside.OCI=48	PW0089	G.O. Bonds	226,154											0	0
182	Overland reconstruction - North of Sunburst	PW0154	G.O. Bonds		150,000	240,000									390,000	0
183	Cypress Drive -Hillside Dr to Summit Hills Dr OCI=43.97	PW0134	G.O. Bonds												0	275,000
Complete Streets - Recreation Trails & Sidewalk																
184	Annual Recreation Trail Program (approx $400,000 per mile of 10 foot path)		G.O. Bonds						200,000	200,000	200,000	200,000	200,000	200,000	1,200,000	1,800,000
185	Annual Recreation Trail Program (approx $400,000 per mile of 10 foot path) - Grant Matching Funds		Other						200,000	200,000	200,000	200,000	200,000	200,000	1,200,000	1,800,000
186	I-74 Bike Path Participation		federal Aid												0	8,000,000
187	Downtown Recreation Trail (I74, East to Duck Creek) (20% City)	PK0002	G.O. Bonds	600,000											0	0

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188	Downtown Recreation Trail (I74, East to Duck Creek) (80% State)	PK0002	federal Aid		1,843,000										1,843,000	0
189	Recreation Trail along Middle Road - 10 feet wide (round-a-bout to Devils Glen)	PK0013	G.O. Bonds	693,214											0	0
190	Recreation Trail - 53rd Ave from Devils Glen to Middle Road.	PK0013	G.O. Bonds	450,000											0	0
191	Recreation Trail - Middle Road to Crow Creek Park along the creek	PK0018	G.O. Bonds	35,000	465,000										465,000	0
192	Recreation Trail - 53rd Ave trail connections to Crow Creek Trails at 53rd Ave Bridge.	PK0010	G.O. Bonds		100,000										100,000	0
193	Recreation Trails - trail gap connections based on study.		G.O. Bonds		300,000										300,000	
194	Recreation Trail on Middle Road - Devils Glen to AAA Ct, 23rd to Duck Creek Bridge. 10 feet wide		G.O. Bonds			500,000									500,000	0
195	Recreation Trail north on Devils Glen - 53rd to Hopewell East side	PK0017	G.O. Bonds	10,299	240,000										240,000	0
196	Devils Glen Road to Field Sike along Crow Creek, will apply for REAP Grant	PK0012	G.O. Bonds					300,000							300,000	0
197	Field Sike Recreation Trail and bridge over Crow Creek	PK0019	G.O. Bonds	170,000											0	
198	Recreation Trail/Highway 67 Riverdale to East City Limits	6PW009	G.O. Bonds				300,000								300,000	0
199	Recreation Trail/Highway 67 Riverdale to East City Limits	6PW009	Federal Aid				800,000								800,000	0
200	New Park Acquisition	PK0014	Sales Tax & Interest	176,526	800,000										800,000	0
201	New Park Acquisition	PK0014	Gaming Revenue		750,000										750,000	0
202	New Park Acquisition	PK0014	G.O. Bonds GC		700,000										700,000	0
203	New Park Acquisition (SCRA $200,000, Other $330,000)	PK0014	Other		530,000										530,000	0
204	Devils Glen Road East Side - Separated 10' Trail from Crow Creek Park to Devils Glen Park		G.O. Bonds	648			400,000	400,000							800,000	0
205	Field Sike Park Development (Valley Wynds)	PK0001	G.O. Bonds	26,335											0	0
Parks & Recreation - Board Allocation $250,000																
206	Community Center Remodel - New HVAC-women's RR	4PK004	Sales Tax & Interest	10,000										50,000	50,000	0
207	Crow Creek Park Development - Entrance-Paving-Shelters-Landscaping-Trails-Signage, road improvements	PK0015	Sales Tax & Interest		100,000		80,000		50,000						230,000	0
208	Devils Glen Park/Paving Roadways - Curbs, Gutters, Asphalting		Sales Tax & Interest						50,000						50,000	0
209	Field Sike Park Development & playground (Valley Wynds)	pk0001	Sales Tax & Interest		48,677										48,677	0
210	Dog Park @ Crow Creek Park	PK0009	Other	5,950											0	0
211	Lagoon Dredging	PK0016	Sales Tax & Interest	10,000	125,000	100,000									225,000	0
212	Park & Master Plan	1PK006	Sales Tax & Interest	10,456				20,000						25,000	45,000	0
213	Park Land Development at Hopewell school - SCRA grant		Other			50,000									50,000	0

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214	Parkland development at Hopewell School		Sales Tax & Interest			50,000									50,000	0
215	Park Land Acquisition - Property Acquisition	2PK004	Sales Tax & Interest	0	115,000	50,000	70,000	80,000	75,000	50,000	50,000	50,000	50,000	50,000	640,000	100,000
216	Park playground equipment	2PK005	Sales Tax & Interest	61,300		50,000	50,000	50,000	75,000	80,000	80,000	80,000	100,000	100,000	665,000	200,000
217	Eagles Landing Parking Expansion		Sales Tax & Interest							40,000					40,000	0
218	Hollowview Park Waterless RR		Sales Tax & Interest							20,000					20,000	0
219	Leach Park Dredging		Sales Tax & Interest							60,000					60,000	0
220	Middle Park Waterless RR - 23rd St Field/Upper Playground		Sales Tax & Interest							25,000			25,000		50,000	0
221	VMP Bandshell Renovation & Skatepark		Sales Tax & Interest								145,000				145,000	0
222	Middle Park Lagoon RR		Sales Tax & Interest									100,000			100,000	0
223	Eagles Landing Fishing Pier		Sales Tax & Interest									45,000	30,000		75,000	0
224	Splash Landing Repairs & Renovations	2pl002	Sales Tax & Interest	21,000											0	
225	Splash Landing Study		Sales Tax & Interest											25,000	25,000	0
226	Ice Rink		Sales Tax & Interest												0	100,000
227	Resurfacing Athletic Courts/Pathways/ Lots - Resurfacing Basketball Ct-Trails	9PK002	Sales Tax & Interest	50,000	50,000		50,000	100,000	50,000	25,000	25,000	25,000	95,000	50,000	470,000	100,000
Traffic																
228	17th & Grant TSL	CD0023	G.O. Bonds		140,000										140,000	0
229	18th & Crow Creek Rd.Pedestrian TSL	CD0019	G.O. Bonds		90,000										90,000	0
230	18th St signal for left turns at Tanglefoot	CD0038	G.O. Bonds	60,000											0	0
231	Event Center TSL's @ 21st Street	CD0034	G.O. Bonds	130,000											0	0
232	21st & Grant St Traffic Signal		G.O. Bonds	140,000											0	
233	23rd & Middle Road TSL	CD0035	G.O. Bonds	32,000											0	0
234	13th & State Street/18th & Grant/Middle Road detectors	CD0028	G.O. Bonds	22,000											0	0
235	26th & State Street video	CD0029	G.O. Bonds	22,000											0	0
236	Hopewell Fiber		G.O. Bonds		75,000										75,000	0
237	Middle Road & Tanglefoot Traffic Signal		G.O. Bonds		145,000										145,000	0
238	ITS Fiber - Bettendorf share of QC project with DOT	CD0031	G.O. Bonds	60,000											0	0
239	Middle Road and Devils Glen - Traffic Signal installation - Dual turn lane		G.O. Bonds			95,000									95,000	0
240	Middle Road Shops - Burlington Coat - TSL	CD0045	Other	179,990											0	0
241	18th and Spruce Hills Traffic Signal upgrade	CD0024	G.O. Bonds	40,000											0	0

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242	Fiber Optic Cabling	2CD005	G.O. Bonds	60,662	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	450,000	0
243	Fiber from 18th and Grant to 18th and Middle Road (Bett School & ICN $75,000)		Other	75,000											0	
244	Fiber from 18th and Grant to 18th and Middle Road	CD0039	G.O. Bonds	28,512											0	0
245	LED's	2CD011	G.O. Bonds	13,806	10,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	82,000	0
246	18th and Middle Road Traffic Signal upgrade	CD0032	G.O. Bonds	33,000											0	0
247	18th Street Speed sign BHS		Sales Tax & Interest		16,000										16,000	0
248	Speed Signs by various schools		Sales Tax & Interest			16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	144,000	0
249	Pre-emption Upgrades - To Allow Emergency Vehicles to Change Signals	2CD010	G.O. Bonds	30,000	25,000										25,000	0
250	Scott Community College & Belmont Road TSL - if needed	CD0040	G.O. Bonds		72,500										72,500	0
251	Scott Community College & Belmont Road TSL	CD0040	Other		72,500										72,500	0
252	Speed Sign Spruce Hills & Lindenwood		Sales Tax & Interest		16,000										16,000	0
253	Traffic Signal Studies	CD0022	G.O. Bonds	25,000	25,000	25,000	25,000	25,000	25,000						125,000	0
254	Traffic Signals & Mast Arms Upgrades	2CD009	G.O. Bonds	83,559	70,000	60,000	60,000	60,000	60,000						310,000	0
255	Forest Grove Fiber Optics conduit from Devils Glen to Middle Road		G.O. Bonds			125,000									125,000	0
256	2 Variable Message Signs - w/Incident Management Funds	CD0043	Sales Tax & Interest	37,000											0	0
Miscellaneous City-Wide Projects																
257	Maintenance Center Elevator Installation & Annex Expansion	AD0009	Sales Tax & Interest	67,000	233,000										233,000	0
258	Maintenance Center Elevator Installation & Annex Expansion	AD0009	G.O. Bonds GC	50,000	650,000										650,000	0
259	Maintenance Ctr roof replacement	AD0011	Sales Tax & Interest	302,100											0	0
260	I-80 & Middle, Gateway Fire Station land acquisition		Sales Tax & Interest												0	100,000
261	Civil Defense Sirens- Replacement of 4-1950's & 2-new sirens for North & East	AD0001	Sales Tax & Interest		20,000	20,000	20,000								60,000	0
262	City Hall Generator & JCI upgrade	AD0012	Sales Tax & Interest	41,990											0	
263	City Hall Carpet Replacement and Painting	AD0013	Sales Tax & Interest		150,000										150,000	0
264	Eagles demolition	AD0014	Sales Tax & Interest	180,000											0	0
265	Library roof replacement (old section)		Sales Tax & Interest												0	160,000
266	Generator Library/Museum		Sales Tax & Interest												0	100,000
267	Library north entrance reconstruction for drainage	LB0005	Sales Tax & Interest	44,400											0	0
268	Library - modification to drive-up window and new book sorting system	LB0004	Sales Tax & Interest	250,000											0	0

	Project Description		Anticipated Revenue Source	FY 08/09 Amended Budget	FY 09/10 Adopted Budget	FY 10/11 Request $.50 Levy	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	FY 18/19 Request	Ten Year CIP Cost	Unfunded Projects
269	Police - car port for patrol and detective vehicles		Sales Tax & Interest		100,000										100,000	0
270	Wayfinding Signs	AD0008	Sales Tax & Interest	50,000											0	0
271	Windpower - Annex/Crow Creek - Electricity Generation		Sales Tax & Interest												0	250,000
272	City Hall - HVAC/Lighting Energy Efficiency upgrades	AD0010	Sales Tax & Interest		250,000										250,000	0
273	Card Reader Locks - City Wide	AD0005	Sales Tax & Interest	117,722											0	0
$.50 Levy Projects - effective 7/1/10																
274	18th St Reconstruct - St John to Kynnelworth		G.O. BONDS			1,100,000									1,100,000	0
275	18th St Tech to Pinehurst		G.O. BONDS			1,000,000									1,000,000	0
276	18th State to Lincoln		G.O. BONDS					700,000	700,000						1,400,000	0
277	18th Pinehurst-Tanglefoot		G.O. BONDS												0	1,100,000
278	18th Middle - Spruce Hills		G.O. BONDS												0	1,700,000
279	18th Lincoln to Mark Twain		G.O. BONDS						780,000						780,000	0
280	18th Spruce to Tech		G.O. BONDS				850,000	1,000,000							1,850,000	0
281	18th Kynnelworth to 53rd		G.O. BONDS												0	2,000,000
282	23rd Lincoln to Middle		G.O. BONDS												0	1,350,000
283	23rd Central to Lincoln		G.O. BONDS												0	1,750,000
284	Maplecrest - 29th to Devils Glen		G.O. BONDS												0	640,000
285	29th - Maplecrest to Tanglefoot		G.O. BONDS												0	1,700,000
286	29th - Middle to Maplecrest		G.O. BONDS												0	1,900,000
287	Crow Creek - Davis to Applevalley		G.O. BONDS								1,200,000				1,200,000	
288	Crow Creek - Davis to Devils Glen		G.O. BONDS									1,500,000			1,500,000	
289	Crow Creek - Amesbury to 18th		G.O. BONDS												0	1,400,000
290	Devils Glen Vogel to Duck Creek		G.O. BONDS												0	670,000
291	Devils Glen State to Vogel		G.O. BONDS												0	700,000
292	Greenbrier - Tanglefoot to Spruce		G.O. BONDS												0	1,900,000
293	Kimberly Rd - Middle to Radiology Center		G.O. BONDS												0	1,200,000
294	Lincoln Road sealcoat replacement - 14th St. to 18th St.	8Pw036	G.O. BONDS												0	1,130,000
295	Maplecrest - Stafford to Victoria		G.O. BONDS												0	1,500,000
296	Middle Road Parkway - I 74		G.O. BONDS												0	2,000,000
297	Middle Road 23rd - AAA Court, includes 10' wide rec trail on south side		G.O. BONDS			2,800,000									2,800,000	0
298	Middle Road AAA to Belmont		G.O. BONDS												0	2,700,000
299	Middle Road - Parkway to 23rd		G.O. BONDS												0	1,600,000
300	Middle Road - I74 to Kimberly		G.O. BONDS											1,250,000	1,250,000	1,250,000
301	Middle Road - Belmont to East Ridge		G.O. BONDS										950,000		950,000	0
302	Riverdrive 6th St to City Limits		Intergovernmental												0	500,000
303	Riverdrive 6th St to City Limits		G.O. BONDS												0	2,500,000

	Project Description		Anticipated Revenue Source	FY 08/09 Amended Budget	FY 09/10 Adopted Budget	FY 10/11 Request $.50 Levy	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	FY 18/19 Request	Ten Year CIP Cost	Unfunded Projects
304	Spruce Hills Woodland to Utica		G.O. BONDS												0	1,000,000
305	Spruce Hills Woodland to Avalon		G.O. BONDS												0	1,200,000
306	Spruce Hills Avalon to 18th		G.O. BONDS												0	1,500,000
307	Spruce Hills 18th to Middle		G.O. BONDS												0	1,850,000
308	Tanglefoot Devils Glen to 18th (3 lanes C & G). Includes 10' Rec Trail		G.O. BONDS							2,100,000					2,100,000	0
309	Tanglefoot 18th to Utica (3 lanes C & G). Includes 10' Rec Trail.		G.O. BONDS								1,000,000	1,400,000			2,400,000	0
310	Utica - Spruce Hills to Tanglefoot		G.O. BONDS							900,000	900,000				1,800,000	0
311	Valley Drive (2100LF) Park Ave to Zimmerman extended	PW0158	G.O. BONDS		600,000										600,000	0
312	Valley Drive (2050LF) Zimmerman to Pinebrook	PW0158	G.O. BONDS		600,000										600,000	0
313	Valley Drive (1800LF) Pinebrook to Crow Creek Road		G.O. BONDS				550,000								550,000	0
314	Valley Drive (2100LF)		G.O. BONDS				690,000								690,000	0
315	16th Street - OCI 46		G.O. BONDS												0	350,000
316	16 1/2 Street OCI 50	PW0132	G.O. BONDS												0	570,000
317	15th Street OCI 59		G.O. BONDS												0	300,000
318	17th Street OCI 59		G.O. BONDS												0	450,000
319	Bellevue OCI 62		G.O. BONDS												0	500,000
320	North OCI 72		G.O. BONDS												0	120,000
321	Dodds OCI 50		G.O. BONDS												0	1,300,000
	TOTAL PROJECTS			22,420,773	24,131,177	16,194,000	10,944,000	8,799,000	9,709,000	7,469,000	12,399,000	12,049,000	9,734,000	10,814,000	122,242,177	116,482,000

Project Description	Anticipated Revenue Source	FY 08/09 Amended Budget	FY 09/10 Adopted Budget	FY 10/11 Request $.50 Levy	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	FY 18/19 Request	Ten Year CIP Cost	Unfunded Projects
CASH FLOW													0	
Total Projects to be Constructed, ALL FUNDS		22,420,773	24,131,177	16,194,000	10,944,000	8,799,000	9,709,000	7,469,000	12,399,000	12,049,000	9,734,000	10,814,000	122,242,177	
													0	
Less: Available Cash Balance, CAP PROJ FUND		8,842,561	4,454,688	1,559,817	1,608,354	437,523	304,523	11,523	1,858,523	275,523	77,523	179,523	10,767,520	
Contracts payable at 6/30		(1,090,643)	0	0	0	0	0	0	0	0	0	0	0	
Receivable at 6/30		725,650	0	0	0	0	0	0	0	0	0	0	0	
Sales Tax Revenue - no specific project							500,000	600,000	750,000	750,000	750,000	750,000	4,100,000	
Sales Tax Revenue/Transfer in LOT		2,238,623	2,339,677	331,000	531,000	466,000	516,000	316,000	766,000	451,000	686,000	516,000	6,918,677	
Investment Earnings, CAP PROJ FUND		180,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,000,000	
TIF Revenues(all but Hobby & GRAFCO)		166,694	296,129	289,537	242,169								827,835	
DOT Street Patching Reimburse													0	
Trinity Reimburse													0	
Davenport to Reimburse for Trinty													0	
Special Assessments		0	0	0	0	0	0	0	0	0	0	0	0	
Federal Aid		2,050,588	3,748,000	1,242,000	800,000	0	0	0	900,000	2,250,000	0	0	8,940,000	
State Aid		0	0	0	0	0	0	0	0	0	0	0	0	
Intergovernmental		135,000	135,000	130,000	0	0	0	0	0	0	0	0	265,000	
TIF Bonds		0	0	0	0	0	0	0	0	0	0	1,300,000	1,300,000	
TIF Revenues		0	0	0	0	0	0	0	0	0	0	0	0	
G.O. Econ Dev Bonds													0	
Economic Development/Transfer in		0	0	0	0	0	0	0	0	0	0	0	0	
Future Projects		0	165,000	0	0	0	0	0	0	0	0	0	165,000	
Gaming Revenue-no specific project													0	
Gaming Revenue/Transfer in		28,971	750,000	0	0	0	0	0	0	0	0	0	750,000	
General Corporate G.O. Bonds		750,000	1,350,000	0	0	0	0	0	0	0	0	0	1,350,000	
Other/misc		660,940	1,252,500	50,000	0	0	200,000	200,000	200,000	200,000	200,000	200,000	2,502,500	
Total financing sources excluding G.O. Bonds		14,688,383	14,690,994	3,802,354	3,381,523	1,103,523	1,720,523	1,327,523	4,674,523	4,126,523	1,913,523	3,145,523	39,886,532	
Net Projects in CAP PROJECTS FUND to be financed with G.O. Bonds		7,732,390	9,440,183	12,391,646	7,562,477	7,695,477	7,988,477	6,141,477	7,724,477	7,922,477	7,820,477	7,668,477	82,355,645	
													0	
Net Bond Issue Size Required		12,187,078	11,000,000	14,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	8,000,000	7,000,000	88,000,000	
													0	
		22,420,773	22,931,177	11,294,000	8,854,000	7,099,000	8,229,000	4,469,000	9,299,000	9,149,000	8,784,000	9,564,000	99,672,177	
													0	
													0	

	Project Description		Anticipated Revenue Source	FY 08/09 Amended Budget	FY 09/10 Adopted Budget	FY 10/11 Request $.50 Levy	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	FY 18/19 Request	Ten Year CIP Cost	Unfunded Projects
Palmer Hills Golf Enterprise Fund:																
1	Sand Trap improvements	2GC002	Sales tax & Interest	5,000	15,000	15,000	10,000					35,000			75,000	0
2	Hole improvements		Sales tax & Interest		35,000		35,000	20,000	70,000		45,000				205,000	0
3	Cart Path Improvements		Sales tax & Interest	15,000		15,000		25,000		35,000			40,000		115,000	0
4	Driving Range Improvements		Sales tax & Interest					70,000							70,000	0
5	Double Row Irrigation System	2GC003	Other					1,500,000							1,500,000	0
	Total Palmer Hills Enterprise Fund			20,000.00	50,000	30,000	45,000	1,615,000	70,000	35,000	45,000	35,000	40,000	0	1,965,000	0
Family Museum for Arts & Science Funds:																
1	Gallery Renovation - The Garden	FM0003	sales tax & interest	81,983											0	0
2	Office/Storage Renovation - Dance	FM0008	sales tax & interest	18,000											0	0
3	Courtyard - Grandpa's Fountain/Gazebo	FM0007	sales tax & interest	74,200											0	0
4	Automatic Door openers on exterior public doors	FM0009	sales tax & interest	14,300											0	0
5	Gallery Renovation - Healthy Choices		Fund Raising				108,100								108,100	0
6	Gallery Renovation - Healthy Choices		sales tax & interest		20,000	142,231									162,231	0
7	Gallery Renovation - Traveling Expansion		sales tax & interest			12,500	12,500								25,000	0
8	Gallery Renovation - WaterPlay		Fund Raising			61,200									61,200	0
9	Gallery Renovation - WaterPlay		sales tax & interest		15,000	76,500									91,500	0
10	6th permanent gallery		Fund Raising						100,000						100,000	0
11	6th permanent gallery		sales tax & interest					20,000	130,000						150,000	0
12	Exhibit Prep Shop - Detached		sales tax & interest					80,000							80,000	0
	Total Family Museum			188,483	35,000	292,431	120,600	100,000	230,000	0	0	0	0	0	778,031	0
George Thuenen Bridge																
1	Geo Thuenen bridge repairs	PW0008	Existing fund balance	50,000											0	0
	Total Geo Thuenen bridge				0	0	0	0	0	0	0	0	0	0	0	
Transit																
1	20 Benches & 11 Shelters (80/20 match) Federal Match		5307 Fed Grant		68,000										68,000	0
2	AVL bus equipment, passenger cameras (80/20 match) Federal Match		5307 Fed Grant	56,000	157,760										157,760	0
3	Vehicle carwash (new bay 3 bay stand alone) Federal Match	GA001	5307 Fed Grant		80,000										80,000	0
4	City Match to above projects	GA001	sales tax & interest	14,000	76,744										76,744	0
	Total Transit			70,000	382,504	0	0	0	0	0	0	0	0	0	382,504	

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Municipal Garage																
1	Vehicle carwash (new 3 bay stand alone)	GA001	Existing fund balance		100,000										100,000	0
	Total Garage				100,000	0	0	0	0	0	0	0	0	0	100,000	
Life Fitness Center																
1	Polyurethane Floor		sales tax & interest		20,000										20,000	0
2	Cardio Room SCS		sales tax & interest		10,000										10,000	0
3	Generator	LF0002	sales tax & interest	90,680											0	0
4	Outside Figurines		sales tax & interest	6,464											0	0
5	Office additions		sales tax & interest					25,000							25,000	0
6	Tube heaters		sales tax & interest	32,685											0	0
7	Misc building improvements		sales tax & interest	13,669	10,000										10,000	0
8	Carpet/tile		sales tax & interest	0	10,000										10,000	0
9	Locker room renovations		sales tax & interest		10,000		20,000								30,000	0
10	Cardio Room Media System		sales tax & interest		10,000										10,000	0
11	CYBEX Room Floor		sales tax & interest		6,000										6,000	0
	Total Recreation Fund			143,498	76,000	0	20,000	25,000	0	0	0	0	0	0	121,000	121,000

	Project Description		Anticipated Revenue Source	FY 08/09 Amended Budget	FY 09/10 Adopted Budget	FY 10/11 Request $.50 Levy	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	FY 18/19 Request	Ten Year CIP Cost	Unfunded Projects
Sewer Enterprise Fund:																
1	8th - 10th St. & State St. Sewer	SW0013	Sewer G.O. Bonds	300,000	600,000										600,000	0
2	6th Street Sewer separation	SW0030	Sewer G.O. Bonds	622,000											0	0
3	Brookview Heights sewer extention	SW0033	Sewer G.O. Bonds			50,000	250,000								300,000	0
4	Chimney Seals	SW0017/ SW0037	Sewer G.O. Bonds	75,000	75,000	75,000	75,000	75,000							300,000	0
5	West Pigeon Creek Interceptor @ Century Hts VI	SW0004	Sewer G.O. Bonds		0	145,000									145,000	0
6	Field Stone PT. District Sewer		Sewer G.O. Bonds		0	35,000									35,000	0
7	Golden Triangle Development Sewer Interceptor Extension		Sewer G.O. Bonds												0	200,000
8	Greenway Dr. parallel sewer		Sewer G.O. Bonds												0	375,000
9	Hopewell Interceptor - Hopewell to Forest Grove, Phase III	SW0039	Sewer G.O. Bonds	37,411	370,000										370,000	0
10	Infiltration/Inflow analysis City-wide	SW0038	Sewer G.O. Bonds		100,000										100,000	0
11	Manhole Rehabilitation and pipelining 2008	SW0035	Sewer G.O. Bonds	303	250,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,600,000	0
12	Other Local Sewers	SW006	Sewer G.O. Bonds			50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	450,000	50,000
13	Spencer Creek Lift station-Design & ROW & Construction - PROJECT DRIVEN	SW0028	Sewer G.O. Bonds	39,309	40,000	3,300,000									3,340,000	0
14	Spencer Creek Interceptor Sewer - Design, ROW, construction - PROJECT DRIVEN	SW0036	Sewer G.O. Bonds	67,509	15,000		2,700,000								2,715,000	0
15	Sewer Televising		Sewer G.O. Bonds	20,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	0
	Total Sewer Projects			1,161,532	1,500,000	3,855,000	3,275,000	325,000	250,000	250,000	250,000	250,000	250,000	250,000	10,455,000	

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Storm Water Utility Fund - Project Costs																0
1	Duck Creek Bank Stabilization	SM0050	Stormwater GO Bonds	51,031	250,000										250,000	
2	Hopewell Detention	SM0001	Stormwater GO Bonds	174											0	
3	Hopewell Ave @ Ginger Creek, E. Branch, #1 Regional Detention	SM0027	Stormwater GO Bonds	14,619	130,000										130,000	0
4	Hopewell Ave @ Ginger Creek, E. Branch, #1 Regional Detention	SM0027	Developer Participation												0	385,000
5	Hopewell Ave @ Ginger Creek, W. Branch, #2 Regional Detention	SM0028	Stormwater GO Bonds	2,000	60,000										60,000	0
6	Hopewell Ave @ Ginger Creek, W. Branch, #2 Regional Detention	SM0028	Developer Participation												0	85,000
7	Hopewell Ave @ Ginger Creek, Century Heights W, #3 & 4 Regional Detention	SM0002	Stormwater GO Bonds	2,000	260,000										260,000	0
8	Hopewell Ave @ Ginger Creek Century Heights E, #4 Regional Detention	SM0029	Developer Participation												0	250,000
9	Hopewell Ave @ E. Pigeon Creek, E. Branch, #5 Regional Detention	SM0030	Stormwater GO Bonds	2,000	200,000	290,000									490,000	0
10	Hopewell Ave @ E. Pigeon Creek, E. Branch, #5 Regional Detention	SM0030	Developer Participation												0	225,000
11	Hopewell Ave @ E. Pigeon Creek, W. Branch, #6 Regional Detention	SM0031	Stormwater GO Bonds	2,000			110,000								110,000	0
12	Hopewell Ave @ E. Pigeon Creek, W. Branch, #6 Regional Detention	SM0031	Developer Participation												0	255,000
13	Hopewell Ave @ E. Pigeon Creek, W. Branch, #7 Regional Detention	SM0032	Stormwater GO Bonds	2,000			115,000								115,000	0
14	Hopewell Ave @ E. Pigeon Creek, W. Branch, #7 Regional Detention	SM0032	Developer Participation												0	210,000
15	Hopewell Creek Detention @ Devils Glen	SM0043	Stormwater GO Bonds	54,215	450,000										450,000	0
16	Hopewell Creek Detention @school	SM0044	Stormwater GO Bonds	16,870	250,000										250,000	0
17	Erosion Projects - Stormwater Management	SM0004	Stormwater GO Bonds	1,600		250,000	250,000	250,000							750,000	0
18	Erosions Projects- Greenway Creek & Morning Star & Community of Joy Church	sm0005	Stormwater GO Bonds	178											0	0
19	Greenway Creek watershed improvement @ Comm of Joy church	SM0019	Stormwater GO Bonds	270,000											0	0
20	Ginger Creek Detention @ 53rd	SM0046	Stormwater GO Bonds	28,603											0	0
21	Hopewell Creek Regional Detention @ Hopewell - design, construction		Developer Participation			45,000									45,000	0
22	Hopewell Creek Regional Detention @ Hopewell - design, construction	SM0003	Stormwater GO Bonds	28,977	50,000										50,000	0
23	Hopewell Creek Regional Detention @ 53rd-construction	SM0007	Stormwater GO Bonds	59,000											0	0
24	Hopewell Creek Reg. Det. @ Forest Grove	SM0045	Stormwater GO Bonds	10,000	350,000										350,000	600,000
25	Intake Repair	SM0025	Stormwater GO Bonds	50		75,000	75,000	75,000							225,000	0

	Project Description		Anticipated Revenue Source	FY 08/09 Amended Budget	FY 09/10 Adopted Budget	FY 10/11 Request $.50 Levy	FY 11/12 Request	FY 12/13 Request	FY 13/14 Request	FY 14/15 Request	FY 15/16 Request	FY 16/17 Request	FY 17/18 Request	FY 18/19 Request	Ten Year CIP Cost	Unfunded Projects
26	Middle Road-Stafford Creek Culvert-add 10'x12' barrel to existing culvert including associated PDD repairs & upstream channel improvements		Stormwater GO Bonds												0	580,000
27	Oakbrook Stormwater mitigation	SM0040	Stormwater GO Bonds	25,109	80,000										80,000	0
28	Small storm sewers & storm sewer linings	SM0021	Stormwater GO Bonds	5,730		350,000	350,000	350,000							1,050,000	0
29	Small storm sewers	SM0037	Stormwater GO Bonds	214											0	0
30	Storm Grnbr/Mag/Mont	SM0012	Stormwater GO Bonds	6,046											0	
31	Terrace Park Dr. St SE of Squire		Stormwater GO Bonds												0	150,000
32	West Pigeon Creek regional detention @ Hopewell		Stormwater GO Bonds												0	400,000
33	Wessel Park Storm Sewer-Replace Drainage Ditch with New storm Sewer from 26th St & Glenn to Oak	SM0023	Stormwater GO Bonds												0	80,000
34	Blackbird Cr Storm Management	SM0015	Stormwater GO Bonds	190,069											0	0
35	Blackbird Creek Watershed Study	SM0035	Stormwater GO Bonds			80,000									80,000	0
36	Broad Lawn Storm Sewer Reconstruct	SM0026	Stormwater GO Bonds	28	40,000										40,000	0
37	Meredith Way Storm Sewer	SM0038	Stormwater GO Bonds	13,140	120,000										120,000	0
38	Field Stone PT. District Storm Sewer	SM0039	Stormwater GO Bonds	23,446	80,000										80,000	0
39	Stafford Creek - at Crow Creek Road & Amesbury	SM0034	Sales Tax & Interest	50,185	250,000										250,000	0
40	Ginger & Pigeon Creek Regional Detention Study at Hopewell	SM0009	Stormwater GO Bonds	0											0	400,000
	Total PROJECT COSTS Storm Water Utility Fund			859,284	2,570,000	1,090,000	900,000	675,000	0	0	0	0	0	0	5,235,000	3,620,000

Bettendorf
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Vehicle Fund

The City of Bettendorf provides vehicles to various City Departments in order to perform their duties. The vehicle fund provides for the long-term commitment of the Mayor, Council and management to adequately fund for these purchases.It is the City's goal to maintain the size, quality and reliability of the fleet at a level that will allow our employees to perform their duties efficiently and effectively. Subsequently, it is the intention to plan for the replacement of vehicles to minimize the financial impact of significant purchases in any one budget year for the City of Bettendorf. A Vehicle Advisory Committee has been established to make recommendations to the City Administrator regarding vehicle replacement, change in fleet size, vehicle specifications, vehicle replacement funding levels, and any other concerns regarding city vehicles. The Committee is made up of representatives from most city departments and reviews all requests for new and replacement vehicles and recommends purchases to the City Administration during the budget process. As a part of this process, the committee has developed a recommended life for all types of vehicles as well as a grading review system for replacement based on age, maintenance costs, mileage and usefulness.

Revenue Sources

The major funding sources are transfers in from the General Fund, the Gaming Fund and the CIP/LOT Fund, with a small amount from the sale of vehicles no longer used.

Expenditures

The following charts show the historical expenditures and a five year plan with expected expenditures by department. There is also a listing of vehicles approved for purchase in FY 2009/10.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
VEHICLE REPLACEMENT FUND
FY 2005/06 - FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	24,970	62,546	56,354	44,000	36,557	(7,443)	-16.92%
Fines & forfeitures							
Other	-	-	-	-	-	-	
Total revenue	**24,970**	**62,546**	**56,354**	**44,000**	**36,557**	**(7,443)**	**-16.92%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	1,004,449	402,490	586,548	1,409,882	741,000	(668,882)	-47.44%
Total expenditures	**1,004,449**	**402,490**	**586,548**	**1,409,882**	**741,000**	**(668,882)**	**-47.44%**
Revenue over(under) expenditures	(979,479)	(339,944)	(530,194)	(1,365,882)	(704,443)	661,439	-48.43%
Financing sources(uses):						-	
Proceeds from sale of assets	77,952	24,122	25,996	40,000	20,000	(20,000)	
Operating transfers in	345,658	520,000	890,000	705,309	625,000	(80,309)	-11.39%
Operating transfers out	(42,119)	(40,335)			(61,200)	(61,200)	
Proceeds from bonds						-	
Financing sources(uses), net	381,491	503,787	915,996	745,309	583,800	(161,509)	-21.67%
Revenue and other financing sources over (under) expenditures and other financing uses	**(597,988)**	**163,843**	**385,802**	**(620,573)**	**(120,643)**	**499,930**	**-80.56%**
Fund balances, beginning	1,468,955	870,967	1,034,810	1,420,612	800,039	(620,573)	-43.68%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	870,967	1,034,810	1,420,612	800,039	679,396	(120,643)	-15.08%

City of Bettendorf, Vehicle Fund
Fund Balance Summary
FY 2008/09 Thru FY 2013/14 Estimate

Vehicle Fund:	08/09 Estimate	09/10 Estimate	10/11 Estimate	11/12 Estimate	12/13 Estimate	13/14 Estimate
Fund Balance at July 1:	**1,420,612**	**800,039**	**679,396**	**572,112**	**413,496**	**604,536**
Revenues:						
Transfer In /General Fund	100,000	100,000	100,000	100,000	100,000	100,000
Transfer in/Road use	0	0	0	0	0	0
Transfer in/Flood Reimb	93,309					
Transfer In /Gaming Fund	0	0	0	0	0	0
Transfer In/Sales Tax	500,000	525,000	550,000	575,000	575,000	600,000
Transfer in/Drug Seizure	12,000	0	0	0	0	0
Transfer in/CIP	0	0	0	0	750,000	0
Interest	44,000	36,557	27,176	22,884	16,540	24,181
Vehicle sales	40,000	20,000	25,000	25,000	25,000	25,000
Total revenue	**789,309**	**681,557**	**702,176**	**722,884**	**1,466,540**	**749,181**
Expenditures:						
Police	220,299	169,000	222,000	231,500	152,500	233,500
Fire	485,000	130,000	0	335,000	750,000	161,000
Parks	120,831	174,000	132,000	82,000	113,000	86,000
Public Works	451,752	248,000	352,500	180,000	260,000	336,000
Community Development	132,000	0	20,000	30,000	0	58,000
Administration/Finance/Econ	0	20,000	0	23,000	0	0
Transfer to Recycling/Garbage	0	0	0	0	0	0
Transfer to Stormwater Fund	0	0	0			
Transfer to Transit fund	0	61,200	82,960	0	0	0
Total expenditures	**1,409,882**	**802,200**	**809,460**	**881,500**	**1,275,500**	**874,500**
Revenues over(under) exp	(620,573)	(120,643)	(107,284)	(158,616)	191,040	(125,319)
Fund balance at June 30	**800,039**	**679,396**	**572,112**	**413,496**	**604,536**	**479,218**

Other funds:

Garbage/Recycling fund	-	716,000	203,544	-	547,007	402,000
Transit fund	-	1,210,000	488,000	-	-	-
Sewer fund	170,000	-	138,000	-	175,000	-
Road Use fund	86,216	-	-	-	-	-
Stormwater Utility	-	-	-	29,000	-	16,000
Garage fund	-	-	-	-	-	-
Life Fitness Center	-	-	-	-	-	-
Museum	-	-	-	-	-	-
Golf enterprise fund	-	43,000	95,000	-	-	-
Total all vehicle purchases	**1,666,098**	**2,710,000**	**1,651,044**	**910,500**	**1,997,507**	**1,292,500**

VEHICLE REQUESTS
FISCAL YEAR 2009/10

Department/Description	Replaces:	$ requested	$ Approved	Notes
Road Use Fund:				
Total Road Use Fund		**0**	**0**	
Vehicle Replacement Fund:				
Police:				
4 - Squad Cars	Squads 20411, 20604, 20702,2070	110,000	110,000	
Detective Car	04 Pontiac Grand Prix (20407)	24,000	22,000	
Detective Car	05 Ford Taurus (20511)	24,000	22,000	
Special Operations Unit Bus	93 Ford Eldorado (9303)	30,000	15,000	Retrofit transit bus for tactical operations
Total Police		**188,000**	**169,000**	
Fire:				
HD, tandem axle tanker chassis, automatic	89 Chevy/Alexis Tanker (8946)	130,000	130,000	
Total Fire		**130,000**	**130,000**	
Economic Development:				
Administration Vehicle	97 Ford Taurus (9724)	20,000	20,000	
Total Ecomomic Development		**20,000**	**20,000**	
Public Works:				
3 - Single axle dumps w/ plow	Trucks 9923, 0026 & 0027	276,000	184,000	Move 0027 ahead to 10/11 for replacement
4x4 Pick-up (Engineering)	00 Ford F-250 (0010)	32,000	32,000	
4x4 Pick-up (Engineering)	00 Ford F-250 (0032)	32,000	32,000	
Total Public Works		**340,000**	**248,000**	
Parks:				
3/4 ton 4x4 pick-up w/ plow and lift gate	2000 Chevy K2500 (0013)	32,000	32,000	Transfer 0013 to Palmer Hills, sell Brad's truck
1 ton 4x4 pick-up w/ service box and lift gate	2000 Chevy K2500 (0012)	37,000	37,000	
Toro 15' rotory mower	Toro 580 D (0110)	60,000	60,000	
4x4 tractor with mower, cab & plow	Deere 4115 tractor (0307)	25,000	25,000	
Mini-van (Recreation)	93 Ford F-150 (9353)	20,000	20,000	
Total Parks		**174,000**	**174,000**	
Total Vehicle Replacement Fund		**852,000**	**741,000**	
Palmer Hills Golf Course:				
35.5 HP 8 blade all wheel drive fairway mowe	Addition to fleet	43,000	43,000	Funded with transfer from Sales Tax
Total Palmer Hills Golf Course		**43,000**	**43,000**	
Transit:				
2 - 30 ft. buses	Replacement	370,000	370,000	83% Federally funded
4 - 30 ft buses (transit grant)	Addition to fleet	840,000	840,000	100% Federally funded
Total Transit Fund		**1,210,000**	1,210,000	
Recycling/Solid Waste Fund:				
4 - Automated packer trucks	Packers 0427, 0428, 0429 & 0436	716,000	716,000	Issue capital loan notes
Total Recycling/Solid Waste Fund		**716,000**	**716,000**	
Total Vehicle Requests		**2,778,000**	**2,710,000**	

Electronic Equipment Fund

The City of Bettendorf provides electronic equipment consisting of computers, software, hardware and network infrastructure, copiers radio systems and telephone systems to various City Departments in order to perform their duties. The electronic equipment fund provides for the long-term commitment of the Mayor, Council and management to adequately fund new and replacement electronic equipment. The intention of the fund is to plan for new and/or future replacement of all electronic equipment to minimize the financial impact of significant purchases in any one budget year. The information services division reviews all requests for new and replacement electronic equipment and recommends purchases City Administration during the budget process. As a part of this process, the information services division has developed a recommended life for all types of electronic equipment based on years, maintenance cost and usefulness.

Revenue Sources

The major funding sources are transfers in from the General Fund, the Gaming Fund and the CIP/LOT Fund, with a small amount from the sale of vehicles no longer used.

Expenditures

The following charts show the historical expenditures and a five year plan with expected expenditures by department and type equipment. There is also a listing of equipment approved for purchase in FY 2009/10.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
ELECTRONIC EQUIPMENT FUND
FY 2005/06 - FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	25,955	70,020	56,275	38,555	26,287	(12,268)	-21.80%
Fines & forfeitures							
Other			3,500				
Total revenue	**25,955**	**70,020**	**59,775**	**38,555**	**26,287**	**(12,268)**	**-20.52%**
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	214,292	183,119	264,717	262,517	70,124	(192,393)	-72.68%
Total expenditures	**214,292**	**183,119**	**264,717**	**262,517**	**70,124**	**(192,393)**	**-72.68%**
Revenue over(under) expenditures	(188,337)	(113,099)	(204,942)	(223,962)	(43,837)	180,125	-87.89%
Financing sources(uses):							
Discounts							
Operating transfers in	245,000	360,000	360,000	-	200,000	200,000	55.56%
Operating transfers out	(121,514)	(103,089)	(88,578)	(140,900)	(61,500)	79,400	-89.64%
Proceeds from bonds							
Financing sources(uses), net	123,486	256,911	271,422	(140,900)	138,500	279,400	102.94%
Revenue and other financing sources over (under) expenditures and other financing uses	**(64,851)**	**143,812**	**66,480**	**(364,862)**	**94,663**	**459,525**	**691.22%**
Fund balances, beginning	956,132	891,281	1,035,093	1,101,573	736,711	(364,862)	-35.25%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	891,281	1,035,093	1,101,573	736,711	831,374	(298,382)	-27.09%

City of Bettendorf
Electronic Equipment Fund
Five Year Plan

	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14
Electronic Equipment Fund:	**Estimate**	**Estimate**	**Estimate**	**Estimate**	**Estimate**	**Estimate**
Fund Balance at July 1	**1,101,572**	**736,711**	**831,374**	**882,072**	**874,844**	**908,464**
Revenues:						
Transfer In /General Fund	0	100,000	100,000	100,000	100,000	100,000
Transfer In /Gaming Fund	0	0	0	0	0	0
Transfer in/CIP(Sales tax)	0	100,000	100,000	100,000	100,000	100,000
Miscellaneous						
Interest	38,555	26,287	29,098	30,873	30,620	31,796
Total revenue	**38,555**	**226,287**	**229,098**	**230,873**	**230,620**	**231,796**
Expenditures (indiviual Items greater than $5,000, General Fund and Road Use Fund)						
Copiers	24,000			15,000	35,000	30,000
Plotters	19,000					
Software						
Data Collection Software						
SQUAD CAR EQUIPMENT						
Mobile Data Computers (18 **@ $3,000)**				54,000		
MPH II Radar Units	10,248	5,124				12,000
Mobile Vision Cameras			5,000	5,000	5,000	5,000
RADIO EQUIPMENT						
800 MHz handheld radios			15,000	15,000	15,000	15,000
Wireless Integrated GPS Survey Rover	29,269					
Linkers (1 Fire, 1 Police)						
Mobile wireless network radio towers						
Radio Tower Repeaters				18,000		
Pagers-fire						
TELEPHONE NETWORK						
Phone/Voice Mail System Replacement	160,000					
VIDEO EQUIPMENT						
Video/Security Police Department			6,000	6,000	6,000	6,000
Audio/Video Equipment Library		15,000				
Audio/Video Equipment Council		30,000	40,000			
PIO Officer						
Public Television - Channel 18						
ICN room - Library						
PUBLIC SAFETY						
AVLIS						
NETWORK						
Network Infrastructure	20,000	20,000	20,000	20,000	20,000	20,000
Financial System infrastructure			10,000	10,000	10,000	10,000
Total expenditures - over $5,000	262,517	70,124	96,000	143,000	91,000	98,000
Transfer to General Fund - minor equipment less than $5,000	59,300	27,700	40,900	46,000	46,000	46,000
Transfer to Road Use Fund - minor equipment less than $5,000	17,200	3,800	6,500	10,100	10,000	10,000
Transfer to Museum - All Electronic Equipment - regardless of $ amount	24,400	0	5,000	9,000	5,000	5,000
Transfer to Information Services - minor equipment less than $5,000	40,000	30,000	30,000	30,000	45,000	45,000
Total Transfers Out	140,900	61,500	82,400	95,100	106,000	106,000
Total Expenditures & Transfers Out	403,417	131,624	178,400	238,100	197,000	204,000
Revenues over(under) expenditures	(364,861)	94,663	50,698	(7,227)	33,620	27,796
Fund balance at June 30	**736,711**	**831,374**	**882,072**	**874,844**	**908,464**	**936,260**

	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14
Other funds replacements (All Electronic Equipment - regardless of $ amount)	**Estimate**	**Estimate**	**Estimate**	**Estimate**	**Estimate**	**Estimate**
Recycling fund	0	0	0	1,200	0	0
Transit fund	0	0	1,200	500	0	0
Sewer fund	1,000		0	500	0	0
Garage fund	0	0	700	0	0	0
Life Fitness Center		2,100	1,700	4,200	1,700	2,550
Splash Landing	0	0	0	0	0	0
Golf enterprise fund	700	1,400	500	1,200	0	2,400
Total Other Funds -all electronic replacements	**1,700**	**3,500**	**4,100**	**7,600**	**1,700**	**4,950**
General fund (Minor Equipment less than $5,000)						
Police	12,550	7,700	10,000	10,000	0	16,250
Fire Dept.	3,000	6,700	4,000	6,500	0	**12,950**
Finance		2,800	8,000	12,000		
Administration		0	0	0		
Mayor & Council	2,500					**2,500**
Human Resources	0	0	700	0		
Legal	0	0	700	0		
Public Information	0	0	2,000	0	0	0
Library	33,550	7,700	12,500	12,500		33,550
Parks Admin	0	700	1,000	2,000	0	0
PW Engineering						
Community Dev	7,700	2,100	2,000	3,000	0	7,700
Total General fund transfer in	**59,300**	**27,700**	**40,900**	**46,000**	**0**	**72,950**
Road Use Fund (Minor Equipment less than $5,000)						
Public works		0	500	5,700	1,200	0
Engineering	17,200	3,100	4,000	4,400		**17,200**
Signs	0	700	0	0		
PW Administration	0	0	2,000			
Total Road Use Fund transfer in	**17,200**	**3,800**	**6,500**	**10,100**	**1,200**	**17,200**
FMAS (All Equipment regardless of $ amount)						
PC'S	3,400	0	5,000	4,000		**3,400**
Copier	4,000					**4,000**
Point of Sale System (Museum)	17,000	0	0	5,000		
Total FMAS Fund transfer in	**24,400**	**0**	**5,000**	**9,000**	**0**	**7,400**
Information services (Minor equipment less than $5,000						
Miscellaneous network equipment/printers/PC's, as needed	40,000	30,000	30,000	30,000		**30,000**
Total IS Fund transfer in	**40,000**	**30,000**	**30,000**	**30,000**	**0**	**30,000**
Total Electronic Equipment purchases - All Funds	**405,117**	**135,124**	**182,500**	**245,700**	**93,900**	**230,500**

ELECTRONIC EQUIPMENT REQUESTS
FISCAL YEAR 2009/10

#	Department/Description	Request	Admin Rec
	Electronic Equipment Fund:		
1	Three MPH II Radar Units (Police) - replacements	5,124	5,124
2	Audio Video Equipment - Library	15,000	15,000
3	Audio Video Equipment - Council	30,000	30,000
4	Network Infrastructure - Annual funding as needed	20,000	20,000
	Total Electronic Equipment Fund - capital equipment more than $5,000:	**70,124**	**70,124**
	Transfer to General Fund - minor equipment less than $5,000:		
5	Police replacements - Personal Computers	7,700	7,700
6	Fire replacements - PC's and Copier/printer	6,700	6,700
7	Finance replacements - Various PC's	2,800	2,800
8	Library replacements - Various PC's	7,700	7,700
9	Parks administration - PC	700	700
10	Community Development - Replacement PC's	2,100	2,100
	Total Transfer to General Fund- minor equipment less than $5,000	**27,700**	**27,700**
	Transfer to Road Use Fund - minor equipment less than $5,000		
11	Public Works replacements- 5 portable PC's	3,800	3,800
	Transfer to Museum Fund - minor equipment less than $5,000:		
	Transfer to Information Service Fund - minor equipment less than $5,000:		
12	Information Services - annual funding - as needed throughout the year	30,000	30,000
	Total Electronic Equipment Fund	**131,624**	**131,624**
13	**Life Fitness Center Fund - minor equipment less than $5,000 - replacement PC's**	2,100	2,100
14	**Palmer Hills Golf Course Fund - minor equipment less than $5,000 - replacement PC's**	1,400	1,400
	Total Electronic Equipment , all Funds	**135,124**	**135,124**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
RIVERBOAT GAMING FUND
FY 2005/06 - FY 2009/10

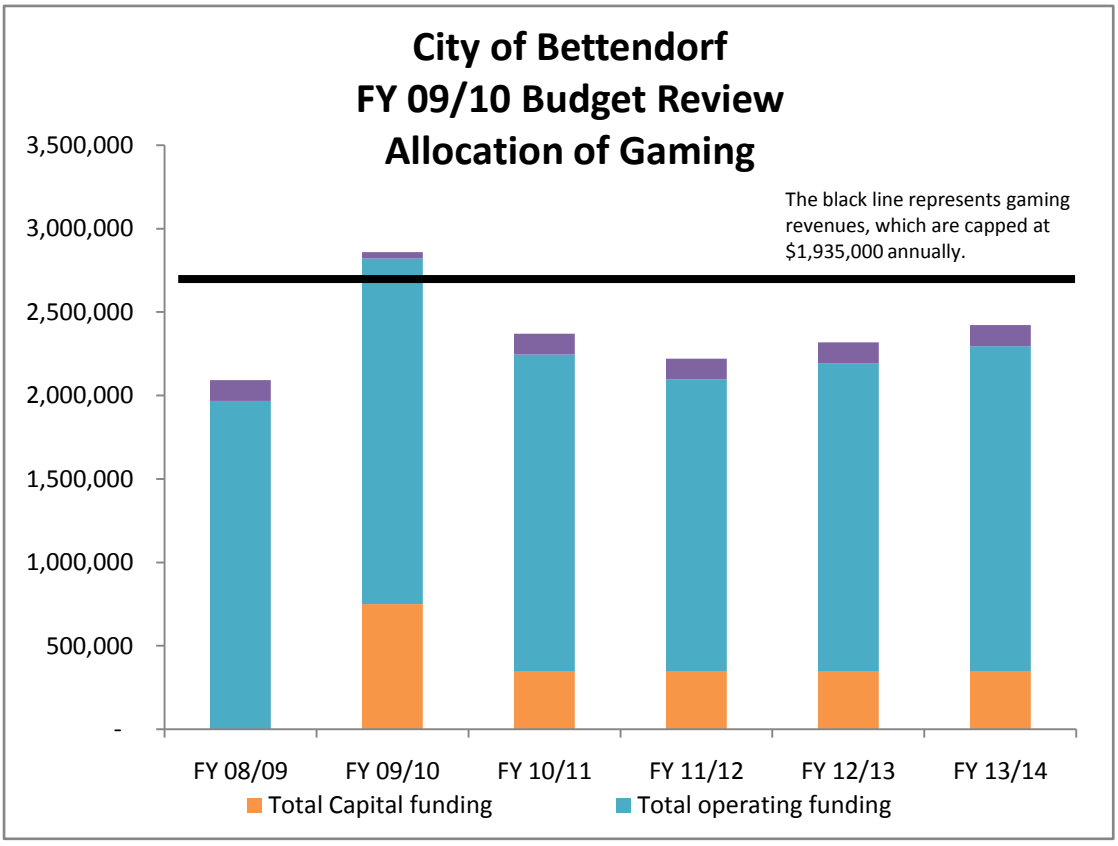
	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes		1,963,498	2,076,120	1,935,000	1,935,000	-	0.00%
Special assessments							
Licenses and permits							
Intergovernmental	2,121,774	-	-	-	-	-	
Charges for services							
Interest	15,830	56,018	206,035	156,689	60,000	(96,689)	-61.71%
Fines & forfeitures							
Other							
Total revenue	**2,137,604**	**2,019,516**	**2,282,155**	**2,091,689**	**1,995,000**	(96,689)	-4.62%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	2,137,604	2,019,516	2,282,155	2,091,689	1,995,000	(96,689)	-4.62%
Financing sources(uses):							
Discounts							
Operating transfers in			687,745	142,000	-	(142,000)	
Operating transfers out	(2,858,090)	(1,645,012)	(1,787,577)	(2,150,871)	(2,860,402)	(709,531)	32.99%
Proceeds from bonds							
Financing sources(uses), net	(2,858,090)	(1,645,012)	(1,099,832)	(2,008,871)	(2,860,402)	(851,531)	42.39%
Revenue and other financing sources over (under) expenditures and other financing uses	**(720,486)**	**374,504**	**1,182,323**	**82,818**	**(865,402)**	(948,220)	-1144.94%
Fund balances, beginning	1,449,020	728,534	1,103,038	2,285,361	2,368,179	82,818	3.62%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	728,534	1,103,038	2,285,361	2,368,179	1,502,777	(865,402)	-36.54%

City of Bettendorf, Riverboat Gaming
Revenue and Expenditures, FY 2008/09 thru FY 2013/14

	FY 2008/09 Projected	FY 2009/10 Projected	FY 2010/11 Projected	FY 2011/12 Projected	FY 2012/13 Projected	FY 2013/14 Projected
Fund Balance July 1	2,285,361	2,368,179	1,502,777	1,127,743	902,424	579,003
Revenues:						
Gaming Revenue, % change from previous year	-6.80%	0.00%	0.00%	0.00%	0.00%	0.00%
Gaming Revenue	1,935,000	1,935,000	1,935,000	1,935,000	1,935,000	1,935,000
Revenues: Interest Income	156,689	60,000	60,000	60,000	60,000	40,000
Transfer in from General Fund	142,000					
Total Revenue	**2,233,689**	**1,995,000**	**1,995,000**	**1,995,000**	**1,995,000**	**1,975,000**
Expenditures:						
Transfer to General Fund (Firefighters)		112,555				
Transfer to City Beautification	85,000	-	85,000	85,000	85,000	85,000
Transfer to July 4th Celebration	40,000	40,000	40,000	40,000	40,000	40,000
Transfer to Road Use (salt)	1,020,000	700,000	500,000	250,000	250,000	250,000
Transfer to FMAS to supplement operating budget	755,000	965,507	994,472	1,024,306	1,055,036	1,086,687
Transfer to Life Fitness Center operating budget	152,071	144,464	171,286	199,460	229,045	260,107
Transfer to Splash Landing - Supplement Operating	19,829	67,876	76,542	85,587	95,020	104,859
Tansfer to Palmer Hills - Supplement Operating	-	-	100,159	130,683	156,191	183,523
Transfer to Transit - supplement operating	50,000	50,000	52,575	55,283	58,130	61,123
Transfer to Economic Development - supplement operating		30,000				
Transfer to Event Center - Architect fees/Capital replacement/Maint Fund			350,000	350,000	350,000	350,000
Subtotal All funds non-CIP	**2,121,900**	**2,110,402**	**2,370,034**	**2,220,319**	**2,318,421**	**2,421,299**
CIP projects:						
Salt Dome Pad	**28,971**					
New Park Acquisition		750,000				
Total Transfer to CIP Fund	28,971	750,000	-	-	-	-
Total ALL Expenditures	**2,150,871**	**2,860,402**	**2,370,034**	**2,220,319**	**2,318,421**	**2,421,299**
Fund Balance June 30	**2,368,179**	**1,502,777**	**1,127,743**	**902,424**	**579,003**	**132,704**

City of Bettendorf
FY 2009/10 Budget Review
Allocation of Gaming, 5 year review

	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14
Total Revenues	**2,491,689**	**1,995,000**	**1,995,000**	**1,995,000**	**1,995,000**	**1,995,000**
City Beautification	85,000	-	85,000	85,000	85,000	85,000
July 4th	40,000	40,000	40,000	40,000	40,000	40,000
Total special projects funding	**125,000**	**40,000**	**125,000**	**125,000**	**125,000**	**125,000**
Recycling/Solid Waste	-	-	-	-	-	-
Family Museum	853,750	965,507	994,472	1,024,306	1,055,036	1,086,687
Life Fitness Center	144,290	144,464	171,286	199,460	229,045	260,107
Splash Landing	19,829	67,876	76,542	85,587	95,020	104,859
Palmer Hills	-	-	100,159	130,683	156,191	183,523
Transit	50,000	50,000	52,575	55,283	58,130	61,123
Economic Development	-	30,000	-	-	-	-
General fund	-	112,555	-	-	-	-
Road Use Fund	900,000	700,000	500,000	250,000	250,000	250,000
Total operating funding	**1,967,869**	**2,070,402**	**1,895,034**	**1,745,319**	**1,843,422**	**1,946,299**
Vehicle	-	-	-	-	-	-
Electronic	-	-	-	-	-	-
Event Center	-	-	350,000	350,000	350,000	350,000
CIP projects	-	750,000	-	-	-	-
Total Capital funding	**-**	**750,000**	**350,000**	**350,000**	**350,000**	**350,000**
Total Funding	**2,092,869**	**2,860,402**	**2,370,034**	**2,220,319**	**2,318,422**	**2,421,299**



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
CIP / LOT & INTEREST
FY 2005/06 - FY 2009/10

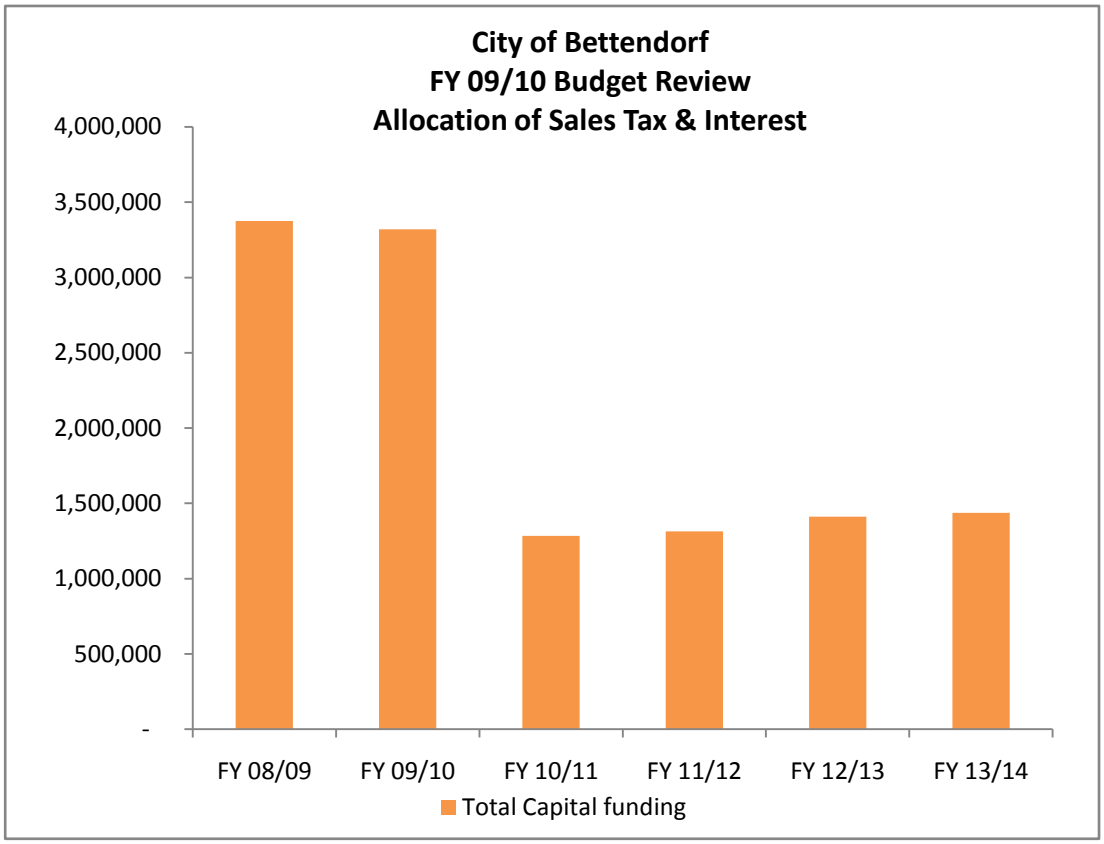
	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	44,001	135,524	133,438	150,000	40,000	(110,000)	-73.33%
Fines & forfeitures							
Other							
Total revenue	**44,001**	**135,524**	**133,438**	**150,000**	**40,000**	(110,000)	-73.33%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	-	-	-	-	-		
Revenue over(under) expenditures	44,001	135,524	133,438	150,000	40,000	(110,000)	-73.33%
Financing sources(uses):							
Discounts							
Operating transfers in	1,533,126	1,836,308	1,750,050	1,673,562	1,680,000	6,438	0.38%
Operating transfers out	(1,311,395)	(1,815,601)	(1,282,021)	(3,188,236)	(2,976,674)	211,562	-6.64%
Proceeds from bonds							
Financing sources(uses), net	221,731	20,707	468,029	(1,514,674)	(1,296,674)	218,000	-14.39%
Revenue and other financing sources over (under) expenditures and other financing uses	**265,732**	**156,231**	**601,467**	**(1,364,674)**	**(1,256,674)**	108,000	-7.91%
Fund balances, beginning	1,937,492	2,203,224	2,359,455	2,960,922	1,596,248	(1,364,674)	-46.09%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	2,203,224	2,359,455	2,960,922	1,596,248	339,574	(1,256,674)	-78.73%

City of Bettendorf, Sales Tax and Interest
Revenue and Expenditures, FY 2008/09 thru FY 2013/14

	FY 2008/09 Projected	FY 2009/10 Projected	FY 2010/11 Projected	FY 2011/12 Projected	FY 2012/13 Projected	FY 2013/14 Projected
Fund Balance July 1	2,960,922	1,596,248	95,351	434,920	845,188	1,175,094
Revenues:						
Sales Tax Receipts, % growth from previous year	-4.37%	0.38%	1.00%	1.00%	1.00%	1.00%
Sales Tax Receipts	1,673,562	1,680,000	1,696,800	1,713,768	1,730,906	1,748,215
Interest	150,000	40,000	30,000	30,000	30,000	30,000
Total Revenue	**1,823,562**	**1,720,000**	**1,726,800**	**1,743,768**	**1,760,906**	**1,778,215**
Expenditures:						
Transfer to Vehicle - Road Use Capital Equipment Supplement	500,000	525,000	550,000	575,000	575,000	600,000
Transfer to Electronic to supplement equipment purchases			100,000	100,000	100,000	100,000
Transfer to Family Museum (CIP projects)	188,483	76,500	231,231	12,500	100,000	130,000
Transfer to Palmer Hills - $400,000 Loan repayment (reduced Park Board Allocation)	50,000	50,000	50,000	50,000	50,000	
Transfer to Palmer Hills for capital equipment/projects	20,000	93,000	125,000	45,000	115,000	70,000
Transfer to Transit for capital equipment 20% match	14,000	60,720				
Transfer to Road Use for Patching Truck and Converyor	33,632					
Transfer to LFC for capital improvements	143,498	76,000	-	20,000	25,000	-
Sub-total all funds, non-CIP	**949,613**	**881,220**	**1,056,231**	**802,500**	**965,000**	**900,000**
CIP projects:						
Annex Expansion & Elevator Study/roof	67,000	233,000				
`Annex roof	302,100					
Aerial Flyover with Scott County & Davenport - GIS		50,000				
Civic Complex Signs - Marketing proposal		45,000	45,000	45,000		
City Entrance Signs - improvements/redesign		150,000				
2 Variable Message Signs	37,000					
IJR - I80/Middle interchange study	46,879	71,000				
I-80 Technology Park - land acquisition	762,250					
Card Reader Locks - City wide	117,722					
City Hall Recarpeting & Painting		150,000				
City Hall Generator	41,990					
City Hall Hvac/lightingEnergy Efficiency Upgrades		250,000				
Eagles Demolition	180,000					
Police - car port for patrol and detective cars		100,000				
Civil Defense Sirens		20,000	20,000	20,000		
Library north entrance reconstruction for drainage	44,400					
Library - Modification to drive-up window and new book sorting system	250,000					
Park Board Annual Allocation	162,756	438,677	250,000	250,000	250,000	300,000
New 120 ACRE Park Aquistion	176,526	800,000				
18th Street Speed sign BHS		16,000				
Speed Sign - various		16,000	16,000	16,000	16,000	16,000
Wayfinding Signs	50,000					
Undesignated Alleys				200,000	200,000	200,000
Total transfer to CIP fund	2,238,623	2,339,677	331,000	531,000	466,000	516,000
Total ALL Expenditures	**3,188,236**	**3,220,897**	**1,387,231**	**1,333,500**	**1,431,000**	**1,416,000**
Fund Balance June 30	**1,596,248**	**95,351**	**434,920**	**845,188**	**1,175,094**	**1,537,309**

City of Bettendorf
FY 2009/10 Budget Review
Allocation of Sales Tax & Interest

	FY 08/09	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14
Total Revenues	**1,853,562**	**1,720,000**	**1,726,800**	**1,743,768**	**1,760,906**	**1,778,215**
Family Museum	187,350	76,500	147,625	12,500	80,000	150,000
Vehicle Fund	500,000	525,000	550,000	575,000	575,000	600,000
Electronic Equipment Fund	-	100,000	100,000	100,000	100,000	100,000
Palmer Hills	70,000	143,000	175,000	95,000	165,000	70,000
Life Fitness Center	169,149	76,000	-	20,000	25,000	-
Transit	17,000	60,720	-	-	-	-
Road Use	70,000					
CIP projects	2,362,057	2,339,677	311,000	511,000	466,000	516,000
Total Capital funding	**3,375,556**	**3,320,897**	**1,283,625**	**1,313,500**	**1,411,000**	**1,436,000**



CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
GEORGE THUENEN OVERPASS
FY 2005/06 - FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	7,504	19,691	20,995	22,000	25,000	3,000	13.64%
Fines & forfeitures							
Other	50,000	50,000	50,000	50,000	50,000	-	0.00%
Total revenue	**57,504**	**69,691**	**70,995**	**72,000**	**75,000**	3,000	4.17%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects	3,514	35	443	50,000	-	(50,000)	-100.00%
Total expenditures	**3,514**	**35**	**443**	**50,000**	**-**	(50,000)	-100.00%
Revenue over(under) expenditures	53,990	69,656	70,552	22,000	75,000	53,000	240.91%
Financing sources(uses):							
Discounts							
Operating transfers in							
Operating transfers out							
Proceeds from bonds	-	-					
Financing sources(uses), net	-	-	-	-	-		
Revenue and other financing sources over (under) expenditures and other financing uses	**53,990**	**69,656**	**70,552**	**22,000**	**75,000**	53,000	240.91%
Fund balances, beginning	239,391	293,381	363,037	433,589	455,589	22,000	5.07%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	293,381	363,037	433,589	455,589	530,589	75,000	16.46%

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN FUND BALANCES
FUTURE PROJECTS
FY 2005/06 - FY 2009/10

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Revenue:							
Property taxes							
Other city taxes							
Special assessments							
Licenses and permits							
Intergovernmental							
Charges for services							
Interest	3,787	8,921	18,451	-	-	-	
Fines & forfeitures							
Other	51,250		396,079	51,250			
Total revenue	**55,037**	**8,921**	**414,530**	**51,250**	**-**	(51,250)	-100.00%
Expenditures:							
Public Safety							
Public Works							
Health & Social Services							
Culture & Recreation							
Community & Economic Devleopment							
General Government							
Debt service:							
Capital Projects							
Total expenditures	**-**	**-**	**-**	**-**	**-**		
Revenue over(under) expenditures	55,037	8,921	414,530	51,250	-	(51,250)	-100.00%
Financing sources(uses):							
Discounts							
Operating transfers in							
Operating transfers out			(323,913)		(165,000)	(165,000)	
Proceeds from bonds							
Financing sources(uses), net	-	-	(323,913)	-	(165,000)	(165,000)	
Revenue and other financing sources over (under) expenditures and other financing uses	**55,037**	**8,921**	**90,617**	**51,250**	**(165,000)**	(216,250)	-421.95%
Fund balances, beginning	89,196	144,233	153,154	243,771	295,021	51,250	21.02%
Residual equity transfer in (out)							
Adjustment for restatement							
Fund balances, endings	144,233	153,154	243,771	295,021	130,021	(165,000)	-55.93%

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2009-10

Business Type Funds

Description of Business Type Funds 325

Enterprise Funds:
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 326
Statement of Revenue, Expenditures & Changes in Fund Balance, Budget 2009/10 327-328

Sewer Enterprise Fund
Description of Sewer Enterprise Fund 329-330
Expenditures by Function & Category, FY 2009/10 331
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 332
5-year Statement of Cash Flows 333
Program Performance Indicators 334-335

Solid Waste / Recycling
Description of Solid Waste / Recycling Fund 336
Expenditures by Function & Category, FY 2009/10 337
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 338
5-year Statement of Cash Flows 339
Program Performance Indicators 340-347

Family Museum of Arts & Sciences
Description of Family Museum of Arts & Sciences Fund 349-350
Expenditures by Function & Category, FY 2009/10 351
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 352
5-year Statement of Cash Flows 353
Program Performance Indicators 354-367

Palmer Hills Golf Course
Description of Palmer Hills Golf Course Fund 368
Expenditures by Function & Category, FY 2009/10 369
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 370
5-year Statement of Cash Flows 371
Program Performance Indicators 372-375

Life Fitness Center
Description of Life Fitness Center Fund 376
Expenditures by Function & Category, FY 2009/10 377
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 378
5-year Statement of Cash Flows 379
Program Performance Indicators 380-381

Splash Landing Aquatic Center
Description of Splash Landing Fund 382
Expenditures by Function & Category, FY 2009/10 383
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 384
5-year Statement of Cash Flows 385
Program Performance Indicators 386-387

Storm Water Utility Fund
Description of Storm Water Utility Fund 388
Expenditures by Function & Category, FY 2009/10 389
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 390
5-year Statement of Cash Flows 391

Program Performance Indicators 392-393

Public Transit Fund
Description of Public Transit Fund 394
Expenditures by Function & Category, FY 2009/10 395
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 396-397
5-year Statement of Cash Flows 398-399
Program Performance Indicators 400-401

Events Center Fund
Description of Events Center Fund 402
Expenditures by Function & Category, FY 2009/10 403
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 404
5-year Statement of Cash Flows 405

Internal Service Funds:
Description of Internal Service Funds 407
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 408
Statement of Revenue, Expenditures & Changes in Fund Balance, Budget 2009/10 409

Employee Health Insurance Fund
Description of Employee Health Insurance Fund 410
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 411
Employee Health Insurance Budget Review 412
5-year Statement of Cash Flows 413
Program Performance Indicators 414-415

Risk Management Fund
Description of Risk Management Fund 416
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 417
5-Year Property, Casualty, Liability and Workers Compensation Premium History 418
5-year Statement of Cash Flows 419
Program Performance Indicators 420-421

Municipal Garage Fund
Description of Municipal Garage Fund 422
Expenditures by Function & Category, FY 2009/10 423
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 424
5-year Statement of Cash Flows 425
Program Performance Indicators 426-427

Information Services / GIS
Description of Information Services / GIS Fund 428
Expenditures by Function & Category, FY 2009/10 429
Statement of Revenue, Expenditures & Changes in Fund Balance FY 2005/06-2009/10 430
5-year Statement of Cash Flows 431
Program Performance Indicators 432-433

Enterprise Funds

The Enterprise Funds are utilized to account for operations and activities that are financed and operated in a manner similar to a private business, and where the costs of providing the service are expected to be financed through user charges.

Bettendorf has ten enterprise funds. They are:

Sewer Enterprise Fund

This fund accounts for the construction, operation and maintenance of the City's sanitary sewer system.

Solid Waste / Recycling

This fund accounts for the operation and maintenance of the City's solid waste collection system.

Family Museum of Arts and Sciences

This fund accounts for the operations and maintenance of the Bettendorf Family Museum.

Palmer Hills Golf Course

This fund accounts for the operations and maintenance of the City's municipal golf course.

Life Fitness Center

This fund is used to account for the operations and maintenance of Bettendorf's fitness and recreation center.

Splash Landing

This fund accounts for the operations and maintenance of the City's public aquatic center.

Storm Water Utility

This fund is used to account for the operations and maintenance of the City's storm water system.

Public Transit

This fund accounts for the operations and maintenance of the mass transit system.

Event Center

This fund accounts for the construction, operations and maintenance of the Event Center.

Internal Service Funds

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
ENTERPRISE FUNDS

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental	266,886	553,712	449,096	483,021	638,297	155,276	32.15%
Special assessments	-	-	4,630			-	
Permits and licenses	124,322	80,245	71,401	72,200	77,500	5,300	7.34%
Charges for services	6,148,754	6,429,001	6,691,663	7,420,481	8,199,469	778,988	10.50%
Other	336,453	578,940	484,390	2,069,310	1,668,402	(400,908)	-19.37%
Total operating revenue	**6,876,415**	**7,641,898**	**7,701,180**	**10,045,012**	**10,583,668**	**538,656**	**5.36%**
Operating expenses:						-	
Salaries and benefits	3,954,189	4,018,889	4,248,068	4,681,917	4,852,374	170,457	3.64%
Supplies and services	4,035,617	4,900,753	4,386,483	6,247,057	6,640,721	393,664	6.30%
Depreciation	1,916,289	2,011,121	1,996,862	2,364,511	2,257,891	(106,620)	-4.51%
Total operating expenses	**9,906,095**	**10,930,763**	**10,631,413**	**13,293,485**	**13,750,986**	**457,501**	**3.44%**
Operating income(loss)	(3,029,680)	(3,288,865)	(2,930,233)	(3,248,473)	(3,167,318)	81,155	-2.50%
Nonoperating income(expenses):						-	
Interest income	216,631	423,184	280,128	405,100	264,600	(140,500)	-34.68%
Interest expense	(285,054)	(335,752)	(327,848)	(1,247,425)	(1,467,990)	(220,565)	17.68%
(Loss) on disposal of assets	(118,843)	(94,268)	194	-	-	-	
Other financing sources	1,326,612	638,040	4,690,013	710,801	1,727,180	1,016,379	
Net Income(loss)	(1,890,334)	(2,657,661)	1,712,254	(3,379,997)	(2,643,528)	736,469	-21.79%
Transfers in	3,495,963	2,312,427	3,341,110	3,877,321	4,092,573	215,252	5.55%
Transfers out		(163,750)	(289,684)	-	-	-	
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital	-	-				-	
Net income	**1,605,629**	**(508,984)**	**4,763,680**	**497,324**	**1,449,045**	**951,721**	**191.37%**
Retained earnings, beginning	30,982,267	32,587,896	32,078,912	37,372,974	37,870,298	497,324	1.33%
Adjustments to retained earnings			530,382				
Retained earnings, ending	**32,587,896**	**32,078,912**	**37,372,974**	**37,870,298**	**39,319,343**	**1,449,045**	**3.83%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	Sewer Utility	Solid Waste Mgmt.	Family Museum	Palmer Hills Golf Course	LFC Enterprise	Aquatic Enterprise	Stormwater Utility
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits	71,000						6,500
Use of Money & Property	125,000	40,000	15,000	5,000	39,600		40,000
Intergovernmental							
Charges for Services	2,510,000	1,710,342	571,500	757,654	574,288	234,500	740,000
Special Assessments							
Miscellaneous			65,000	315,788		8,000	
Bond Proceeds	.						
Other financing sources	150,000		76,500				100,000
Transfers In		119,416	1,503,853	143,000	220,464	67,876	199,144
Total Revenues & Other Sources	**2,856,000**	**1,869,758**	**2,231,853**	**1,221,442**	**834,352**	**310,376**	**1,085,644**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	3,235,692	1,923,397	1,809,470	1,294,593	879,052	467,373	784,506
Total Gov Activities & Business Exp.	**3,235,692**	**1,923,397**	**1,809,470**	**1,294,593**	**879,052**	**467,373**	**784,506**
Transfers Out							
Total ALL Expenditures/Transfers Out	**3,235,692**	**1,923,397**	**1,809,470**	**1,294,593**	**879,052**	**467,373**	**784,506**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(379,692)	(53,639)	422,383	(73,151)	(44,700)	(156,997)	301,138
Estimated Beginning Fund Balance	**16,657,350**	**2,117,360**	**3,185,253**	**2,011,248**	**2,846,035**	**2,869,211**	**1,656,276**
Ending Fund Balance June 30	**16,277,658**	**2,063,721**	**3,607,636**	**1,938,097**	**2,801,335**	**2,712,214**	**1,957,414**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	Transit	Transit Riverfront	QCWCC	Total Enterprise
Revenues & Other Financing Sources:				
Property Taxes				0
TIF Revenues				0
Other City Taxes				0
Licenses & Permits				77,500
Use of Money & Property				264,600
Intergovernmental	491,830	146,467		638,297
Charges for Services	64,700	60,000	976,485	8,199,469
Special Assessments				0
Miscellaneous	14,800	145,000	1,119,814	1,668,402
Bond Proceeds				0
Other financing sources	560,680	840,000		1,727,180
Transfers In	729,981		1,108,839	4,092,573
Total Revenues & Other Sources	**1,861,991**	**1,191,467**	**3,205,138**	**16,668,021**
Expenditures & Other Financing Uses:				
Public Safety				0
Public Works				0
Culture & Recreation				0
Community & Economic Development				0
General Government				0
Debt Service				0
Capital Projects				0
Total Government Activities Exp.	**0**	**0**	**0**	**0**
Business Type/Enterprises	1,244,931	471,467	3,108,495	15,218,976
Total Gov Activities & Business Exp.	**1,244,931**	**471,467**	**3,108,495**	**15,218,976**
Transfers Out				0
Total ALL Expenditures/Transfers Out	**1,244,931**	**471,467**	**3,108,495**	**15,218,976**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	617,060	720,000	96,643	1,449,045
Estimated Beginning Fund Balance	**174,272**	**0**	**6,353,293**	**37,870,298**
Ending Fund Balance June 30	**791,332**	**720,000**	**6,449,936**	**39,319,343**

Sewer Enterprise Fund

This fund accounts for the operation and maintenance of the City's Sewer Utility including the revenue from usage fees, all operating costs (including depreciation), all capital projects and equipment and all bond issues. Effective in April 2008 the sewer usage rate was increased from $1.48 to $1.68 per 100 cubic yards to provide a revenue stream sufficient to cover debt retirement, anticipated capital expenditures and to maintain an adequate coverage ratio.

Financial Summary

The Sanitary Sewer Utility Fund has budgeted for $2,856,000 in revenues and expenditures of $2,713,298 for FY 2009/10. The ending retained earnings is expected to be $16,267,258 by fiscal year end.

Debt Service

As of July 1, 2009 the City has $6,515,000 of general obligation bonds and $180,000 of revenue bonds net of unamortized discount, outstanding in the Sewer Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf. The obligation of the City to pay debt service on the revenue bonds is a limited obligation of the City. The full faith and credit and taxing power of the City are not pledged to pay debt service on revenue bonds, and the City does not have the authority to levy ad valorem property taxes without limit in order to pay debt service on the bonds. Debt service on the revenue bonds is payable solely from net revenues derived by the Sewer Utility from the operation of the Sewer Utility. A coverage ratio of "Net Revenue Available for Debt Service" to "Total Annual Debt Service" on all the bonds must be maintained at a minimum of 1.20.

The City currently has three general obligation bond issues outstanding as of July 1, 2009 and one revenue issue. The bonds have interest rates ranging from 1.50% to 5.00% and mature in varying annual amounts ranging from $95,000 to $195,000 per issue, with the final maturities due in the year ending June 30, 2026. A brief description of these issues are listed below:

- **JUNE 1, 2004, $2,040,000 SERIES 2004A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2006, $2,545,000 SERIES 2004A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $2,505,000 SERIES 2008A SEWER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various sewer improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

SUMMARY OF BOND ISSUES:

General Obligation and Revenue bonds outstanding as of July 1, 2009 consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2009
Sewer Improvements	June 2004	2,040,000	2.25 - 5.00%	1,580,000
Sewer Improvements	June 2006	2,545,000	4.125- 4.50%	2,230,000
Sewer Improvements	June 2008	2,505,000	2.95 - 4.10%	2,400,000
Total General Obligation Bonds				**$6,210,000**

COVERAGE RATIO: The City's revenue bonds are special obligations payable solely from "Net Revenues" of the Sewer Utility. Net Revenues of the Sewer Utility are defined as all gross revenues and earnings derived from the operation of the Sewer Utility less current expenses. Current expenses are defined as the reasonable and necessary cost of operating, maintaining, repairing and insuring the Sewer Utility, including purchases at wholesale, if any, salaries, wages, and costs of materials and supplies, but excluding depreciation and principal of and interest on General Obligation Bonds and any Parity Bonds or payments to the various funds established in the Resolution; capital costs, depreciation and interest or principal payments are not system expenses.

The City pledges that it will maintain rates and charges for service so the Net Revenues of the Sewer Utility are maintained at a level not less than 120% of the principal and interest falling due in any fiscal year on total Parity Bonds and General Obligation bonds outstanding. Sewer rates were raised as of April 2008 from $1.48 to $1.68 per cubic yard. The billing charge per quarterly statement was raised from $5.00 to $5.75 effective April 1, 2008. The coverage ratio calculated on General Obligation and Parity Debt to FY 2009/10 Net Revenues is shown on the last page of this section.

SUMMARY OF PRINCIPAL AND INTEREST MATURITIES:

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2009 are as follows:

	General Obligation Bonds		Revenue Bonds	
Year ending June 30:	**Principal**	**Interest**	**Principal**	**Interest**
2010	310,000.00	266,397.14	-	-
2011	320,000.00	254,854.44	-	-
2012	330,000.00	242,678.24	-	-
2013	340,000.00	230,195.67	-	-
2014	355,000.00	216,816.10	-	-
2015-2019	2,010,000.00	852,366.99	-	-
2020-2024	2,155,000.00	380,013.37	-	-
2025-2026	390,000.00	29,500.00		
Total	**6,210,000.00**	**2,472,821.95**	**-**	**-**

CURRENT TRENDS AND ISSUES:

Budgeted revenues from user fees are $2,581,000 for FY 2009/10 compared to $2,571,148 for FY 2008/09. The City issued $2.505 million in bonds on June 1, 2008 to finance various sewer projects during FY 08/09. An additional issue of $7.125 million is planned for FY 2010/11. Several smaller sewer interceptors funded by existing cash balances are also scheduled for construction during FY 2009 – 2013. A complete listing of all Sewer Utility capital projects for the next ten years, FY 2010 - 2019, can be found under the Capital Projects section of this budget document.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2009/10
- Cash Flow, FY 2005/06 through FY 2009/10
- Program Performance Indicators for the following programs:
  Sewer Administration
  Sanitary Sewer Operations

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Finance:							
Sewer Administration	1,085,872	1,109,990	1,125,847	1,140,909	1,127,977	(12,932)	-1.13%
Public Works:							
Engineering	104,309	48,777	64,634	58,771	57,348	(1,423)	-2.42%
Sanitary Sewers	1,463,413	1,536,479	1,553,620	1,703,752	1,783,970	80,218	4.71%
Total Sewer Utility	**2,653,594**	**2,695,246**	**2,744,101**	**2,903,432**	**2,969,295**	**65,863**	**2.27%**
Debt Service	**116,695**	**200,374**	**172,747**	**282,001**	**266,397**	**(15,604)**	**-5.53%**
Total Expenditures by Function	**2,770,289**	**2,895,620**	**2,916,848**	**3,185,433**	**3,235,692**	**50,259**	**1.58%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	347,428	310,945	332,376	325,120	344,060	18,940	5.83%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	-	-	2,386	5,983	6,000	17	
Overtime	8,689	8,669	13,200	12,800	11,500	(1,300)	-10.16%
Retirement contributions	51,510	49,929	55,073	53,805	57,360	3,555	6.61%
Health, Dental, Life Insurance	72,884	62,230	63,493	59,757	68,680	8,923	14.93%
Other pay	7,800	8,450	8,350	8,150	8,350	200	2.45%
Total Salaries & Benefits	**488,311**	**440,223**	**474,878**	**465,615**	**495,950**	**30,335**	**6.52%**
Operating expenditures							
Staff development (Conferences, travel & training)	2,053	3,189	3,788	6,079	7,274	1,195	19.66%
Repair, maintenance & utilities	1,075,327	1,112,739	1,119,930	1,139,683	1,130,961	(8,722)	-0.77%
Risk Management	38,411	38,411	44,900	47,621	51,292	3,671	7.71%
Contractual services	978,205	1,025,088	1,064,952	1,166,708	1,206,650	39,942	3.42%
Operating expenditures	69,660	72,817	34,277	71,507	70,949	(558)	-0.78%
Minor equipment	1,627	2,779	1,376	6,219	6,219	-	0.00%
Total Operating expenditures	**2,165,283**	**2,255,023**	**2,269,223**	**2,437,817**	**2,473,345**	**35,528**	**1.46%**
Debt Service	**116,695**	**200,374**	**172,747**	**282,001**	**266,397**	**(15,604)**	**-5.53%**
Total Expenditures by Category	**2,770,289**	**2,895,620**	**2,916,848**	**3,185,433**	**3,235,692**	**50,259**	**1.58%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
SEWER UTILITY FUND

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental							
Special assessments			4,630	-	-		
Permits and licenses	112,710	74,445	64,918	65,700	71,000	5,300	8.07%
Charges for services	2,379,021	2,335,584	2,352,833	2,505,448	2,510,000	4,552	0.18%
Other	893	364	34			-	
Total operating revenue	**2,492,624**	**2,410,393**	**2,422,415**	**2,571,148**	**2,581,000**	**9,852**	**0.38%**
Operating expenses:							
Salaries and benefits	488,311	440,223	439,433	465,615	495,950	30,335	6.52%
Supplies and services	1,201,576	1,274,107	1,311,044	1,428,023	1,472,626	44,603	3.12%
Depreciation & Amortization	963,707	980,916	993,624	1,009,794	1,000,719	(9,075)	-0.90%
Total operating expenses	**2,653,594**	**2,695,246**	**2,744,101**	**2,903,432**	**2,969,295**	**65,863**	**2.27%**
Operating income(loss)	(160,970)	(284,853)	(321,686)	(332,284)	(388,295)	(56,011)	16.86%
Nonoperating income(expenses):							
Interest income	101,187	224,508	136,431	119,500	125,000	5,500	4.60%
Interest expense	(116,695)	(200,374)	(172,747)	(282,001)	(266,397)	15,604	-5.53%
(Loss) on disposal of assets							
Other financing sources	465,967	-	121,832	284,781	150,000		
Net Income(loss)	289,489	(260,719)	(236,170)	(210,004)	(379,692)	(169,688)	80.80%
Transfers in				61,713		(61,713)	
Transfers out							
Net income	**289,489**	**(260,719)**	**(236,170)**	**(148,291)**	**(379,692)**	**(231,401)**	**156.05%**
Retained earnings, beginning	16,684,154	16,973,643	16,712,924	16,805,641	16,657,350	(148,291)	-0.88%
Adjustments to retained earnings			328,887				
Retained earnings, ending	**16,973,643**	**16,712,924**	**16,805,641**	**16,657,350**	**16,277,658**	**(379,692)**	**-2.28%**

Combining Statement of Cash Flows	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget
Cash Flows from Operating Activities:					
Receipts from customers and users	2,515,650	2,303,546	2,314,728	2,505,448	2,510,000
Receipts from other operating revenue	893	364	34	65,700	71,000
Payments to suppliers	(1,490,857)	(1,072,933)	(1,503,615)	(1,428,023)	(1,472,626)
Payments to employees	(486,852)	(440,699)	(444,267)	(465,615)	(495,950)
Net cash provided by (used in) operating activities	538,834	790,278	366,880	677,510	612,424
Cash Flows from Noncapital Financing Activities:					
Proceeds of interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Transfers in	-	-	-	61,713	-
Transfers out	-	-	-	-	-
Net cash provided by (used in) noncapital financing activities	-	-	-	61,713	-
Cash Flows from Capital and Related Financing Activities:					
Purchase of capital assets	(336,984)	(2,109,823)	(731,567)	(1,463,902)	(1,500,000)
Proceeds from sale of capital assets					
Proceeds from bonds	2,522,084	-	2,515,308	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on debt	(576,750)	(475,000)	(480,000)	(485,000)	(310,000)
Interest paid on debt	(108,677)	(201,731)	(165,289)	(282,001)	(266,397)
Payment for bond issuance costs	-	(3,336)	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	1,499,673	(2,789,890)	1,138,452	(2,230,903)	(2,076,397)
Cash Flows from Investing Activities, interest received	96,355	230,577	137,776	119,500	125,000
Net increase in cash and cash equivalents	2,134,862	(1,769,035)	1,643,108	(1,372,180)	(1,338,973)
Cash and cash equivalents:					
Beginning	**2,293,937**	**4,428,799**	**2,659,764**	**4,302,872**	**2,930,692**
Ending	**4,428,799**	**2,659,764**	**4,302,872**	**2,930,692**	**1,591,719**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(160,970)	(284,853)	(321,686)	(332,284)	(388,295)
Adjustments to reconcile operating (loss) to net cash provided by (used in) operating activities:					
Depreciation	956,762	972,512	985,220	1,001,390	992,315
Amortization	6,945	8,404	8,404	8,404	8,404
Change in assets and liabilities:					
Receivables	23,919	(106,483)	(107,653)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(289,281)	201,174	(192,571)		
Increase (decrease) in accrued liabilities	1,459	(476)	(4,834)		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**538,834**	**790,278**	**366,880**	**677,510**	**612,424**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	428,268	(441,377)	(4,083)	-	-
Capital assets contributed	465,967	-	121,832	-	-

PROGRAM NAME: SANITARY SEWER OPERATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SEWER UTILITY**

PROGRAM DESCRIPTION:

Responsible for the cleaning and maintenance of 179 miles of sanitary sewer lines. Maintain three sanitary lift stations.

ANALYSIS:

The Public Works Department will continue to aggressively pursue sewer repair services provided by sanitary sewer staff.

The increase in operating expenditures is for the City's share of expenses for the Davenport Wastewater Treatment Plant and other shared facilities.

The Sanitary Sewer Operations program is funded by the Sewer Enterprise Fund. Revenues are generated from quarterly residential and commercial fees for usage using water consumption fees.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Sewer Enterprise Fund (See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	265,334	256,802	271,864	314,703
Employee Benefits & Costs	94,406	89,469	90,662	112,208
Staff Development	1,485	2,588	3,120	3,120
Services & Commodities	1,175,253	1,204,760	1,312,867	1,353,939
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**1,536,478**	**1,553,619**	**1,678,513**	**1,783,970**
AUTHORIZED POSITIONS:				
Public Works Director	0.10	0.25	0.25	0.25
Administrative Secretary	0.15	0.15	0.15	0.15
Public Works Coordinator	0.05	0.05	0.05	0.05
Deputy Public Works Director, Operations	0.20	0.20	0.20	0.20
Lead Equipment Operator	0.50	0.50	0.50	0.50
Heavy Equipment Operator	2.00	2.00	2.00	2.00
Light Equipment Operator	3.00	3.00	3.00	3.00
TOTAL POSITIONS	**6.00**	**6.15**	**6.15**	**6.15**

PROGRAM NAME: SANITARY SEWER OPERATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SEWER UTILITY**

PERFORMANCE OBJECTIVES:

1. There are 179 miles of sanitary sewer to maintain of which approximately 128 miles are local sewers (50 miles of interceptor). Goal is to clean a minimum of 40% of local sewer per year.
2. Televise sanitary sewer lines prior to street repairs.
3. Excavate and repair when necessary.
4. Inspect and record maintenance on Lift Station Pumps monthly.
5. Repair Equipment in Lift Stations when needed.
6. Maintain sanitary sewer manholes.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Miles of sanitary sewer lines	178	178	178	179
2. Total Wastewater customers	12,125	12,125	12,305	12,455
WORKLOAD:				
1. Miles of sanitary sewer lines cleaned to meet goal	75	75	75	75
2. Problem calls responded to	25	31	31	31
3. Problem calls - City responsibility	10	14	14	14
PRODUCTIVITY:				
1. Program cost per mile maintained without WWTP	$8,632	$8,728	$9,430	$9,966
2. Program cost per customer	$126.72	$128.13	$136.41	$143.23
3. Average miles of sewer line maintained per employee	30	29	29	29
EFFECTIVENESS:				
1. % of sanitary sewer lines cleaned annually	40%	31%	31%	40%
2. Annual wastewater treatment plant charges	$900,000	$1,012,556	$1,170,285	$1,253,211
3. Annual contribution to the Wastewater Treatment Plant	$184,685	$195,412	$192,172	$204,593

Recycling/Solid Waste Management Fund

The Solid Waste Management Fund accounts for the operations fo the City's garbage, recycling, yard waste and bulky waste collection services. In the the fall of 2004 the City began an automated garbage collection program that is paid for through user fees. Through this program the City has been able to offer a higher level of service and increase efficiencies in delivering the service. Residents are charged a fee based on the size of trash cart they choose to use, in addition to a monthly base fee. The City is also offering year-round bulky waste collection service that is available to all residents on their scheduled recycling days. The City continues to offer its yard waste program for a fee of $1.60 per bag. The administrative goal of the fund is simply to break-even, to charge the citizens a user fee that will cover no more than annual expenses, capital equipment replacements and depreciation. This fee-based program will demand considerable monitoring in future years to ensure that user fees continue to cover expenses. After careful review of the costs associated with the program, the City Council approved a rate increase of 3% for all cart sizes effective April 1, 2009. Regular increases of 3% per year are a possible consideration to stay within the break even point.

City of Bettendorf
FY 2009/10 Budget Review
Garbage Fees

Size	Monthly fee beginning 4/01/2009	Annualized	Annual Increase	Monthly fee beginning 4/01/2010	Monthly fee beginning 4/01/2011	Monthly fee beginning 4/01/2012	Monthly fee beginning 4/01/2013	Monthly fee beginning 4/01/2014
Percentage increase	**3.00%**			**3.00%**	**4.00%**	**4.00%**	**4.00%**	**4.00%**
32 gallon/twice per mo	5.83	70.02	**2.04**	6.01	6.25	6.50	6.76	7.03
32 gallon	8.75	105.03	**3.06**	9.01	9.38	9.75	10.14	10.55
65 gallon	11.67	140.04	**4.08**	12.02	12.50	13.00	13.52	14.06
95 gallon	14.59	175.05	**5.10**	15.02	15.63	16.25	16.90	17.58

Financial Summary

The fund is projected to earn $1,869,758 in revenue and $1,923,397 in expenditures. Retained earnings are projected to have increased to $2,063,721 at year's end.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2009/10
- Cash Flow, FY 2005/06 through FY 2009/10
- Program Performance Indicators for the following programs:
  Solid Waste Collection
  Curbside Recycling
  Yard Waste Service

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Public Works:							
Curbside Recycling	377,898	401,954	448,509	426,655	344,199	(82,456)	-19.33%
Garbage Collection	851,951	896,418	938,780	1,020,815	1,216,428	195,613	19.16%
Bulky Waste	88,242	117,256	111,178	123,557	77,500	(46,057)	-37.28%
Yard Waste	210,284	195,756	197,720	202,836	241,386	38,550	19.01%
Total Public Works	**1,528,375**	**1,611,384**	**1,696,187**	**1,773,863**	**1,879,513**	**105,650**	**5.96%**
Debt Service	**-**	**-**	**-**	**-**	**43,884**	**43,884**	
Total Expenditures by Function	**1,528,375**	**1,611,384**	**1,696,187**	**1,773,863**	**1,923,397**	**149,534**	**8.43%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	402,245	428,636	410,115	398,258	457,936	59,678	14.98%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	61,830	59,233	70,233	78,869	75,000	(3,869)	-4.91%
Overtime	25,928	30,307	37,946	43,508	42,500	(1,008)	-2.32%
Retirement contributions	61,996	69,516	69,649	67,959	79,802	11,843	17.43%
Health, Dental, Life Insurance	98,085	95,370	93,129	98,377	110,211	11,834	12.03%
Other pay	115	1,086	1,129	1,225	-	(1,225)	-100.00%
Total Salaries & Benefits	**650,199**	**684,148**	**682,201**	**688,196**	**765,449**	**77,253**	**11.23%**
Operating expenditures							
Staff development (Conferences, travel & training)	5,084	3,831	3,253	4,697	4,697	-	0.00%
Repair, maintenance & utilities	495,391	519,416	595,166	651,594	665,953	14,359	2.20%
Risk Management	30,081	30,081	25,610	27,933	30,985	3,052	10.93%
Contractual services	288,345	292,379	302,520	314,956	326,942	11,986	3.81%
Operating expenditures	20,794	31,857	28,702	36,487	35,487	(1,000)	-2.74%
Minor equipment	38,481	49,672	58,735	50,000	50,000	-	0.00%
Total Operating expenditures	**878,176**	**927,236**	**1,013,986**	**1,085,667**	**1,114,064**	**28,397**	**2.62%**
Debt Service	**-**	**-**	**-**	**-**	**43,884**	**43,884**	
Total Expenditures by Category	**1,528,375**	**1,611,384**	**1,696,187**	**1,773,863**	**1,923,397**	**149,534**	**8.43%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
SOLID WASTE / RECYCLING

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	1,355,684	1,420,297	1,591,716	1,653,000	1,710,342	57,342	3.47%
Other	-	175					
Total operating revenue	**1,355,684**	**1,420,472**	**1,591,716**	**1,653,000**	**1,710,342**	**57,342**	**3.47%**
Operating expenses:							
Salaries and benefits	650,199	683,149	682,203	688,196	765,449	77,253	11.23%
Supplies and services	666,093	713,237	756,595	828,059	733,631	(94,428)	-11.40%
Depreciation	212,083	215,000	257,389	257,608	380,433	122,825	47.68%
Total operating expenses	**1,528,375**	**1,611,386**	**1,696,187**	**1,773,863**	**1,879,513**	**105,650**	**5.96%**
Operating income(loss)	(172,691)	(190,914)	(104,471)	(120,863)	(169,171)	(48,308)	39.97%
Nonoperating income(expenses):							
Interest income	15,945	52,238	44,554	58,000	40,000	(18,000)	-31.03%
Interest expense					(43,884)		
(Loss) on disposal of assets	(59,601)						
Capital Grants							
Net Income(loss)	(216,347)	(138,676)	(59,917)	(62,863)	(173,055)	(110,192)	175.29%
Transfers in	300,000	220,000	250,000	13,530	119,416	105,886	782.60%
Transfers out							
Net income	**83,653**	**81,324**	**190,083**	**(49,333)**	**(53,639)**	**(4,306)**	**8.73%**
Retained earnings, beginning	1,811,633	1,895,286	1,976,610	2,166,693	2,117,360	(49,333)	-2.28%
Retained earnings, ending	**1,895,286**	**1,976,610**	**2,166,693**	**2,117,360**	**2,063,721**	**(53,639)**	**-2.53%**

Combining Statement of Cash Flows	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget
Cash Flows from Operating Activities:					
Cash received from services	1,350,163	1,413,747	1,503,662	1,653,000	1,710,342
Other operating revenue	-	-	-	-	-
Cash payments to suppliers for goods and services	(683,622)	(683,507)	(766,195)	(828,059)	(836,631)
Cash payments to employees for services	(653,359)	(680,282)	(681,331)	(688,196)	(765,449)
Net cash provided by (used in) operating activities	13,182	49,958	56,136	136,745	108,262
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	300,000	220,000	250,000	13,530	119,416
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	300,000	220,000	250,000	13,530	119,416
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(197,653)	(250,216)	(289,246)	-	(716,000)
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	-	750,000
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	(75,533)
Interest paid on bonds	-	-	-	-	(43,884)
Capital grants					
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer					
Net cash provided by (used in) capital and related financing activities	(197,653)	(250,216)	(289,246)	-	(85,417)
Cash Flows from Investing Activities, interest received	12,687	47,547	46,735	58,000	40,000
Net increase in cash and cash equivalents	128,216	67,289	63,625	208,275	182,261
Cash and cash equivalents:					
Beginning	**511,426**	**639,642**	**706,931**	**770,556**	**978,831**
Ending	**639,642**	**706,931**	**770,556**	**978,831**	**1,161,092**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(172,691)	(190,914)	(174,151)	(120,863)	(169,171)
Depreciation	212,083	215,000	253,264	257,608	277,433
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets	-				
(Increase) in accounts and unbilled usage receivable	(31,385)	(5,331)	-	-	-
Decrease in special assessments receivable	-	-	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	8,335	28,336	-	-	-
Increase (decrease) in accrued liabilities	(3,160)	2,867	-	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**13,182**	**49,958**	**79,113**	**136,745**	**108,262**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: SOLID WASTE COLLECTION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide weekly and twice weekly garbage collection for 12,000 units in the most cost-effective and customer friendly manner.
Provide education, in the form of notices, the Garbage Guide, Channel 9, the City's web page, other forms of media, on garbage collection services and proper disposal of trash items.
Assist with litter collection and beautification programs.

ANALYSIS:

The automated garbage collection program has had 4 years of operating history. The program has been successful in terms of meeting residents' expectations for efficient, safe and effective collection.

The residents have become well educated about the program through the various media approaches, and educational efforts continue. The route size and truck requirements have met expectations, as have the carts.

Continued growth in the north east part of the city means that an additional route day will be added in the near future. The landfill is now charging by the ton, instead of by cubic yard. The per ton fee is $24.00.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
(See Curbside Recycling)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	260,481	266,712	255,449	368,230
Employee Benefits & Costs	97,445	99,103	101,902	145,993
Staff Development	2,570	2,684	2,866	2,866
Services & Commodities	413,538	422,462	520,502	524,906
Depreciation	122,384	147,817	154,608	174,433
Capital Expenditures	0	0	0	0
Debt Service				43,884
TOTAL APPROPRIATIONS	**896,418**	**938,778**	**1,035,327**	**1,260,312**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.05	0.07	0.07	0.07
Lead Sanitation Worker	0.25	0.25	1.00	1.00
Sanitation Worker	4.00	5.25	5.25	3.50
Operations Coordinator	0.20	0.25	0.25	0.25
Public Works Coordinator	0.05	0.05	0.05	0.05
Finance Account Clerk	0.30	0.00	0.00	0.00
TOTAL POSITIONS	**4.80**	**5.87**	**6.62**	**4.87**

PROGRAM NAME: SOLID WASTE COLLECTION | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Solid Waste fee adjustment (full cost recovery for Recycling)
2. Provide reliable, customer friendly collection in the most efficient manner.
3. Maintain or reduce level of garbage going to the landfill through waste reduction/recycling and re-use messages and programs.
4. Investigate cost control methods such as ARC Info/GIS Routing Program.
5. Provide safety, route and customer service training to all drivers.
6. These numbers are based on the assumption the Bottle Bill stays the same. If the Bottle Bill is defeated or changed, garbage collection costs may increase.
7. Collect and analyze data on programs.
8. Continue public education efforts to familiarize residents with the garbage collection program.
9. Make safety the number one priority in solid waste collection.
10. All new drivers receive evaluation and coaching by Eastern Iowa Community College professional truck driving staff.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of households served*	11,670	11,700	11,850	12,000
2. Year round bulky waste service offered to public	yearly	yearly	yearly	yearly
3. Average number of service calls per month	80	100	100	100
4. Average number of new customers added per year	240	200	200	200
5. Average number of missed collections, late set-outs, cart deliveries and exchanges each month	125	125	125	125
WORKLOAD:				
1. Total number of routes in City per week	16	16	16	16
2. Average number of potential garbage stops per route	733	733	733	733
3. Average number of hours spent in actual collection, per person, per route	6	6	6	6
6. Total tons of residential solid waste collected per year (residential and bulky)	8,999	8,907	9,055	9,300
PRODUCTIVITY:				
1. Program cost per household per year*	$76.81	$80.24	$87.37	$105.03
2. Program cost per household per month	$6.40	$6.69	$7.28	$8.75
EFFECTIVENESS:				
1. % of missed collections, late set-outs, etc. resolved within 24 hours	99%	99%	99%	99%
2. All collection drivers receive safety, route and customer service training	Yes	Yes	Yes	Yes
3. Average number of pounds collected per household per week	29.65	29.28	29.39	29.80

PROGRAM NAME: CURBSIDE RECYCLING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide once every four weeks recycling collection for 12,000 units in the most cost-effective and customer friendly manner.
Provide education, in the form of notices, the Garbage Guide, Channel 9, the City's web page, other forms of media, the Recycling Fair/Public Works Day, on the recycling program, what items can be recycled, "buying recycled" and how to reuse items instead of throwing them away.
Offer, in conjunction with the Scott Area Solid Waste Management Commission, littler reduction efforts and recycling events that promote recycling.
These numbers are based on the assumption the Bottle Bill stays the same. If the Bottle Bill is defeated or changed, recycling collection costs may increase.

ANALYSIS:

The city's curbside recycling program is now 14 years old. The goal for this year is to increase the tons of recycling collected by the residents. This will be done by increased publicity and promotion of the recycling program. Single stream recycling will continue to be researched as a viable method of recycling collection.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY (ALL PROGRAMS):				
Charges for Services	1,420,298	1,591,715	1,664,400	1,710,342
Interest	52,237	44,554	65,000	40,000
Miscellaneous	175	0	0	0
Operating Transfers In	220,000	250,000	12,177	119,416
Federal Grant	0	0	0	0
TOTAL REVENUES	**1,692,710**	**1,886,269**	**1,741,577**	**1,869,758**
APPROPRIATION SUMMARY:				
Salaries & Wages	93,558	90,224	96,526	38,227
Employee Benefits & Costs	33,723	33,174	36,094	11,222
Staff Development	1,261	568	1,831	1,831
Services & Commodities	180,795	214,972	184,990	189,919
Depreciation	92,616	109,571	103,000	103,000
TOTAL APPROPRIATIONS	**401,953**	**448,509**	**422,441**	**344,199**
Acquisition of Capital Assets	0	0	0	0
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.05	0.07	0.07	0.07
Public Works Director	0.05	0.00	0.00	0.00
Lead Sanitation Worker	0.25	0.25	0.25	2.00
Sanitation Worker	2.00	2.00	2.00	0.00
Public Works Coordinator	0.05	0.05	0.05	0.05
Admin./Finance	0.14	0.14	0.14	0.14
TOTAL POSITIONS	**2.54**	**2.51**	**2.51**	**2.26**

PROGRAM NAME: CURBSIDE RECYCLING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE & RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient and effective manner.
2. Continue the high level of customer satisfaction associated with the recycling program.
3. Provide on-going safety, route and customer service training to all drivers.
4. Continue to improve data collection and record keeping.
5. Educate the public about recycling, promote benefits of recycling.
6. Continue to examine single stream recycling collection.
7. Make safety the number one priority in recycling collection.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of households served	11,670	11,700	11,850	12,000
2. Average number of missed collections, late set-outs, cart deliveries and exchanges each month	100	120	120	120
3. Average number of new customers added each year	240	200	200	150
4. Total tons of recyclables collected per year	2,660	2,668	2,676	2,700
WORKLOAD:				
1. Total number of routes in the city every four weeks	16	16	16	16
2. Average number of potential stops per route	733	733	733	733
3. Average number of actual stops per route	623	623	623	623
4. Average number of hours collection, per person, per route	7	7	7	7
PRODUCTIVITY:				
1. Program cost per household per year*	$34.44	$38.33	$35.65	$28.68
2. Program cost per household per month	$2.87	$3.19	$2.97	$2.39
EFFECTIVENESS:				
1. % of return service calls resolved within 24 hours	99%	99%	99%	99%
2. % all households participating in program	90%	90%	90%	90%
3. Average number of pounds collected per household per mont	37.98	38.00	37.63	37.50
4. All collection drivers received safety, route and customer service training	Yes	Yes	Yes	Yes

PROGRAM NAME: YARD WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide weekly yard waste collection service to 12,000 households.
Provide two weeks in the spring and seven weeks in the fall for collection services at no additional charge to resident.
Provide two weeks in the spring and seven weeks in the fall for drop-off services under the I-74 Bridge at no additional charge to resident.
Provide two weeks of Christmas tree pickup.
Offer discounted compost bin sale to residents in conjunction with National Public Works Week.

ANALYSIS:

The 11 weeks that residents are not charged for yard waste stickers are heavily utilized. During these periods staff will add additional workers to assist with collection. Newer areas of the city have maturing trees, resulting in heavier collection requirements. Since 1998, the tipping fees at the Compost Facility have been taken from the Sanitary Sewer program fund, 520-0510-403.33-05.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
(See Curbside Recycling)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	112,739	101,535	132,307	135,979
Employee Benefits & Costs	23,893	19,503	25,397	32,798
Staff Development	0	0	0	0
Services & Commodities	59,124	76,681	71,726	72,609
Capital Expenditures	0	0	0	0
Depreciation	0	0	0	0
TOTAL APPROPRIATIONS	**195,756**	**197,719**	**229,430**	**241,386**
AUTHORIZED POSITIONS:				
Deputy Director Public Works, Operations	0.00	0.07	0.07	0.07
Sanitation Worker	0.75	0.75	0.75	1.50
Solid Waste Manager	0.33	0.00	0.00	0.00
Temporary	1.42	2.00	2.00	2.00
TOTAL POSITIONS	**2.50**	**2.82**	**2.82**	**3.57**

PROGRAM NAME: YARD WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient and cost effective manner.
2. Continue efforts to have residents reduce yard waste generation through composting and grass cycling.
3. Provide safety, route and customer service training to all drivers.
4. Make safety the number one priority in yard waste collection.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of households served	11,670	11,700	11,850	12,000
2. # of "no charge" weeks for residents	11	11	11	11
3. Average number of missed collections, late set-outs collected each month	35	35	35	35
4. Average number of new customers added per year	240	200	150	150
WORKLOAD:				
1. Total number of routes in city per week	16	16	16	16
2. Average number of potential year waste stops per route	733	733	733	733
3. Average number of actual stops per route during collection se	175	175	175	175
4. Average number of hours spent in actual collection, per person per route	7	7	7	7
5. Number of temporary workers used during "no charge" week:	4	4	4	4
6. Total tons of yard waste collected per year	2,000	2,000	2,000	2,000
PRODUCTIVITY:				
1. Average program cost per household per year*	$16.77	$16.90	$19.36	$20.12
2. Average program cost per household per month	$1.40	$1.41	$1.61	$1.68
EFFECTIVENESS:				
1. % of return service calls resolved within 24 hours	99%	99%	99%	99%
2. All collection drivers receive safety, route and customer service training	Yes	Yes	Yes	Yes
3. Average number of pounds collected per participating household per week	85.00	85.00	86.00	87.00

*2007/08 includes all expenses, except compost tip fees.

PROGRAM NAME: BULKY WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PROGRAM DESCRIPTION:

Provide year-round bulky item collection service to all Bettendorf customers on the same day as their recycling day.
Provide collection and disposal of all electronic waste generated by residents.
Provide collection and disposal of all appliances, including washers, dryers, refrigerators, freezers, microwave ovens.

ANALYSIS:

The bulky waste now has 4 ½ years of operating history. The ability to set out bulky items 13 times on recycling day is much more convenient than the previous two cleanup weeks per year the City previously offered. Residents currently have no restrictions on the volume of materials they set out for collection on bulky waste day. This results in a large amount of material fors taff to collect on a daily basis. Bettendorf is one of two cities in the state collecting electronic waste on residents' bulky waste day. This dedicated collection is very convenient and popular with residents.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	51,484	59,952	78,657	33,000
Employee Benefits & Costs	10,824	11,998	13,852	0
Staff Development	0	0	0	0
Services & Commodities	54,949	39,228	42,500	44,500
Capital Expenditures	0	0	0	0
Depreciation	0	0	0	0
TOTAL APPROPRIATIONS	**117,257**	**111,178**	**135,009**	**77,500**
AUTHORIZED POSITIONS:				
Sanitation Worker	1.00	0.75	0.75	1.00
Temporary	2.00	2.00	2.00	2.00
Operations Coordinator	0.10	0.00	0.00	0.00
TOTAL POSITIONS	**2.10**	**2.75**	**2.75**	**3.00**

PROGRAM NAME: BULKY WASTE SERVICE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: SOLID WASTE/RECYCLING ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Provide reliable, customer friendly collection in the most efficient manner.
2. Maintain or reduce level of garbage going to the landfill through waste reduction/recycling and re-use messages and programs.
3. Investigate cost control methods such as ARC Info/GIS Routing Program.
4. Provide safety, route and customer service training to all drivers.
5. Collect and analyze data on programs.
6. Continue public education efforts to familiarize residents with the bulky waste collection program.
7. Make safety the number one priority in solid waste collection.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Total tons collected from bulky waste service	1,300	1,000	1,300	1,300
2.Annual # of appliances collected	1,800	1,400	1,400	1,400
3. Annual # pounds of electronic waste items collected	83,000	74,556	82,000	82,000
WORKLOAD:				
1. Total number of routes in City per week	16.00	16.00	16.00	16.00
2. Average number of potential bulky waste stops per route	733.00	733.00	733.00	733.00
3. Average number of bulky waste stops per route	81.00	90.00	125.00	125.00
3. Average number of hours spent in actual collection	6.50	6.50	6.50	6.50
6. Total tons of bulky waste collected per year	1,142.00	1,138.00	1,138.00	1,300.00
PRODUCTIVITY:				
1. Program cost per household per year*	$10.05	$9.50	$11.39	$6.46
2. Program cost per household per month	$0.84	$0.79	$0.95	$0.54
EFFECTIVENESS:				
1. % of missed collections, late set-outs, etc. resolved within 24 hours	99%	99%	99%	99%
2. All collection drivers receive safety, route and customer service training	Yes	Yes	Yes	Yes

*2007/08 includes all expenses, including vehicle replacement fees.

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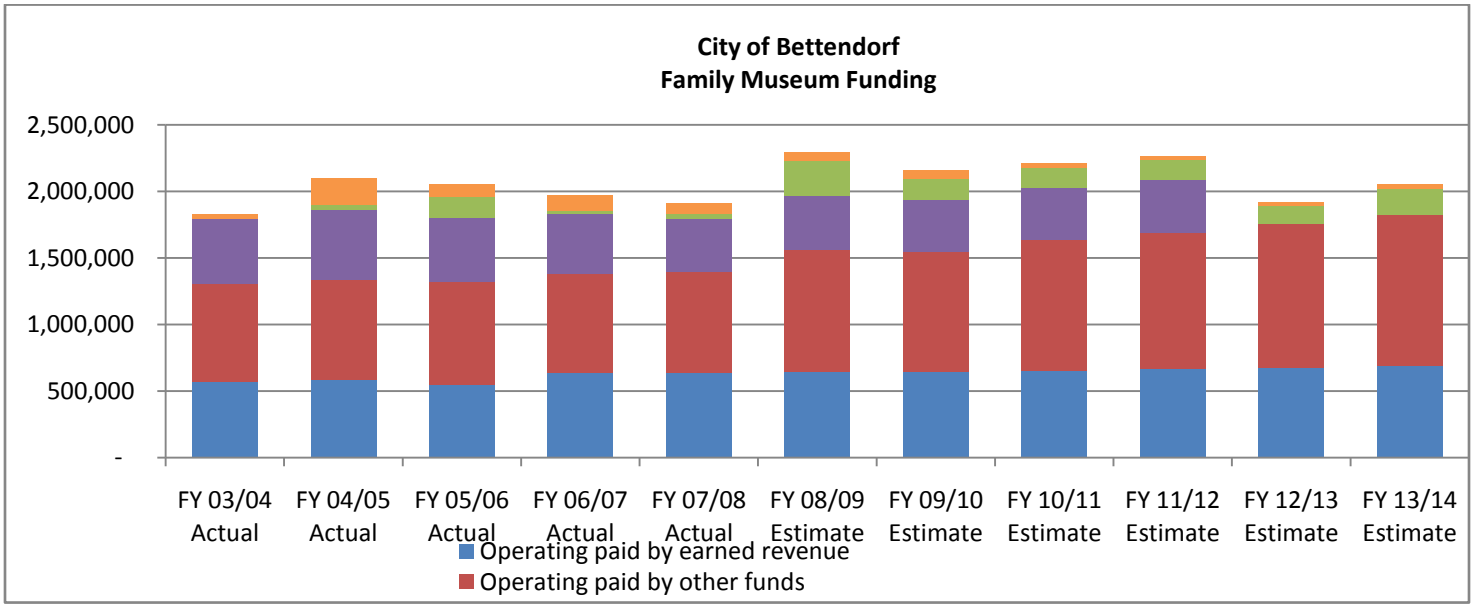
a premier city

Family Museum of Arts and Sciences

This fund accounts for the complete operations of a facility that provides for the cultural enrichment for the City and Quad Cities Community through operations of a family museum and teaching of the performing arts, visual arts and sciences. The facility opened its doors April 1, 1997, and at that time, the Enterprise Fund began to account for the total operations of the new facility. On an on-going basis, revenue generated from user fees is projected to fund a minimum of 40% of the facility's total operating expenses (excluding depreciation and principal and interest on bonds) the remaining 60% will be subsidized through gaming revenues, property taxes and hotel/motel taxes. Because operations are currently subsidized, no significant change in retained earnings will occur, since operations will normally just break-even for reporting purposes annually.

Financial Summary

The Family Museum has budgeted $1,888,784 in expenditures for FY 2009/10. Revenues and other financing sources, including interest earnings and transfers-in are projected to be $2,271,853. Budgeted revenues from user fees (earned revenue) generated from this facility are expected at a rate of at least 44% of general operating expenses. The remaining 56% to cover operating expenses will come from revenues transferred from the General Fund and Gaming Fund.



Debt Service

As of July 1, 2009 the City has $1,101,700 of general obligation bonds outstanding in the Family Museum of Arts & Science Enterprise Fund. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has one general obligation bond issues outstanding as of July 1, 2009. The bonds have interest rates ranging from 3.00% to 4.00% and mature in varying annual amounts ranging from $351,900 to $384,100 per issue, with the final maturities due in the year ending June 30, 2012. A brief description of these issues are listed below:

- **June 1, 2004, $2,409,200 Series 2004B Museum General Obligation Refunding Bonds**

  Proceeds from these bonds will be used to refund the June 1, 2006 through June 1, 2012 maturities of the City's $4,220,967 General Obligation Bonds, Series 1995A, dated July 1, 1995. The refunding is being conducted to achieve interest cost savings.

  These bonds were rated Aa3 from Moody's Investors Service.

General Obligation Bonds outstanding as of July 1, 2008 consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2009
Family Museum Refunding	June 2004	2,409,200	3.00 – 4.00%	1,101,700
Total General Obligation Bonds				**$1,101,700**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2009 are as follows:

	General Obligation Bonds	
Year ending June 30:	**Principal**	**Interest**
2010	351,900.00	42,308.50
2011	365,700.00	29,992.00
2012	384,100.00	15,364.00
Total	**1,101,700.00**	**87,664.50**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2009/10
- Cash Flow, FY 2005/06 through FY 2009/10
- Program Performance Indicators for the following programs:
  Administrative Services
  Education Services
  Exhibit Services
  Visitor Services
  Marketing/Public Relations
  Dance
  Community Service
  School Services
  Special Funded Exhibits

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Public Works:							
Building Maintenance	85,631	80,889	79,116	96,900	91,800	(5,100)	-5.26%
Custodial Services	51,440	55,967	66,244	78,118	71,777	(6,341)	-8.12%
Family Museum:							
Administration	515,054	523,658	463,771	477,014	452,106	(24,908)	-5.22%
Education Services	165,903	161,637	197,609	245,367	244,054	(1,313)	-0.54%
Exhibits	140,362	136,579	154,877	166,927	167,146	219	0.13%
Visitor Services	175,878	200,831	228,699	249,425	243,132	(6,293)	-2.52%
Public Relations	143,826	137,864	120,561	172,099	135,132	(36,967)	-21.48%
Dance	139,679	144,335	143,355	156,090	183,189	27,099	17.36%
Special Funded Exhibits	93,763	114,978	76,758	141,257	65,000	(76,257)	-53.98%
Community Service	111,645	116,930	40,606	-	-	-	#DIV/0!
School Services	104,089	111,060	132,995	179,600	156,134	(23,466)	-13.07%
Total Family Museum	**1,727,270**	**1,784,728**	**1,704,591**	**1,962,797**	**1,809,470**	**(153,327)**	**-7.81%**
Total Expenditures by Function	**1,727,270**	**1,784,728**	**1,704,591**	**1,962,797**	**1,809,470**	**(153,327)**	**-7.81%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	518,392	538,745	542,029	576,003	610,011	34,008	5.90%
Part-time/Temporary Employees	127,103	134,649	145,192	177,742	174,737	(3,005)	-1.69%
Contract help	5,368	4,978	40,310	44,433	42,800	(1,633)	-3.68%
Overtime	924	1,323	1,865	2,000	1,800	(200)	-10.00%
Retirement contributions	92,054	99,037	105,481	116,929	132,113	15,184	12.99%
Health, Dental, Life Insurance	136,126	129,106	127,270	149,802	144,334	(5,468)	-3.65%
Other pay	-	-	-	-	-	-	
Total Salaries & Benefits	**879,967**	**907,838**	**962,147**	**1,066,909**	**1,105,795**	**38,886**	**3.64%**
Operating expenditures							
Staff development (Conferences, travel & training)	9,892	10,410	14,027	13,215	13,215	-	0.00%
Repair, maintenance & utilities	325,312	329,743	256,069	287,328	280,934	(6,394)	-2.23%
Risk Management	55,253	55,253	58,352	61,864	67,637	5,773	9.33%
Contractual services	138,443	188,182	114,953	214,773	145,849	(68,924)	-32.09%
Operating expenditures	99,474	120,667	147,120	120,348	82,341	(38,007)	-31.58%
Minor equipment	6,042	3,217	3,679	3,432	6,390	2,958	86.19%
Total Operating expenditures	**634,416**	**707,472**	**594,200**	**700,960**	**596,366**	**(104,594)**	**-14.92%**
Special Funded Exhibits	**93,763**	**114,978**	**76,758**	**141,257**	**65,000**	**(76,257)**	**-53.98%**
Debt Service	**84,715**	**54,440**	**71,486**	**53,671**	**42,309**	**(11,362)**	**-21.17%**
Total Expenditures by Category	**1,692,861**	**1,784,728**	**1,704,591**	**1,962,797**	**1,809,470**	**(153,327)**	**-7.81%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
FAMILY MUSEUM

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental			33,140	23,329			
Special assessments							
Permits and licenses							
Charges for services	516,211	572,603	615,898	625,569	571,500	(54,069)	-8.64%
Other	155,481	225,733	99,958	113,115	65,000	(48,115)	-42.54%
Total operating revenue	**671,692**	**798,336**	**748,996**	**762,013**	**636,500**	**(125,513)**	**-16.47%**
Operating expenses:							
Salaries and benefits	879,970	908,447	965,222	1,071,444	1,105,795	34,351	3.21%
Supplies and services	541,354	595,384	514,673	679,450	503,134	(176,316)	-25.95%
Depreciation & Amortization	221,231	226,459	153,212	158,232	158,232	-	0.00%
Total operating expenses	**1,642,555**	**1,730,290**	**1,633,107**	**1,909,126**	**1,767,161**	**(141,965)**	**-7.44%**
Operating income(loss)	(970,863)	(931,954)	(884,111)	(1,147,113)	(1,130,661)	16,452	-1.43%
Nonoperating income(expenses):							
Interest income	1,511	12,153	16,788	12,000	15,000	3,000	25.00%
Interest expense	(84,715)	(54,440)	(71,486)	(53,671)	(42,309)	11,362	-21.17%
(Loss) on disposal of assets							
Other financing sources					76,500		
Net Income(loss)	(1,054,067)	(974,241)	(938,809)	(1,188,784)	(1,081,470)	107,314	-9.03%
Transfers in	1,481,713	1,281,694	1,193,463	1,433,019	1,503,853	70,834	4.94%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**427,646**	**307,453**	**254,654**	**244,235**	**422,383**	**178,148**	**72.94%**
Retained earnings, beginning	1,951,265	2,378,911	2,686,364	2,941,018	3,185,253	244,235	8.30%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**2,378,911**	**2,686,364**	**2,941,018**	**3,185,253**	**3,607,636**	**422,383**	**13.26%**

Combining Statement of Cash Flows	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget
Cash Flows from Operating Activities:					
Cash received from services	502,806	562,416	625,346	625,569	571,500
Other operating revenue	155,481	225,733	74,318	136,444	65,000
Cash payments to suppliers for goods and services	(527,277)	(627,916)	(498,448)	(679,450)	(503,134)
Cash payments to employees for services	(878,729)	(895,217)	(960,164)	(1,071,444)	(1,105,795)
Net cash provided by (used in) operating activities	(747,719)	(734,984)	(758,948)	(988,881)	(972,429)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	1,481,713	1,281,694	1,193,463	1,433,019	1,580,353
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	1,481,713	1,281,694	1,193,463	1,433,019	1,580,353
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(177,962)	(39,412)	(37,778)	(188,483)	(35,000)
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	(389,091)	(390,785)	(325,000)	(349,600)	(351,900)
Interest paid on bonds	(87,622)	(52,743)	(73,105)	(53,671)	(42,309)
Capital grants	-	-	50,140	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(654,675)	(482,940)	(385,743)	(591,754)	(429,209)
Cash Flows from Investing Activities, interest received	1,614	12,153	16,711	12,000	15,000
Net increase in cash and cash equivalents	80,933	75,923	65,483	(135,616)	193,715
Cash and cash equivalents:					
Beginning	**54,581**	**135,514**	**211,437**	**276,920**	**141,304**
Ending	**135,514**	**211,437**	**276,920**	**141,304**	**335,019**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(970,863)	(931,954)	(884,111)	(1,147,113)	(1,130,661)
Depreciation	217,800	223,031	150,130	155,150	155,150
Amortization	3,431	3,428	3,082	3,082	3,082
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(13,405)	(10,187)	808	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	14,077	(32,532)	4,316		
Increase (decrease) in accrued liabilities	1,241	13,230	5,058		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(747,719)**	**(734,984)**	**(720,717)**	**(988,881)**	**(972,429)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: ADMINISTRATIVE SERVICES **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Administrative Services oversees the daily administration of the Family Museum of Arts and Science as a department of the City of Bettendorf. Duties include the management of museum personnel, regular interaction with the museum's appointed board of trustees, overseeing the efforts of private sector fund raising, exhibit and educational program presentation, public relations and marketing, and long-range strategic planning.

ANALYSIS:

Administrative services is responsible for the over-all direction and management of the Family Museum as a city department. As an enterprise fund, the museum is expected to generate a significant amount of its own operating needs. This is accomplished through a variety of earned revenue and private sources including enrollment fees, admissions, memberships and other fees for service, grants sponsorships, fund raising events, proceeds from the Corner Store, and annual giving opportunities.

In FY09 it is expected the museum will generate approximately $617,000 in non-city revenues to support operations. Grant revenue is used primarily to fund traveling exhibitions and fluctuates greatly from year to year depending on the exhibition schedule and costs.

Additional major areas of responsibility in administrative services involves establishing the museum's bi-annual strategic plan, managing the museum's foundation, monitoring accreditation standards, and upholding the museum's mission, vision and core beliefs.

During FY09, a major four-year strategic plan was implemented to address service and program delivery as well as financial sustainability. Strategies and appropriate tactics to secure an increasing percentage of required operating revenue from service fees and other non-city sources are addressed in the plan.

Administrative services staff is comprised of two 2 FTEs including the museum director and administrative assistant.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY (ALL PROGRAMS):				
Operating Transfers In	1,281,694	1,193,463	1,530,636	1,503,853
Charges for Services	572,603	615,897	572,000	571,500
Interest Revenue	12,153	16,788	15,000	15,000
Federal Grant & State Grants	0	33,140	0	0
Misc. Revenue/ Grants	225,733	99,958	129,844	141,500
TOTAL REVENUES	**2,092,183**	**1,959,246**	**2,247,480**	**2,231,853**
APPROPRIATION SUMMARY:				
(Administration, Building, and Custodial)				
Salaries & Wages	166,411	168,458	177,025	183,735
Employee Benefits & Costs	54,687	57,358	65,477	63,211
Staff Development	3,309	6,466	5,500	5,500
Services & Commodities	155,210	152,153	193,047	162,696
Capital Expenditures	0	0	0	0
Interest & Depreciation	280,897	224,696	211,903	200,541
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**660,514**	**609,131**	**652,952**	**615,683**
Acquisition of Capital Assets	39,412	37,778	258,949	153,000
Principal on Bonds	390,785	325,000	349,600	351,900
AUTHORIZED POSITIONS:				
Museum Director	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
Admin/Finance	0.00	0.10	0.08	0.10
TOTAL POSITIONS	**2.00**	**2.10**	**2.08**	**2.10**

PROGRAM NAME: ADMINISTRATIVE SERVICES **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Implementation of year one of the four-year strategic plan.
Maintain a strong community-based board of 11 individuals utilizing representation form the Iowa/Illinois Quad-City area.
Maintain the 40-45% non-city revenue requirement to support annual museum operations and minimize city appropriation from gaming revenue.
Reflect museum and city mission, vision and core beliefs in all programs and services provided to the public
Uphold accreditation practices

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Authorized FTE's for department (City only)	16.98	16.98	16.85	17.60
2. Total departmental budget to be cash flowed	$2,006,073	$1,894,495	$2,315,608	$2,156,138
3. Dollars to be raised privately to support museum operation	$225,733	$99,958	$129,844	$141,500
4. Dollars to be generated though earned revenue programs	$572,603	$615,897	$572,000	$571,500
5. General fund portion of budget (excluding depreciation)	$800,000	$766,536	$61,865	$67,637
6. Interest, bond amortization less depreciation	$54,440	$71,486	$53,671	$42,309
7. Gaming allocated to operating budget	$0	$0	$853,750	$965,507
WORKLOAD:				
1. Percentage of time spent on				
a. Strategic and organizational planning	25%	25%	30%	40%
b. Budget and financial preparation	10%	10%	10%	10%
c. Board and council communications	10%	10%	10%	10%
d. Private sector fund raising activities	5%	5%	5%	5%
e. Museum personnel	25%	25%	20%	25%
f. Program Management	25%	25%	25%	10%
g. Total	100%	100%	100%	100%
PRODUCTIVITY:				
1. Administration costs as % of total departmental budget	29.6%	29.7%	26.4%	26.6%
2. Depreciation/interest as % of total departmental budget	12.6%	11.0%	8.6%	8.7%
3. Department cost per capita less depreciation/interest	$53.61	$51.47	$64.20	$59.09
4. Gamaing allocation per capita	$0.00	$0.00	$26.05	$29.17
EFFECTIVENESS:				
1. % of total budget financed by property taxes	35.8%	37.4%	2.5%	2.9%
2. % of operating budget financed by gaming revenue	0.0%	0.0%	34.5%	41.7%
2. % of budget financed through earned revenues	26.2%	30.9%	23.7%	25.3%
3. % of budget financed through private funds	10.1%	4.9%	5.2%	6.1%
4. % of budget financed through other City Funds	37.5%	38.8%	45.6%	47.9%
5. % of budget financed from Debt Service fund	22.1%	21.0%	17.4%	18.3%

PROGRAM NAME: EDUCATION SERVICES **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Education services provides all of the in-house enrolled programming for the museum in the areas of general science and visual arts for children, with the primary audience children age 8 and younger and their adult caregivers. Services include on-site classes and workshops, summer camps and special events, festivals and performances relating to the exhibits.

ANALYSIS:

Education Services includes a staff of five persons including .50 FTE of the full-time Manager of Public Programming; .50 FTE of the full-time Education Coordinator for Special Events; and 2 FTE and .75 FTE museum educators responsible for the majority of in-house classes in early childhood, drop-in and floor programming. and elementary programming. Programming is designed to support the museum's mission, vision and core beliefs.

During FY09 it is estimated children will have participated in pre-enrolled classes, camps and drop-in program offerings.

Fees charged for in-house classes are estimated at for FY09.

Educational classes, programs and special events are marketed through three catalogs direct mailed to approximately 10,200 households in the greater Quad Cities with children age 8 and younger. The geographic mix for distribution is modified throughout the year in response to both membership and enrollment data.

Although monitored separately in order to better track expenses and outcomes, the Manager of Public Programming also oversees two other areas of informal education including dance and school service programming. A complete description of these two program areas is included later in this document.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	68,118	105,481	132,719	148,434
Employee Benefits & Costs	21,810	26,018	40,758	46,098
Staff Development	780	1,106	1,215	1,215
Services & Commodities	70,929	65,005	53,787	48,307
Capital Expenditures				
TOTAL APPROPRIATIONS	**161,637**	**197,610**	**228,479**	**244,054**
AUTHORIZED POSITIONS:				
Program Manager	0.25	0.25	0.50	0.50
Education Coordinators	0.00	0.00	1.00	1.00
Museum Educators	1.75	1.75	1.75	1.75
Seasonal/Temporary	1.00	0.00	0.00	0.00
TOTAL POSITIONS	**3.00**	**2.00**	**3.25**	**3.25**

PROGRAM NAME: EDUCATION SERVICES **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs in that support the museum mission and meet its strategic directives
2. Present program offerings that are mission-based and fit the needs of all families, including a special emphasis on weekend and evening program hours.
3. Generate $113,000 - $115,000 in earned revenue fees from year-long comprehensive programs and summer camps.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
# of early childhood comprehensive class spaces offered	82	62	70	64
# of session class spaces offered	3,134	3,549	2,200	1,095
# of on-site weekend visitation	23,320	23,000	24,850	27,350
WORKLOAD:				
# of class participants in early childhood comprehensive classes	41	58	66	64
# of class participants in session classes and camps	2,277	2,182	1,900	800
PRODUCTIVITY:				
Education Services as a % of department budget	7%	10%	9%	11%
$ generated through all in-house education programs	$132,577	$146,774	$113,000	$110,000
Weekend visitation as a % of 8 year running average	na	111.58%	113.00%	115.00%
EFFECTIVENESS:				
Class occupancy for EC comprehensive	50%	94%	94%	100%
Class occupancy for all other isession classes and camps	72%	61%	86%	73%
$ increase in door revenue .	$8,904.00	$7,029.00	$8,277.00	$10,000.00

PROGRAM NAME: EXHIBIT SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Exhibit Services develops, installs and maintains the integrity of the components within the exhibit galleries for an audience comprised of children, age 8 and under and their adult caregivers. The program provides for the planning of exhibits, both rental from other museums and organizations as well as those designed and fabricated in-house, that meet the criteria and mission, vision and core beliefs of the museum.

ANALYSIS:

Exhibit Services division is once again involve with a multi-year schedule of traveling as well as in-house exhibit renovation projects.

In FY10 the exhibits services program will be responsible for the initial design of the next two permanent gallery, recapturing floor space and using it in a more efficient manner to spur additional attendance and door revenue.

The FY10 rental and temporary exhibition schedule will include Blue Man: Making Waves July – December 311, 2009; Winterfest November and December, 2009; Get The Message January – May, 2010 and Prehistoric Playground June – September, 2010.

Staff for Exhibit Services includes 1 FTE Exhibits Manager and 1 FTE Exhibits Technician. In addition, two part-time contracted service providers are used on internal projects as needed, during install/strike for traveling exhibits.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	61,690	75,275	88,079	83,442
Employee Benefits & Costs	22,660	29,558	32,182	33,112
Staff Development	1,905	4,053	3,500	3,500
Services & Commodities	50,323	45,991	44,913	47,092
Capital Expenditures				
Transfers & Other				
TOTAL APPROPRIATIONS	**136,578**	**154,877**	**168,674**	**167,146**
AUTHORIZED POSITIONS:				
Exhibits Manager	1.00	1.00	1.00	1.00
Exhibits Technician	1.00	1.00	1.00	1.00
Gallery Assistant	0.50	0.00	0.00	0.00
TOTAL POSITIONS	**2.50**	**2.00**	**2.00**	**2.00**

PROGRAM NAME: EXHIBIT SERVICES **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs that support the museum vision, mission, core beliefs and meet its strategic directives
2. Oversee the maintenance of four resident galleries, the outdoor courtyard and the installation of up to 3 rental or temporary exhibitions annually
3. Develop and recommend a traveling exhibit and gallery rennovation schedule that supports the attendance and revenue goals of the museum.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. On-site walk-in attendance	62,742	62,923	67,175	70,530
2. On-site walk-in weekend	23,480	24,583	24,854	26,096
WORKLOAD:				
1. Total square footage available for all exhibit presentations	9,600	9,600	9,600	9,600
2. # of new resident exhibits presented	0	0	1	1
3. # of rental exhibitions presented	3	0	2	1
4. # of resident exhibits galleries maintained	5	5	5	5
5. # of temporary exhibits presented	1	1	1	1
PRODUCTIVITY:				
1. Cost/square foot to present major rental exhibits	$15.91	$0.00	$19.10	$8.34
2. Square foot of rental exhibits presented	5,400	0	3,600	3,600
3. % of exhibit space utilized	100%	100%	100%	100%
4. Actual on-site walk-in attendance experienced	61,857	62,923	67,175	71,200
EFFECTIVENESS:				
1. $ returned to program through admission (60%) & membership (50%)	$119,000	$130,000	$138,000	$138,000
2. Program cost of exhibits program per museum on-site visitor per year	$2.21	$2.46	$2.51	$2.35
3. Exhibit Services as % of departmental budget	6%	8%	7%	7%
4. visitation as a % of 8-year running average	na	102%	108%	109%

PROGRAM NAME: VISITOR SERVICES **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

Visitor Services provides supportive services to the guests and patrons of the museum. Comfort and safety as well as communication of information in person and via the phone are the key areas of this program. Staff members of the visitor services are involved in the operation of the museum's Corner Store gift shop, recruiting and providing volunteer staffing for this service, and design and present a wide array of birthday party options for children.

ANALYSIS:

The role of the Visitor Services division is to provide a welcoming environment for all museum guests, customers and clients. In this role, visitor services staff is generally the initial point of contact for the visiting public, either via phone or in person at the museum's Welcome Center. Museum staff manages the Corner Store museum shop. Additionally, visitor services works closely with the group services staff to provide orientations for school outings, and with exhibit services staff to ensure the exhibit galleries are in working order and maintain an informative content and enjoyable educational experience.

The museum continues to operate 7 days each week, unusual for the museum field and unique to the Quad Cities as most are closed to the public on Mondays. During the summer months, hours of operation are Monday through Saturday 9 a.m. - 5 p.m. and Sunday, noon to 5 p.m. During the school year, the museum extends its hours of operation to 7 p.m. Monday through Thursday evenings to accommodate the large number of dance classes and to provide additional time for working families to visit the facility. Approximately 70% of families in Iowa have dual working parents, so non-traditional visitation time is important to provide to the community.

In addition to providing general comfort to the museum guest, visitor services staff also supervises the museum's birthday party program which is utilized by approximately 1,600 children and adults annually.

Finally, the museum's volunteer corps comprised of 160 adults and youth, provides support of visitor services, the Corner Store and education services. In FY09, 4,370 hours were donated to the museum, a 3% increase from the previous year due to the interest in the museum by high school students and recruiting by the volunteer coordinator. Based on a numerical factor supplied by the National Points of Light Foundation of $18.05/hour, volunteers donated more than $78,600 worth of time in FY09. Similar levels are expected in FY10.

The visitor services staff includes 1 FTE Visitor Services Manager, .635 FTE volunteer coordinator, and five visitor services assistants ranging from .25 to .475 FTE.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	137,827	165,086	168,156	170,744
Employee Benefits & Costs	38,517	43,052	45,781	45,327
Staff Development	295	382	1,000	1,000
Services & Commodities	24,193	20,179	28,969	26,061
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**200,832**	**228,699**	**243,906**	**243,132**
AUTHORIZED POSITIONS:				
Public Relations Coordinator	0.00	0.00	0.00	0.00
Marketing Coordinator	0.00	0.00	0.00	0.00
Visitor Services Manager	1.00	1.00	1.00	1.00
Volunteer Services Coordinator	0.63	0.63	0.63	0.63
Visitor Services Assistants (5 part-time)	2.00	2.34	2.72	2.72
TOTAL POSITIONS	**3.63**	**3.97**	**4.35**	**4.35**

PROGRAM NAME: VISITOR SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Enhance current or add new programs that support the museum vision, mission, core beliefs and meet its strategic directives
Support Museum operations with 4,000 to 4,300 volunteer hours annually based on programming, service delivery and museum staff needs.
Ensure each visitor has a safe, informative and memorable experience.
Manage the Corner Store, returning $15,000 annually to general museum operations

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. 8-year running average for group visitation	na	12,981	12,276	13,000
2. 8-year running averaage for walk-in visitation	na	61,240	62,081	64,628
3. # of hours museum serves the public each week	60	60	60	60
4. # of hours the Corner Store is open to the public each week	60	60	60	60
WORKLOAD:				
1. # of volunteers in the museum volunteer corps	135	135	135	135
2. # of volunteer hours scheduled in the Corner Store per year	1,646	1,702	1,746	1,698
3. # of all on-site visitors assisted by VSA	81,797	79,703	85,610	89,890
PRODUCTIVITY:				
Hours of volunteer assistance scheduled	4,016	4,255	4,370	4,400
# of birthday parties booked	70	70	130	130
Visitor Services budget as a % of departmental budget	9%	11%	10%	11%
EFFECTIVENESS:				
$ value of volunteer hours secured	$72,288	$76,590	$78,660	$79,200
% change in on-site visitors to the museum	14%	-250%	7%	5%

PROGRAM NAME: MARKETING/ PUBLIC RELATIONS | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**
DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

The role of Marketing/Public Relations is to build awareness of the museum and its services within the Quad-City community, resulting in increased attendance at and utilization of museum programs and services.

ANALYSIS:

The Business Development division of the Family Museum consists of 1 FTE Business Development Manager and .75 FTE Public Relations Coordinator. The responsibility of this division is two-fold… telling the museum story to the community to encourage visitation and use of its services, and secure non-city funding to support that provided by the general fund of the city.

Non-city revenue is secured through a variety of avenues including but not limited to sponsorships or programs and exhibits, private corporate and foundation grants, annual gifts, and fund raising events. These responsibilities along with setting the overall marketing and branding of the museum lie with the business development manager. In FY09, support revenues in these categories amounted to approximately $147,280. The museum's membership program consisting of 1,452 families is also facilitated by the business development manager. Membership levels in FY09 increased 9.35% over the previous year.

In FY09, a new website was launched providing for the first time on-line registration, ticketing and e-commerce opportunities for the Corner Store.

The public relations coordinator is responsible for the development and placement of print and electronic advertisements, web management, media relations, in-house preparation of publicity and marketing materials. Free editorial coverage and publicity is essential to the as a means to expand the museum's established advertising budget of $14,000, although with the reduction in newspaper readership this may affect the museum in the future. According to the Public Relations Society of America, when trying to place a monetary value on publicity, the value is at last three times the fair market value for local advertising. In FY09, the value of the museum's free publicity is anticipated to be approximately $80,000 in each year.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	57,816	43,180	45,284	48,668
Employee Benefits & Costs	17,910	16,484	17,732	22,585
Staff Development	4,121	2,021	2,000	2,000
Services & Commodities	58,016	58,876	109,606	61,879
Capital Expenditures				
Transfers & Other				
TOTAL APPROPRIATIONS	**137,863**	**120,561**	**174,622**	**135,132**
AUTHORIZED POSITIONS:				
Public Relations Coordinator	0.75	0.75	0.75	0.75
Business Development Manager	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**1.75**	**1.75**	**1.75**	**1.75**

PROGRAM NAME: MUSEUM MARKETING / PUBLIC RELATIONS **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs in that support the museum vision, mission and core beliefs and meet its strategic directives
2. Generate $65,000 to $80,000 in free media/ad placement in area and regional media venues
3. Provide effective communications (print, electronic and web) about the museum to the consumer
4. Develop and provide comprehensive package of member benefits to the community
5. Secure private funds through sponsorship and other underwriting opportunities for museum programs and services
6. Management of e-information including weekly e-mails, web site, updates to area event calendars

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Projected number of annual visitors served through all museum progr	95,453	91,444	98,210	103,120
2. Projected number of on-site walk-in visitors	81,797	79,703	85,610	89,890
3. Projected number of museum member families	1,296	1,326	1,450	1,500
WORKLOAD:				
1. # of primary publications developed and distributed	8	9	9	9
2. # of museum member events planned and held	5	4	4	4
3. # of fund raising activities planned and held	1	1	1	1
4. # of media releases prepared and distributed	39	40	52	52
5. # of weekly e-newsletters distributed annually to members/interested parties	na	26	52	52
PRODUCTIVITY:				
1. Marketing/PR as a percentage of departmental budget	6%	6%	7%	6%
2. # of museum events covered by area media	45	40	40	41
EFFECTIVENESS:				
1. % change in on-site visitation at the museum	14%	-3%	7%	5%
2. $ value of free publicity generated through media releases	$80,000	$80,000	$80,000	$80,000
3. Funds secured through sponsorships & grants (city)	$114,790	$123,260	$26,500	$60,000
4. Funds secured through sponsorships & grants (foundation)	$6,540	$22,800	$120,780	$120,000
5. Funds secured through fund raisers	$30,000	$35,000	$35,000	$35,000

PROGRAM NAME: DANCE **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

The dance program at the Family Museum provides instruction in basic technique and movement for children preschool through high school, culminating in an annual recital performance in the spring.

ANALYSIS:

The Family Museum dance program is a non-competitive, recreational program serving approximately 224 students in FY09, down from an unmanageable high of 392 in FY07 given the staffing limitations of the program.

The division consists of 1 FTE Dance Coordinator, one .75 FTE dance educator and several seasonal dance instructors. The work of this division is also supplemented by .25 FTE of the museum's Manager of Public Programming.

Two public performances are held annually; a short one during the museum's annual Winterfest celebration and the formal spring recital in early June at Galvin Fine Arts Center on the campus of St. Ambrose University in order to accommodate the size of the audience and enable the museum to sell more tickets. Two dress rehearsals as well as pictures and videos of the performance are included in the spring recital activities. Approximately 2,500 family members and friends attend the day's four recitals and this is expected to increase due to the new venue.

The program supports a special performance group called the Limelight, consisting of more experienced dancers who perform throughout the community as well as producing and presenting two to three performances at the museum each year. The Limelight is supported in part by the Family Museum Foundation.

Outside of personnel, this program has very little additional expense. Due to realignment of the staff and program content and more targeted marketing, this program will generate approximately $112,000 to $114,000 in FY09 with similar levels in FY10.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	46,781	64,770	83,263	83,263
Employee Benefits & Costs	18,783	20,189	21,507	21,507
Staff Development	0	0	0	0
Services & Commodities	78,771	73,845	53,551	53,551
Capital Expenditures	0	0	0	0
Transfers & Other	0	0	0	0
TOTAL APPROPRIATIONS	**144,335**	**158,804**	**158,321**	**158,321**
AUTHORIZED POSITIONS:				
Program Manager	0.25	0.25	0.25	0.25
Education Coordinator - Dance	1.00	1.00	1.00	1.00
Education Specialists - Dance (season 4-5 positions)	1.00	0.00	0.00	1.00
TOTAL POSITIONS	**2.25**	**1.25**	**1.25**	**2.25**

PROGRAM NAME: DANCE **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Enhance current or add new programs in that support the museum vision, mission and core beliefs and meet its strategic directives
2. Present two public recitals annually,
3. Maintain participation level in range of 220 to 250 students annually
4. Supervise the Limelight performance groups and manage its performances
5. Generate $114,000 to $134,000 in associated revenue annually

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of class spaces offered	828	733	526	526
2. # of public performances organized and presented	2	2	2	2
WORKLOAD:				
1. # of class dance participants	392	333	224	260
2. # of dance spaces filled	541	335	332	384
PRODUCTIVITY:				
1. Dance as a % of departmental budget	6%	8%	6%	7%
2. $ generated through all dance functions	$148,908	$109,014	$114,000	$114,000
EFFECTIVENESS:				
1. % of dance class spaces filled	72%	66%	67%	77%
2. Revenue generated per capita enrolled	$379.87	$327.37	$508.93	$438.46

PROGRAM NAME: SCHOOL SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PROGRAM DESCRIPTION:

School Services provides arts and science education in the form of off-site workshops at schools year-round during the regular school year (8a-3p) as well as the programs and workshops for school and other gorups making on-site visits to the museum.

ANALYSIS:

School Outreach Services provides art and science education in the form of off-site presentations at schools and agencies, and workshops for school groups making an on-site visit to the museum.

Staffing for this program includes 1 FTE program coordinator who provides approximately 10-20 hours per week of classroom teaching, along with .50 FTE of the Manager of Public Programming time and 1.0 FTE museum educator.

School Services also coordinates a number of special education-oriented events throughout the year at the museum including hosting the annual regional competition of Invent Iowa and local Block Kids competitions in February. Special demonstrations and hands-on activities at museum sponsored concerts, performances and exhibit openings are also part of the role played by School Services.

School Outreach Services staff works closely with the public relations functions at the museum to publish two school services marketing pieces annually, distributed to teachers, and administrators in a 7-county regional market.

In FY09, 9,321 students from 255 schools in 16 counties in eastern Iowa/western Illinois and Wisconsin visited the Family Museum through an organized group visit. 729 also participated in a museum workshop as part of their visit. However, this total number is down approximately 3,000 students from FY08. Scott County, Iowa and Rock Island County, Illinois each sent approximately 3,475 students in FY09. In total, 49.5% of students come from Iowa; 50.5% come from Illinois. Elementary age students account for 53% of attendance while preschool and daycares make up 27% of total group visitation in FY09

Of note, the museum is providing after-school programming to the Davenport Schools in both FY09 and FY10 as part of a grant received by the district resulting in fewer individual schools served, but more children in general.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
(See Administration)				
TOTAL REVENUES				
APPROPRIATION SUMMARY:				
Salaries & Wages	64,619	83,141	86,866	94,735
Employee Benefits & Costs	26,110	32,911	37,207	38,089
Staff Development	0	0	0	0
Services & Commodities	20,331	16,944	21,381	23,310
Capital Expenditures		0	0	0
Transfers & Other		0	0	0
TOTAL APPROPRIATIONS	**111,060**	**132,996**	**145,454**	**156,134**
AUTHORIZED POSITIONS:				
Program Manager	0.25	0.25	0.25	0.25
Education Coordinator - School Services	1.00	1.00	1.00	1.00
Museum Educator	0.50	0.50	1.00	1.00
TOTAL POSITIONS	**1.75**	**1.75**	**2.25**	**2.25**

PROGRAM NAME: SCHOOL SERVICES | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FAMILY MUSEUM OF ARTS & SCIENCE | **FUND: ENTERPRISE**

PERFORMANCE OBJECTIVES:

Enhance current or add new programs in that support the museum mission and meet its strategic directives
Generate $ 40,000 to $55,000 in earned revenue through school outreach services and group admissions

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of schools/preschools in museum's 65-mile radius target market	346	346	346	346
WORKLOAD:				
1. # of children served at off-site programs @ school locations	12,371	16,896	17,000	17,000
2. # of children served by group programs @ the museum	11,337	11,525	9,321	9,300
3. # of total children served	23,708	28,421	26,321	26,300
PRODUCTIVITY:				
1. School Services as a % of departmental budget	5%	6%	6%	7%
2. Revenue generated through School Services program	$12,707	na	na	na
3. Revenue generated through new Group Services program (FY08)	na	$25,127	$40,000	$40,000
EFFECTIVENESS:				
1. Number of schools/locations visited	na	86	48	50
2. Revenue generated per capita served	$0.54	$0.88	$1.52	$1.52

Palmer Hills Golf Course

This fund currently accounts for the total operations of the City's Municipal Golf Course including the revenue from user fees, all operating costs, including depreciation, and all capital projects and equipment. The fund was established as an Enterprise Fund effective 7/1/95 with the intent to manage the operations of the facility similar to that of a private business. From a reporting stand point, the Enterprise Fund has provided management and the Park Board with improved financial reporting and control.

Financial Summary

Budgets for Palmer Hills have projected revenues and other financing sources at $1,221,442 and expenditures at $1,294,593. Retained earnings at the end of FY 2009/10 are expected to be $1,938,097.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2009/10
- Cash Flow, FY 2005/06 through FY 2009/10
- Program Performance Indicators

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Public Works:							
Building Maintenance	19,203	30,220	31,314	30,800	32,300	1,500	4.87%
Custodial Services	4,447	9,587	8,451	9,700	11,500	1,800	18.56%
Parks:							
Park Administration	55,130	57,653	60,220	55,790	63,036	7,246	12.99%
Clubhouse Operations	489,376	384,187	340,044	351,732	366,550	14,818	4.21%
Resaurant Operations	51,718	286,514	258,680	262,037	267,384	5,347	2.04%
Palmer Hills Maintenance	467,900	499,039	520,990	542,915	553,823	10,908	2.01%
Total Palmer Hills Golf Course:	**1,087,774**	**1,267,200**	**1,219,699**	**1,252,974**	**1,294,593**	**41,619**	**3.32%**
Total Expenditures by Function	**1,087,774**	**1,267,200**	**1,219,699**	**1,252,974**	**1,294,593**	**41,619**	**3.32%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	202,222	239,015	260,742	279,926	291,088	11,162	3.99%
Part-time/Temporary Employees	2	573	-	-	-	-	
Contract help	263,278	349,078	286,535	287,503	305,500	17,997	6.26%
Overtime	7,346	2,905	3,489	6,100	6,000	(100)	-1.64%
Retirement contributions	29,769	35,754	40,196	43,721	48,153	4,432	10.14%
Health, Dental, Life Insurance	40,650	42,401	49,458	55,247	53,999	(1,248)	-2.26%
Other pay	323	450	200	300	-	(300)	-100.00%
Total Salaries & Benefits	**543,590**	**670,176**	**640,620**	**672,797**	**704,740**	**31,943**	**4.75%**
Operating expenditures							
Staff development (Conferences, travel & training)	3,088	1,121	3,016	2,965	2,850	(115)	-3.88%
Repair, maintenance & utilities	141,129	200,380	216,272	221,488	221,160	(328)	-0.15%
Risk Management	31,519	31,519	31,519	20,864	22,790	1,926	9.23%
Contractual services	42,954	61,484	68,815	75,360	72,853	(2,507)	-3.33%
Operating expenditures	220,428	286,948	246,952	250,500	260,700	10,200	4.07%
Minor equipment	105,066	15,572	12,505	9,000	9,500	500	5.56%
Total Operating expenditures	**544,184**	**597,024**	**579,079**	**580,177**	**589,853**	**9,676**	**1.67%**
Total Expenditures by Category	**1,087,774**	**1,267,200**	**1,219,699**	**1,252,974**	**1,294,593**	**41,619**	**3.32%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
PALMER HILLS G.C.

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	738,340	740,103	686,948	722,210	757,654	35,444	4.91%
Other	169,824	343,057	313,159	316,178	315,788	(390)	-0.12%
Total operating revenue	**908,164**	**1,083,160**	**1,000,107**	**1,038,388**	**1,073,442**	**35,054**	**3.38%**
Operating expenses:							
Salaries and benefits	543,591	669,975	640,619	672,797	704,740	31,943	4.75%
Supplies and services	450,589	454,416	444,742	445,320	453,424	8,104	1.82%
Depreciation	93,594	142,808	134,338	134,857	136,429	1,572	1.17%
Total operating expenses	**1,087,774**	**1,267,199**	**1,219,699**	**1,252,974**	**1,294,593**	**41,619**	**3.32%**
Operating income(loss)	(179,610)	(184,039)	(219,592)	(214,586)	(221,151)	(6,565)	3.06%
Nonoperating income(expenses):							
Interest income	19,159	9,800	6,395	1,000	5,000	4,000	400.00%
Interest expense							
Gain (Loss) on disposal of assets	(59,242)	-					
Capital Grants	300,000						
Net Income(loss)	80,307	(174,239)	(213,197)	(213,586)	(216,151)	(2,565)	1.20%
Transfers in	402,819	50,000	50,000	76,240	143,000	66,760	87.57%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**483,126**	**(124,239)**	**(163,197)**	**(137,346)**	**(73,151)**	**64,195**	**-46.74%**
Retained earnings, beginning	1,952,904	2,436,030	2,311,791	2,148,594	2,011,248	(137,346)	-6.39%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**2,436,030**	**2,311,791**	**2,148,594**	**2,011,248**	**1,938,097**	**(73,151)**	**-3.64%**

Combining Statement of Cash Flows	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget
Cash Flows from Operating Activities:					
Cash received from services	731,074	738,702	680,961	722,210	757,654
Other operating revenue	169,824	343,057	313,159	316,178	315,788
Cash payments to suppliers for goods and services	(394,276)	(462,142)	(446,570)	(445,320)	(453,424)
Cash payments to employees for services	(549,306)	(660,126)	(637,663)	(672,797)	(704,740)
Net cash provided by (used in) operating activities	(42,684)	(40,509)	(90,113)	(79,729)	(84,722)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	400,000	-	-	-	-
Payments of interfund accounts	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Operating transfers in	402,819	50,000	50,000	76,240	162,051
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	752,819	-	-	26,240	112,051
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(1,487,579)	(90,534)		(20,000)	(93,000)
Proceeds from sale of capital assets		-			
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	.	.	.	.	.
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	300,000	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(1,187,579)	(90,534)	-	(20,000)	(93,000)
Cash Flows from Investing Activities, interest received	17,702	10,322	7,578	1,000	5,000
Net increase in cash and cash equivalents	(459,742)	(120,721)	(82,535)	(72,489)	(60,671)
Cash and cash equivalents:					
Beginning	**796,798**	**337,056**	**216,335**	**133,800**	**61,311**
Ending	**337,056**	**216,335**	**133,800**	**61,311**	**640**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(179,610)	(184,039)	(219,592)	(214,586)	(221,151)
Depreciation	93,594	142,808	134,338	134,857	136,429
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets	-	-	-	-	-
(Increase) in accounts and unbilled usage receivable	(7,266)	(1,401)	(5,987)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	56,313	(7,726)	(2,468)	-	-
Increase (decrease) in accrued liabilities	(5,715)	9,849	2,956	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(42,684)**	**(40,509)**	**(90,753)**	**(79,729)**	**(84,722)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	73,589	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	(73,589)	-	-	-

PROGRAM NAME: PALMER HILLS GOLF COURSE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PROGRAM DESCRIPTION:

To provide a well maintained and managed 18-hole golf facility that will provide a lasting and pleasurable experience to those who play it. To operate the facility in a manner which maximizes revenue and controls expenditures as effectively as possible.

ANALYSIS:

Palmer Hills is hoping to rebound from a year of decreased rounds that affected the industry nationwide. Expenditures are continuing to outpace revenues as costs of maintaining the golf course continue to rise. To bolster rounds in the coming year, we are continuing to offer the super sundown rate and management has implemented a loyalty card program. In addition the aggressive marketing efforts will continue. The addition of new signage at the entrance on Middle Road, is scheduled to be installed this summer We are also going to a non staffed driving range for the majority of time to help reduce costs. Diving range tokens will be sold out of the clubhouse.

The golf maintenance division continues to maintain the course to a very high standard. Expenditures for maintenance are always on the rise but we continue to examine ways to reduce costs and increase efficiency.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	740,104	711,562	749,357	757,654
Interest	9,801	12,000	5,000	5,000
Miscellaneous Revenues/Concession/Pro Shop	6,095	3,000	5,788	5,788
Grants and Donations	11,257	0	0	0
Transfer In	50,000	50,000	75,616	143,000
TOTAL REVENUES	**817,257**	**776,562**	**835,761**	**911,442**
APPROPRIATION SUMMARY:				
Salaries & Wages	469,891	444,262	469,021	494,877
Employee Benefits & Costs	73,727	75,923	83,730	86,999
Staff Development	1,121	3,016	2,965	2,850
Services & Commodities	261,629	271,963	282,818	283,264
Depreciation	142,808	134,338	134,857	136,429
Risk Management	31,519	31,519	20,864	22,790
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**980,695**	**961,021**	**994,255**	**1,027,209**
Acquisition of Capital Assets/Equipment				
AUTHORIZED POSITIONS:				
Golf Professional	1.00	1.00	1.00	1.00
Seasonal/Part-Time - Club House	5.25	5.25	5.25	5.25
Golf Course Manager	1.00	1.00	1.00	1.00
Foreman	1.00	1.00	1.00	1.00
Seasonal/Part-Time - Maintenance	6.99	6.99	6.99	6.99
Equipment Operator	1.00	1.00	1.00	1.00
Admin/Finance	0.29	0.29	0.26	0.37
TOTAL POSITIONS	**16.53**	**16.53**	**16.50**	**16.61**

PROGRAM NAME: PALMER HILLS GOLF COURSE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. To increase total net revenue by 2%.
2. To increase rounds by 3% from previous year through marketing and the quality of the experience.
3. To continue to maintain all 145 acres at a championship quality.
4. To landscape two tee boxes.
5. To make improvements at the 10th green/11th tee complexes
6. Renovate at least two sand traps.
7. To assist with the supervision of the construction of a new clubhouse, if approved, or renovating to the existing clubhouse, if not.
8. To replace approximately 735 linear feet of cart path.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Rounds of golf projected	35,000	30,026	32,952	32,952
2. Total acres of Palmer Hills Golf Course	145	145	145	145
3. Total square footage of Clubhouse	4,800	4,800	4,800	4,800
4. # of days in season	230	230	230	230
WORKLOAD:				
1. Rounds of golf played	32,209	30,026	32,952	32,952
2. Acres maintained: greens, fairway, tees, rough	126	126	126	126
3. # of carts rented	23,893	21,953	24,092	24,092
4. # of golf lessons given	200	200	200	200
5. Building maintenance and custodial cost	$39,807	$39,765	$43,800	$43,800
6. Insurance cost	$31,519	$31,519	$20,864	$22,790
PRODUCTIVITY:				
1. Operating cost per acre maintained	$7,783.29	$7,627.15	$7,890.91	$8,152.45
2. Operating cost per square foot of Club House	$204.31	$200.21	$207.14	$214.00
EFFECTIVENESS:				
1. Green fees collected	$502,270	$470,743	$533,368	$541,665
2. Net cart rental revenue	$173,947	$155,811	$167,102	$167,102
3. Revenue from concessions/beer sales	NA	NA	NA	NA
4. Revenue from driving range	$50,893	$47,691	$40,705	$40,705
5. Total operating revenue from golf course	$756,000	$726,562	$760,145	$768,442
6. Operating exp., bldg. maint., insurance, depreciation	$980,695	$961,021	$994,255	$1,027,209
7. Average # of rounds played per "playable" day	140	131	143	143
8. Total operating cost per participant	$30.45	$32.01	$30.17	$31.17
9. Total capital projects for permanent improvement	$0	$0	$20,000	$50,000

PROGRAM NAME: PALMER GRILLE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**
DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PROGRAM DESCRIPTION:

To provide a top notch dining experience in an effort to enhance the experience of golfers and attract new, non-golf business to Palmer Hills.

ANALYSIS:

The operation was scaled back again this past winter of 08/09. This allowed us to reduce expenditures, especially for personnel. The Grille continues to be a good revenue producer for the enterprise fund. We hope to increase catering for golf outings and special events and continue to adjust staffing and hours to maximize revenue while minimizing expenditures.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 ESTIMATE	2009/10 BUDGET
REVENUE SUMMARY:				
Charges for Services	325,705	300,789	310,000	310,000
TOTAL REVENUES	**325,705**	**300,789**	**310,000**	**310,000**
APPROPRIATION SUMMARY:				
Salaries & Wages	121,679	106,504	101,906	107,711
Employee Benefits & Costs	4,887	13,932	15,224	15,153
Staff Development	0	0	0	0
Services & Commodities	159,948	138,245	138,620	144,520
TOTAL APPROPRIATIONS	**286,514**	**258,681**	**255,750**	**267,384**
Acquisition of Capital Assets/Equipment				
AUTHORIZED POSITIONS:				
Restaurant Manager	1.00	1.00	1.00	1.00
Seasonal/Part-Time - Club House	5.87	4.87	4.40	4.40
TOTAL POSITIONS	**6.87**	**5.87**	**5.40**	**5.40**

PROGRAM NAME: PALMER GRILLE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**
DEPARTMENT: PARKS & RECREATION | **FUND: PALMER HILLS GOLF COURSE ENTERPRISE**

PERFORMANCE OBJECTIVES:

Increase revenue 3%
Hold expenditures to budget
Add sign at Middle Road entrance
Hold all costs to 33% of revenue
Expand catering
Maintain a revenue stream during winter months

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET	2008/10 TARGET
DEMAND:				
Rounds of golf	32,209	30,026	32,952	32,952
Seating capacity	100	100	100	100
Food & Non-alcohol Orders (Excluding Turn Orders)	65,523	54,307	55,000	55,000
Beer and wine orders	47,784	47,267	47,000	47,000
Turn Orders	7866	6686	7000	7000
WORKLOAD:				
Hours of operation per year	4,000	3,200	3,200	3,200
PRODUCTIVITY:				
Operating costs per order	$2.53	$2.55	$2.51	$2.62
Revenue per seat	$2.87	$2.96	$3.04	$3.04
EFFECTIVENESS:				
Operating Revenue	$325,705	$300,789	$310,000	$310,000
Operating Expenditures	$286,514	$258,681	$255,750	$267,384
Dining room food orders per round	1.79	1.54	1.43	1.43
Turn menu orders per round	0.24	0.22	0.21	0.21

Life Fitness Center

This fund was established on 7/1/1996 with the intent to manage the operations of the Life Fitness Center similar to that of a private business. Effective June 2000, the Fitness Center and Pool were split into two funds. This fund accounts for the total operating expenses, including depreciation and all capital projects and equipment for the Life Fitness Center facility only. Revenues are generated from user fees. The Fitness Center completed construction of an indoor lap pool during FY 2000/01 and the cardio room was expanded in FY 2003/04. The Life Fitness Center has had some losses over the last several years. With the help of operating and capital subsidies the Life Fitness Center has been revamped and rebranded. Results have been positive but expenditures are expected to continue exceeding revenue going forward.

Financial Summary

The Life Fitness Center is expecting operating revenues of $574,288 in FY 2009/10. Expenditures are budgeted at $878,352. There is approximately $250,000 available for capital improvements left over from the previous Council approved capital subsidy. The Council has also approved an operating subsidy from gaming revenue of $144,464 and a capital subsidy from Sales Tax of $76,000 in FY 2009/10.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2009/10
- Cash Flow, FY 2005/06 through FY 2009/10
- Program Performance Indicators

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Public Works:							
Building Maintenance	92,451	94,921	100,046	106,500	101,800	(4,700)	-4.41%
Custodial Services	69,695	73,600	78,026	83,533	83,539	6	0.01%
Parks:							
Park Administration	45,385	43,280	102,883	79,833	65,304	(14,529)	-18.20%
Life Fitness Center	574,526	569,212	592,124	583,720	628,409	44,689	7.66%
Total Life Fitness Center:	**782,057**	**781,013**	**873,079**	**853,586**	**879,052**	**25,466**	**2.98%**
Total Expenditures by Function	**782,057**	**781,013**	**873,079**	**853,586**	**879,052**	**25,466**	**2.98%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	174,281	182,134	199,106	192,693	186,721	(5,972)	-3.10%
Part-time/Temporary Employees	35,413	35,360	37,209	40,085	45,300	5,215	13.01%
Contract help	110,136	108,366	135,493	136,424	145,000	8,576	6.29%
Overtime	2,175	3,520	6,566	7,200	7,200	-	0.00%
Retirement contributions	29,650	31,699	38,220	36,737	39,463	2,726	7.42%
Health, Dental, Life Insurance	44,786	38,477	40,065	44,601	41,116	(3,485)	-7.81%
Other pay	-	-	-	-	-	-	
Total Salaries & Benefits	**396,441**	**399,556**	**456,659**	**457,740**	**464,800**	**7,060**	**1.54%**
Operating expenditures							
Staff development (Conferences, travel & training)	1,027	1,303	2,366	3,055	2,815	(240)	-7.86%
Repair, maintenance & utilities	215,304	220,831	222,488	232,850	227,350	(5,500)	-2.36%
Risk Management	34,332	34,332	35,273	31,779	34,355	2,576	8.11%
Contractual services	85,704	70,477	83,881	66,601	76,796	10,195	15.31%
Operating expenditures	25,165	34,024	38,301	40,561	41,936	1,375	3.39%
Minor equipment	24,084	20,490	34,111	21,000	31,000	10,000	47.62%
Total Operating expenditures	**385,616**	**381,457**	**416,420**	**395,846**	**414,252**	**18,406**	**4.65%**
Total Expenditures by Category	**782,057**	**781,013**	**873,079**	**853,586**	**879,052**	**25,466**	**2.98%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
LIFE FITNESS CENTER

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	368,153	524,665	555,851	545,161	574,288	29,127	5.34%
Other	150	1,250	5,368				
Total operating revenue	**368,303**	**525,915**	**561,219**	**545,161**	**574,288**	**29,127**	**5.34%**
Operating expenses:							
Salaries and benefits	396,440	399,556	456,659	457,740	464,800	7,060	1.54%
Supplies and services	266,910	261,458	283,588	275,846	294,252	18,406	6.67%
Depreciation	118,707	119,998	120,527	120,000	120,000	-	0.00%
Total operating expenses	**782,057**	**781,012**	**860,774**	**853,586**	**879,052**	**25,466**	**2.98%**
Operating income(loss)	(413,754)	(255,097)	(299,555)	(308,425)	(304,764)	3,661	-1.19%
Nonoperating income(expenses):							
Interest income	5,398	-	9,875	39,600	39,600		
Interest expense							
Gain (Loss) on disposal of assets			(12,306)				
Capital Grants							
Net Income(loss)	(408,356)	(255,097)	(301,986)	(268,825)	(265,164)	3,661	-1.36%
Transfers in	296,886	259,712	109,468	295,569	220,464	(75,105)	-25.41%
Transfers out		(146,365)					
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(111,470)**	**(141,750)**	**(192,518)**	**26,744**	**(44,700)**	**(71,444)**	**-267.14%**
Retained earnings, beginning	3,265,029	3,153,559	3,011,809	2,819,291	2,846,035	26,744	0.95%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**3,153,559**	**3,011,809**	**2,819,291**	**2,846,035**	**2,801,335**	**(44,700)**	**-1.57%**

Combining Statement of Cash Flows	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget
Cash Flows from Operating Activities:					
Cash received from services	509,182	512,697	539,723	545,161	574,288
Other operating revenue	150	1,250	5,368	39,600	-
Cash payments to suppliers for goods and services	(250,693)	(273,682)	(267,627)	(275,846)	(294,252)
Cash payments to employees for services	(395,541)	(396,961)	(451,972)	(457,740)	(464,800)
Net cash provided by (used in) operating activities	(136,902)	(156,696)	(174,508)	(148,825)	(184,764)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Net Deferred revenue receipts	-	-	-	-	-
Operating transfers in	271,999	259,712	45,000	152,371	145,164
Operating transfers (out)	-	(146,365)	-	-	-
Net cash provided by noncapital financing activities	271,999	113,347	45,000	152,371	145,164
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(24,887)	-	(63,069)	(143,498)	(76,000)
Transfers-in for Capital Acquisitions	24,887	-	64,468	143,498	76,000
Proceeds from sale of cpital assets	-	-	-	-	-
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	1,399	-	-
Cash Flows from Investing Activities, interest received	3,065	2,677	9,875	-	39,600
Net increase in cash and cash equivalents	138,162	(40,672)	(118,234)	3,546	-
Cash and cash equivalents:					
Beginning	**142,198**	**280,360**	**239,688**	**121,454**	**125,000**
Ending	**280,360**	**239,688**	**121,454**	**125,000**	**125,000**
Restricted cash - Unearned revenue		**129,073**	**119,801**	**125,000**	**125,000**
Unrestricted cash		**110,615**	**1,653**	**0**	**0**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(413,754)	(255,097)	(299,555)	(268,825)	(304,764)
Depreciation	118,707	119,998	120,527	120,000	120,000
Amortization					
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	-	(6,856)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(1,489)	1,477	15,961		
Increase (decrease) in accrued liabilities	16,217	(12,224)	4,687		
Increase (decrease) in due to other governments	899	2,595	-	-	-
Unearned revenue	142,518	(13,445)	(9,272)		
Net cash provided by (used in) operating activities	**(136,902)**	**(156,696)**	**(174,508)**	**(148,825)**	**(184,764)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-

PROGRAM NAME: LIFE FITNESS CENTER | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PROGRAM DESCRIPTION:

The Life Fitness Center provides the community with affordable opportunities to maintain and improve health and physical fitness levels. These opportunities include weight training, basketball, running/walking, cardio equipment, tennis, youth programs, fitness classes, personal training and health related workshops and aquatics programs.

ANALYSIS:

As a result of increased local competition, both from public and private facilities, the Life Fitness Center has experienced a significant loss of memberships over the past years. Inrecent years, numerous new fitness facilities have opened in Bettendorf. Both Bettendorf and Pleasant Valley High Schools have opened large cardio / weight room facilities. However, our internal programs such as fitness, tennis and youth programs have all generated revenues that have helped to buffer some of the losses. Marketing will continue to be emphasized.

Adult and Senior members make up the bulk of our membership. We hope to build on this membership base. Staff will be focusing on senior markets. We also hope that the distribution of guest passes will invite new people to LFC. An Open House will be offered in the Fall in cooperation with a city-wide marketing effort.

An average 4% fee increase across the board will go into affect in September of 2009. Membership numbers have stabilized, as has revenue.

A one year lease was approved for use of the third gym space to Quad Cities Acceleration that generated nearly ~$40,000 in revenue. We are partnering with area schools to try and offer youth programming & fitness/spring break days. We provide fitness testing facilities for local public safety departments and a rain site for day camps.

The Park Board and City Council have authorized funds to subsidize the Life Fitness Center on a year to year basis. Plans and efforts to reduce or eliminate that subsidy will be ongoing and updates provided to the Park Board and City Council.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY (LIFE FITNESS)				
Charges for Services	524,665	555,851	563,259	574,288
Miscellaneous Revenue	1,250	5,368	0	0
Interest/Lease Income	0	9,875	39,600	39,600
Transfer In/CIP & Miscellaneous	259,712	109,468	313,439	220,464
TOTAL REVENUES	**785,627**	**680,562**	**916,298**	**834,352**
APPROPRIATION SUMMARY:				
Salaries & Wages	329,380	378,374	379,612	384,221
Employee Benefits & Costs	70,177	78,285	80,595	80,579
Staff Development	1,303	2,366	3,055	2,815
Services & Commodities	225,824	258,255	246,012	257,082
Depreciation/Other	119,997	120,526	120,000	120,000
Risk Management	34,332	35,273	31,779	34,355
Transfers Out	146,365	0		
TOTAL APPROPRIATIONS	**927,378**	**873,079**	**861,053**	**879,052**
Capital Projects/Equipment				
AUTHORIZED POSITIONS:				
Parks & Recreation Director	0.50	0.50	0.08	0.15
Assisstant Parks & Recreation Director	0.00	0.00	0.47	0.70
Recreation Supervisor	0.60	0.30	0.15	0.10
Administrative Assistant	1.00	1.00	1.00	1.00
Clerks	1.89	1.39	1.52	2.00
Part-Time/Seasonal	4.47	4.47	4.47	4.47
FT Administrative Staff/Finance Staff	0.15	0.18	0.18	0.14
Program Coordinator	1.00	1.00	1.00	1.00
TOTAL POSITIONS	**9.61**	**8.84**	**8.87**	**9.56**

PROGRAM NAME: LIFE FITNESS CENTER | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PERFORMANCE OBJECTIVES:

1. Increase current membership levels by 8%.
2. Continue to explore opportunities to expand programming and to collaborate on programs with other public and private agencies.
3. Maintain current standards for cleanliness, safety, and security.
4. Generate revenues from activities, exclusive of membership fees, at 20-25% of the total operating costs.
5. Provide staff training opportunities on an annual basis.
6. Continue to work to investigate opportunities to reduce operating expenses.
7. Continue to seek opportunities to maximize usage of the pool through rentals and special events.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Population of Bettendorf	32,178	32,445	32,769	33,097
2. Memberships sold in 1-month units	13,884	13,404	13,462	13,462
4. Total general admission	1,761	3,179	3,000	3,000
5. Registrations for tennis programs	875	875	875	875
6. Scheduled hours of operation	5,072	5,072	5,072	5,072
7. Court time reserved	2,100	2,100	2,100	2,100
8. Swim lesson registrations	342	271	200	200
9. Fitness class registrations/personal training	2,700	2,700	2,700	2,700
10. Total square footage	71,150	71,150	71,150	71,150
WORKLOAD:				
1. Total attendance for facility	136,527	130,618	135,000	135,000
2. Total attendance for tennis	12,043	12,226	12,000	12,000
3. Total attendance for nursery	830	1,096	1,000	1,000
4. Total attendance for fitness classes	10,555	10,178	10,500	10,500
5. Total attendance for special events/activities/rentals	11,649	11,923	12,000	12,000
PRODUCTIVITY:				
1. Operation cost per square foot	$10.98	$12.27	$12.10	$12.35
2. Average operating cost per user	$5.72	$6.68	$6.38	$6.51
3. Operating cost per hour open	$153.99	$172.14	$169.77	$173.31
4. Insurance Cost	$34,332	$35,273	$31,779	$34,355
5. Building maintenance cost	$91,580	$100,046	$100,810	$101,810
6. Custodial services cost	$73,600	$78,026	$82,267	$83,539
EFFECTIVENESS:				
1. Total revenue generated	$525,915	$571,094	$602,859	$613,888
2. Total revenue from tennis program	$109,650	$112,872	$103,665	$106,550
3. Total revenue from fitness classes/programs	$30,430	$34,832	$35,000	$35,000
4. Total revenue from rentals, B-day parties, special events	$10,730	$6,475	$7,000	$7,000
5. Total revenue from lap pool	$4,992	$7,230	$4,858	$4,000
6. Total operating expense	$781,013	$873,079	$861,053	$879,052
7. Unrestricted cash balance at June 30	$110,615	$1,653	$0	$0
8. Capital Equipment	$0	$0	$0	$0
9. Capital Project	$0	$64,318	$169,149	$76,000

Splash Landing Aquatic Center

Splash Landing, the City's public swimming pool, opened in the spring of 2003. This fund accounts for the total operating expenses, including depreciation, and all capital projects and equipment for the Splash Landing Aquatic Center. The Park Board will focus on establishing cash reserves in future years.

Financial Summary

Management is projecting operating revenues of $242,500 and an operating subsidy from gaming revenue. Expenditures are budgeted at $467,373 for Splash Landing in FY 2009/10. These projections lead to a reduction of fund equity to $2,712,214 by year's end.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2009/10
- Cash Flow, FY 2005/06 through FY 2009/10
- Program Performance Indicators

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Public Works:							
Building Maintenance	44,775	51,650	62,130	65,800	68,500	2,700	4.10%
Custodial Services	2,928	5,837	4,719	7,000	8,000	1,000	14.29%
Parks:						-	
Park Administration	41,548	39,018	54,479	46,410	45,731	(679)	-1.46%
Splash Landing	322,658	326,341	348,457	348,473	345,142	(3,331)	-0.96%
Total Splash Landing:	**411,909**	**422,846**	**469,785**	**467,683**	**467,373**	**(310)**	**-0.07%**
Capital Outlay						**-**	
Total Expenditures by Function	**411,909**	**422,846**	**469,785**	**467,683**	**467,373**	**(310)**	**-0.07%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	29,130	26,363	32,138	31,168	30,113	(1,055)	-3.38%
Part-time/Temporary Employees	1,059	64	-	-	-	-	
Contract help	97,428	107,609	128,149	130,000	130,000	-	0.00%
Overtime	170	1,330	1,817	-	-	-	
Retirement contributions	4,306	4,253	5,255	5,165	4,959	(206)	-3.99%
Health, Dental, Life Insurance	6,245	4,889	5,452	5,878	5,234	(644)	-10.96%
Other pay	49	138	455	50	-	(50)	-100.00%
Total Salaries & Benefits	**138,387**	**144,646**	**173,266**	**172,261**	**170,306**	**(1,955)**	**-1.13%**
Operating expenditures							
Staff development (Conferences, travel & training)	138	595	383	800	800	-	0.00%
Repair, maintenance & utilities	204,183	208,119	222,161	223,588	226,288	2,700	1.21%
Risk Management	29,349	29,349	34,808	28,111	29,616	1,505	5.35%
Contractual services	15,389	12,530	7,984	11,821	12,961	1,140	9.64%
Operating expenditures	23,344	24,082	25,671	22,402	22,402	-	0.00%
Minor equipment	1,119	3,525	5,512	8,700	5,000	(3,700)	-42.53%
Total Operating expenditures	**273,522**	**278,200**	**296,519**	**295,422**	**297,067**	**1,645**	**0.56%**
Total Expenditures by Category	**411,909**	**422,846**	**469,785**	**467,683**	**467,373**	**(310)**	**-0.07%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
SPLASH LANDING

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental							
Special assessments							
Permits and licenses							
Charges for services	167,157	187,471	211,302	234,500	234,500	-	0.00%
Other	6,464	6,008	6,075	8,000	8,000	-	0.00%
Total operating revenue	**173,621**	**193,479**	**217,377**	**242,500**	**242,500**	**-**	**0.00%**
Operating expenses:							
Salaries and benefits	138,389	144,644	173,265	172,261	170,306	(1,955)	-1.13%
Supplies and services	113,701	118,780	137,346	138,422	140,067	1,645	1.19%
Depreciation	159,819	159,419	159,174	157,000	157,000	-	0.00%
Total operating expenses	**411,909**	**422,843**	**469,785**	**467,683**	**467,373**	**(310)**	**-0.07%**
Operating income(loss)	(238,288)	(229,364)	(252,408)	(225,183)	(224,873)	310	-0.14%
Nonoperating income(expenses):							
Interest income	3,357	2,271	-				
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(234,931)	(227,093)	(252,408)	(225,183)	(224,873)	310	-0.14%
Transfers in	1,830		40,000	19,829	67,876	48,047	242.31%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(233,101)**	**(227,093)**	**(212,408)**	**(205,354)**	**(156,997)**	**48,357**	**-23.55%**
Retained earnings, beginning	3,747,167	3,514,066	3,286,973	3,074,565	2,869,211	(205,354)	-6.68%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**3,514,066**	**3,286,973**	**3,074,565**	**2,869,211**	**2,712,214**	**(156,997)**	**-5.47%**

Combining Statement of Cash Flows	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget
Cash Flows from Operating Activities:					
Receipts from customers and users	169,782	189,162	209,696	234,500	234,500
Receipts from other operating revenue	6,464	6,008	6,075	8,000	8,000
Payments to suppliers	(103,980)	(110,219)	(115,690)	(138,422)	(140,067)
Payments to employees	(138,544)	(144,677)	(172,542)	(172,261)	(170,306)
Net cash provided by (used in) operating activities	(66,278)	(59,726)	(72,461)	(68,183)	(67,873)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Transfers in	1,830	-	40,000	24,419	67,873
Transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	1,830	-	40,000	24,419	67,873
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Proceeds from sale of capital assets					
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	2,568	2,543	983	-	-
Net increase in cash and cash equivalents	(61,880)	(57,183)	(31,478)	(43,764)	-
Cash and cash equivalents:					
Beginning	**194,305**	**132,425**	**75,242**	**43,764**	**-**
Ending	**132,425**	**75,242**	**43,764**	**-**	**-**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(238,288)	(229,364)	(252,408)	(225,183)	(224,873)
Depreciation	159,819	159,419	159,174	157,000	157,000
Amortization					
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	2,625	1,691	(1,606)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	9,721	8,561	21,656		
Increase (decrease) in accrued liabilities	(155)	(33)	723		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(66,278)**	**(59,726)**	**(72,461)**	**(68,183)**	**(67,873)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: SPLASH LANDING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: RECREATION ENTERPRISE**

PROGRAM DESCRIPTION:

Splash Landing Outdoor Family Aquatics Center provides the community with a variety of water recreation opportunities. These include public swimming hours, family specific times, Learn-to-Swim, competition practice, lap swim, school usage, rentals and birthday party package.

ANALYSIS:

The revenues generated at Splash Landing in large part dependent on weather.

The sale of pool coupons has gone well. They are cost effective to print and distribute and provide the consumer with options for use. We also returned to a season pass system at the beginning of the 2007 swim season. Though the sales have not been huge, simply offering the pass to the community has been much appreciated.

Registration for the Learn to Swim program was high with most classes filled. In an effort to expand LTS, the hours for general swim are being adjusted. We offer night and Saturday morning lessons, allowing us to offer more classes. The facility opens at 11:30 am during the week and will be open on the weekends from 11:30-6 pm. Night time swims are from 6:30-8:30 pm Monday – Friday. We hope to encourage more families to come as a group and enjoy the facility. By adjusting weekend hours, we hope to offer more birthday parties and rentals from 6:30-8:30 pm on the weekends.

All fathers will get free admission on Fathers day. Splash Landing will be the site for the Kids Triathalon again this year as it has proved to be a very popular event.

We will be implementing a $1 fee increase for daily admissions this year, going to $6 for days and $3 for evenings.

The operational costs for such a limited season (less than 3 months) and revenue dependence on weather will make it difficult for this type of enterprise to operate in the black.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for services	187,472	211,303	234,500	234,500
Concessions	4,758	5,575	8,000	8,000
Grants	0	0	0	0
Interest	2,271	0	200	0
Donations/Refunds/Reimb	1,250	500	0	0
Transfers	0	40,000	19,829	67,876
TOTAL REVENUES	**195,751**	**257,378**	**262,529**	**310,376**
APPROPRIATION SUMMARY:				
Salaries & Wages	135,366	162,105	158,253	160,113
Employee Benefits & Costs	9,280	11,162	9,418	10,193
Staff Development	595	383	800	800
Services & Commodities	88,837	102,153	109,511	109,651
Depreciation	159,419	159,174	157,000	157,000
Risk Management	29,349	34,808	28,111	29,616
TOTAL APPROPRIATIONS	**422,846**	**469,785**	**463,093**	**467,373**
Acquisition of Capital Assets/Equipment	0	0	0	0
AUTHORIZED POSITIONS:				
Parks & Recreation Director (previously included in Admin Staff	0.00	0.00	0.01	0.02
Assisstant Parks & Recreation Director	0.00	0.00	0.08	0.05
Seasonal/Part-Time	4.24	4.24	4.24	4.24
Recreation Supervisor	0.35	0.35	0.35	0.35
Admin Staff	0.16	0.15	0.07	0.08
Finance Staff	0.015	0.020	0.033	0.020
TOTAL POSITIONS	**4.765**	**4.755**	**4.779**	**4.755**

PROGRAM NAME: SPLASH LANDING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PARKS & RECREATION | **FUND: GENERAL**

PERFORMANCE OBJECTIVES:

1. To operate the facility as efficiently as possible to eliminate any down time or repairs.
2. Provide a schedule that will maximize usage but be reasonable enough to cover hours with staff.
3. Continue to seek ways to increase revenues and reduce expenses.
4. Meet all requirements of the Iowa Department of Health, OSHA, American Red Cross and established standards for a safe aquatic facility.
5. To investigate and make recommendations regarding the reimplementation of a season pass system.
6. Offer special events throughout the summer to encourage more of the community to try out Splash Landing. (Father's Day, Teen Night, Family Nig Back to School Bash, etc.)
7. Offering a night in August to just Bettendorf residents to come to Splash Landing and swim for free.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 TARGET	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Population of Bettendorf	32,178	32,445	32,769	33,097
2. # of days in season	79	78	78	78
3. Total scheduled hours of open swim	546	546	546	546
4. Total hours of lessons	100	100	100	100
5. Total hours of all other programs	150	150	150	150
6. Total registrants for Learn-to-Swim	550	550	550	550
WORKLOAD:				
1. Total attendance for season	42,082	47,799	50,000	50,000
2. Total attendance for Learn-to-Swim	2,002	5,601	5,600	5,600
3. Total # of passes sold	159	160	160	160
4. Total attendance at special events	3,375	2,556	2,500	2,500
PRODUCTIVITY:				
1. Average cost per person using the pool	$10.05	$9.83	$9.26	$9.35
2. Cost for personnel for Learn-to-Swim	$8,500	$8,500	$8,500	$8,500
3. Average cost per person in Learn-to-Swim (per attendance)	$4.25	$1.52	$1.52	$1.52
4. Building maintenance cost	$51,650	$62,130	$65,800	$68,500
5. Custodial services cost	$5,837	$4,719	$7,000	$8,000
6. Average cost per registrant in Learn-to-Swim	$15.45	$15.45	$15.45	$15.45
EFFECTIVENESS:				
1. Total revenues generated from pool operation	$192,230	$216,878	$242,500	$242,500
2. Total revenues generated from Learn-to-Swim	$22,102	$23,834	$24,000	$24,000
3. Total revenue generated from special events, services*, and General Admission	$146,921	$161,776	$188,000	$188,000
4. Revenue from coupons and passes	$23,207	$31,268	$30,500	$30,500
5. Total operating expenses	$422,846	$469,785	$463,093	$467,373
6. Capital Project/Equipment				
7. Total attendance for season	42,082	50,037	50,000	50,000

*rentals, concession, lockers

Storm Water Utility

The Mayor and Council established a Storm Water Utility fund in August of 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is the improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System, Phase II. A user fee was implemented to pay for the program based on the property owner's Equivalent Runoff Unit (ERU). ERU is the area of the property that does not allow moisture to soak into the ground, such as roofs, driveways parking lots and patios. The fee was increased to $2.00 from $1.50 per ERU as of April 1, 2008. The Council issued approximately $2 million in bonds to jump start the program and fund several large projects.

Financial Summary

The Storm Water Utility Fund is projected to receive $851,500 in revenues from operations and has budgeted $784,506 in expenditures. The ending fund equity is expected to be $2,062,414 at the end of FY 2009/10.

As of July 1, 2008 the City has $4,185,000 of general obligation bonds outstanding. The general obligation bonds are backed by the full faith and credit of the City of Bettendorf.

The City currently has two general obligation bond issues outstanding as of July 1, 2008. The bonds have interest rates ranging from 2.25% to 5.00% and mature in varying annual amounts ranging from $95,000 to $200,000, with the final maturity due in the year ending June 30, 2026. A brief description of the issue is listed below:

- **JUNE 1, 2004, $2,040,000 SERIES 2004A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa3 from Moody's Investors Service.

- **JUNE 1, 2008, $2,510,000 SERIES 2008A STORM WATER GENERAL OBLIGATION BONDS**

  Proceeds from these bonds will be used to finance various storm water improvement projects specified in the City's Capital Improvement Plan.

  These bonds were rated Aa2 from Moody's Investors Service.

General Obligation bonds outstanding as of July 1, 2009 consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2009
Storm Water Improvements	June 2004	2,040,000	2.25 – 5.00%	1,580,000
Storm Water Improvements	June 2008	2,510,000	2.95 – 4.10%	2,405,000
Total General Obligation Bonds				**$3,985,000**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2009 are as follows:

	General Obligation Bonds	
Year ending June 30:	**Principal**	**Interest**
2010	200,000.00	171,644.45
2011	205,000.00	164,669.45
2012	210,000.00	157,281.95
2013	215,000.00	149,735.45
2014	225,000.00	141,512.95
2015-2019	1,285,000.00	559,711.55
2020-2024	1,255,000.00	255,866.27
2025-2026	390,000.00	29,500.00
Total	**3,985,000.00**	**1,629,922.07**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2009/10
- Cash Flow, FY 2005/06 through FY 2009/10
- Program Performance Indicators

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Finance:							
Storm Water Utility Administration	142,402	163,253	143,510	223,826	214,635	(9,191)	-4.11%
Public Works:							
Engineering	-	-	-	72,790	79,269	6,479	8.90%
Street Cleaning	61,526	-	78	-	-	-	#DIV/0!
Storm Water Utility	501,912	506,242	645,792	451,282	490,602	39,320	8.71%
Total Storm Water Utility:	**705,840**	**669,495**	**789,380**	**747,898**	**784,506**	**36,608**	**4.89%**
Total Expenditures by Function	**705,840**	**669,495**	**789,380**	**747,898**	**784,506**	**36,608**	**4.89%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	210,081	171,226	239,742	217,084	252,085	35,001	16.12%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	480	-	-	-	-	-	
Overtime	664	3,246	3,537	5,300	3,700	(1,600)	-30.19%
Retirement contributions	28,779	26,361	37,124	34,223	41,143	6,920	20.22%
Health, Dental, Life Insurance	30,081	34,244	44,223	42,703	50,325	7,622	17.85%
Other pay	-	200	300	300	-	(300)	
Total Salaries & Benefits	**270,085**	**235,277**	**324,926**	**299,610**	**347,253**	**47,643**	**15.90%**
Operating expenditures							
Staff development (Conferences, travel & training)	11,214	10,411	14,624	13,600	13,600	-	0.00%
Repair, maintenance & utilities	55,808	89,902	134,489	144,473	142,614	(1,859)	-1.29%
Risk Management	6,723	6,724	6,222	8,696	9,935	1,239	14.25%
Contractual services	211,967	198,132	175,584	49,399	41,260	(8,139)	-16.48%
Operating expenditures	66,399	43,899	49,920	53,700	58,200	4,500	8.38%
Minor equipment	-	4,662	-	-	-	-	
Total Operating expenditures	**352,111**	**353,730**	**380,839**	**269,868**	**265,609**	**(4,259)**	**-1.58%**
Debt Service	**83,644**	**80,938**	**83,615**	**178,420**	**171,644**	**(6,776)**	**-3.80%**
Total Expenditures by Category	**705,840**	**669,945**	**789,380**	**747,898**	**784,506**	**36,608**	**4.89%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
STORM WATER UTILITY

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental				2,000			
Special assessments							
Permits and licenses	11,612	5,800	6,483	6,500	6,500		
Charges for services	567,532	587,241	612,845	740,000	740,000	-	0.00%
Other	1,893	553	7,648				
Total operating revenue	**581,037**	**593,594**	**626,976**	**748,500**	**746,500**	**(2,000)**	**-0.27%**
Operating expenses:							
Salaries and benefits	283,500	235,078	288,259	299,610	347,253	47,643	15.90%
Supplies and services	372,920	288,180	340,133	182,457	181,753	(704)	-0.39%
Depreciation & Amortization	45,926	65,299	77,376	87,411	83,856	(3,555)	-4.07%
Total operating expenses	**702,346**	**588,557**	**705,768**	**569,478**	**612,862**	**43,384**	**7.62%**
Operating income(loss)	(121,309)	5,037	(78,792)	179,022	133,638	(45,384)	-25.35%
Nonoperating income(expenses):							
Interest income	59,751	85,074	44,364	40,000	40,000	-	0.00%
Interest expense	(83,644)	(80,938)	(83,615)	(178,420)	(171,644)	6,776	-3.80%
(Loss) on disposal of assets							
Capital Grants	310,645		81,221	122,020	100,000		
Net Income(loss)	165,443	9,173	(36,822)	162,622	101,994	(60,628)	-37.28%
Transfers in		17,385		207,819	199,144		
Transfers out		(17,385)					
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**165,443**	**9,173**	**(36,822)**	**370,441**	**301,138**	**(69,303)**	**-18.71%**
Retained earnings, beginning	946,546	1,111,989	1,121,162	1,285,835	1,656,276	370,441	28.81%
Adjustments to retained earnings			201,495				
Retained earnings, ending	**1,111,989**	**1,121,162**	**1,285,835**	**1,656,276**	**1,957,414**	**301,138**	**18.18%**

Combining Statement of Cash Flows	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Projected	FY 2009/10 Projected
Cash Flows from Operating Activities:					
Cash received from services	585,678	591,782	579,288	740,000	740,000
Other operating revenue	1,893	553	7,648	8,500	6,500
Cash payments to suppliers for goods and services	(355,477)	(252,509)	(355,592)	(182,457)	(181,753)
Cash payments to employees for services	(269,958)	(236,701)	(281,461)	(299,610)	(347,253)
Net cash provided by (used in) operating activities	(37,864)	103,125	(50,117)	266,433	217,494
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	17,385	-	207,819	199,144
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	17,385	-	207,819	199,144
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(109,538)	(193,841)	(802,046)	(858,079)	(2,320,000)
Proceeds from sale of cpital assets					
Proceeds from bonds	-	-	2,520,337	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	(90,000)	(90,000)	(95,000)	(200,000)	(200,000)
Interest paid on bonds	(83,869)	(81,167)	(75,282)	(178,420)	(171,644)
Capital grants	-	-	-	-	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(283,407)	(365,008)	1,548,009	(1,236,499)	(2,691,644)
Cash Flows from Investing Activities, interest received	62,545	86,618	44,901	40,000	40,000
Net increase in cash and cash equivalents	(258,726)	(157,880)	1,542,793	(722,247)	(2,235,006)
Cash and cash equivalents:					
Beginning	**1,903,059**	**1,644,333**	**1,486,453**	**3,029,246**	**2,306,999**
Ending	**1,644,333**	**1,486,453**	**3,029,246**	**2,306,999**	**71,993**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(121,309)	5,037	(104,305)	179,022	133,638
Depreciation	44,365	63,738	75,226	85,850	82,295
Amortization	1,561	1,561	1,561	1,561	1,561
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	6,534	(1,259)	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	17,443	35,671	-	-	-
Increase (decrease) in accrued liabilities	13,542	(1,623)	-	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(37,864)**	**103,125**	**(27,518)**	**266,433**	**217,494**
Noncash Capital and Related Financing Activities:					
Capital assets contributed	310,645	(17,385)	-	-	-
Acquisition of capital assets through contracts payable	-	5,054	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

PROGRAM NAME: STORM WATER UTILITY | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PROGRAM DESCRIPTION:

With the advent of NPDES, Phase II, an unfunded mandate from the EPA requires the City to establish a pro-active program of actions related to the management of storm water and collection systems throughout the city.

ANALYSIS:

The Storm Water Utility was established in August, 2003 to create a program for the oversight of storm water issues throughout the community. The primary emphasis of the program is improvement of storm water quality through the execution of actions outlined in the six minimum control measures of the storm water discharge permit issued by the Iowa Department of Natural Resources, under the auspices of the National Pollutant Discharge Elimination System described in detail within the permit located on the City's website. In addition, the storm water utility is responsible for providing revenues to pay for the personnel assigned to the program as well as actions required by the permit. The revenue source (fund) covers requirements of both daily operations and capital projects. The permit for storm water discharge was issued on March 1, 2004. The actions required for the first five years have been documented and sent to IDNR. A full time Erosion and Sediment Control Inspector is on staff to perform reviews of storm water pollution prevention plans and conduct erosion and sediment control inspections.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Storm Water Utility Fund (See Administration)				
Charges for Services	587,240	640,000	785,000	785,000
Use of Money	85,074	50,000	50,000	50,000
Miscellaneous	23,738	8,000	231,251	231,251
Transfer in from Gaming Fund	0	0	0	0
TOTAL REVENUES	**696,052**	**698,000**	**1,066,251**	**1,066,251**
APPROPRIATION SUMMARY:				
Salaries & Wages	174,472	215,460	197,798	200,325
Employee Benefits & Costs	60,806	72,798	70,868	71,659
Staff Development	10,411	14,624	9,600	9,600
Services & Commodities	300,573	325,509	168,611	168,153
Interest on bonds	80,938	83,615	178,420	171,644
Depreciation	42,296	77,376	83,856	83,856
TOTAL APPROPRIATIONS	**669,496**	**789,382**	**709,153**	**705,237**
Acquisition of Capital Assets/Equipment				
Principal paid on bonds				
AUTHORIZED POSITIONS:				
Erosion and Sediment Control Inspector	0.00	0.00	0.00	1.00
Heavy Equipment Operator	0.00	0.00	0.00	1.00
Light Equipment Operator	1.00	2.00	2.00	1.00
Lead Equipment Operator	1.00	1.00	1.00	1.00
Civil Engineer	0.00	0.80	0.80	0.00
Draftsperson	0.00	0.07	0.07	0.07
Public Works Director	0.25	0.20	0.20	0.20
Public Works Coordinator	0.30	0.25	0.25	0.25
Deputy Director Public Works, Operations	0.10	0.20	0.20	0.20
Finance	0.36	0.31	0.30	0.28
TOTAL POSITIONS	**3.01**	**4.83**	**4.82**	**5.00**

PROGRAM NAME: STORM WATER UTILITY | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: STORM WATER UTILITY**

PERFORMANCE OBJECTIVES:

1. Generate revenue to fund operational aspects of the storm water discharge permit and provide limited capability to perform capital improvement projects.
2. Act as the clearing house for future storm water requirements. Establish an oversight committee to review expenditures.
3. Participate in regional storm water quality endeavors generated by the Partners of Scott County Watersheds to include semi-annual stream monitoring.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Authorized personnel (FTE's - estimated)	3.01	4.83	4.82	5.00
2. Total department budget for storm water	669,496	789,382	709,153	705,237
3. Department budget for capital projects	141,768	549,238	1,890,214	910,000
WORKLOAD:				
1. % of time spent on storm water system maintenance	25%	25%	25%	25%
2. % of time spent of administration and fiscal management	10%	10%	10%	10%
3. % of time spent on CIP activities	20%	20%	20%	20%
4. % of time spent on training	5%	5%	5%	5%
5. % of time spent on public education	10%	10%	10%	10%
6. % of time spent on plan reviews/enforcement	30%	30%	30%	30%
PRODUCTIVITY:				
1. Administrative cost as a % of the Public Works departmental budget	4.23%	3.71%	3.58%	3.82%
2. Personnel cost as a % of the Public Works departmental budge	3.02%	3.25%	2.94%	2.98%
EFFECTIVENESS:				
1. % of annual storm water program objectives accomplished	100%	100%	100%	100%

Public Transit

This fund accounts for the operations and maintenance of the mass transit system. The transit system is funded by Federal Transit Assisstance, State of Iowa operating assisstance and transfers from the General Fund.

Financial Summary

The Transit Fund is targeting revenues of $1,619,111 including capital grants of $317,800 and transfer-in of $729,981. Expenditures are projected to be $1,244,931. The fund will end the FY 2009/10 with a fund equity of $548,452.

Riverfront Circulator

Initially a 3-year program, the Riverfront Circulator is a joint operation with CitiBus in Davenport and Metro Link on the Illinois side of the Quad Cities. Bettendorf Transit has taken the lead in administering the program and will manage the accounting of the operation. The purchase of retro-styled buses and a portion of operations will be covered by an ICAAP grant for the first 3-years.

Financial Summary

For FY 2009/10 the Circulator fund will cost $471,467 to operate including $120,000 of depreciation on the new buses. The buses will be purchased with an $840,000 grant. Operating revenues to the fund in the first year include $60,000 fares and $291,467 in operating grants and contributions from other participating agencies.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2009/10
- Cash Flow, FY 2005/06 through FY 2009/10
- Program Performance Indicators

.

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Transit:							
Administration & Support	378,944	509,530	424,044	461,978	418,611	(43,367)	-9.39%
Operations	585,994	519,600	651,631	656,409	620,130	(36,279)	-5.53%
Vehicle Maintenance	132,346	140,889	134,614	150,139	136,215	(13,924)	-9.27%
Planning	-	-	-	-	69,975	69,975	
Equipment Maintenance	201	-	-	-	-	-	
Riverfront Circulator	-	-	-	-	471,467	471,467	
Total Transit	**1,097,485**	**1,170,019**	**1,210,289**	**1,268,526**	**1,716,398**	**447,872**	**35.31%**
Total Expenditures by Function	**1,097,485**	**1,170,019**	**1,210,289**	**1,268,526**	**1,716,398**	**447,872**	**35.31%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	107,248	106,983	147,718	131,469	150,456	18,987	14.44%
Part-time/Temporary Employees	297,498	280,753	281,129	315,049	395,785	80,736	25.63%
Contract help	-	-	1,609	4,753	-	(4,753)	
Overtime	15,306	10,115	9,627	9,500	10,000	500	5.26%
Retirement contributions	58,148	59,028	66,365	70,468	89,519	19,051	27.03%
Health, Dental, Life Insurance	84,917	70,406	83,042	85,118	141,321	56,203	66.03%
Other pay	10,672	10,533	12,917	11,237	11,000	(237)	-2.11%
Total Salaries & Benefits	**573,789**	**537,818**	**602,407**	**627,594**	**798,081**	**170,487**	**27.17%**
Operating expenditures							
Staff development (Conferences, travel & training)	2,106	3,494	3,439	4,200	4,200	-	0.00%
Repair, maintenance & utilities	233,770	242,218	236,347	251,861	515,349	263,488	104.62%
Risk Management	21,842	21,842	16,134	20,927	23,867	2,940	14.05%
Contractual services	146,592	264,023	220,126	243,855	242,647	(1,208)	-0.50%
Operating expenditures	114,314	100,270	131,477	118,589	130,754	12,165	10.26%
Minor equipment	5,072	354	359	1,500	1,500	-	0.00%
Total Operating expenditures	**523,696**	**632,201**	**607,882**	**640,932**	**918,317**	**277,385**	**43.28%**
Total Expenditures by Category	**1,097,485**	**1,170,019**	**1,210,289**	**1,268,526**	**1,716,398**	**447,872**	**35.31%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
TRANSIT

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental	266,886	553,712	415,956	457,692	491,830	34,138	7.46%
Special assessments							
Permits and licenses							
Charges for services	56,656	61,037	64,270	66,700	64,700	(2,000)	-3.00%
Other	1,748	1,800	9,037	14,300	14,800	500	3.50%
Total operating revenue	**325,290**	**616,549**	**489,263**	**538,692**	**571,330**	**32,638**	**6.06%**
Operating expenses:							
Salaries and benefits	573,789	537,817	602,408	627,594	679,014	51,420	8.19%
Supplies and services	422,474	530,981	506,657	539,710	464,695	(75,015)	-13.90%
Depreciation	101,222	101,222	101,222	101,222	101,222	-	0.00%
Total operating expenses	**1,097,485**	**1,170,020**	**1,210,287**	**1,268,526**	**1,244,931**	**(23,595)**	**-1.86%**
Operating income(loss)	(772,195)	(553,471)	(721,024)	(729,834)	(673,601)	56,233	-7.70%
Nonoperating income(expenses):							
Interest income	138	133	3,287			-	
Interest expense							
Gain / (Loss) on disposal of assets			12,500				
Capital Grants	-	-	-	56,000	560,680	504,680	
Net Income(loss)	(772,057)	(553,338)	(705,237)	(673,834)	(112,921)	560,913	-83.24%
Transfers in	549,247	459,289	604,021	642,612	729,981	87,369	13.60%
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**(222,810)**	**(94,049)**	**(101,216)**	**(31,222)**	**617,060**	648,282	-2076.36%
Retained earnings, beginning	623,569	400,759	306,710	205,494	174,272	(31,222)	-15.19%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**400,759**	**306,710**	**205,494**	**174,272**	**791,332**	**617,060**	**354.08%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
RIVERFRONT CIRCULATOR

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental					146,467	146,467	
Special assessments							
Permits and licenses							
Charges for services					60,000	60,000	
Other					145,000	145,000	
Total operating revenue	**-**	**-**	**-**	**-**	**351,467**	**351,467**	
Operating expenses:							
Salaries and benefits					119,067	119,067	
Supplies and services					232,400	232,400	
Depreciation					120,000	120,000	
Total operating expenses	**-**	**-**	**-**	**-**	**471,467**	**471,467**	
Operating income(loss)	-	-	-	-	(120,000)	(120,000)	
Nonoperating income(expenses):							
Interest income						-	
Interest expense							
Gain / (Loss) on disposal of assets							
Capital Grants					840,000	840,000	
Net Income(loss)	-	-	-	-	720,000	720,000	
Transfers in					-	-	
Transfers out							
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**-**	**-**	**-**	**-**	**720,000**	720,000	
Retained earnings, beginning		-	-	-	-	-	
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**-**	**-**	**-**	**-**	**720,000**	**720,000**	

Combining Statement of Cash Flows	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Projected	FY 2009/10 Projected
Cash Flows from Operating Activities:					
Cash received from services	180,561	46,323	58,700	81,000	79,500
Other operating revenue	235,674	445,589	546,135	457,692	491,830
Cash payments to suppliers for goods and services	(415,961)	(520,501)	(562,913)	(539,710)	(464,695)
Cash payments to employees for services	(565,064)	(539,846)	(594,030)	(627,594)	(679,014)
Net cash provided by (used in) operating activities	(564,790)	(568,435)	(552,108)	(628,612)	(572,379)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	15,405	109,500	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	549,247	459,289	598,081	642,612	746,005
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	564,652	568,789	598,081	642,612	746,005
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	(322,300)	(70,000)	(742,504)
Proceeds from sale of cpital assets	-	-	12,500	-	19,000
Proceeds from bonds	-	-	-	-	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	-	-
Interest paid on bonds	-	-	-	-	-
Capital grants	-	-	257,840	56,000	604,560
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	(51,960)	(14,000)	(118,944)
Cash Flows from Investing Activities, interest received	138	133	5,500	-	-
Net increase in cash and cash equivalents	-	487	(487)	-	54,682
Cash and cash equivalents:					
Beginning	**-**	**-**	**487**	**-**	**-**
Ending	**-**	**487**	**-**	**-**	**54,682**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(772,195)	(553,471)	(653,330)	(729,834)	(673,601)
Depreciation	101,222	101,222	101,222	101,222	101,222
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(32,792)	(900)	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	6,513	10,480	-	-	-
Increase (decrease) in accrued liabilities	8,725	(2,029)	-	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Unearned revenue	123,737	(123,737)	-	-	-
Net cash provided by (used in) operating activities	**(564,790)**	**(568,435)**	**(552,108)**	**(628,612)**	**(572,379)**
Noncash Capital and Related Financing Activities:					
Disposal of fixed assets contributed	-	-	-	-	-
Acquisition of capital assets through contracts payable	-	-	-	-	-
Payment on contracts payable for acquisition of capital assets	-	-	-	-	-

Combining Statement of Cash Flows

	FY 2009/10 Projected
Cash Flows from Operating Activities:	
Cash received from services	60,000
Other operating revenue	291,467
Cash payments to suppliers for goods and services	(232,400)
Cash payments to employees for services	(119,067)
Net cash provided by (used in) operating activities	-
Cash Flows from Noncapital Financing Activities:	
Proceeds from interfund accounts	-
Payments of interfund accounts	-
Operating transfers in	-
Operating transfers (out)	-
Net cash provided by noncapital financing activities	-
Cash Flows from Capital and Related Financing Activities:	
Acquisition of property and equipment	(840,000)
Proceeds from sale of cpital assets	-
Proceeds from bonds	-
Advances to other governments for future capital outlay	-
Principal paid on bonds	-
Interest paid on bonds	-
Capital grants	840,000
Increase(decrease) in contracts payable	-
Equity transfer	-
Net cash provided by (used in) capital and related financing activities	-
Cash Flows from Investing Activities, interest received	-
Net increase in cash and cash equivalents	-
Cash and cash equivalents:	
Beginning	**-**
Ending	**-**
Reconciliation of Operating Income (Loss) to Net Cash	
Provided by (Used in) Operating Activities:	
Operating income (loss)	(120,000)
Depreciation	120,000
Amortization	-
(Gain) loss on disposal of assets	
(Increase) in accounts and unbilled usage receivable	-
(Increase) in inventories	-
(Increase) in due from other governments	-
Increase (decrease) in accounts payable	-
Increase (decrease) in accrued liabilities	-
Increase (decrease) in due to other governments	-
Unearned revenue	-
Net cash provided by (used in) operating activities	**-**
Noncash Capital and Related Financing Activities:	-
Disposal of fixed assets contributed	-
Acquisition of capital assets through contracts payable	-
Payment on contracts payable for acquisition of capital assets	-

PROGRAM NAME: TRANSIT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: TRANSIT**

PROGRAM DESCRIPTION:

Provide prompt, on-time, properly operated transit services to the elderly, disabled and general public citizens of the City of Bettendorf area.

ANALYSIS:

The City will continue to utilize federal and state funds to offset the operations and capital costs of the transit system.
The Transit system continues to enjoy an increase in ridership and the upward trend is expected to continue.

Bettendorf Transit will purchase and construct several new "high end" bus shelters, and start the first phase of the new security camera and vehicle location system. We are expecting to go through major route re-configurations with the transfer point being located on State Street at the former Lindquist lot.

Management issues facing the Transit department include the direction of the bus transfer site.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
State Transit Assistance Grant	183,134	178,896	175,000	182,630
Federal Transit Administration Grant (Operating)/Capital/Plannir	370,578	255,714	287,692	309,200
CASI Grant to Transit	1,800	1,800	1,800	1,800
Bus Sign Advertising & Miscellaneous	0	7,209	11,000	13,000
Transit Fares	61,037	64,270	64,700	64,700
General Fund - Transfer In	436,339	604,021	567,562	558,061
Gaming Fund - Transfer In	0	0	50,000	50,000
Sales Tax & Interest Fund - Transfer In	0	0	17,000	60,720
Vehicle Replacement Fund / CIP LOT & Interest	22,950	0	0	61,200
Sale of Assets	0	12,500	0	19,000
Interest	133	3,287	0	0
Refunds & Reimbursements	0	29	0	0
Capital Grants (FTA)			198,880	541,680
TOTAL REVENUES	**1,075,971**	**1,127,726**	**1,373,634**	**1,861,991**
APPROPRIATION SUMMARY:				
Salaries & Wages	407,022	451,330	462,674	486,035
Employee Benefits & Costs	130,796	151,076	156,380	192,979
Staff Development	3,495	3,439	4,200	4,200
Services & Commodities	527,485	503,220	534,500	460,495
Depreciation	101,222	101,222	101,222	101,222
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**1,170,020**	**1,210,287**	**1,258,976**	**1,244,931**
Acquisition of Capital Assets/Equipment				
AUTHORIZED POSITIONS:				
Transit Manager	0.50	0.50	0.50	0.50
Operations Coordinator	1.25	1.25	1.25	1.25
Transit Driver	8.02	9.30	9.30	9.40
Public Works Coordinator	0.05	0.10	0.10	0.10
Admin./Finance	0.05	0.08	0.10	0.08
Deputy Director Public Works, Operations	0.10	0.06	0.06	0.06
Public Works Director		0.10	0.10	0.10
TOTAL POSITIONS	**9.97**	**11.39**	**11.41**	**11.49**

PROGRAM NAME: TRANSIT **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS **FUND: TRANSIT**

PERFORMANCE OBJECTIVES:

1. Maintain bus service on five routes from 6:00 a.m. - 6:00 p.m., Monday through Friday, averaging twelve passengers per hour.
2. Maintain Dial-A-Bus service by contract from 6:00 a.m. - 6:00 p.m. Monday through Friday and from 8:30 a.m. - 5:30 p.m. on Saturday, averaging two passengers per hour.
3. Maintain Saturday route service from 8:30 a.m. - 5:30 p.m. with two buses providing hourly service on each route and averaging eleven passengers per hour.

For reporting to the Federal Transit Administration the total transit budget is sub allocated to the following programs:

1. Administration and Support
2. Transit Operations and planning
3. Transit Vehicle Maintenance
4. Transit Equipment Maintenance

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Scott Community College enrollment	3,908	3,908	3,908	3,908
2. Bettendorf High School enrollment	1,500	1,500	1,500	1,500
3. Estimated demand within two blocks of each route	245,000	245,000	245,000	245,000
WORKLOAD:				
1. Passenger miles/route	654,000	654,000	642,000	642,000
2. Revenue miles/route	336,000	336,000	296,000	296,000
3. Total elderly rides/route	15,840	9,000	9,000	9,000
4. Total elderly rides/dial	3,478	3,750	3,750	3,750
5. Total disabled rides/route	26,400	10,000	10,000	10,000
6. Total disabled rides/dial	2,805	2,450	2,450	2,450
7. General public rides/route	155,760	150,000	150,000	150,000
8. General public rides/dial	330	350	350	350
9. Total ridership/dial	6,563	6,550	6,550	6,550
10. Total passengers /route	198,000	179,000	179,000	179,000
11. Total ridership	204,563	185,550	185,550	185,550
PRODUCTIVITY:				
1. Cost per ride/route (City)	$2.74	$2.74	$2.74	$2.74
2. Cost per ride/dial	$8.61	$8.61	$8.61	$8.61
3. Cost per mile/route (City)	$1.64	$1.64	$1.64	$1.64
4. Cost per hour/dial	$23.25	$23.25	$23.25	$23.25
5. City cost per passenger (after STA & FTA participation)	$1.50	$1.50	$1.50	$1.50
6. Cost per hour/route (City)	$25.90	$25.90	$25.90	$25.90
EFFECTIVENESS:				
1. Passengers per hour/route	16.2	16.2	16.2	16.2
2. Passengers per hour/dial	2.4	2.4	2.4	2.4
3. % change in ridership/route	18%	18%	18%	18%
4. % change in ridership/dial	2%	2%	2%	2%
5. % federal participation (operating only)	6%	6%	6%	6%
6. % state participation (operating only)	30%	30%	30%	30%

QC Waterfront Convention Center

This fund accounts for the construction, operations and maintenance of the QC Waterfront Convention Center (QCWCC) which is located downtown City of Bettendorf on State Street. The City of Bettendorf has entered into an agreement with the Isle of Capri, a local riverboat casino and hotel operator to manage the facility. Construction costs for the Center were funded partially by TIF Bonds issued by the City. Construction was completed and the QCWCC opened in February of 2009.

Financial Summary

The fund is targeting revenues of $3,205,138 and expenditures of $3,108,495 in FY 2009/10.

Debt Service

As of July 1, 2009, the City has $13,565,000 of general obligation notes outstanding in the QCWCC Fund. The notes are backed by the full faith and credit of the City of Bettendorf. The principal and interest payments of these notes will be funded by a combination of TIF revenues, grants from the Scott County Regional Authority and Scott County and contributions by the Isle of Capri.

The City currently has two general obligation notes outstanding as of July 1, 2009. The notes have interest rates of 5.0% and 7.50% and mature in varying annual amounts ranging from $35,000 to $1,175,000 per issue, with the final maturities due in the year ending June 30, 2026. A brief description of these issues are listed below.

- **AUGUST 29, 2008, $2,675,000 SUBORDINATE URBAN RENEWAL TAX INCREMENT REVENUE CAPITAL LOAN NOTES, SERIES 2008A**

  Proceeds from these bonds will be used to finance the walkway and parking ramp of the QC Waterfront Convention Center.

  These bonds were not rated by Moody's Investors Service.

- **AUGUST 29, 2008, $11,140,000 SUBORDINATE URBAN RENEWAL TAX INCREMENT REVENUE CAPITA LOAN NOTES, SERIES 2008A**

  Proceeds from these bonds will be used to finance the building construction of the QC Waterfront Convention Center.

  These bonds were not rated by Moody's Investors Service.

General Obligation Notes outstanding as of July 1, 2009 consist of the following individual issues:

	Date Of Issue	Amount Issued	Interest Rates	Outstanding July 1, 2009
QCWCC Notes	August 2008	2,675,000	Tax equivalent	2,650,000
QCWCC Notes	August 2008	11,140,000	T-Bill +4.75%	10,915,000
Total General Obligation Bonds				**$13,565,000**

Annual debt service requirements to service all outstanding indebtedness accounted for as of July 1, 2009 are as follows:

Year ending June 30:	Principal	Interest
2010	510,000.00	943,756.25
2011	545,000.00	906,230.00
2012	585,000.00	866,258.75
2013	625,000.00	823,348.75
2014	270,000.00	1,178,335.00
2015-2019	4,275,000.00	4,766,092.50
2020-2024	3,755,000.00	3,972,850.00
2025-2026	3,000,000.00	519,225.00
Total	**13,565,000.00**	**13,976,096.25**

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2009/10.
- Cash Flow, FY 2005/06 through FY 2009/10.

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Events Center:							
Finance/Accounting/Payroll		64,030	83,365	1,348,662	1,672,029	323,367	23.98%
Building Maintenance	-	-	3,340	41,850	-	(41,850)	-100.00%
Convention Center Operations	-	-	-	747,138	1,436,466	689,328	92.26%
Isle Opening Budget	-	-	-	890,500	-	(890,500)	-100.00%
Total Events Center	**-**	**64,030**	**86,705**	**3,028,150**	**3,108,495**	**80,345**	**2.65%**
Total Expenditures by Function	**-**	**64,030**	**86,705**	**3,028,150**	**3,108,495**	**80,345**	**2.65%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees				211	27,500	27,289	12933.18%
Isle Salaris & Benefits				216,374	494,866	278,492	128.71%
Contract help						-	
Overtime						-	
Retirement contributions				35		(35)	-100.00%
Health, Dental, Life Insurance				40		(40)	-100.00%
Other pay				10,000		(10,000)	-100.00%
Total Salaries & Benefits	**-**	**-**	**-**	**226,660**	**522,366**	**295,706**	**130.46%**
Operating expenditures							
Staff development (Conferences, travel & training)			80	26,330	15,000	(11,330)	-43.03%
Repair, maintenance & utilities			3,340	478,554	922,825	444,271	92.84%
Risk Management			22,426	47,276	108,500	61,224	129.50%
Contractual services		63,300	60,770	396,644	238,324	(158,320)	-39.91%
Operating expenditures		86	89	291,913	241,724	(50,189)	-17.19%
Minor equipment		644	-	657,000	-	(657,000)	-100.00%
Total Operating expenditures	**-**	**64,030**	**86,705**	**1,897,717**	**1,526,373**	**(371,344)**	**-19.57%**
Debt Service				**733,333**	**943,756**	**210,423**	**28.69%**
Capital Outlay				**170,440**	**116,000**	**(54,440)**	**-31.94%**
Total Expenditures by Category	**-**	**64,030**	**86,705**	**3,028,150**	**3,108,495**	**80,345**	**2.65%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
QC WATERFRONT CONVENTION CENTER

	FY 2005/06 Actual	FY 2006/07 Budget	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental						-	
Special assessments							
Permits and licenses							
Charges for services				327,893	976,485		
Other	-		43,111	1,617,717	1,119,814	(497,903)	-30.78%
Total operating revenue	**-**	**-**	**43,111**	**1,945,610**	**2,096,299**	**150,689**	7.75%
Operating expenses:							
Salaries and benefits				226,660			
Supplies and services		64,030	91,705	1,729,770	2,164,739	434,969	25.15%
Depreciation				338,387			
Total operating expenses	**-**	**64,030**	**91,705**	**2,294,817**	**2,164,739**	**(130,078)**	-5.67%
Operating income(loss)	-	(64,030)	(48,594)	(349,207)	(68,440)	280,767	-80.40%
Nonoperating income(expenses):							
Interest income	99	875	18,434	135,000			
Interest expense			-	(733,333)	(943,756)		
Gain / (Loss) on disposal of assets							
Capital Grants			4,486,960	248,000		(248,000)	-100.00%
Net Income(loss)	99	(63,155)	4,456,800	(699,540)	(1,012,196)	(312,656)	44.69%
Transfers in	289,585	438,040	1,094,158	1,126,990	1,108,839	(18,151)	-1.61%
Transfers out			(289,684)	-		-	
Add depreciation on fixed assets acquired by grants restricted for capital acquisitions and construction that reduces contributed capital							
Net income	**289,684**	**374,885**	**5,261,274**	**427,450**	**96,643**	(330,807)	-77.39%
Retained earnings, beginning	-	289,684	664,569	5,925,843	6,353,293	427,450	7.21%
Residual equity, transfer in (out)							
Adjustment for restatement & contributed capital							
Retained earnings, ending	**289,684**	**664,569**	**5,925,843**	**6,353,293**	**6,449,936**	**96,643**	**1.52%**

Combining Statement of Cash Flows	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Projected	FY 2009/10 Projected
Cash Flows from Operating Activities:					
Cash received from services	-	-	-	327,893	726,485
Other operating revenue	-	-	43,111	1,617,717	1,119,814
Cash payments to suppliers for goods and services	-	(64,030)	(221,519)	(1,729,770)	(965,600)
Cash payments to employees for services	-	-	-	(226,660)	(522,366)
Net cash provided by (used in) operating activities	-	(64,030)	(178,408)	(10,820)	358,333
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	902,292	720,775	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	289,585	-	1,094,158	1,126,990	1,108,839
Operating transfers (out)	-	-	(289,684)	-	-
Net cash provided by noncapital financing activities	289,585	902,292	1,525,249	1,126,990	1,108,839
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(289,684)	(839,137)	(5,990,275)	(14,122,361)	-
Proceeds from sale of cpital assets					
Proceeds from notes	-	-	-	13,648,700	-
Advances to other governments for future capital outlay	-	-	-	-	-
Principal paid on bonds	-	-	-	(250,000)	(523,416)
Interest paid on bonds	-	-	-	(733,333)	(943,756)
Capital grants	-	-	4,625,000	248,000	-
Increase(decrease) in contracts payable	-	-	-	-	-
Equity transfer	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(289,684)	(839,137)	(1,365,275)	(1,208,994)	(1,467,172)
Cash Flows from Investing Activities, interest received	99	875	18,434	135,000	-
Net increase in cash and cash equivalents	-	-	-	42,176	-
Cash and cash equivalents:					
Beginning	**-**	**-**	**-**	**-**	**42,176**
Ending	**-**	**-**	**-**	**42,176**	**42,176**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	-	(64,030)	(48,594)	(349,207)	(318,440)
Depreciation	-	-	-	338,387	676,773
Amortization					
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	-	-	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	-	-	(129,814)	-	-
Increase (decrease) in accrued liabilities	-	-	-	-	-
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**-**	**(64,030)**	**(178,408)**	**(10,820)**	**358,333**
Noncash Capital and Related Financing Activities:					
Transfer of capital assets from govt activities	-	300,000	-	-	-
Acquisition of capital assets through contracts payable	-	341,657	2,249,433	-	-
Capital contributions included in accounts receivable	-	138,040	(138,040)	-	-

Bettendorf
IOWA
a premier city

Internal Service Funds

The Internal Service funds account for the financing of goods or services provided by one department to other City departments on a cost reimbursement basis.

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees.

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures.

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City.

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
INTERNAL SERVICE FUNDS

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	4,753,814	4,626,264	4,800,251	5,054,466	5,227,648	173,182	3.43%
Other	52,935	60,985	39,586	21,500	24,900	3,400	15.81%
Total operating revenue	**4,806,749**	**4,687,249**	**4,839,837**	**5,075,966**	**5,252,548**	**176,582**	**3.48%**
Operating expenses:							
Salaries and benefits	2,556,159	2,573,917	2,592,610	772,153	824,519	52,366	6.78%
Supplies and services	2,210,453	2,315,087	2,493,266	4,437,215	4,549,497	112,282	2.53%
Depreciation	32,768	35,983	30,648	23,000	25,000	2,000	8.70%
Total operating expenses	**4,799,380**	**4,924,987**	**5,116,524**	**5,232,368**	**5,399,016**	**166,648**	**3.18%**
Operating income(loss)	7,369	(237,738)	(276,687)	(156,402)	(146,468)	9,934	-6.35%
Nonoperating income(expenses):							
Interest income	70,538	135,830	133,871	105,600	115,000	9,400	8.90%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	77,907	(101,908)	(142,816)	(50,802)	(31,468)	19,334	-38.06%
Transfers in	53,204	74,545	81,000	40,000	30,000	(10,000)	-25.00%
Transfers out							
Net income	**131,111**	**(27,363)**	**(61,816)**	**(10,802)**	**(1,468)**	**9,334**	**-86.41%**
Retained earnings, beginning	2,523,167	2,654,278	2,626,915	2,565,099	2,554,297	(10,802)	-0.42%
Adjustment for restatement & contributed capital		-	-	-	-		
Retained earnings, ending	**2,654,278**	**2,626,915**	**2,565,099**	**2,554,297**	**2,552,829**	**(1,468)**	**-0.06%**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	Employee Health Ins.	Risk Managemt.	Information Services	Municipal Garage	Total Internal Serv.
Revenues & Other Financing Sources:					
Property Taxes					
TIF Revenues					
Other City Taxes					
Licenses & Permits					
Use of Money & Property	50,000	35,000	5,000	25,000	115,000
Intergovernmental					0
Charges for Services	2,450,464	827,589	602,174	1,347,421	5,227,648
Special Assessments					0
Miscellaneous		20,000	4,900		24,900
Bond Proceeds					0
Other financing sources					
Transfers In			30,000		30,000
Total Revenues & Other Sources	**2,500,464**	**882,589**	**642,074**	**1,372,421**	**5,397,548**
Expenditures & Other Financing Uses:					
Public Safety					0
Public Works					0
Culture & Recreation					0
Community & Economic Development					0
General Government					0
Debt Service					0
Capital Projects					0
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	2,500,464	882,589	640,141	1,375,822	5,399,016
Total Gov Activities & Business Exp.	**2,500,464**	**882,589**	**640,141**	**1,375,822**	**5,399,016**
Transfers Out					0
Total ALL Expenditures/Transfers Out	**2,500,464**	**882,589**	**640,141**	**1,375,822**	**5,399,016**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	0	1,933	(3,401)	(1,468)
Estimated Beginning Fund Balance	**977,806**	**612,146**	**310,341**	**654,007**	**2,554,300**
Ending Fund Balance June 30	**977,806**	**612,146**	**312,274**	**650,606**	**2,552,832**

Employee Health Insurance Fund

The Employee Health Insurance Fund accounts for the health insurance premiums and claims for all City employees. Annually the fund undergoes an actuarial certification. The last review stated that, "the reserves held at the end of the plan year, February 2009, and the accrual rates established for use in the plan year beginning March 1, 2009 are in accordance with accepted actuarial standards consistently applied, are based on actuarial requirements of the State of Iowa, make good and sufficient provisions for all unpaid claims and other actuarial liabilities under the the terms of the plan and include appropriate provision for all actuarial items which ought to be established." The City plans to work with the City's independent claims administrator and to re-establish the Health Committee in hopes to find additional ways to save costs on future health insurance claims.

Financial Summary

The Employee Health Insurance Fund is projected to breakeven in FY 2009/10 with revenue matching expenditures of $2,500,464.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2009/10
- Health Insurance funding sources, FY 2004/05 – FY 2009/10
- Cash Flow, FY 2005/06 through FY 2009/10
- Program Performance Indicators

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
EMPLOYEE INSURANCE FUND

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	2,247,636	2,175,619	2,229,147	2,396,461	2,450,464	54,003	2.25%
Other			6,461				
Total operating revenue	**2,247,636**	**2,175,619**	**2,235,608**	**2,396,461**	**2,450,464**	**54,003**	**2.25%**
Operating expenses:							
Salaries and benefits	1,783,146	1,826,440	1,879,199				
Supplies and services	441,967	430,554	450,857	2,448,948	2,500,464	51,516	2.10%
Depreciation							
Total operating expenses	**2,225,113**	**2,256,994**	**2,330,056**	**2,448,948**	**2,500,464**	**51,516**	**2.10%**
Operating income(loss)	22,523	(81,375)	(94,448)	(52,487)	(50,000)	2,487	-4.74%
Nonoperating income(expenses):							
Interest income	42,046	71,010	70,145	53,000	50,000	(3,000)	-5.66%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	64,569	(10,365)	(24,303)	513	-	(513)	-100.00%
Transfers in							
Transfers out	-						
Net income	**64,569**	**(10,365)**	**(24,303)**	**513**	**-**	(513)	-100.00%
Retained earnings, beginning	947,392	1,011,961	1,001,596	977,293	977,806	513	0.05%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**1,011,961**	**1,001,596**	**977,293**	**977,806**	**977,806**	-	0.00%

City of Bettendorf
FY 2009/10
Funding sources, Health Insurance

Sources:	FY 04/05	FY 05/06	FY 06/07	FY 07/08	FY 08/09	FY 09/10
Employee Benefits Property tax levy	1,255,619	1,264,227	1,256,611	1,295,024	1,395,228	1,464,480
Utility Replacement Tax		57,075	57,119	55,795	59,042	59,709
Additional charges for services, General Fund		-	-	-	-	-
Charges for services, all other funds	1,082,567	848,992	748,605	857,089	822,191	797,275
Interest earnings	19,615	42,046	71,010	100,000	50,000	50,000
Payments from part-time employees, retirees & COBRA	76,444	77,341	76,321	73,000	66,000	64,000
Employee Premium Share			56,470	59,000	65,000	65,000
Fund balance (increase) or decrease	(181,325)	(64,569)	5,000	216,075	487	-
Total sources of funding for expenditures	**2,252,920**	**2,225,112**	**2,271,136**	**2,655,983**	**2,457,948**	**2,500,464**

Combining Statement of Cash Flows	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget
Cash Flows from Operating Activities:					
Receipts from customers and users	2,248,112	2,174,873	2,229,131	2,396,461	2,450,464
Receipts from other operating revenue	-	-	6,461	-	-
Payments to suppliers	(441,967)	(430,554)	(450,857)	(459,138)	(467,452)
Payments to claimants	(1,797,807)	(1,856,439)	(1,885,622)	(1,989,810)	(2,033,012)
Payments to employees	-	-	-	-	-
Net cash provided by (used in) operating activities	8,338	(112,120)	(100,887)	(52,487)	(50,000)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	-	-	-	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-				
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	32,726	68,436	74,139	53,000	50,000
Net increase in cash and cash equivalents	41,064	(43,684)	(26,748)	513	-
Cash and cash equivalents:					
Beginning	**1,119,176**	**1,160,240**	**1,116,556**	**1,089,808**	**1,090,321**
Ending	**1,160,240**	**1,116,556**	**1,089,808**	**1,090,321**	**1,090,321**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	22,523	(81,375)	(94,448)	(52,487)	(50,000)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	476	(746)	(16)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable					
Increase (decrease) in claims payable	(14,661)	(29,999)	(6,423)		
Increase (decrease) in accrued liabilities					
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**8,338**	**(112,120)**	**(100,887)**	**(52,487)**	**(50,000)**

PROGRAM NAME: EMPLOYEE INSURANCE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: EMPLOYEE INSURANCE**

PROGRAM DESCRIPTION:

Maintain self insurance program and insure that cost containment is a priority. Establish a wellness committee to help our employees make healthy lifestyle choices creating a healthier workplace.

ANALYSIS:

The Employee Health Insurance fund was established to meet potential losses from medical and dental claims. Self insurance is in effect for all claims up to an aggregate stop loss of approximately $1,900,000 with a $50,000 per claim stop loss amount. All claim handling procedures are performed by a third party administrator and overseen by the Human Resources Director. Each year we bid the TPA and stop loss insurance services to guarantee competitive pricing. The level of health care benefits the city offers its employees is outstanding.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	2,175,619	2,229,146	2,407,461	2,450,464
Interest	71,010	70,146	60,000	50,000
Reimbursements	0	6,461	0	0
Transfers In	0	0	0	0
TOTAL REVENUES	**2,246,629**	**2,305,753**	**2,467,461**	**2,500,464**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	0	0	0	0
Services & Commodities	2,256,994	2,330,055	2,457,948	2,500,464
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**2,256,994**	**2,330,055**	**2,457,948**	**2,500,464**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: EMPLOYEE INSURANCE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: EMPLOYEE INSURANCE**

PERFORMANCE OBJECTIVES:

1. Administer Employee Benefit Programs which include health, dental, life and long-term disability insurance.
2. To provide wellness programs and education to decrease costs and ensure appropriate coverages to eligible employees.
3. Provide education and communication to employees to ensure thorough understanding of benefits available to them.
4. Continue labor health committee in surveying employee health care needed.
5. Continue wellness committee and programs.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Medical/dental enrollment - employee	69	69	69	69
2. Medical/dental enrollment - family	164	164	159	160
3. Medical/dental enrollment - retirees	6	6	6	5
4. Medical/dental enrollment - COBRA	2	2	0	0
5. Life enrollment	233	233	228	228
6. Long-term disability enrollment	233	233	228	228
7. Flex enrollment	80	80	110	100
WORKLOAD:				
1. # of labor management health committee meetings	5	5	5	7
2. Total charges submitted - all benefits	$2,300,000	$2,300,000	$2,300,000	$2,500,000
3. Total specific reimbursements	$230,000	$230,000	$230,000	$230,000
4. Ineligible charges denied	$20,000	$20,000	$20,000	$25,000
PRODUCTIVITY:				
1. % of time spent as insurance liaison	25%	25%	25%	25%
2. Total claims paid - all benefits	$2,000,000	$2,000,000	$2,000,000	$2,000,000
3. % of total claims paid - employee	50%	50%	50%	50%
4. % of total claims paid - spouse	20%	20%	20%	20%
5. % of total claims paid - children	30%	30%	30%	30%
EFFECTIVENESS:				
1. Ratio - payments/charges - all benefits	82%	82%	82%	80%
2. Avg. claim frequency per month per employee (med & denta	4	4	4	4
3. Average age of employee	47	47	47	45
4. Average family size	3.6	3.6	3.6	3.6
5. Claims in excess of specific	3	3	3	3

Risk Management Fund

The Risk Management Fund accounts for the property, casualty and workers compensation insurance for the City. An independent claims administrator performs all claim handling procedures. Effective with the 2005/06 budget the City has contracted the Iowa Communities Assurance Pool (ICAP) to provide property and liability insurance coverage for the City and Iowa Municipalities Workers' Compensation Association (IMWCA) to provide workers' compensation insurance.

Financial Summary

The Risk Management Fund is projected to breakeven in FY 2009/10 with revenue matching expenditures of $882,589.

The following pages show:

- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2009/10
- Property, Casualty and Workers Compensation Premiums Five Year Premium Comparison
- Cash Flow, FY 2005/06 through FY 2009/10
- Program Performance Indicators

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
RISK MANAGEMENT

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses							
Charges for services	853,736	819,568	751,999	746,322	827,589	81,267	10.89%
Other	46,804	60,112	26,152	15,000	20,000	5,000	33.33%
Total operating revenue	**900,540**	**879,680**	**778,151**	**761,322**	**847,589**	**86,267**	**11.33%**
Operating expenses:							
Salaries and benefits							
Supplies and services	876,022	915,806	833,826	786,322	882,589	96,267	12.24%
Depreciation							
Total operating expenses	**876,022**	**915,806**	**833,826**	**786,322**	**882,589**	**96,267**	**12.24%**
Operating income(loss)	24,518	(36,126)	(55,675)	(25,000)	(35,000)	(10,000)	40.00%
Nonoperating income(expenses):							
Interest income	7,677	14,985	26,090	25,000	35,000	10,000	40.00%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	32,195	(21,141)	(29,585)	-	-		
Transfers in	15,000	25,000	30,000	-	-		
Transfers out	-						
Net income	**47,195**	**3,859**	**415**	**-**	**-**		
Retained earnings, beginning	560,677	607,872	611,731	612,146	612,146	-	0.00%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**607,872**	**611,731**	**612,146**	**612,146**	**612,146**	**-**	**0.00%**

City of Bettendorf
Property, Casualty and Workers Compensation Premiums
Five Year Premium Comparison

Property	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Actual	FY 2009/10 Projected Budget	FY 2009/10 Actual Renewal	% Change from FY 08/09 Actual to FY 2009/10 Renewal	$ Change from FY 08/09 Actual to FY 2009/10 Renewal
Property including Contents	107,641	110,163	88,275	68,574	72,003	72,219	5.32%	3,645.00
General & Law Enforcement	91,836	93,187	101,498	79,552	83,530	76,036	-4.42%	(3,516.00)
Auto (including physical damage)	96,145	107,853	114,480	89,243	93,705	78,079	-12.51%	(11,164.00)
Public Official	13,959	11,960	11,960	16,363	17,181	16,363	0.00%	-
Excess	33,861	36,407	38,181	36,600	38,430	36,852	0.69%	252.00
Total Property	343,442	359,570	354,394	290,332	304,849	279,549	-3.71%	(10,783.00)
Employee Dishonesty	1,432	1,365	1,363	1,281	1,345	1,321	3.12%	40.00
Liquor Liability/Dram	3,594	3,892	4,066	4,210	4,420	3,864	-8.21%	(345.68)
Workers Compensation	392,773	357,066	313,787	362,899	425,000	414,133	14.12%	51,234.00
Audit Premium (Workers Compensation)	15,936	6,982	(367)	10,475	5,000	5,000	-52.27%	(5,475.00)
Sub-total Premium Renewal	757,177	728,875	673,243	669,197	740,614	703,867	5.18%	34,670.32
Underground Storage Tanks	783	1,500	1,154	1,268	1,331	1,398	10.25%	129.97
Distribution from ICAP - Equity Refund						(54,000)		
Total All Insurance	**757,960**	**730,375**	**674,397**	**670,465**	**741,945**	**651,265**	**-2.86%**	**(19,199.71)**
Mod factor	**1.46**	**1.25**	**0.94**	**0.92**	**1.0**	**1.0**		

Premiums listed above DO NOT include the QC Waterfront Center. The premiums to be paid by the Isle of Capri for that facility include:

Property including contents:	21,895
General & Law Enforcement:	11,563
Excess:	2,356
Total QC Waterfront Center	35,814

Combining Statement of Cash Flows	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget
Cash Flows from Operating Activities:					
Receipts from customers and users	834,321	835,730	751,798	746,322	827,589
Receipts from other operating revenue	46,804	60,112	26,152	15,000	20,000
Payments to suppliers	(899,714)	(979,168)	(698,686)	(801,322)	(882,589)
Payments to claimants	-	-	-	-	-
Payments to employees	-	-	-	-	-
Net cash provided by (used in) operating activities	(18,589)	(83,326)	79,264	(40,000)	(35,000)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	(921)	327	(985)	-	-
Operating transfers in	15,000	25,000	30,000	-	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	14,079	25,327	29,015	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	4,628	14,096	24,977	25,000	35,000
Net increase in cash and cash equivalents	118	(43,903)	133,256	(15,000)	-
Cash and cash equivalents:					
Beginning	**597,363**	**597,481**	**553,578**	**686,834**	**671,834**
Ending	**597,481**	**553,578**	**686,834**	**671,834**	**671,834**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	24,518	(36,126)	(55,675)	40,000	(35,000)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	(19,415)	16,162	(201)	-	-
(Increase) in inventories	-	(78,447)	78,447	-	-
(Increase) in due from other governments	-	15,085	56,693	-	-
Increase (decrease) in accounts payable	(23,692)				
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities					
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(18,589)**	**(83,326)**	**79,264**	**40,000**	**(35,000)**

PROGRAM NAME: RISK MANAGEMENT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: RISK MANAGEMENT**

PROGRAM DESCRIPTION:

To minimize the loss of City resources and assets by properly administering the risk management and insurance functions of the City.

ANALYSIS:

The Risk Management fund reports premiums and deductibles for general liability and property claims. The City purchases commercial insurance for general liability and property claims. Law enforcement liability and public official liability include a deductible up $50,000. The primary limits for each line of coverage are protected by an excess liability policy. Claims for these lines of coverage are adjusted by the carrier's representative.

Premiums for property, liability and workers compensation have decreased almost 6% from FY 06/07. This is largely due to the work comp claims experience and audit of property.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for services	819,571	751,999	746,322	827,589
Interest	14,984	26,089	35,000	35,000
Miscellaneous	60,112	56,149	20,000	20,000
Transfers In	25,000	0	0	
TOTAL REVENUES	**919,667**	**834,237**	**801,322**	**882,589**
APPROPRIATION SUMMARY:				
Salaries & Wages	0	0	0	0
Employee Benefits & Costs	0	0	0	0
Staff Development	4,922	9,263	6,500	6,500
Services & Commodities	910,883	824,563	794,822	876,089
Capital Expenditures	0	0	0	0
Transfers Out	0	0	0	0
TOTAL APPROPRIATIONS	**915,805**	**833,826**	**801,322**	**882,589**

AUTHORIZED POSITIONS:

TOTAL POSITIONS

PROGRAM NAME: RISK MANAGEMENT | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: CITY ADMINISTRATION | **FUND: RISK MANAGEMENT**

PERFORMANCE OBJECTIVES:

1. Coordinate quarterly labor/management safety committee meetings.
2. Maintain an employee safety recognition program.
3. Through safety committee, provide information to departments on safety related matters.
4. Facilitate and/or coordinate safety orientation to new employees and ongoing mandatory training.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Value of property insured	$61,000,000	$61,000,000	$61,000,000	$81,000,000
2. Incidents reported: property, auto, general liability	25	25	25	25
3. Work related injuries	25	25	22	22
WORKLOAD:				
1. # of property claims processed	7	7	7	15
2. # of liability claims processed	22	22	22	22
3. # of worker's comp claims processed	25	25	22	22
4. # of lost work days	60	60	60	60
5. # of claims under deductibles	25	25	20	20
PRODUCTIVITY:				
1. $ of liability claims paid	$25,000	$25,000	$25,000	$25,000
2. Liability claims closed without payments	20	20	20	20
3. Worker's comp claims closed	25	25	25	25
EFFECTIVENESS:				
1. % of increase in insurance coverage cost from previous FY	13%	13%	7%	0.10%
2. % of general liability claims closed without payment/auto cla	15%	15%	15%	25%
3. Total loss $ not covered, including deductibles (P1-E3)	$25,000	$25,000	$25,000	$25,000
4. $ of reimbursements for damages under deductibles	$25,000	$25,000	$25,000	$25,000

Municipal Garage Fund

The Municipal Garage Fund accounts for the maintenance cost related to the vehicles and equipment of the City. This fund is basically budgeted to break even. The goal of the fund is to charge back to the other City departments only the amount needed to cover operating expenses, including depreciaton and any capital equipment.

Financial Summary

Operating budgets for the Municipal Garage Fund are set at revenues of $1,372,421 and expenditures of $1,375,822 for FY 2009/10. The ending fund equity balance is expected to be $650,603.

The following pages show:

- Expenditures by function and category
- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2009/10
- Cash Flow, FY 2005/06 through FY 2009/10
- Program Performance Indicators

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2007/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Public Works:							
Building Maintenance	2,890	3,116	4,861	10,500	4,000	(6,500)	-61.90%
Maintenance Garage	1,090,918	1,158,235	1,355,527	1,402,670	1,371,822	(30,848)	-2.20%
Total Municipal Garage	**1,093,808**	**1,161,351**	**1,360,388**	**1,413,170**	**1,375,822**	**(37,348)**	**-2.64%**
Total Expenditures by Function	**1,093,808**	**1,161,351**	**1,360,388**	**1,413,170**	**1,375,822**	**(37,348)**	**-2.64%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	264,651	267,980	259,404	289,099	305,365	16,266	5.63%
Part-time/Temporary Employees	19,071	14,141	12,550	17,619	13,265	(4,354)	-24.71%
Contract help	-	-	-	-	-	-	
Overtime	2,290	1,566	3,679	2,200	2,200	-	0.00%
Retirement contributions	41,177	43,474	43,400	49,145	52,186	3,041	6.19%
Health, Dental, Life Insurance	57,027	50,462	50,663	56,687	57,119	432	0.76%
Other pay	1,000	1,750	1,375	1,750	1,750	-	0.00%
Total Salaries & Benefits	**385,216**	**379,373**	**371,071**	**416,500**	**431,885**	**15,385**	**3.69%**
Operating expenditures							
Staff development (Conferences, travel & training)	183	390	-	875	875	-	0.00%
Repair, maintenance & utilities	123,541	133,304	153,477	235,758	169,206	(66,552)	-28.23%
Risk Management	14,958	14,958	11,834	14,237	15,976	1,739	12.21%
Contractual services	10,774	9,904	11,376	11,961	12,930	969	8.10%
Operating expenditures	551,243	612,162	801,791	723,839	734,950	11,111	1.54%
Minor equipment	7,893	11,260	10,839	10,000	10,000	-	0.00%
Total Operating expenditures	**708,592**	**781,978**	**989,317**	**996,670**	**943,937**	**(52,733)**	**-5.29%**
Total Expenditures by Category	**1,093,808**	**1,161,351**	**1,360,388**	**1,413,170**	**1,375,822**	**(37,348)**	**-2.64%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
MUNICIPAL GARAGE

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses	-						
Charges for services	1,105,349	1,106,107	1,292,349	1,375,273	1,347,421	(27,852)	-2.03%
Other	5,806	873	2,049				
Total operating revenue	**1,111,155**	**1,106,980**	**1,294,398**	**1,375,273**	**1,347,421**	**(27,852)**	**-2.03%**
Operating expenses:							
Salaries and benefits	385,216	378,723	371,071	416,500	431,885	15,385	3.69%
Supplies and services	675,824	746,644	958,671	973,670	918,937	(54,733)	-5.62%
Depreciation	32,768	35,983	30,648	23,000	25,000	2,000	8.70%
Total operating expenses	**1,093,808**	**1,161,350**	**1,360,390**	**1,413,170**	**1,375,822**	**(37,348)**	**-2.64%**
Operating income(loss)	17,347	(54,370)	(65,992)	(37,897)	(28,401)	9,496	-25.06%
Nonoperating income(expenses):							
Interest income	11,774	30,852	27,072	25,000	25,000	-	0.00%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	29,121	(23,518)	(38,920)	(12,897)	(3,401)	9,496	-73.63%
Transfers in							
Transfers out	-						
Net income	**29,121**	**(23,518)**	**(38,920)**	**(12,897)**	**(3,401)**	**9,496**	**-73.63%**
Retained earnings, beginning	700,221	729,342	705,824	666,904	654,007	(12,897)	-1.93%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**729,342**	**705,824**	**666,904**	**654,007**	**650,606**	**(3,401)**	**-0.52%**

Combining Statement of Cash Flows	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget
Cash Flows from Operating Activities:					
Receipts from customers and users	1,105,349	1,106,005	1,292,451	1,375,273	1,347,421
Receipts from other operating revenue	5,806	873	2,049	-	-
Payments to suppliers	(630,350)	(718,278)	(921,532)	(973,670)	(918,937)
Payments to claimants	-	-	-	-	-
Payments to employees	(382,268)	(380,072)	(370,775)	(416,500)	(431,885)
Net cash provided by (used in) operating activities	98,537	8,528	2,193	(14,897)	(3,401)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	-	-	-	-	-
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	-	-	-	-	-
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	(6,440)	-	-	-	-
Net cash provided by (used in) capital and related financing activities	(6,440)	-	-	-	-
Cash Flows from Investing Activities, interest received	7,717	28,556	28,961	25,000	25,000
Net increase in cash and cash equivalents	99,814	37,084	31,154	10,103	21,599
Cash and cash equivalents:					
Beginning	**404,970**	**504,784**	**541,868**	**573,022**	**583,125**
Ending	**504,784**	**541,868**	**573,022**	**583,125**	**604,724**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	17,347	(54,370)	(65,992)	(37,897)	(28,401)
Depreciation	32,768	35,983	30,648	23,000	25,000
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	(102)	102	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	45,474	28,366	37,139		
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities	2,948	(1,349)	296		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**98,537**	**8,528**	**2,193**	**(14,897)**	**(3,401)**

PROGRAM NAME: MUNICIPAL GARAGE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: MUNICIPAL GARAGE**

PROGRAM DESCRIPTION:

Maintain vehicles and equipment in a safe and useful condition at all times. Make use of the trend analysis capabilities of the computerized fleet system, monitor the work efficiencies of the garage, and continue to provide a preventive maintenance program for all departments.

ANALYSIS:

Staff continues to provide timely preventive maintenance and repairs to city vehicles from all departments. Our proven preventive maintenance program continues to hold down the number of breakdowns compared to routine maintenance to below 50%.

The hourly rate has increased to $80.00 offset the increased overhead costs.

The cost of fuel has continued to increase and is projected to fluctuate throughout the coming year. The budget includes the projected increases. The Staff has explored several fuel alternatives and or additives in an attempt to increase fuel efficiency. Most have proven to be cost prohibitive.

Staff will continue to upgrade the Garage diagnostic equipment needed to keep pace with the changing technology that is incorporated in the newer vehicles and equipment.

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 AMENDED	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges For Services	1,106,209	1,292,348	1,328,481	1,347,421
Interest	30,852	27,071	25,000	25,000
Federal Grant	0	0	0	0
Refunds & Reimbursements	771	2,049	0	0
Transfer In from General	0	0	0	0
TOTAL REVENUES	**1,137,832**	**1,321,468**	**1,353,481**	**1,372,421**
APPROPRIATION SUMMARY:				
Salaries & Wages	283,688	275,633	304,490	320,830
Employee Benefits & Costs	95,685	95,438	101,194	111,055
Staff Development	390	0	875	875
Services & Commodities	745,605	958,669	924,747	918,062
Capital Expenditures	0	0	0	0
Depreciation	35,983	30,648	25,100	25,000
TOTAL APPROPRIATIONS	**1,161,351**	**1,360,388**	**1,356,406**	**1,375,822**
Acquisition of Capital Assets				
AUTHORIZED POSITIONS:				
Public Works Director	0.05	0.05	0.05	0.05
Deputy Public Works Director		0.06	0.06	0.06
Lead Mechanic	0.00	0.00	0.00	0.00
Mechanic	4.00	4.00	4.00	4.00
Parts Inventory Control Clerk	1.00	1.00	1.00	1.00
Public Works Coordinator	0.05	0.05	0.05	0.05
Laborer/Part-Time	0.75	0.75	0.50	0.50
Garage Supervisor	0.50	0.50	0.50	0.50
Admin./Finance	0.025	0.015	0.015	0.015
TOTAL POSITIONS	**6.375**	**6.425**	**6.175**	**6.175**

PROGRAM NAME: MUNICIPAL GARAGE | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: PUBLIC WORKS | **FUND: MUNICIPAL GARAGE**

PERFORMANCE OBJECTIVES:

1. To keep percentage of call backs to total repairs at no more than 1%.
2. To increase PM checklist items completed by - 10%.
3. Continually adjust inventory to eliminate obsolete or unused parts.
4. Increase the ratio of scheduled maintenance vs. unscheduled maintenance to 50% or greater.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. Fleet size (vehicles and equipment)	415	418	418	418
2. Repair and maintenance requests	520	525	525	525
3. Gallons of fuel required	170,000	170,000	190,000	190,000
WORKLOAD:				
1. # of vehicles for unscheduled maintenance	300	300	300	300
2. # of fuel gallons dispensed	170,000	170,000	190,000	190,000
3. # of vehicle specs prepared	5	8	8	8
4. # of vehicles for scheduled maintenance	1,800	1,800	1,800	1,800
PRODUCTIVITY:				
1. Labor costs per hour	$60	$80	$80	$80
2. Cost per work order	$130.00	$150.00	$150.00	$150.00
EFFECTIVENESS:				
1. % of call back to total vehicle repairs	1%	1%	1%	1%

Information Services / GIS

This fund was established to account for services provide by the Information Services department to the rest of the City.

Financial Summary

Operating budgets for the IS / GIS Fund are set at revenues of $642,074 and expenditures of $640,141 for FY 2009/10. The ending fund equity balance is expected to be $312,274.

The following pages show:

- Expenditures by function and category
- Statement of Revenue,Expenditures and Changes in Fund Balances, FY 2005/06 through FY 2009/10
- Cash Flow, FY 2005/06 through FY 2009/10
- Program Performance Indicators

Expenditures by Function	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2007/09 Amended	FY 2009/10 Budget	$ Inc (Dec) from 09	% Inc (Dec) from 09
Finance:							
Information Services	553,004	525,545	533,794	583,925	640,141	56,216	9.63%
GIS	51,433	65,294	58,458	-	-	-	
Total Information Services	**604,437**	**590,839**	**592,252**	**583,925**	**640,141**	**56,216**	**9.63%**
Total Expenditures by Function	**604,437**	**590,839**	**592,252**	**583,925**	**640,141**	**56,216**	**9.63%**
Expenditures by Category							
Salaries & Benefits							
Full-time Employees	292,370	269,605	245,805	252,000	290,014	38,014	15.08%
Part-time/Temporary Employees	-	-	-	-	-	-	
Contract help	-	-	-	1,092	-	(1,092)	-100.00%
Overtime	487	10,849	12,811	11,000	10,000	(1,000)	-9.09%
Retirement contributions	42,706	43,324	41,156	41,203	49,160	7,957	19.31%
Health, Dental, Life Insurance	48,334	41,075	37,008	35,701	40,260	4,559	12.77%
Other pay	3,900	3,900	5,560	14,657	3,200	(11,457)	-78.17%
Total Salaries & Benefits	**387,797**	**368,753**	**342,340**	**355,653**	**392,634**	**36,981**	**10.40%**
Operating expenditures							
Staff development (Conferences, travel & training)	6,506	1,450	11,572	17,500	48,500	31,000	177.14%
Repair, maintenance & utilities	148,160	162,549	169,380	154,072	156,307	2,235	1.45%
Risk Management	-	-	-	-	-	-	
Contractual services	-	-	18,333	-	-	-	
Operating expenditures	56,025	55,206	47,565	51,700	37,700	(14,000)	-27.08%
Minor equipment	5,949	2,881	3,062	5,000	5,000	-	0.00%
Total Operating expenditures	**216,640**	**222,086**	**249,912**	**228,272**	**247,507**	**19,235**	**8.43%**
Total Expenditures by Category	**604,437**	**590,839**	**592,252**	**583,925**	**640,141**	**56,216**	**9.63%**

CITY OF BETTENDORF
STATEMENT OF REVENUE, EXPENDITURES & CHANGES IN RETAINED EARNINGS/FUND BALANCE FOR FY 2005/06 THROUGH FY 2009/10
INFORMATION SERVICES / GIS

	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Amended	FY 2009/10 Budget	Inc (Dec) over FY 2008/09 Amount	Inc (Dec) over FY 2008/09 Percent
Operating revenue:							
Intergovernmental							
Permits and licenses	-	-					
Charges for services	547,093	524,970	526,756	536,410	602,174	65,764	12.26%
Other	325	-	4,924	6,500	4,900		
Total operating revenue	**547,418**	**524,970**	**531,680**	**542,910**	**607,074**	**64,164**	**11.82%**
Operating expenses:							
Salaries and benefits	387,797	368,754	342,340	355,653	392,634	36,981	10.40%
Supplies and services	216,640	222,083	249,912	228,272	247,507	19,235	8.43%
Depreciation							
Total operating expenses	**604,437**	**590,837**	**592,252**	**583,925**	**640,141**	**56,216**	**9.63%**
Operating income(loss)	(57,019)	(65,867)	(60,572)	(41,015)	(33,067)	7,948	-19.38%
Nonoperating income(expenses):							
Interest income	9,041	18,983	10,564	2,600	5,000	2,400	92.31%
Interest expense							
(Loss) on disposal of assets							
Capital Grants							
Net Income(loss)	(47,978)	(46,884)	(50,008)	(38,415)	(28,067)	10,348	-26.94%
Transfers in	38,204	49,545	51,000	40,000	30,000	(10,000)	-25.00%
Transfers out	-	-					
Net income	**(9,774)**	**2,661**	**992**	**1,585**	**1,933**	**348**	**21.96%**
Retained earnings, beginning	314,877	305,103	307,764	308,756	310,341	1,585	0.51%
Adjustment for restatement & contributed capital							
Retained earnings, ending	**305,103**	**307,764**	**308,756**	**310,341**	**312,274**	**1,933**	**0.62%**

Combining Statement of Cash Flows	FY 2005/06 Actual	FY 2006/07 Actual	FY 2007/08 Actual	FY 2008/09 Projected	FY 2009/10 Projected
Cash Flows from Operating Activities:					
Receipts from customers and users	547,093	524,970	526,756	536,410	602,174
Receipts from other operating revenue	325	-	4,924	6,500	4,900
Payments to suppliers	(222,586)	(217,243)	(248,297)	(262,475)	(247,507)
Payments to claimants	-	-	-	-	-
Payments to employees	(398,492)	(365,453)	(621,080)	(328,935)	(392,634)
Net cash provided by (used in) operating activities	(73,660)	(57,726)	(337,697)	(48,500)	(33,067)
Cash Flows from Noncapital Financing Activities:					
Proceeds from interfund accounts	-	-	-	-	-
Payments of interfund accounts	-	-	-	-	-
Operating transfers in	38,204	49,545	51,000	40,000	30,000
Operating transfers (out)	-	-	-	-	-
Net cash provided by noncapital financing activities	38,204	49,545	51,000	40,000	30,000
Cash Flows from Capital and Related Financing Activities:					
Acquisition of property and equipment	-	-	-	-	-
Net cash provided by (used in) capital and related financing activities	-	-	-	-	-
Cash Flows from Investing Activities, interest received	6,668	18,095	14,101	2,600	5,000
Net increase in cash and cash equivalents	(28,788)	9,914	(272,596)	(5,900)	1,933
Cash and cash equivalents:					
Beginning	**360,082**	**331,294**	**341,208**	**68,612**	**62,712**
Ending	**331,294**	**341,208**	**68,612**	**62,712**	**64,645**
Reconciliation of Operating Income (Loss) to Net Cash					
Provided by (Used in) Operating Activities:					
Operating income (loss)	(57,019)	(65,867)	(60,572)	(48,500)	(33,067)
Depreciation	-	-	-	-	-
Amortization	-	-	-	-	-
(Gain) loss on disposal of assets					
(Increase) in accounts and unbilled usage receivable	-	6,350	(276,317)	-	-
(Increase) in inventories	-	-	-	-	-
(Increase) in due from other governments	-	-	-	-	-
Increase (decrease) in accounts payable	(18,646)	4,840	1,615		
Increase (decrease) in claims payable					
Increase (decrease) in accrued liabilities	2,005	(3,049)	(2,423)		
Increase (decrease) in due to other governments	-	-	-	-	-
Net cash provided by (used in) operating activities	**(73,660)**	**(57,726)**	**(337,697)**	**(48,500)**	**(33,067)**

PROGRAM NAME: INFORMATION PROCESSING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: INFORMATION SERVICES/GIS**

PROGRAM DESCRIPTION:

The Information Technology department is responsible for providing information technology and communication to all departments. The major activities of this division include coordinating the use of computers and other information systems throughout the City, developing security measures to protect the City's information systems, providing ongoing user training and keeping abreast of current technology.

ANALYSIS:

The Information Technology department will continue to support, operate and manage information technology applications, datab ases and communication networks in a reliable and efficient manner.

Current challenges facing the department are:
- Enhance user productivity through in-house training and education
- Support and maintain various software applications utilized by all City departments
- Achieve 99.99 percent up-time within supported operations
- Provided after hours assistance to the City's 24 hour departments with limited use of overtime
- Utilization of the HELP line
- Maintain telephones, computer hardware and networking equipment throughout the City
- Maintain continuous updates to the GIS system
- Integrate new technologies and replace equipment with limited budget dollars

Significant projects for the FY 2009/10 include:
- Migrating from our existing AS/400 financial software to our new Innoprise System.
- City wide fiber management
- Replacement of approximately 50 computers
- Developing a long range technology plan
- Expand wireless network
- Implementing E-commerce
- Expand City wide document imaging

PROGRAM FINANCIAL INFORMATION	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 ESTIMATE	2009/10 ADOPTED BUDGET
REVENUE SUMMARY:				
Charges for Services	524,970	526,756	536,410	602,174
Interest	18,984	10,563	5,000	5,000
Miscellaneous	0	0	0	0
Transfers In	49,545	55,924	49,900	34,900
TOTAL REVENUES	**593,499**	**593,243**	**591,310**	**642,074**
APPROPRIATION SUMMARY:				
Salaries & Wages	284,353	262,441	251,544	303,214
Employee Benefits & Costs	84,400	79,898	77,391	89,420
Staff Development	1,450	11,572	48,500	48,500
Services & Commodities	220,635	238,338	213,975	199,007
Capital Expenditures	0	0	0	0
TOTAL APPROPRIATIONS	**590,838**	**592,249**	**591,410**	**640,141**
AUTHORIZED POSITIONS:				
IT Manager	0.00	1.00	1.00	1.00
Information Systems Coordinator	5.00	3.00	3.00	3.00
TOTAL POSITIONS	**5.00**	**4.00**	**4.00**	**4.00**

PROGRAM NAME: INFORMATION PROCESSING | **SERVICE AREA: BUSINESS TYPE ACTIVITIES**

DEPARTMENT: FINANCE | **FUND: INFORMATION SERVICES**

PERFORMANCE OBJECTIVES:

1. Reduce user support calls by offering (in-house) basic computer training sessions.
2. Standardize all city computer equipment and application software.
3. Provide a stable software, hardware, and voice environment to assist city staff in their daily jobs.
4. Help reduce paper storage through efficient usage of computerization and document imaging.
5. Assist city staff in providing more efficient service to the citizens of Bettendorf at a reasonable cost.
6. To manage the turnaround time for work orders to no more than five days.

PERFORMANCE INDICATORS	2006/07 ACTUAL	2007/08 ACTUAL	2008/09 TARGET	2009/10 TARGET
DEMAND:				
1. # of users (city/home access)	300	300	300	300
2. # of PC's	255	324	337	337
3. # of printers	135	90	90	90
4. # of hours of AS/400 uptime	8,640	8,640	8,640	8,640
5. # of hours of LAN uptime	8,760	8,760	8,760	8,760
6. # of telephone ports (phones, modems, cards, etc.)	790	790	790	790
WORKLOAD:				
1. # of help desk requests per year	5,200	5,200	5,200	5,200
2. # of hours spent on system maintenance and upgrades	5,200	5,200	5,200	5,200
3. # of hours spent on user training	500	500	500	500
4. # of hours spent on customer service/custom programming	4,400	4,400	4,400	4,400
PRODUCTIVITY:				
1. % of time spent on server management	15%	15%	15%	15%
2. % of time spent on network management	10%	10%	10%	10%
3. % of time spent on customer service	50%	50%	50%	50%
4. % of time spent on GIS management	10%	10%	10%	10%
5. % of time spent on dispatch center	15%	15%	15%	15%
EFFECTIVENESS:				
1. % of resolved support/problem calls	100.00%	100.00%	100.00%	100.00%
2. % of "on-line" hours - LAN	100.00%	100.00%	100.00%	100.00%
3. % of "on-line" hours - AS/400	98.60%	98.60%	98.60%	98.60%
4. % of disk utilization's LAN/AS/400	75%/50%	75%/50%	75%/50%	75%/50%
5. Average # of days for work order turnaround, request to completion	<1	<1	<1	<1

Ribbon cutting for Palmer Hills Clubhouse.

Clubhouse with Palmer Grill and Pro Shop.

Palmer Grill

Pro Shop

Bettendorf IOWA
a premier city

2009-10

Supplemental Information

Bettendorf Community Profile....439-453

Financial Management Policies....454-459

Investment Policy....460-464

Program Performance Budgeting System....465-467

Basis of Accounting....468-469

Statement of Revenue, Expenditures and Changes in Fund Balance FY 2009/10 Budget....471-481

Budget Summaries by Department & Category....482-483

Salaries & Benefits, 5-year History....484

Operating Expenditures, 5-year History....485

Capital Expenditures, 5-year History....486

Debt Service Expenditures, 5-year History....487

Department Budgets, 5-year History....488

Glossary....489-494

Iowa State Budget Forms....495-502

Bettendorf's Winning Team at the Festival of Trees Parade

Community Profile 2009-2010

HISTORY

Bettendorf, Iowa lies in the area of the original Wisconsin Territory and was purchased from the Sac and Fox Indians in the Black Hawk Purchase in 1832. The area was opened to homesteaders in 1840. The original town on the site was named Lillienthal, after an early tavern and dance hall owner. The city was renamed Gilbert in 1858, honoring Elias Gilbert, who plotted the original town. At that time, the predominately German residents were employed as farmers, skilled laborers, and small business operators.

At the turn of the century, William and Joseph Bettendorf proposed to the townspeople that they would move their iron wagon business from Davenport to Gilbert if the city would purchase the old Gilbert farm for them as a location for their factory. Donations were solicited from area residents and businesses to raise the $15,000 to purchase the property and the factory was moved to Gilbert. In January of 1903, the town of 440 citizens petitioned for incorporation, requesting a name change to Bettendorf in honor of the brothers whose factory was so important to the early development of the city.

GEOGRAPHY

Encompassing an area of 21.4 square miles, Bettendorf is located at latitude 41 degrees 32 minutes north, longitude 90 degrees 30 minutes west, at an elevation of 565 feet on the southeast border of Iowa on the Mississippi River. It is within 175 miles of Chicago and Des Moines, within 360 miles of Kansas City and Minneapolis, 300 miles from Omaha, and 250 miles from St. Louis.

Bettendorf has a temperate continental climate, with a wide temperature range throughout the year. The average winter temperature is 26.7 degrees and the average summer temperature is 70.9 degrees. The mean annual temperature is 50.1 degrees. Precipitation usually is well distributed throughout the year, with an average annual rainfall of 32.79 inches and an average annual snowfall of 30.6 inches. According to the National Climatic Data Center, substantial weather changes frequently occur at three- or four-day intervals, as a result of the area being in proximity to some of the most important storm tracks.

POPULATION CHARACTERISTICS

When the City of Bettendorf was incorporated in 1903, a year after the Bettendorf brothers moved their factory to the City, the population was 440. Growth was slow in the early years. At the time of World War II, there were still fewer than 4,000 residents. Rapid growth in manufacturing and general business activities caused an acceleration of population growth in the 1950s and 1960s. The opening of the Alcoa plant at the edge of the City in Riverdale in 1948 was particularly important to the City's growth. Bettendorf more than doubled its population between 1960 and 1980. Population growth has continued through the following decades. Bettendorf's population increased 2.8% from 1980 - 1990 and 11.1% from 1990 - 2000.

POPULATION TRENDS, BETTENDORF, IOWA

1950	5,132
1960	10,534
1970	22,126
1980	27,381
1990	28,132
1996	30,976 (Special Census)
2000	31,275

Source: U.S. Census

SEX & AGE

Bettendorf's population is 48.5% male and 51.5% female - similar to the averages for the State of Iowa as a whole. The median age in the City is 38.7 years - slightly higher than the state average of 34.0.

The chart below shows age breakdowns for the City and compares the percentage of the population in different age categories with Scott County and the State of Iowa. Bettendorf's figures don't vary much from the county and state norms except in the 35 - 54 category and the over-75 group. Residents 35 - 54 years old account for 31% of Bettendorf's population compared to 26% for Scott County and 24% for the state as a whole. Bettendorf's over-75 population is 3.9% of the total compared to 4.8% in the county and 7.2% in the state. Bettendorf also has a slightly larger elementary school age population with 16.5% in the 5 - 14 year old age group compared to 16.0% in Scott County and 14.9% in Iowa. Bettendorf's population, along with the rest of the state and nation, aged considerably between 1980 and 1990. The following chart compares age breakdowns for the City in the last two censuses for which figures are available.

IOWA POPULATIONS AND PERCENTAGE CHANGES BY YEAR

Date:	1950	1960	1970	1980	1990	2000
City of Bettendorf, Scott County, Iowa						
Population:	5,132	10,534	22,126	27,381	28,139	31,275
Absolute change:		5,402	11,592	5,255	758	3,136
Percent change:		105.26%	110.04%	23.75%	2.77%	11.14%
City of Davenport, Scott County, Iowa						
Population:	74,549	88,981	98,469	103,264	95,333	98,359
Absolute change:		14,432	9,488	4,795	-7,931	3,026
Percent change:		19.36%	10.66%	4.87%	-7.68%	3.17%
City of Eldridge, Scott County, Iowa						
Population:	376	583	1,535	3,279	3,378	4,159
Absolute change:		207	952	1,744	99	781
Percent change		55.05%	163.29%	113.62%	3.02%	23.12%
City of LeClaire, Scott County, Iowa						
Population:	1,124	1,546	2,520	2,899	2,734	2,847
Absolute change:		422	974	379	-165	113
Percent change:		37.54%	63.00%	15.04%	-5.69%	4.13%

Source: U.S. Census Bureau

POPULATION BY AGE: BETTENDORF, SCOTT COUNTY AND IOWA

BETTENDORF			SCOTT COUNTY		IOWA	
Age	**Total Number**	**Percent of Total**	**Total Number**	**Percent of total**	**Total Number**	**Percent of Total**
- 5	1,924	6.2%	10,989	6.9%	188,413	6.4%
5 - 14	4,717	15.1%	23,685	14.9%	413,150	14.1%
15 - 19	2,299	7.4%	11,698	7.4%	226,420	7.7%
20 - 34	4,947	15.8%	32,148	20.3%	566,723	19.4%
35 - 54	10,475	33.5%	47,684	30.0%	837,993	28.6%
55 - 64	3,035	9.7%	13,787	8.7%	257,412	8.8%
65 - 74	2,040	6.5%	9,611	6.1%	211,935	7.2%
75 -	1,838	5.9%	9,066	5.7%	224,278	7.7%
	31,275		**158,668**		**2,926,324**	

Source: U. S. Census

BETTENDORF POPULATION BY AGE

	1990		2000	
AGE	NUMBER	PERCENT	NUMBER	PERCENT
-5	1,910	6.8%	1,924	6.2%
5-14	4,631	16.5%	4,717	15.1%
15-19	1,985	7.1%	2,299	7.4%
20-34	5,644	20.1%	4,947	15.8%
35-54	8,719	31.0%	10,475	33.5%
55-64	2,417	8.6%	3,035	9.7%
65-74	1,738	6.2%	2,040	6.5%
75-	1,088	3.9%	1,838	5.8%

RACE & LANGUAGE

Minorities comprise 5.0% of Bettendorf's population. This is slightly lower than the statewide figure of 6.1% but considerably lower than the 11.5% minority population in Scott County. Bettendorf's population is 2.5% Hispanic compared to 4.1% in Scott County and 2.8% in the state as a whole. The percentage of persons five years and older speaking a language at home other than English was 5.3% according to the 2000 U.S. Census.

* Hispanic is an ethnicity, with its count being associated with any of the races.

EDUCATIONAL LEVEL

Bettendorf residents have a high level of educational attainment according to the 2000 U.S. Census. High school graduates comprise 92.6% of residents 25 years of age or older in Bettendorf. The comparable figure for Iowa as a whole is 86.1%. Bettendorf has a particularly high proportion of residents who are college graduates. Residents with four or more years of college represent 38.8% of the population in Bettendorf, compared to 24.9% in Scott County and 21.2% in the state of Iowa.

OCCUPATION

In the 2000 U.S. Census there were 16,721 people 16 years and over in Bettendorf who were listed as being in the labor force. Of these, 55% were male and 45% were female. The chart below shows occupation categories for the City. A substantially larger proportion of Bettendorf residents were employed in managerial, professional, administrative, technical, sales, and administrative support occupations than in the state as a whole in the 2000 U.S. Census.

EMPLOYED PERSONS BY OCCUPATION
(16 years of age and older)

Occupation	Bettendorf	Iowa
Managerial, Professional, Administrative	42.2%	31.3%
Technical, Sales, Administrative Support	27.9%	25.9%
Service	12.2%	14.8%
Farming, Forestry, Fishing	.1%	1.1%
Precision Production, Craft & Repair	11.5%	18.1%
Operators, Fabricators, Laborers	6.1%	8.9%

Source: 2000 U. S. Census

TOP EMPLOYERS IN SCOTT COUNTY 2005

Employer	Business	# of employees
Aluminum Company of America	Aluminum processing	1,000+
MidAmerican	Utilities	1,000+
Kraft Foods, Inc.	Processed foods	1,000+
Genesis Medical Center	Health Care	1,000+
Genesis Medical Center	Medical	1,000+
APAC Customer Service	Telemarketing	1,000+
Deere & Co.	Farm equipment	500 to 999
Isle of Capri	Riverboat casino	500 to 999
Rhythm City Casino	Riverboat casino	500 to 999
United Parcel Service	Parcel delivery	500 to 999
Lujack Auto Plaza	Vehicle Sales	500 to 999
Nestle Purina Petcare Co	Pet Products	500 to 999
Target	Retail Sales	500 to 999
Burns International Sec Svcs	Security Services	250 to 499
FBG Service Corp	Service	250 to 499
Palmer College of Chiropractic	Education	250 to 499
QC Advertiser	Publication	250 to 499
Von Hoffman Graphics Inc.	Printer	250 to 499
St Ambrose University	Education	250 to 499
Scott Community College	Education	250 to 499

INCOME LEVEL

Bettendorf has consistently had household incomes above state and national averages. Listed below are estimates for household and per capita income from Editor & Publisher Market Guide, 2004.

PROJECTED 2004 HOUSEHOLD INCOME

Bettendorf	$73,576
Davenport	$50,731
Scott County	$61,606
Iowa	$58,988
U.S.A.	$66,126

PROJECTED 2004 PER CAPITA INCOME

Bettendorf	$29,491
Davenport	$20,285
Scott County	$24,329
Iowa	$23,279
U.S.A.	$24,853

BETTENDORF HOUSEHOLD INCOME DISTRIBUTION

	1990 Census		1996 Estimate		2000 Census	
$ 0-9,999	757	6.9%	567	4.5%	614	4.9%
$10k-14,999	713	6.5%	509	4.1%	565	4.5%
$15k-24,999	1,576	14.4%	1,371	10.9%	1,190	9.6%
$25k-34,999	1,612	14.7%	1,188	9.5%	1,211	9.7%
$35k-49,999	2,353	21.5%	1,947	15.5%	2,014	16.2%
$50k-74,999	2,502	22.8%	2,896	23.1%	2,908	23.3%
$75k-99,999	850	7.8%	2,026	16.1%	1,821	14.6%
$100k-149,999	376	3.4%	1,484	11.8%	1,377	11.1%
$150,000+	217	2.0%	561	4.5%	759	6.1%

NATIVITY & MOBILITY

Bettendorf has a mobile population. Census data from 2000 shows that only 57.6% of Bettendorf residents five years and over were born in Iowa. The comparable figure for the state as a whole is 77.2%.

HOUSING

Census data shows a substantial increase in the number of housing units in the City from 1990 to 2000. In 2000 there were 13,051 housing units in the City - a 17.9% jump from the 1990 figure of 11,063. While not as dramatic as the 50% growth in the number of units from the 1970 to the 1980 census, the figures show that residential growth continues to be steady in Bettendorf.

Of the total occupied housing units in the Census, 22% are renter-occupied. Renters pay a median gross rent in Bettendorf of $572 compared to $496 in Scott County.

NUMBER AND VALUATION OF PERMITS ISSUED
FOR NEW SINGLE FAMILY DWELLINGS
Bettendorf 1999-2008

Year	Permits Issued	Valuation
1999	158	$26,947,091
2000	143	$24,158,546
2001	144	$26,184,082
2002	85	$19,495,481
2003	120	$25,087,080
2004	146	$30,265,151
2005	194	$41,928,319
2006	154	$34,873,928
2007	134	$37,831,573
2008	96	$24,200,996

Source: City of Bettendorf Building Department (FY July 1 – June 30)

COMMUNITY GOVERNMENT

Bettendorf has a Mayor-Council form of government. The Mayor and Council members serve four-year terms. It is the responsibility of the Mayor and Council to choose a City Administrator. The City Administrator is a full-time, salaried employee who manages the administrative functions of the City government, while the Council acts as the law-making, policy-forming body. There are seven Council members: one for each of the five wards in the City and two at-large members. Other municipal officials, such as the Director of Public Works, City Attorney, and the heads of the various

boards and commissions are appointed by the Mayor with the approval of the City Council. The Police Chief is appointed by and serves at the discretion of the Mayor as seen by the City organization chart below. The Library Board of Trustees hires the Library Director. (Source: City Code of Bettendorf Iowa)

For a directory of City Officials and Council Members as of April 2008, see the City's website at **http://www.bettendorf.org/**. See also the brochure "How to Contact Your Elected Officials," available at the Bettendorf Public Library. It includes addresses, phone numbers, e-mail, and websites for the people representing Bettendorf in Washington and Des Moines, at the Scott County Court House and Bettendorf City Hall, and on the Bettendorf and Pleasant Valley School Boards.

BUSINESS & ECONOMY

There are signs of steady economic growth in Bettendorf, including a strong housing market and good retail sales. Bettendorf saw a significant increase in commercial and residential construction beginning in 2003. There are active residential growth areas in the northern and northeastern portions of the City. The average price of a new home in Bettendorf is now above $300,000. In Bettendorf, 75% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail and industrial base.

RESIDENTIAL REAL ESTATE ACTIVITY
Average Sale Price

	JUNE 2008	JUNE 2007	JUNE 2006
Iowa Quad Cities	**$159,400**	**$164,800**	**$160,100**
Davenport	$125,400	$129,300	$124,500
Bettendorf & Riverdale	$240,800	$238,000	$233,800
Blue Grass, Buffalo & Walcott	$156,900	$159,700	$178,600
Pleasant Valley, LeClaire & Princeton	$255,100	$264,900	$257,700
North Scott	$194,400	$189,500	$186,700
Muscatine area:	**$124,400**	**$121,100**	**$123,700**
Muscatine	$126,100	$122,000	$123,900
Illinois Quad Cities:	**$112,500**	**$113,100**	**$114,800**
Rock Island	$83,000	$88,900	$94,200
Milan & rural Rock Island	$124,300	$126,700	$125,400
Moline	$101,000	$105,900	$101,700
Coal Valley, Rural Moline, Misc.	$146,100	$151,400	$177,700
East Moline & Silvis	$100,600	$101,400	$99,900
Colona, Port Byron, Upper Rock Island	$142,300	$153,500	$133,300
Henry County South	$108,500	$91,600	$112,400
Henry County North	$142,300	$151,300	$140,800
Mercer County	$78,000	$83,700	$96,600

Source: Ruhl & Ruhl Realtors, Inc. & Realtor Associations.

The Quad-City area is a major retail center in western Illinois and eastern Iowa. According to 2001 Editor & Publisher Market Guide estimates, retail sales in the Quad-Cities were $4.5 billion in 2001 compared to $4.1 billion in 1997. As reported by the Iowa Department of Revenue, for the 12 months ending March 31, 2008 retail sales for the City of Bettendorf were $317,732,536, up from $249,550,035 in 2001. Three major retailers, ShopKo, Von Maur, and Younkers closed stores in Bettendorf between 1999 and 2001. However, the Duck Creek Plaza shopping center has been completely revamped including the addition of a Home Depot store and a wide variety of retail businesses.

There are 1,012 businesses operating in Bettendorf and 15,100 persons employed by firms in the City, according to the 2000 Sourcebook of Zip Code Demographics. See Appendix 5C for a list of top Quad-City area employers by county and Appendix 5D for the average metropolitan statistical area sector employment.

Tourism is one of the area's fastest-growing industries. According to the Quad Cities Convention & Visitors Bureau, the number of visitors to the Quad-Cities in fiscal year 2003 was over one million. In 1989 the passage of a bill allowing gambling on riverboats in Iowa enhanced interest in the Quad-Cities as a tourist destination. The Isle of Capri riverboat on the Bettendorf riverfront employs approximately 900 people and is one of the county's largest employers. The property includes a hotel and convention center. Since its opening, the Isle of Capri and its forerunner, the Lady Luck, have contributed more than $30 million to the Scott County Regional Authority, which holds the gaming license for the boat. The Authority allocates grants to local nonprofit groups.

In Bettendorf, 75% of the tax base is residential. In order to diversify, the City has been focusing on increasing its commercial, retail, and industrial base. For a detailed comparison of tax structures in local communities, see http://www.quadcities.org/.

The City's economic development goals include a plan for development of the downtown/riverfront area. A lengthy planning process resulted in a conceptual plan unveiled in the summer of 2000. The plan contains commercial, residential, and retail development along with a marina. Construction is anticipated to begin within five years. Both the City of Bettendorf Comprehensive Plan 2000 to 2020 and the Quad City Regional Arts and Education Center Feasibility Study are available for viewing at the Bettendorf Public Library. Phase I of **RIVERSedge** is estimated to cost $56.8 million. Phase I has as the central goal creating a sense of place with the construction of a 40,000 square foot conference/event center unlike anything currently located in the Quad City Area, the expansion of the existing 250 room Isle of Capri Hotel by another 250 rooms, the construction of a 500 space parking ramp along with additional surface parking and a skywalk to connect the downtown to the riverfront as well as bringing together the future and existing multi-use facility. When constructed this project will bring an estimated 200 construction jobs, 170 secondary jobs and 125 new permanent jobs to the existing 900 jobs already located on site. Currently 70% of all visitors come from outside a 50 mile radius while a similar 70% of all visitors come from outside the State of Iowa.

Cost-of-living figures for the Quad-Cities are available from the ACCRA Cost-of-Living Index produced by the American Chamber of Commerce Researchers Association. The Index measures relative price levels for consumer goods and services in 400 cities on a quarterly basis. It is based on prices reported by volunteers from the Chambers of Commerce of the participating cities. The cost of living for the Quad-Cities was below the national average (95.2% of the average of all 400 cities that participated in the Index) in the fourth quarter of 2003. The complete ACCRA Cost-of-Living Index is available at the Bettendorf Public Library.

COMMUNICATIONS

Bettendorf is part of a single telephone dialing area that includes the communities on both sides of the Mississippi River that make up the Quad-Cities.

Newspapers serving Bettendorf residents are: the Bettendorf News, a weekly founded in 1927 with a circulation of 10,000, and the Quad-City Times, a daily with a circulation of 61,000 (Sundays 78,000). Other daily newspapers in the area are the Rock Island Argus (13,000, Sundays 14,000) and the Daily Dispatch (29,000, Sundays 34,000). A free weekly community newspaper called The Leader has a distribution of 50,000. Another free weekly newspaper is the River Cities Reader, which features investigative articles on current events and a comprehensive arts and entertainment calendar, with a distribution of 15,000.

The Bettendorf area is served by the three major television networks WHBF-TV 4 (CBS), KWQC-TV 6 (NBC), WQAD NewsChannel 8 (ABC), as well as independent station KLJB Channel 18 (Fox). Public television programming is available from stations WQPT Channel 24 in Moline and KIIN Channel 12 in Iowa City.

The City's anticipated contract with Mediacom, a cable television provider, opens many other options to Bettendorf subscribers. Bettendorf residents who subscribe to Mediacom have access to two locally produced information channels. Channel 9 is the Bettendorf Municipal Channel. It broadcasts City Council meetings, as well as general information about City services. The Bettendorf Educational Channel is broadcast on Channel 13. This channel provides character-generated information about the services, programs, and activities available at Bettendorf Community Schools, Pleasant Valley Community Schools, Scott Community College, the Mississippi Bend Area Education Agency, and the Bettendorf Public Library. Educational videos and original programming from member agencies are also broadcast on Channel 13.

LOCAL RADIO STATIONS

Call letters	**#**	Programming
KALA-FM	88.5	jazz, urban contemporary
KBEA-FM	99.7	top 40
KBOB-FM	104.9	hard rock
KCQQ-FM	106.5	classic rock
KJOC-AM	1170	sports
KMXG-FM	96.1	hits of the 80s and 90s
KORB-FM	93.5	hits of the 80s, 90s and today
KRNA-FM	94.1	modern rock
KUNI-FM	94.5	jazz, blues, folk, reggae, news, information
KUUL-FM	101.3	oldies
KWPC-AM	860	adult contemporary
WBBM-AM	780	talk
WDLM-AM	960	religious music, talk
WDLM-FM	89.3	religious music, talk
WGEN-AM	1500	simulcasting WHHK-FM, daytime only
WGN-AM	720	news, talk
WHHK-FM	102.5	adult contemporary
WHTS-FM	98.9	top-40
WJRE-FM	93.9	light rock
WKBF-AM	1270	adult standards, big band
WKEI-AM	1450	news, talk
WLLR-AM	1230	country, area sports
WLLR-FM	103.7	country
WMOI-FM	97.7	adult contemporary
WOC-AM	1420	news, talk
WRMJ-FM	102.3	country
WVIK-FM	90.3	classical, jazz, news, public affairs
WXLP-FM	96.9	classic rock

TRANSPORTATION

Since 1980 the City has operated the Bettendorf Transit System which consists of seven buses on five fixed routes which radiate from a central major transfer point at the Duck Creek Plaza shopping center every thirty minutes. Two Davenport bus routes have connections at Duck Creek Plaza as well. One Bettendorf route provides a cross-river connection to the MetroLINK system in Moline, Illinois. Activity centers along the Bettendorf routes include the City Hall, the Public Library, one junior and two senior high schools, the Senior Citizen Congregate Meal site, three high-rises for the elderly, most local shopping areas, the Family Museum, the Life Fitness Center, the Middle Park Splash Landing, the Palmer Hills Golf Course, ALCOA Industrial Plant, Isle of Capri Riverboat Casino, Scott Community College, three medical centers, and a nursing home. Service is provided from 5:45 a.m. to 6:10 p.m. Monday through Friday. Saturday service is contracted and reduced to four routes every sixty minutes running between 8:30 a.m. and 5:30 p.m. Service is not provided on Sunday or on major holidays. Bettendorf Transit is in compliance with the Americans with Disabilities Act. The general public cash
fare is $0.60. Reduced fares are available for the elderly, disabled, and small children. Bettendorf buses transport around 200,000 riders annually. Bettendorf is a leading participant in the new Quad Cities Riverfront Circulator bus route that will begin in the summer of 2009. The circulator is the result of collaboration with three Quad Cities transit systems. Each retro style bus will travel a 14-mile route with stops at downtown attractions and destinations in Bettendorf, Davenport, Moline and Rock Island. Burlington Trailways Bus System and Greyhound Bus Lines also serve the area.

The City of Bettendorf and the Quad-City area are served by three interstate highways, three United States primary highways, and an excellent secondary highway system which combine into a 1400-mile transportation web providing efficient movement of goods, services, and people within the area and on to other markets.

The greater Quad-City area is defined as a single commercial trucking zone by the Interstate Commerce Commission, making shipments in the area exempt from Interstate rate regulation. There are approximately 66 motor carriers which maintain offices and/or terminals in the Quad-Cities, providing overnight access to other major distributors, suppliers, and consumers.

The Mississippi River is also an important feature of transportation in the area as it provides the Quad-Cities with a link to Mississippi tributaries, the Gulf of Mexico, the Great Lakes, and connections to foreign ports. The Mississippi has a nine-foot channel depth in this area and is usually navigable at least ten months of the year. It runs approximately 41 miles along the eastern border of Scott County and provides a navigation channel for the transporting of bulk commodities. Grain accounts for 65 percent of the commodities shipped on the Upper Mississippi in the Rock Island District from Dubuque, Iowa, to New London, Missouri. According to the Army Corps of Engineers, in 1999 there was a 22 percent increase in grain shipments in that same District. While barge transportation requires more shipping time than other forms of transport and the navigation season is limited, the lower shipping rates and energy efficiency of this mode of transportation provide a significant cost savings to bulk material shippers. According to the Army Corps Of Engineers, in 2003 at Lock and Dam 15 (Davenport), there were 2,936 commercial boat lockages, 4,804 recreational boat lockages, and 566 other types of boat lockages.

Related to Mississippi River transportation is the recreational Channel Cat Water Taxi which operates from May to September, 11 a.m. - 8 p.m. Monday through Friday, 9 a.m. - 10 p.m. Saturday, 9 a.m. - 8 p.m. Sunday. There is a water taxi docking facility in Leach Park in Bettendorf. Other stops in the Quad-Cities include the Ben Butterworth Parkway and the John Deere Commons in Moline, Illinois, and the East Village in Davenport, Iowa.

The Bettendorf Park Board maintains two public boat access sites at Leach Park and 62nd Street that may be used by both motorized and non-motorized vehicles. The City of Bettendorf is also interested in creating a marina as part of the downtown riverfront redevelopment plans.

One of the most important transportation issues facing the Quad-Cities is Mississippi River bridges. In a 1998 Mississippi River Crossing Study, top recommendations for expediting traffic back and forth across the river were: removal of tolls on Centennial Bridge between Davenport and Rock Island; widening of the I-74 Bridge between Bettendorf and Moline; and construction of a new bridge between Bettendorf and East Moline.

The Iowa Department of Transportation estimates that more than 70,000 vehicles cross the I-74 Bridge daily making it the busiest in the Quad-Cities. It is more than a mile long and has two identical spans, the east span having been built in 1935 and the west span in 1960. Once known as the Iowa-Illinois Memorial Bridge, it was upgraded and made part of the Interstate Highway System in the early 1970s

A study examining the I-74 corridor from 23rd Avenue in Moline to 53rd Street in Davenport can be accessed on an Internet website at http://www.i74corridorstudy.org/. This study is a joint collaboration of the Iowa and Ilinois Departments of Transportation along with consultants CH2M Hill, Sverdrup Civil, and Beling Professional Group. The site provides an overview of the study, updates on design concepts, and opportunities to comment on any aspect of the work.

The Quad City International Airport in Moline, Illinois is the Federal Aviation Administration "certified air carrier" for Bettendorf and the Quad-Cities. It is a small hub air carrier serving 913,522 passengers in 2006 and is served by the following air carriers: AirTran, Northwest AirLink, Delta Connection, United Express, American Eagle, and ATA Connection. There are over 30 departures daily to seven major national hubs, with connecting service to all national and international destinations. It is a U.S. Customs Port of Entry and is located in Foreign Trade Zone 133. Construction of a $17 million terminal/concourse expansion that includes 12 new gates, lounge, newly remodeled restaurant, gift shop, baggage carousels and claim area, and a regional art gallery is expected to be completed during the summer of 2001.

The Davenport Municipal Airport, located north of the Iowa Quad-Cities in Mount Joy, is a 750-acre general aviation airport opened in 1948. It has two runways and is used by smaller single-engine general aviation, corporate aircraft, and as a reliever airport for the Quad City International Airport.

Three rail companies service the Quad-City area. The I&M Rail Link (formerly the Canadian Pacific Railway), the Burlington Northern Santa Fe Railroad, and the Iowa Interstate Railroad all provide connections with other markets. The I&M Rail Link specifically travels through the City of Bettendorf along the Mississippi River and serves the freight needs of commercial and industrial businesses. Approximately 20 - 24 trains per day use this rail line. The nearest Amtrak station is 45 miles away in Galesburg, Illinois. There are current efforts to establish passenger rail service between Chicago and Des Moines via the Quad-Cities.

Excellent sources for further information are the 2025 Quad-City Area Long Range Transportation Plan and the City of Bettendorf Iowa Comprehensive Plan 2000 to 2020 which can be viewed at the Bettendorf Public Library.

EDUCATION

There are two public school systems serving the City of Bettendorf, both of which are highly regarded for the quality of their programs, staff, and facilities. The Bettendorf Community School District has six elementary schools, one middle school, and a four-year senior high school. The high school is a five-building complex located on a 60-acre site. The eastern part of the City is served by the Pleasant Valley Community School District that includes a four-year senior high, a junior high, and four elementary schools. Appendix 8A shows enrollment figures for 2006 for the two public school systems. There are also two private schools in Bettendorf. Lourdes Catholic elementary school has a pre-kindergarten through grade eight enrollment of 391. Rivermont Collegiate, a college preparatory day school, has a preschool through grade 12 enrollment of 260.

SCHOOL ENROLLMENT FIGURES 1993 - 2008

Bettendorf		Pleasant Valley	
Sept. 2008	4,538	Sept. 2008	3,521
Sept. 2007	4,355	Sept. 2007	3,414
Sept. 2006	4,335	Sept. 2006	3,414
Sept. 2005	4,304	Sept. 2005	3,188
Sept. 2004	4,366	Sept. 2004	3,119
Sept. 2003	4,370	Sept. 2003	3,164
Sept. 2002	4,368	Sept. 2002	3,131
Sept. 2001	4,188	Sept. 2001	3,119
Sept. 2000	4,436	Sept. 2000	3,112
Sept. 1999	4,504	Sept. 1999	3,117
Sept. 1998	4,516	Sept. 1998	3,135
Sept. 1997	4,550	Sept. 1997	3,139
Sept. 1996	4,530	Sept. 1996	3,093
Sept. 1995	4,519	Sept. 1995	3,061
Sept. 1994	4,607	Sept. 1994	2,967
Sept. 1993	4,605	Sept. 1993	2,985

Scott Community College's main campus on Belmont Road is physically located in Riverdale but with a Bettendorf mailing address. Scott's Career Assistance Center and Urban Center are both located in downtown Davenport. Scott offers courses in both the arts and sciences and vocational/technical programs. Enrollment as of spring, 2004 was 4,217 full- and part-time students.

The Eastern Iowa Community College District also provides a comprehensive adult educational program throughout the district. In cooperation with local school districts and other organizations and businesses, the three colleges in the EICCD (Clinton Community College, Muscatine Community College, and Scott Community College) enroll approximately 55,000 citizens each year in community education programming. Adult basic education, high school completion programs, and career assessment and counseling programs are offered at all three EICCD campuses. The Eastern Iowa Business and Industry Center promotes business and industry in the area with over 200 programs, seminars, and services offered through the three community colleges in the district.

Other organizations in the community offering courses of interest to adults are the Bettendorf Public Library and the Family Museum of Arts & Science.

Institutions of higher education in the immediate area include Black Hawk College in Moline, Augustana College in Rock Island, and Marycrest International University, Kaplan College, and St. Ambrose University in Davenport. Western Illinois University offers junior and senior level courses leading to ten undergraduate degrees at its Quad Cities Center in Moline, Illinois. In addition, 15 graduate programs and the post-master's education specialist degree in educational administration are available through WIU in the Quad-Cities. Also available to Quad-Cities residents are Palmer College of Chiropractic in Davenport and the Quad Cities Graduate Studies Center, which is located on the Augustana College campus in Rock Island, Illinois. The Quad Cities Graduate Studies Center offers course work toward advanced degrees in over seventy program areas, including education, business, and engineering. Bettendorf is just 60 miles away from the University of Iowa in Iowa City, making it easily accessible to area residents who wish to commute.

Another agency serving the educational needs of the community is the Mississippi Bend Area Education Agency. The agency, which is located in Bettendorf, provides special and general education services to local school districts and approved non-public schools in Cedar, Clinton, Jackson, Louisa, Muscatine, and Scott counties. Administrative services include assistance with the strategic planning process, administrator searches, personnel and business matters as well as communication workshops. The General Education Division includes departments of instruction, media, printing and data processing. The division provides special education support services to all disabled children from birth to age 21.

RECREATION

Recreational facilities available in the City of Bettendorf include a municipal golf course and a bicycle trail. Splash Landing Family Aquatic Center, an update of the municipal swimming pool, opened in June 2000. It features a zero-depth-entry pool, playground, and four slides. The Life Fitness Center is part of the Parks and Recreation Department. It includes tennis courts, a jogging track, weight and exercise equipment, indoor batting cage, and basketball courts. Renovations completed in 1997 added 14,000 square feet and included a 1/8-mile indoor track, additional gym, new cardiovascular workout room, weight room, nursery, restrooms, and parking lot. In December 2000, a lap pool and 4,800 square foot addition opened. The Parks and Recreation Department sponsors a variety of sports leagues and fitness programs. Disc golf courses are open at Devil's Glen Park and Middle Park. A skate park, located at the north entrance to Crow Creek Park, opened in late 2001.

In the fall of 2004 the Northeast Branch of the Scott County YMCA opened a new facility on the corner of Devils Glen Road and Tanglefoot Lane. Built in cooperation with Genesis Health System, the new facility includes an indoor pool, weight room, gymnasium and cardiac rehab center. The YMCA will continue to provide administration of activities such as soccer, floor hockey, basketball, softball, Indian Guides and Indian Princesses and summer child care programs.

There are several private recreational and fitness clubs in Bettendorf. Bettendorf has two public nine-hole golf courses in addition to the municipal golf course.

Recreational facilities that can be used by the general public during certain hours are also available at the local schools. There are tennis courts on the grounds of Middle School, Bettendorf High School, and Pleasant Valley High School that are free to the public when not being used by physical education classes. There is a pool at Pleasant Valley High School that the public may use through classes offered by Scott Community College.

Since about 80% of Bettendorf was developed after World War II and the City has been diligent about obtaining park lands during development, the community is well served with public recreational facilities.

The Quad-City area as a whole offers many opportunities for the sports lover as both participant and spectator. The Mississippi River provides recreational opportunities for boaters, hunters and anglers. Bicyclists, walkers, and joggers have a number of local paths to choose from, including the Duck Creek Parkway in Iowa and the Great River Trail in Illinois. The Quad City Sports Center, which opened in 1995, has two ice surfaces for hockey, public skating and figure skating. The Quad-Cities has a minor league baseball franchise, a minor league hockey franchise, an arena football franchise, a ski area, and a professional golf tournament.

In July 2000, the Professional Golfers Association (PGA) Tour played its John Deere Classic Tournament for the first time at the new $10 million "Tournament Players Club at Deere Run" golf course near John Deere's headquarters in Moline, Illinois. The course was completed in the summer of 2000.

CULTURAL FACILITIES & ACTIVITIES

As part of an urban community of over 400,000, Bettendorf residents have a wide range of cultural facilities and activities from which to choose. One of mid-America's finest metropolitan orchestras, the Quad City Symphony, presents an annual series of concerts with guest artists from around the world. Quad City Arts, an umbrella organization formed by the merger of four local arts groups, promotes cultural life in the Quad-Cities through dozens of programs designed to introduce residents of the area to the arts. Its Visiting Artist Series brings artists of international stature into the area. Each season, Visiting Artists go into schools, colleges, work places, and hospitals to make the arts more immediate and accessible to
the general public throughout eastern Iowa and western Illinois. Quad City Arts also sponsors the annual Festival of Trees in November.

The I-Wireless Center, a 10,500-seat civic center in Moline, is one of the nation's top concert venues. Opened as the MARK of the Quad Cities in 1993, the I-Wireless Center has brought big name entertainment to the Quad-City area.

The Adler Theatre series, Genesius Guild, Ghostlight Theatre, Playcrafters Barn Theatre, Davenport Junior Theatre, Circa '21 Dinner Playhouse, Countryside Community Theatre, and Quad City Music Guild assure those with a taste for the performing arts plenty of opportunity to enjoy themselves. A wide variety of lectures, films, musicals, dramas, and exhibits are also available through Augustana College, Marycrest International University, Black Hawk College, and St. Ambrose University.

There are many museums in the Quad-Cities. The Putnam Museum in Davenport features large collections on American Indians and ancient cultures, a regional history exhibit, and a natural history gallery. The Putnam offers Sunday afternoon lectures, films, and performances. As part of the Putnam complex, a 270-seat "stadium" deck IMAX Theater opened in 2003. It features a five-story-high screen, a multi-speaker digital sound system, and presents educational and entertaining large-format films appealing to all audiences.

The Figge Arts Center, on the corner of 2nd and Harrison Streets in downtown Davenport, contains works by local, regional, national and international artists, with special emphasis on the artist Grant Wood, Mexican Colonial art and Haitian contemporary art.

For a community its size, Bettendorf offers many cultural activities within its borders. In November 1994 a $10.5 million bond referendum was passed to create a "Learning Campus" in Bettendorf. This project included a new Museum to be built adjacent to a renovated and expanded Library. Dedicated on May 17, 1997, The Learning Campus is an innovative partnership between the Bettendorf Public Library Information Center and the Family Museum of Arts & Science. Through cooperative programming and shared staff expertise, the Museum and Library work together to enhance the educational and cultural life of the community. The Family Museum earned the highest recognition for a museum, accreditation from the American Association of Museums (AAM). AAM Accreditation signifies excellence within the museum community. It is a seal of approval and strengthens individual museums and the entire field by promoting ethical and professional practices. There are approximately 16,000 museums nationwide and 750 of those have earned this accreditation.

The Family Museum of Arts & Science includes a 9,600-square-foot exhibit hall, three multipurpose rooms for dance instruction and performances, two preschool classrooms, two art studios, a science studio, a party room, a great hall, a museum store, a welcome theater for school groups, and an outdoor science discovery park "Kingdom for Kids" playground. Permanent and traveling exhibits are designed for all ages and are usually "hands-on."

The Bettendorf Public Library Information Center serves the informational, educational, and recreational needs of the community. Services encompass all types of communication from traditional printed books and magazines to the electronic frontier of the Internet, interactive video teleconferencing, cable television broadcasting, and personal computer access. Children's storytimes, summer and winter reading programs, contemporary and mystery book discussion groups, and monthly senior citizen day activities are particularly popular among the variety of programs offered.

The Bettendorf Park Band, which is an all-volunteer adult community band, offers eight to ten concerts a year. Summer concerts are held on Friday evenings in the bandshell in Middle Park.

COMMUNITY GROUPS

The Bettendorf Chamber of Commerce maintains a file of Bettendorf organizations.

The Information Desk staff at the Bettendorf Public Library keeps a file of contact persons for local groups based on listings appearing in the Quad-City Times and the Bettendorf News, as well as for groups using the Library's public meeting rooms. Currently there are over 350 entries in the file for Quad-Cities groups, ranging from the Alzheimer's Disease Association to the Valley Weavers and Spinners Guild.

Quad-Citians are proud of and interested in their cultural heritage. There are many ethnic organizations in the area such as the League of United Latin American Citizens and the Muslim Community of the Quad-Cities. Some organizations maintain public facilities like the Center for Belgian Culture in Moline, the Swenson Swedish Immigration Research Center in Rock Island, and the German American Heritage Center under restoration in Davenport.

A check of the telephone directory shows that religious diversity is a fact of life in Bettendorf. There are 25 churches representing 23 denominations in the City. According to the executive director of Churches United of Scott and Rock Island Counties, at least 60% of area residents claim a religious affiliation.

HEALTH & SOCIAL SERVICE AGENCIES

Trinity at Terrace Park, Bettendorf's first hospital, opened in February, 2004. Trinity Regional Health System announced in April 2001 that it would build a $58.5 million hospital at Utica Ridge and Crow Creek Roads. The new Terrace Park Professional Center, a state-of-the-art outpatient medical office building, will open adjacent to the hospital. There currently are six hospital serving the Quad-Cities metropolitan area, with a total of 1,046 beds.

There are 201 dentists, 751 medical and osteopathic doctors, and 321 doctors of chiropractic in the Quad-City area. The 2000 - 2001 Iowa Business Directory lists 24 dentists and 72 physicians and surgeons in Bettendorf.

In December 1997, River Valley Healthcare opened a Bettendorf facility that provides primary care services in the specialties of family practice, internal medicine, obstetrics and gynecology, and pediatrics. Genesis Health System operates an urgent care center in Bettendorf, and Genesis Bettendorf Plaza has physicians' offices, a mammography suite, a pain management center, and outpatient diagnostic and rehabilitation services. A ground breaking ceremony was held in June, 2003, for a building to be shared by Gastroenterology Associates and an outpatient endoscopy facility, the first building of Genesis at Crow Valley Campus, located at 18th Street and 43rd Avenue in Bettendorf. The campus will house variety of health care services.

A Veteran's Administration outpatient clinic serving veterans in eastern Iowa and western Illinois is also located in Bettendorf. The clinic provides pharmacy, radiology, laboratory, and administrative services to the almost 100,000 veterans who live in the 15 counties surrounding the Quad-Cities.

There are two nursing homes in Bettendorf: Bettendorf Health Care, and Iowa Masonic Nursing Home. Subsidized housing for seniors includes Spruce Hills Village, Luther Manor/Luther Heights, Luther Knoll, and Cumberland House. There are two retirement communities: Masonic Village and Palmer Hills Retirement Center.

United Way's InfoLINK is an information and referral service for the Quad-Cities and publishes an extensive Guide to Community Resources. This Guide lists nearly 300 nonprofit, health, educational, recreational, cultural, and welfare services available to

residents of the Quad-City area. Several of these (e.g., The Work Fitness Center, a vocational rehabilitation and evaluation program) are located in Bettendorf and all are accessible to City residents.

Three major agencies are headquartered in Bettendorf. Family Resources provides direct casework services to individuals and families. Services include marriage counseling, unwed parent services, adoption services, and foster care. The Maternal Health Center is a nonprofit agency providing public maternal health care, patient education, and family life education for the community. Planned Parenthood of Greater Iowa Education and Resource Center opened in October 1996. It provides responsible sex education and reproductive health information.

The Life & Family Coalition opened a Women's Choice Center in July, 2002, in Bettendorf. They offer comprehensive care and assistance, including free pregnancy tests, ultrasounds, counseling, guidance and referrals.

COMMUNITY INFORMATION SOURCES

The Bettendorf Public Library is a full-service public library housing approximately 150,242 items. In fiscal year 2005/2006 the Library had 24,221 registered borrowers and a circulation of 563,732 items. Services provided include children's programs, young adult services, information services, outreach to the elderly and homebound, and services to the deaf community. The Library is open 64 hours a week.

In November of 1994 Bettendorf voters approved a bond referendum that included a 25,000-square-foot expansion of the Library. The addition doubled the seating for library users, provided more meeting room space for community groups, and enlarged the children's area.

Other public libraries in the area include the Davenport Public Library and the Scott County Library System, which serves the smaller communities and unincorporated areas of the county. Bettendorf is also "joined by a river" to libraries in the Illinois Quad-Cities. The largest libraries are in Moline and Rock Island and they, along with libraries in East Moline, Silvis, and many other small towns, are part of the River Bend Library System. Bettendorf Public Library is one of 70 public, academic, school, and special libraries who have contracted with River Bend Library System to become part of a shared automated library system called Quad-LINC. Computer terminals at each of the member libraries are connected to a central computer at the River Bend headquarters in Coal Valley, Illinois. The Quad-LINC system keeps track of the nearly one million items owned by the member libraries. Cardholders of a Quad-LINC library are free to use their library cards to
borrow materials from other Quad-LINC libraries (except for restrictions on borrowing from some special and academic libraries). Items owned by other libraries can also be delivered to the patron's library of choice via interlibrary loan.

The academic library located nearest to Bettendorf is at Scott Community College in Riverdale. There are four academic libraries in Davenport: at St. Ambrose University, Marycrest International University, Kaplan College, and Palmer College of Chiropractic. Across the river in Illinois are libraries at Augustana College in Rock Island (a four-year liberal arts college) and Black Hawk College in Moline (a two-year community college).

Several industrial, governmental, professional, and cultural organizations maintain libraries for the use of their staffs and members. Examples of these special libraries include: the technical and agricultural library at Deere and Company in Moline; the Grant Law Library housed in the Scott County Court House; libraries maintained in the hospitals, such as Trinity Medical Center and Illini on the Illinois side of the river, and Genesis Medical Center in Davenport; holdings of the Scott County Genealogical Society housed in the Special Collections area of the Davenport Public Library; and the libraries in the Davenport Museum of Art and the Putnam Museum.

The Bi-State Regional Commission in Rock Island, Illinois, is the regional assembler and disseminator of detailed data and information on the Quad-Cities and the Bi-State Region. The Commission's Data and Information Services Center is an official repository for U.S. Census Bureau data, and it is affiliated with both the Iowa and Illinois State Data Centers.

The Scott County Extension Service can answer questions having to do with gardening, household management, farming, and consumer finance. A large collection of federal and Iowa State University (ISU)-prepared pamphlets is available from the Extension Service, usually free in limited quantities. The Extension Service also conducts training sessions, workshops and seminars on topics such as babysitting, sewing, money management, gardening and many other topics.

PUBLIC SCHOOL SYSTEMS SERVING BETTENDORF

2008/2009 ENROLLMENT FIGURES

BETTENDORF		PLEASANT VALLEY*	
High school	1,422	High school	1,138
Middle school (grades 6 - 8)	1,012	Junior high (grades 7 – 8)	530
Elementary	2,104	Elementary	1,853

*The Pleasant Valley School System serves students in LeClaire and rural Scott County as well as the City of Bettendorf. The two elementary schools that serve chiefly Bettendorf residents are Pleasant View and Riverdale.

POST-HIGH SCHOOL GRADUATION ACTIVITIES

Based on surveys of the classes of 2000.

BETTENDORF		PLEASANT VALLEY	
Four-Year Colleges	59%	Four-Year Colleges	52%
Two-Year Colleges	26%	Two-Year Colleges	3%
Technical & Trade Schools	2%	Technical & Trade Schools	3%

DISTRICT GENERAL FUND EXPENDITURES PER PUPIL

2008/2009

BETTENDORF	PLEASANT VALLEY
$8,903	$8,071

SCHOOL TAX RATE

2008/2009

BETTENDORF	PLEASANT VALLEY
$14.85 per $1,000 of assessed value	$13.99 per $1,000 of assessed value

Financial Management Policies

General Policy:

The following financial policies have been developed to provide guidance to the City's financial management system, in addition to, Chapter 384 of the Code of Iowa.

Scope:

This policy is applicable to all offices and departments within the City of Bettendorf government.

Purpose:

The City's intent is to support a sound and efficient financial management system which best utilizes available resources and provides an acceptable service level to the citizens of Bettendorf. The following statements are not intended to restrict the City Council's authority in determining service needs and/or activities of the City. These financial policies do not limit the City Council's ability and responsibility to respond to service delivery needs above or beyond these policies. The City Council as a policy making group is still accountable for the efficient and responsive operation of the City.

Specific Policy Provisions:

Revenue Policy

1. The City will initiate efforts to maintain a diversified and stable revenue stream to minimize short run fluctuations in any one revenue source.

2. Annual revenues will be estimated by an objective and whenever possible, analytical process.

3. Existing revenue sources will be re-examined annually and new revenue sources investigated during the annual budget preparation process.

4. Revenues will be estimated at a level to fund estimated expenditures on an annual basis, whenever prudently possible. However, revenues may exceed expenditures if the fund balance of any fund needs to be increased to meet minimum balance requirements, or if bond proceeds were received for projects to be constructed in more than one fiscal year. Additionally, surplus fund balances may supplement revenues in order to fund estimated expenditure levels, one time planned draw downs, or capital project expenditures that were bonded for in previous fiscal years.

5. Property tax levy rates will not exceed the limits as established by the State of Iowa. Property tax revenue collections will be established through a tax levy rate for general operations which will not generally exceed the cost of living of the previous year. This increase will not include increased levy collections resulting from the natural growth of the City requiring basic city services or the need to collect additional tax dollars to fund new city services or programs adopted by the City Council.

6. All City Enterprise Funds shall attempt to pay for the full cost of providing its service to the public, out of user fees and other charges. Costs of providing service will include all operating, capital outlay, principal and interest payments on bonds and depreciation expense.

   Balancing the mission of the Family Museum of Arts and Science with this policy will be difficult. Nonetheless, the FMAS shall likewise use fees and charges to offset its costs, to the extent practicable, in an effort to minimize its reliance on property tax revenue.

7. User fees in other governmental areas such as recreational services will be established at a level which will not inhibit participation by all.

8. All user fees and charges will be re-evaluated on an annual basis during the budget preparation process.

9. One-time or special purpose revenues, such as grant funds, will be utilized to fund capital expenditures or expenditures required by that revenue source. Such revenues will generally not be used to subsidize reoccurring personnel, operating, and maintenance costs. If receipt of special purpose revenues are approved, they will be qualified by stating that the program may be ended once grant funds or other revenue sources cease to exist.

10. The City will on a continuous basis seek methods to reduce the City's reliance on the property tax through seeking legislative support for local option taxes, investigating additional non-property tax revenue sources, and encouraging the expansion and diversification of the City's tax base with commercial and industrial development.

Operating Budget/Expenditure Policy

1. The City Administrator and Finance Director will compile and submit to the City Council a balanced budget by the first of February of each year. Five-year trending/forecasts of all revenues and expenditures will be presented with annual operating budgets beginning with FY 2002/03. Future forecasting will help facilitate annual budget decisions based on a five-year planning perspective.

2. The balanced budget will pay for all current expenditures with current revenues whenever possible and existing fund balance as needed and approved by the City Council. Routine expenditures will generally not be greater than the previous year's expenditure level by more than the estimated annual percentage increase in the cost of living.

3. The City will encourage citizen involvement in the annual budget decision-making process through public hearings, informal meeting, budget briefs and related informational efforts.

4. The operating budget for the City will be developed and established to deliver service levels which are consistent with the citizens' willingness to pay and the City's available resources. Budget decisions to reduce service levels or eliminate programs will be based on citywide priorities established by the Mayor and City Council.

5. The operating budget will emphasize productivity of human resources in providing services, efficient use of available revenue sources, and quality of services to be provided. Employees are one of the City's most valuable resources and are essential to the delivery of high quality, efficient services.

6. New service levels will be considered when additional revenues or offsetting reductions of expenditures are identified, the new services fall within the broad framework of the City operation, or when such services are mandated by the State of Iowa or the federal government. Budget decisions to add new service levels will be based on citywide priorities established by the Mayor and City Council.

7. Current City expenditures will be funded by current revenues unless specifically approved by the City Council.

8. The City will avoid the postponement of current expenditures to future years, accruing future year's revenues, or utilization of short-term debt to fund operating expenditures.

9. The operating budget will provide funding for the ongoing maintenance and replacement of fixed assets and equipment. These expenditures will be funded from current revenues transferred to the Vehicle Replacement Fund or Electronic Equipment Fund, or from user fees generated in the Enterprise Funds. New capital equipment requests under $25,000 will also be funded out of current revenues for all funds. Capital leases will be kept to a minimum, especially if subject to referendum.

10. Gaming Revenue will generally be appropriated towards the funding of "one-time" capital projects or the funding of capital equipment verses "on-going" operating expenses of the City. The City does not want to become reliant

on gaming revenue to support the general operations of the City in case the revenue stream is reduced at some future date.

11. Each year the City will revise current year expenditure projections during the succeeding year's budget preparation process. All operating costs associated with capital improvement projects will be included with the annual operating budget submissions.

12. The City will maintain a risk management program to minimize losses and reduce costs. This program will also protect the City against catastrophic losses through the combination of insurance and various federal and state programs.

13. The City will maintain a budgetary control system to monitor its adherence to the approved operating budget.

14. All departments will have access to on-line monthly expense and revenue reports comparing actual revenues and expenditures to budgeted amounts.

15. The capitalization threshold for all fixed assets will be established at a minimum of $5,000 in accordance with federal requirements for governments that are recipients of federal awards.

16. The city will compile an annual Budget Plan document that will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations. The Budget document will be submitted to GFOA for their consideration in their "Distinguished Budget Presentation Award" program.

Reserve Policies

1. Operating Fund Balances, Retained Earnings and Cash Reserves at fiscal year-end will be maintained at a level to ensure sufficient cash flow throughout the upcoming fiscal year for all fund types within the City. Minimum year end balances for selected governmental and proprietary funds are as follows:

Fund Type	Minimum Year End Balances
General Fund	Fund Balance 20-25% of annual operating expenses
Road Use Fund	Fund Balance 20-25% of annual operating expenses
Employee Health Insurance Fund	Cash Reserves 20-25% of annual operating expenses
Risk Management Fund	$500,000 minimum Retained Earnings balance
Municipal Garage	Cash Reserves 20-25% of annual operating expenses
All Enterprise Funds	As a minimum (*): Cash Reserves 30% of annual operating expenses. As a goal: Cash Reserves 30% of annual operating expenses plus "up to" 100% of accumulated depreciation if practical.
Debt Service Fund	$500,000 maximum balance, unless additional cash reserves are needed to subsidize the levy rate for future "peak" years of principal and interest payments.

(*) Accumulating Cash Reserves of 30% of annual operating expenses is expected to take several years to achieve when establishing a new enterprise fund, and the FMAS which is subsidized with property tax dollars should expect an even longer time frame to achieve that goal. Additionally, planned management decisions to draw down cash reserves below the 30% level for one-time occurrences is acceptable, if the intent is made to return to the minimum 30% cash reserve level as quickly as possible.

2. Restricted Cash Reserves will be maintained in accordance with all Bond Provisions.

3. Reserves will be maintained for all scheduled and unexpected vehicle and electronic equipment replacements based on average replacement/life cycles. These reserves will be properly maintained in the Vehicle Replacement Fund and Electronic Equipment Fund. (Please refer to the Vehicle Replacement and Electronic Equipment Policies for more information).

Capital Improvement Budget Policy

1. The City will construct/purchase all capital improvements in accordance with the adopted 5-Year Capital Improvement Program except for emergency capital improvements which are deemed necessary by the City staff and approved individually by the City Council.

2. Capital improvements will be identified on the basis of long-range projected needs rather than on immediate needs in order to minimize future maintenance, replacement and capital costs.

3. A capital improvement program will be developed for a five-year period and updated annually.

4. Estimated costs of each capital improvement project for each of the five years will be included in the plan.

5. Revenue sources for each capital improvement will be identified in the plan whenever possible.

6. Alternative revenue sources will actively be sought and used as available to assist in financing capital improvement projects and reduce reliance on issuing general obligation bonds. Alternative revenue sources include, but are not limited to: local option sales tax, intergovernmental revenue, state and federal grants, riverboat gaming revenue, investment earnings and other miscellaneous revenue sources.

7. Annual operating costs associated with the capital improvement will be projected and included as a part of the budget submission in the capital Improvement budget.

8. A "Capital Improvement Project Worksheet" will be completed and attached to the final resolution adopted by Council for every CIP project to be completed within the City. The worksheet will identify estimated total project costs including, but are not limited to: the contract bid amount, % of retainage, outside engineering costs, in-house engineering fees, and any contingency amounts. Total budgeted dollars allocated for the project will then be amended to properly reflect this new projected project cost. Purchase Orders must be issued for all Capital Improvement Projects. (See Attachment 1 at the end of this policy).

Debt Administration Policy

1. The City will limit its long-term borrowing to capital improvements or projects which cannot be financed from current revenues or for which current revenues are not adequate.

2. Long-term borrowing will only be utilized to fund capital improvements and not operating expenditures.

3. The payback period of the bonds issued to fund a particular capital project will not exceed the expected useful life of the project.

4. The City recognizes that statutory authority allows debt to be issued with up to 20 years maturity. Nonetheless, the City shall attempt to minimize the maturities of general obligation and revenue debt, while balancing Capital Improvement Project requirements with current cash flow needs. The City shall attempt to keep the average term of T.I.F. general obligation and revenue debt at or below twelve years, with a maximum of ten years of principal and interest payments. The City Council reserves the right to vary from this policy and extend maturities up to the statutory limit, upon Administrative recommendation that is in the best interest of the City.

5. The City will maintain its debt limitation at five percent of actual property valuation as mandated by the State of Iowa.

6. Whenever possible, special assessment, revenue bonds and/or general obligation bonds abated by enterprise fund revenues will be issued instead of general obligation bonds funded by property tax.

7. For those general obligation bonds issued and funded by property taxes, debt service and interest payment schedules shall be established whenever possible in such a manner to provide equalization of debt and interest payments each year for the life of the total outstanding general obligation bonds.

8. The City shall encourage and maintain good relations with the financial and bond rating agencies and prepare any reports so requested by these agencies. Full and open disclosure on every financial report and bond prospectus will be maintained. The City shall apply for a bond rating review with every bond issuance.

Financial Reporting Policy

1. The City will establish and maintain a high standard of accounting practices and procedures which adhere to the concept of full and open public disclosure of all financial activity.

2. The accounting system will be maintained on a basis consistent with Generally Accepted Accounting Principles (GAAP) and GASB Statement No. 34 starting with fiscal year 2002/03.

3. Monthly financial statements reported on a modified accrual basis of accounting will be presented to the City Council on a regular basis. Quarterly financial updates will be presented to the Mayor and City Council.

4. The City's independent public accounting firm will issue an audit opinion regarding the financial statements of the City. This annual audit will be made available to the general public, bonding and financial consultants, and any other interested citizens and organizations.

5. The Comprehensive Annual Financial Report and accompanying audit opinion will be completed and submitted to the City Council by December 31st following the close of the preceding fiscal year. The City's Comprehensive Annual Financial Report will be submitted annually to GFOA for their consideration in the "Certificate of Achievement for Excellence in Financial Reporting" program.

Purchasing Policy:

1. The City's Account Clerk acting in the capacity of Public Buyer, will assist in coordinating the purchasing function of the City throughout all departments. The Public Buyer will promote competitive purchasing and participation in cooperative and bulk purchasing with other organizations or governmental entities. The Public Buyer will assist departments with planning, preparation of specifications, requests for information, invitations to bid, requests for proposals, and bid openings. The Public Buyer will make bid recommendations and award bids, if requested.

2. The Public Buyer will assist in negotiating and administering purchase agreements, lease contracts and maintenance contracts in conjunction with the City's Legal Department.

3. Purchase Orders are required for all budgeted purchases and contracts in excess of $5,000. Purchase orders are strongly encouraged for all budgeted purchases and contracts in excess of $400. Purchase Orders are required for all unbudgeted purchases and contracts, regardless of the amount. Purchase orders must be approved, with authorized signatures, prior to placing the order for purchases. The authority levels for approving purchase orders are designated in Resolution #136-95.

4. Competitive sealed bidding shall be used for Public Improvement Contracts of $25,000 or greater as stated in the Code of Iowa, Chapter 384.95, 384.96 and 384.102. This process shall consist of: Invitation for bids, public notice, bid opening, bid acceptance and bid evaluation, and bid award by Council resolution. Purchase orders are required for all contract purchases of $25,000 or greater. A copy of the final resolution must be filed with the Public Buyer prior to approving and issuing a purchase order.

5. Contracted Professional Services. Departments are authorized to select vendors of professional services based upon expertise, as well as, price. While Request for Proposals are encouraged, a Department Head may recommend a particular professional service vendor to the Council without seeking multiple proposals, when the Department Head believes it is in the best interest of the City.

6. A minimum of two requests for proposal or quotes are required for all purchases in excess of $5,000, unless otherwise required by law. Copies of the request for proposals or quotes must be filed with the Public Buyer prior to approving and issuing a purchase order. In the case of a sole source vendor for the Quad-City region, a brief statement justifying and describing the sole source must be filed with the Public Buyer prior to approving and issuing a purchase order.

7. In the event of a natural emergency; supplies, services or construction may be purchased without regard to normal purchasing procedures to protect the health and welfare of the public. The City Administrator shall keep the City Council informed of the extent of the emergency.

8. State of Iowa Contracts. City departments *may* make budgeted purchases directly from the State of Iowa Contracts. To utilize State contracts: (1) Departments must reference the State of Iowa contract number on the purchase order; (2) No further bids are required. A state contract should be used in conjunction with any terms, conditions and insurance language to meet standard City requirements.

9. A City officer or employee shall conduct themselves in accordance with the Code of Iowa: Chapters 68B.22 Gifts, 68B.2A Conflict of Interest and 362.5 Interest in Public Contract.

Contracted Financial Services:

The Finance Department periodically enters into contractual agreements/arrangements for financial services, as adopted by City Council. The Finance Department should bid or seek requests for proposals for the various financial services in accordance with the policies outlined below:

1. Financial Advisors: Currently Springsted, Public Financial Advisors. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

2. Bond Counsel: Currently Ahlers, Cooney, Dorweiler, Haynie, Smith & Allbee, P.C. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

3. Bond Rating Agencies: Currently Moody's Investor Services. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended annually by the City Administrator. The City Administrator will provide a formal review/update of the services received to the City Council at least every five years.

4. Public Auditors: Currently McGladrey & Pullen, LLP, Certified Pubic Accountants. Services are typically contracted for five-year periods. If services provided meet or exceed expectations of the Mayor, City Council, Finance Director and staff, retainage of their services can be extended without bidding for services, if an acceptable request for proposal for an extended contract is received/negotiated.

5. Banking Services: Currently The National Bank. Services should be bid at least once every five years, or sooner, if services provided, and corresponding fees charged, do not meet the expectations of the Mayor, City Council, Finance Director and staff.

6. Lock Box Services: Currently The National Bank. Services should be bid at least once every five years, or sooner, if services provided, and corresponding fees charged, do not meet the expectations of the Mayor, City Council, Finance Director and staff.

Investment Policy

Scope

The Investment Policy of the City of Bettendorf shall apply to all operating funds, bond proceeds and other funds; and all investment transactions involving operating funds, bond proceeds and other funds accounted for in the financial statements of the City. Each investment made pursuant to this Investment Policy must be authorized by applicable law and this written Investment Policy.

The investment of bond funds or sinking funds shall comply not only with this Investment Policy, but also be consistent with any applicable bond resolution.

This Investment Policy is intended to comply with Iowa Code Chapter 452.

Upon passage and upon future amendment, if any, copies of this Investment Policy shall be delivered to all of the following:

1. The Mayor, Council Members and all City Officials to which the Investment Policy applies.
2. All depository institutions or fiduciaries for public funds of the City.
3. The auditor engaged to audit any fund of the City.

In addition, a copy of this Investment Policy shall be delivered to every fiduciary or third party assisting with or facilitating investment of the funds of the City.

Delegation of Authority

The Finance Director shall be deemed Treasurer of the City for the purpose of this document. Only the Finance Director may invest public funds for the City of Bettendorf. The Finance Director may authorize the Manager of Accounting to conduct daily investment transactions under his/her direction and control.

All contracts or agreements with outside persons investing public funds, advising on the investment of public funds, directing the deposit or investment of public funds or acting in a fiduciary capacity for the City shall require the outside person to notify the City in writing within thirty days of receipt of all communications from the Auditor of the outside person or any regulatory authority of the existence of a material weakness in internal control structure of the outside person or regulatory orders or sanctions regarding the type of services being provided to the City by the outside person.

The records of investment transactions made by or on behalf of the City are public records and are the property of the City whether in the custody of the City or in the custody of a fiduciary or other third party.

The Finance Director shall establish a written system of internal controls and investment practices. The controls shall be designed to prevent losses of public funds, to document those officers and employees of the City responsible for elements of the investment process and to address the capability of investment management. The controls shall provide for receipt and review of the audited financial statement and related report on internal control structure of all outside persons performing any of the following for the City of Bettendorf:

1. Investing public funds.
2. Advising on the investment of public funds.
3. Directing the deposit or investment of public funds.
4. Acting in a fiduciary capacity for this public body.

A Bank, Savings and Loan Association or Credit Union providing only depository services shall not be required to provide an audited financial statement and related report on internal control structure.

The Finance Director is covered under the Public Employee Dishonesty Bond of the City.

Objectives

The primary objectives, in order of priority, of all investment activities involving the financial assets of the City shall be the following:

1. **Safety:** Safety and preservation of principal in the overall portfolio is the foremost investment objective.

2. **Liquidity:** Maintaining the necessary liquidity to match expected liabilities is the second investment objective.

3. **Return:** Obtaining a reasonable return is the third investment objective.

Prudence

The Finance Director of the City, when investing or depositing public funds, shall exercise the care, skill, prudence and diligence under the circumstances then prevailing that a person acting in a like capacity and familiar with such matters would use to attain the above investment objectives. This standard requires that when making investment decisions, the Finance Director shall consider the role that the investment or deposit plays within the portfolio of assets of the City and the investment objectives stated above. Short-term trading gains and losses may be realized to restructure the City's portfolio of assets if it is in the best interest of the City to do so.

The Finance Director shall request competitive investment proposals for comparable credit and term investments from investment providers.

Instruments Eligible for Investment

Assets of the City may be invested in the following:

- Interest bearing savings accounts, interest bearing money market accounts, and interest bearing checking accounts at any bank, savings and loan association or credit union in Scott County or an adjoining Iowa county. Each bank must be on the most recent Approved Bank List as distributed by the Treasurer of the State of Iowa or as amended as necessary by notice inserted in the monthly mailing by the Rate Setting Committee. Each financial institution shall be properly declared as a depository by resolution of the Council of the City of Bettendorf. Deposits in any financial institution shall not exceed the limit approved by the City Council.

- Obligations of the United States government, its agencies and instrumentality's.

- Certificates of deposit and other evidences of deposit at federally insured Iowa depository institutions approved and secured pursuant to Chapter 453.

- Iowa Public Agency Investment Trust (IPAIT).

- Prime bankers' acceptances that mature within 270 days of purchase and that are eligible for purchase by a Federal Reserve Bank.

- Commercial paper or other short-term corporate debt that matures within 270 days of purchase and is rated within the two highest classifications as established by at least one of the standard rating services approved by the superintendent of banking.

- Repurchase agreements, provided that the underlying collateral consists of obligations of the United States government, its agencies and instrumentality's and the City takes delivery of the collateral either directly or through an authorized custodian.

- An open-end management investment company registered with the Securities & Exchange Commission under the Federal Investment Company Act of 1940, 15 U.S.C. Section 80 (a) and operated in accordance with 17 C.F.R. Section 270.2a-7, *whose portfolio investments are limited to those instruments individually authorized in this Investment Policy.*

All instruments eligible for investment are further qualified by all other provisions of this Investment Policy, including investment maturity limitations and diversification requirements.

Prohibited Investments and Investment Practices

Assets of the City shall not be invested in the following:

1. Reverse repurchase agreements.

2. Futures and options contracts.

3. Zero-Coupon Bonds.

Assets of the City shall not be invested pursuant to the following investment practices:

1. Trading of securities for speculation.

2. Pursuant to a contract providing for the compensation of an agent or fiduciary based upon the performance of the invested assets.

3. If a fiduciary or other third party with custody of public investment transaction records of the City fails to produce requested records when requested by this public body within a reasonable time, the City shall make no new investment with or through the fiduciary or third party and shall not renew maturing investments with or through the fiduciary or third party.

Investment Maturity Limitations

Operating Funds must be identified and distinguished from all other funds available for investment. Operating Funds are defined as those funds which are reasonably expected to be expended during a current budget year or within fifteen months of receipt.
All Investments authorized in this policy are further subject to the following investment maturity limitations:

1. Operating Funds may only be invested in instruments authorized in this Investment Policy that mature within three hundred ninety-seven (397) days.

2. The Finance Director may invest funds of the City that are not identified as Operating Funds in investments with maturities longer than three hundred ninety-seven (397) days. However, all investments of the City shall have maturities that are consistent with the needs and use of the City.

Diversification

Investments of the City are subject to the following diversification requirements:

Prime bankers' acceptances:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be invested in prime bankers' acceptances, and

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer.

Commercial paper or other short-term corporate debt:

1. At the time of purchase, no more than ten percent (10%) of the investment portfolio of the City shall be in commercial paper or other short-term corporate debt;

2. At the time of purchase, no more than five percent (5%) of the investment portfolio of the City shall be invested in the securities of a single issuer, and

3. At the time of purchase, no more than five percent (5%) of all amounts invested in commercial paper and other short-term debt shall be invested in paper and debt rated in the second highest classification.

Where possible, it is the policy of the City to diversify its investment portfolio. Assets shall be diversified to eliminate the risk of loss resulting from over concentration of assets in a specific maturity, a specific issuer, or a specific class of securities. In establishing specific diversification strategies, the following general policies and constraints shall apply:

1. Portfolio maturities shall be staggered in a way that avoids undue concentration of assets in a specific maturity sector. Maturities shall be selected which provide stability of income and reasonable liquidity.

2. Liquidity practices to ensure that the next disbursement date and payroll date are covered through maturing investments, marketable U.S. Treasury bills or cash on hand shall be used at all times.

3. Risks of market price volatility shall be controlled through maturity diversification so that aggregate price losses on Instruments with maturities approaching one year shall not be greater than coupon interest and investment income received from the balance of the portfolio.

Safekeeping and Custody

All invested assets of the City involving the use of a public funds custodial agreement, as defined in Section 452.10, shall comply with all rules adopted pursuant to Section 452.10C. All custodial agreements shall be in writing and shall contain a provision that all custodial services be provided in accordance with the laws of the State of Iowa.

All invested assets of the City eligible for physical delivery shall be secured by having them held at a third party custodian. All purchased investments shall be held pursuant to a written third party custodial agreement requiring delivery versus payment and compliance with all rules set out elsewhere in this section of this Investment Policy.

Ethics and Conflict of Interest

The Finance Director and all officers and employees of the City involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions.

Reporting

The Finance Director will submit periodic investment reports to the City Council that reflect the current portfolio in terms of maturity, rates of return and summarizes all investment revenue that was earned during the reporting period and compare the investment results with the budgetary expectations. Market value adjustments on the portfolio will be recorded quarterly in compliance with GASB #31.

Investment Policy Review and Amendment

This Investment Policy shall be reviewed periodically. Notice of amendments to the Investment Policy shall be promptly given to all parties noted in The Scope Section of this policy.

Progam Performance Budgeting System

The City of Bettendorf has been accustomed to budgeting for departments for many years. Effective with fiscal year 1993/94, the City continues to budget for departments, but each department will also divide its budget into cost centers or services, known as "programs". These programs will be the basis for implementing a new budget structure called *Program Performance Budgeting*, which has been a target issue of the City Council and Mayor for the last several years.

What Are Programs?

Programs are cost centers and service centers which highlight the past performance and future plans of a function of City Government. Programs summarize the key statistics involving the revenue, expenditures, and personnel needed to perform a given task. A program is a single service or function that is provided by an operating department. A program can also be a group of closely related services or functions, as long as they are provided by the same organizational unit within a department.

The Purpose of Program Budgeting

The Program Performance Budget enables its users to isolate the purpose and specific outputs of a governmental unit. The format is designed to facilitate comparison between programs, thus enhancing rational decision making. The framework is helpful when difficult choices must be made due to fiscal restraint or reduction. Rather than focusing on organizational structure or on how individual services are provided, program budgeting is designed to focus on the results of organizational decisions. The questions being asked are "Why are we doing this?" and "Should we be doing more or less of this?". Decisions are based on the effectiveness of the programs by determining whether they meet the priorities and objectives established by the City Council and the community.

There are several reasons for dividing organizational budgets into program budgets:

- First and foremost, program budgets emphasize the services the City provides, instead of the expenses the City incurs. Budget justifications are based upon citizen needs, the City's response to those needs, and the resources required to support the response that is proposed. The program performance budget provides a positive focus on the services that are provided, instead of only on the money that is spent.

- Second, program budgets will improve management capabilities. With the City's current budgeting system, the emphasis has been on reviewing line item expenditures. If funds were expended within the limits of the budgeted line items, the department head was a good manager. With this new system, the emphasis will be on managing services, and department heads will need some flexibility to control their expenditures in order to produce the results expected of their programs.

- Third, program budgets will improve leadership, delegation of authority, and follow-up responsibility for assuring that services are provided at the programmed level. The "results oriented" budget will contain specific plans for output, efficiency, and effectiveness. The plans, which are called "performance objectives", will be the guidelines used to monitor an individual program's performance on a regular basis.

- Finally, program budgeting will enable large departments to divide their operations into more manageable sub-departmental cost centers. This allows directors of large departments

to place more responsibility on division heads, foremen and first-line supervisors, and to train them in management skills required for budgeting, planning, and leadership.

What are Performance Indicators?

Performance indicators are statistical measurements that permit program evaluation to be conducted in a budgetary context. Four categories of program evaluation inputs are required to support a truly comprehensive evaluation of programs and municipal services.

- Demand
- Workload
- Productivity
- Effectiveness

Key decision makers usually ask a variety of questions in the evaluation of a program. These questions usually fit into one of the four categories listed previously as the following examples illustrate:

Demand:

Is this program necessary? How much service is required, or requested? Demand is the external factor that demonstrates the "need" for the program. Demand data enables decision-makers to adjust services and costs to respond to changes in direction and/or magnitude of the demand for the service.

Workload:

How much service is being provided? How do service outputs (workload) compare to service needs (demands)? Facts about workload enable decision-makers to relate budget expenditures to personnel outputs, and to relate outputs to demand. Workload data is also the basis, along with total expenditures, for unit cost or productivity indicators.

Productivity:

Is the program being run efficiently? What is the average cost of one unit of service? Unit cost (productivity) data enables decision-makers to measure efficiency, as opposed to total expenditures. Productivity unit costs also can be used to quickly estimate the cost of adding more service or the savings to be realized from reductions in service.

Effectiveness:

How well is the program doing? What is its impact and/or quality? Effectiveness data enables decision-makers to see that quality does not suffer as productivity increases, and that constituents are satisfies with services.

Program Performance Budgeting also allows decision-makers to focus on the output of programs, but the question always being asked is "How efficiently are we doing the programs?" Instead of looking at the inputs, decision-makers are provided with performance indicators which measure the unit cost of providing the program. By quantifying levels of service and their associated cost it is possible to analyze how a specific activity can be done with fewer resources. It also becomes possible to weigh the trade-offs between programs which may be necessary in times of fiscal restraint or when revenue sources are lost. By reducing the funding levels for one program, it may allow several others to be funded.

Conclusion

The integration of Program Budgeting and Performance Budgeting allows the City Council to more accurately compare programs, examine the efficiency and effectiveness of those programs, and to decide which programs should receive priority funding. If the technique is properly developed and understood it can serve the budget making process and, perhaps more importantly, it can serve the needs of management. The success of Program Performance Budgeting depends on the commitment, skill and perseverance of the Mayor, City Council, City Treasurer, the City's professional staff, and the residents of the community in which it is implemented.

Basis of Accounting and Budgeting

The City of Bettendorf's accounting system generally records revenues when earned and expenses when incurred. Budget appropriations for the City of Bettendorf are, accordingly, also projected on this basis of accounting.

The City also recognizes encumbrances for budgetary purposes. For the City, encumbrances include supplies ordered but not yet received, and services contracted but not yet expended by the City. Encumbrances are charges against a budget or appropriation for accounting purposes. Accordingly, expenditures/expenses in this document include encumbered expenditures/expenses. Encumbrances do not lapse at year-end and provide authorization for expenditures/expenses for the following year.

The accounting system and the budget appropriation process are also structured in accordance with generally accepted accounting principals (GAAP). The accounts of the City of Bettendorf are organized and operated on the basis of funds and account groups. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements. Account groups are a reporting device to account for certain assets and liabilities of the governmental funds not recorded directly in those funds. The format includes basic fund types as follows:

Government Funds are used to account for the City's general government activities. Governmental fund types use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual, i.e., when they are "measurable and available." "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers all revenues available if they are collected within 60 days after year-end. Expenditures are recognized when the related fund liability is incurred, except for unmatured interest on general long-term debt which is recognized when due, and certain compensated absences and claims and judgements which are recognized when the obligations are expected to be liquidated with expendable available financial resources.

Property taxes, interest and special assessments are susceptible to accrual. Sales taxes collected and held by the state at year-end on behalf of the City are also recognized as revenue. Licenses and permits, fines and forfeitures, fees and refunds and other receipts become measurable and available when cash is received by the City and are recognized as revenue at that time.

Entitlements and shared revenues are recognized at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

Governmental Funds include the following fund types:

General Fund: This is the City's primary operating fund. It accounts for all financial resources of the City, except for those required to be accounted for in another fund.

Special Revenue Funds: These funds account for the proceeds of specific revenue sources (other than certain capital projects that are legally restricted to expenditures for specific projects).

Debt Service Fund: To account for the servicing of general long-term debt not being financed by a specific source.

Capital Projects Funds: are used to account for all resources used in the acquisition and construction of capital facilities and other capital assets, with the exception of those that are financed through proprietary funds.

Proprietary Funds are used to account for a government's ongoing organizations and activities which are similar to those often found in the private sector (business-type activities). The measurement focus is upon income determination, financial position and cash flows. In accordance with Governmental Accounting Standards Board (GASB), the City has elected to apply all applicable Financial Accounting Standards Board (FASB) pronouncements.

Enterprise Funds are used to account for those operations that are financed and operated in a manner similar to private business or where the board has decided that the determination of revenues earned, costs incurred and/or net income is necessary for management accountability.

Internal Service Funds are used to Finance and account for services an commodities provided by designated departments or agencies to other departments and agencies of the City.

Fiduciary Funds account for assets held by the City in a trustee capacity or as and agent on behalf of others. Trust funds account for assets held by the City under the terms of a formal trust agreement.

Expenditures are classified by function. The term function refers to the major program areas by the Iowa Administrative Code. Classification provides information on the purposes or objectives of expenditures. Follows are the areas of classification and samples of expenditures to include:

Public Safety: This program's objective is to reduce the amount and effects of external harm to individuals and damage to property, and in general to promote an atmosphere of personal security from external events. Police, fire, and traffic signals are included in this program.

Public Works: This program provides satisfactory opportunities for a productive and enjoyable living for the citizens of Bettendorf both as individuals and as a community. Activities included in this program are Roads, Bridges, sidewalks, street lighting, traffic control, snow removal, highway engineering, street cleaning and other public works.

Culture & Recreation: This program promotes the general well being of the City and encourages the fullest development of cultural and educational potentials of the citizens in the community. This program includes the activities of the Bettendorf Library, Community Center and the Parks and Recreation operations.

Community & Economic Development: This program provides for community and economic development and also includes city beautification, planning and zoning and housing & urban renewal.

General Government: This program provides for the functioning of the government and assures the general administration of the municipality. Activities included in this program are Mayor and Council, general administration of the City, finance, risk management, health insurance, and building and grounds.

Business Type Activities: This program includes all enterprise funds and internal service funds. These programs include Sewer Enterprise, Family Museum, Garbage Collection & Recycling, Palmer Hills Golf Course, Life Fitness Center, Aquatic Center, Storm Water Enterprise, Transit, Employee Health Insurance, Risk Management and City Garage.

The City is required by the State of Iowa to appropriate funds for capital projects on a fiscal year basis. The Capital Projects section of this document includes descriptive information on each project with estimated costs and financing sources.

Bettendorf
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City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	General	TIF Nepco	TIF Lady Luck	TIF Olympic	TIF GRAFCO	TIF Trinity	TIF Greystone
Revenues & Other Financing Sources:							
Property Taxes	10,087,463						
TIF Revenues		35,266	1,118,244	170,551	34,921	132,480	12,369
Other City Taxes	5,886,185						
Licenses & Permits	504,060						
Use of Money & Property	351,050		26,605				
Intergovernmental	296,420						
Charges for Services	372,019						
Special Assessments	10,800						
Miscellaneous	177,885						11,250
Bond Proceeds							
Other financing sources							
Transfers In	2,605,808						
Total Revenues & Other Sources	**20,291,690**	**35,266**	**1,144,849**	**170,551**	**34,921**	**132,480**	**23,619**
Expenditures & Other Financing Uses:							
Public Safety	9,692,327						
Public Works	38,097						
Culture & Recreation	3,680,369						
Community & Economic Development	573,086				34,921		
General Government	3,418,327						
Debt Service	65,000	1,316	1,152,600	15,140		133,958	
Capital Projects	255,980						
Total Government Activities Exp.	**17,723,186**	**1,316**	**1,152,600**	**15,140**	**34,921**	**133,958**	**0**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**17,723,186**	**1,316**	**1,152,600**	**15,140**	**34,921**	**133,958**	**0**
Transfers Out	2,683,198						
Total ALL Expenditures/Transfers Out	**20,406,384**	**1,316**	**1,152,600**	**15,140**	**34,921**	**133,958**	**0**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(114,694)	33,950	(7,751)	155,411	0	(1,478)	23,619
Estimated Beginning Fund Balance	**5,101,668**	**(62,396)**	**557,101**	**(477,286)**	**70**	**18,334**	**(158,175)**
Ending Fund Balance June 30	**4,986,974**	**(28,446)**	**549,350**	**(321,875)**	**70**	**16,856**	**(134,556)**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	TIF Home Depot	TIF Rivers Edge	TIF Eyesurgeons	TIF Daly Group	TIF/State St. Windmiller	TIF/QC Realtor Assoc	TIF/Autotech Technologies
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	148,921	1,108,839	87,993	287,064	154,811	34,226	14,904
Other City Taxes							
Licenses & Permits							
Use of Money & Property							
Intergovernmental							
Charges for Services							
Special Assessments							
Miscellaneous							
Bond Proceeds							
Other financing sources							
Transfers In							
Total Revenues & Other Sources	**148,921**	**1,108,839**	**87,993**	**287,064**	**154,811**	**34,226**	**14,904**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development	148,921			287,064	154,811	34,226	14,904
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**148,921**	**0**	**0**	**287,064**	**154,811**	**34,226**	**14,904**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**148,921**	**0**	**0**	**287,064**	**154,811**	**34,226**	**14,904**
Transfers Out		1,108,839	87,993				
Total ALL Expenditures/Transfers Out	**148,921**	**1,108,839**	**87,993**	**287,064**	**154,811**	**34,226**	**14,904**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	0	0	0	0	0	0
Estimated Beginning Fund Balance	**(333)**	**22,383**	**0**	**(155,639)**	**32,090**	**22,164**	**70**
Ending Fund Balance June 30	**(333)**	**22,383**	**0**	**(155,639)**	**32,090**	**22,164**	**70**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	TIF L3 Properties	TIF Fields Dev	TIF Funds	Road Use Tax	HUD Section 8	Economic Developmt.	Bettendorf Fund/Bechtel
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues	24,543	23,175	3,388,307				
Other City Taxes			0				
Licenses & Permits			0				
Use of Money & Property			26,605	10,000	5,000	500	2,000
Intergovernmental			0	2,815,054	421,000		
Charges for Services			0				
Special Assessments			0				
Miscellaneous			11,250	5,000	0		200,000
Bond Proceeds			0				
Other financing sources			0				
Transfers In			0	703,800		207,500	
Total Revenues & Other Sources	**24,543**	**23,175**	**3,426,162**	**3,533,854**	**426,000**	**208,000**	**202,000**
Expenditures & Other Financing Uses:							
Public Safety			0				
Public Works			0	3,625,600			
Culture & Recreation			0				
Community & Economic Development	24,543	23,175	722,565		470,082	206,446	200,000
General Government			0				
Debt Service			1,303,014				
Capital Projects			0				
Total Government Activities Exp.	**24,543**	**23,175**	**2,025,579**	**3,625,600**	**470,082**	**206,446**	**200,000**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**24,543**	**23,175**	**2,025,579**	**3,625,600**	**470,082**	**206,446**	**200,000**
Transfers Out			1,196,832	8,000			
Total ALL Expenditures/Transfers Out	**24,543**	**23,175**	**3,222,411**	**3,633,600**	**470,082**	**206,446**	**200,000**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	0	203,751	(99,746)	(44,082)	1,554	2,000
Estimated Beginning Fund Balance	**0**	**0**	**(201,617)**	**283,039**	**248,653**	**71**	**210,298**
Ending Fund Balance June 30	**0**	**0**	**2,134**	**183,293**	**204,571**	**1,625**	**212,298**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	Economic Dev. Funds	Chaplain's Petty Cash	Drug/ Seizure	Federal Drug/Seizure	Drug/Seizure Justice Funds	Police Funds	Library Open Access
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits							
Use of Money & Property	2,500	1,100	1,500	4,000		6,600	20,000
Intergovernmental							50,000
Charges for Services							
Special Assessments							
Miscellaneous	200,000	8,000	5,000	5,000		18,000	
Bond Proceeds							
Other financing sources							
Transfers In	207,500						
Total Revenues & Other Sources	**410,000**	**9,100**	**6,500**	**9,000**	**0**	**24,600**	**70,000**
Expenditures & Other Financing Uses:							
Public Safety		7,500	3,500	5,000		16,000	
Public Works							
Culture & Recreation							10,945
Community & Economic Development	406,446						
General Government							
Debt Service							
Capital Projects	0			10,000		10,000	18,900
Total Government Activities Exp.	**406,446**	**7,500**	**3,500**	**15,000**	**0**	**26,000**	**29,845**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**406,446**	**7,500**	**3,500**	**15,000**	**0**	**26,000**	**29,845**
Transfers Out	0						
Total ALL Expenditures/Transfers Out	**406,446**	**7,500**	**3,500**	**15,000**	**0**	**26,000**	**29,845**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	3,554	1,600	3,000	(6,000)	0	(1,400)	40,155
Estimated Beginning Fund Balance	**210,369**	**17,300**	**29,900**	**42,326**	**1,458**	**90,984**	**360,599**
Ending Fund Balance June 30	**213,923**	**18,900**	**32,900**	**36,326**	**1,458**	**89,584**	**400,754**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	Interlibrary Loan	Enrich Iowa	Kakert Estate	Library Gift	Library Funds	City Tree Planting	Park Donations
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits							
Use of Money & Property	1,400	5,000	8,000	10,000	44,400	400	1,700
Intergovernmental	5,000	23,000			78,000		
Charges for Services							
Special Assessments							
Miscellaneous				30,700	30,700	1,500	
Bond Proceeds							
Other financing sources							
Transfers In						8,000	
Total Revenues & Other Sources	**6,400**	**28,000**	**8,000**	**40,700**	**153,100**	**9,900**	**1,700**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation		5,172	3,000	14,000	33,117		
Community & Economic Development						11,000	
General Government							
Debt Service							
Capital Projects	3,150	15,926		30,000	67,976		
Total Government Activities Exp.	**3,150**	**21,098**	**3,000**	**44,000**	**101,093**	**11,000**	**0**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**3,150**	**21,098**	**3,000**	**44,000**	**101,093**	**11,000**	**0**
Transfers Out							3,500
Total ALL Expenditures/Transfers Out	**3,150**	**21,098**	**3,000**	**44,000**	**101,093**	**11,000**	**3,500**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	3,250	6,902	5,000	(3,300)	52,007	(1,100)	(1,800)
Estimated Beginning Fund Balance	**30,283**	**69,603**	**129,800**	**176,272**	**766,557**	**3,840**	**26,064**
Ending Fund Balance June 30	**33,533**	**76,505**	**134,800**	**172,972**	**818,564**	**2,740**	**24,264**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	City Beautification	Hendricks Gift	Parks Funds	Pension Excess	Old Fashioned 4th of July	Employee Benefits	Subdivision Deposits
Revenues & Other Financing Sources:							
Property Taxes						2,208,633	
TIF Revenues							
Other City Taxes						91,046	
Licenses & Permits							
Use of Money & Property		5,000	7,100		1,000		
Intergovernmental						1,374	
Charges for Services							
Special Assessments							
Miscellaneous		2,500	4,000		28,300		15,000
Bond Proceeds							
Other financing sources							
Transfers In			8,000		40,000		
Total Revenues & Other Sources	**0**	**7,500**	**19,100**	**0**	**69,300**	**2,301,053**	**15,000**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation					67,000		
Community & Economic Development	85,000		96,000				15,000
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**85,000**	**0**	**96,000**	**0**	**67,000**	**0**	**15,000**
Business Type/Enterprises							
Total Gov Activities & Business Exp.	**85,000**	**0**	**96,000**	**0**	**67,000**	**0**	**15,000**
Transfers Out			3,500			2,301,053	
Total ALL Expenditures/Transfers Out	**85,000**	**0**	**99,500**	**0**	**67,000**	**2,301,053**	**15,000**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(85,000)	7,500	(80,400)	0	2,300	0	0
Estimated Beginning Fund Balance	**115,451**	**69,072**	**214,427**	**0**	**21,095**	**0**	**78,953**
Ending Fund Balance June 30	**30,451**	**76,572**	**134,027**	**0**	**23,395**	**0**	**78,953**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	Leclair Bequest	Miss River Flood	Jump Start Flood Relief	Total Spec. Rev.	Debt Service	Capital Projects	Vehicle Replacemt
Revenues & Other Financing Sources:							
Property Taxes				2,208,633	7,183,948		
TIF Revenues				3,388,307			
Other City Taxes				91,046	273,093		
Licenses & Permits				0			
Use of Money & Property				103,205	200,000	196,456	36,557
Intergovernmental				3,315,428	4,132	3,836,815	
Charges for Services				0			
Special Assessments				0			
Miscellaneous				312,250		1,472,500	
Bond Proceeds				0		11,000,000	
Other financing sources				0			20,000
Transfers In				959,300		2,998,447	625,000
Total Revenues & Other Sources	**0**	**0**	**0**	**10,378,169**	**7,661,173**	**19,504,218**	**681,557**
Expenditures & Other Financing Uses:							
Public Safety				16,000			
Public Works				3,625,600			
Culture & Recreation				100,117			
Community & Economic Development				1,710,093			
General Government				0			
Debt Service				1,303,014	6,976,570		
Capital Projects				77,976		21,511,269	741,000
Total Government Activities Exp.	**0**	**0**	**0**	**6,832,800**	**6,976,570**	**21,511,269**	**741,000**
Business Type/Enterprises				0			
Total Gov Activities & Business Exp.	**0**	**0**	**0**	**6,832,800**	**6,976,570**	**21,511,269**	**741,000**
Transfers Out				3,509,385	712,769	161,000	61,200
Total ALL Expenditures/Transfers Out	**0**	**0**	**0**	**10,342,185**	**7,689,339**	**21,672,269**	**802,200**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	0	0	0	35,984	(28,166)	(2,168,051)	(120,643)
Estimated Beginning Fund Balance	**0**	**(1)**	**0**	**1,712,459**	**904,557**	**5,153,494**	**800,039**
Ending Fund Balance June 30	**0**	**(1)**	**0**	**1,748,443**	**876,391**	**2,985,443**	**679,396**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	Electronic Equipment	Riverboat Gaming	CIP/LOT & Interest	Geo Thuenen Overpass	Future Projects	Total Capital Funds	Total Governmental
Revenues & Other Financing Sources:							
Property Taxes						0	19,480,044
TIF Revenues						0	3,388,307
Other City Taxes		1,935,000				1,935,000	8,185,324
Licenses & Permits						0	504,060
Use of Money & Property	26,287	60,000	40,000	25,000		384,300	1,038,555
Intergovernmental						3,836,815	7,452,795
Charges for Services						0	372,019
Special Assessments						0	10,800
Miscellaneous				50,000		1,522,500	2,012,635
Bond Proceeds						11,000,000	11,000,000
Other financing sources						20,000	20,000
Transfers In	200,000		1,680,000			5,503,447	9,068,555
Total Revenues & Other Sources	**226,287**	**1,995,000**	**1,720,000**	**75,000**	**0**	**24,202,062**	**62,533,094**
Expenditures & Other Financing Uses:							
Public Safety						0	9,708,327
Public Works						0	3,663,697
Culture & Recreation						0	3,780,486
Community & Economic Development						0	2,283,179
General Government						0	3,418,327
Debt Service						0	8,344,584
Capital Projects	70,124					22,322,393	22,656,349
Total Government Activities Exp.	**70,124**	**0**	**0**	**0**	**0**	**22,322,393**	**53,854,949**
Business Type/Enterprises						0	0
Total Gov Activities & Business Exp.	**70,124**	**0**	**0**	**0**	**0**	**22,322,393**	**53,854,949**
Transfers Out	61,500	2,860,402	2,976,674	0	165,000	6,285,776	13,191,128
Total ALL Expenditures/Transfers Out	**131,624**	**2,860,402**	**2,976,674**	**0**	**165,000**	**28,608,169**	**67,046,077**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	94,663	(865,402)	(1,256,674)	75,000	(165,000)	(4,406,107)	(4,512,983)
Estimated Beginning Fund Balance	**736,711**	**2,368,179**	**1,596,248**	**455,589**	**295,021**	**11,405,281**	**19,123,965**
Ending Fund Balance June 30	**831,374**	**1,502,777**	**339,574**	**530,589**	**130,021**	**6,999,174**	**14,610,982**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	Sewer Utility	Solid Waste Mgmt.	Family Museum	Palmer Hills Golf Course	LFC Enterprise	Aquatic Enterprise	Stormwater Utility
Revenues & Other Financing Sources:							
Property Taxes							
TIF Revenues							
Other City Taxes							
Licenses & Permits	71,000						6,500
Use of Money & Property	125,000	40,000	15,000	5,000	39,600		40,000
Intergovernmental							
Charges for Services	2,510,000	1,710,342	571,500	757,654	574,288	234,500	740,000
Special Assessments							
Miscellaneous			65,000	315,788		8,000	
Bond Proceeds	.						
Other financing sources	150,000		76,500				100,000
Transfers In		119,416	1,503,853	143,000	220,464	67,876	199,144
Total Revenues & Other Sources	**2,856,000**	**1,869,758**	**2,231,853**	**1,221,442**	**834,352**	**310,376**	**1,085,644**
Expenditures & Other Financing Uses:							
Public Safety							
Public Works							
Culture & Recreation							
Community & Economic Development							
General Government							
Debt Service							
Capital Projects							
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	3,235,692	1,923,397	1,809,470	1,294,593	879,052	467,373	784,506
Total Gov Activities & Business Exp.	**3,235,692**	**1,923,397**	**1,809,470**	**1,294,593**	**879,052**	**467,373**	**784,506**
Transfers Out							
Total ALL Expenditures/Transfers Out	**3,235,692**	**1,923,397**	**1,809,470**	**1,294,593**	**879,052**	**467,373**	**784,506**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(379,692)	(53,639)	422,383	(73,151)	(44,700)	(156,997)	301,138
Estimated Beginning Fund Balance	**16,657,350**	**2,117,360**	**3,185,253**	**2,011,248**	**2,846,035**	**2,869,211**	**1,656,276**
Ending Fund Balance June 30	**16,277,658**	**2,063,721**	**3,607,636**	**1,938,097**	**2,801,335**	**2,712,214**	**1,957,414**

City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	Transit	Transit Riverfront	QCWCC	Total Enterprise	Employee Health Ins.	Risk Managemt.	Information Services
Revenues & Other Financing Sources:							
Property Taxes				0			
TIF Revenues				0			
Other City Taxes				0			
Licenses & Permits				77,500			
Use of Money & Property				264,600	50,000	35,000	5,000
Intergovernmental	491,830	146,467		638,297			
Charges for Services	64,700	60,000	976,485	8,199,469	2,450,464	827,589	602,174
Special Assessments				0			
Miscellaneous	14,800	145,000	1,119,814	1,668,402		20,000	4,900
Bond Proceeds				0			
Other financing sources	560,680	840,000		1,727,180			
Transfers In	729,981		1,108,839	4,092,573			30,000
Total Revenues & Other Sources	**1,861,991**	**1,191,467**	**3,205,138**	**16,668,021**	**2,500,464**	**882,589**	**642,074**
Expenditures & Other Financing Uses:							
Public Safety				0			
Public Works				0			
Culture & Recreation				0			
Community & Economic Development				0			
General Government				0			
Debt Service				0			
Capital Projects				0			
Total Government Activities Exp.	**0**	**0**	**0**	**0**	**0**	**0**	**0**
Business Type/Enterprises	1,244,931	471,467	3,108,495	15,218,976	2,500,464	882,589	640,141
Total Gov Activities & Business Exp.	**1,244,931**	**471,467**	**3,108,495**	**15,218,976**	**2,500,464**	**882,589**	**640,141**
Transfers Out				0			
Total ALL Expenditures/Transfers Out	**1,244,931**	**471,467**	**3,108,495**	**15,218,976**	**2,500,464**	**882,589**	**640,141**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	617,060	720,000	96,643	1,449,045	0	0	1,933
Estimated Beginning Fund Balance	**174,272**	**0**	**6,353,293**	**37,870,298**	**977,806**	**612,146**	**310,341**
Ending Fund Balance June 30	**791,332**	**720,000**	**6,449,936**	**39,319,343**	**977,806**	**612,146**	**312,274**

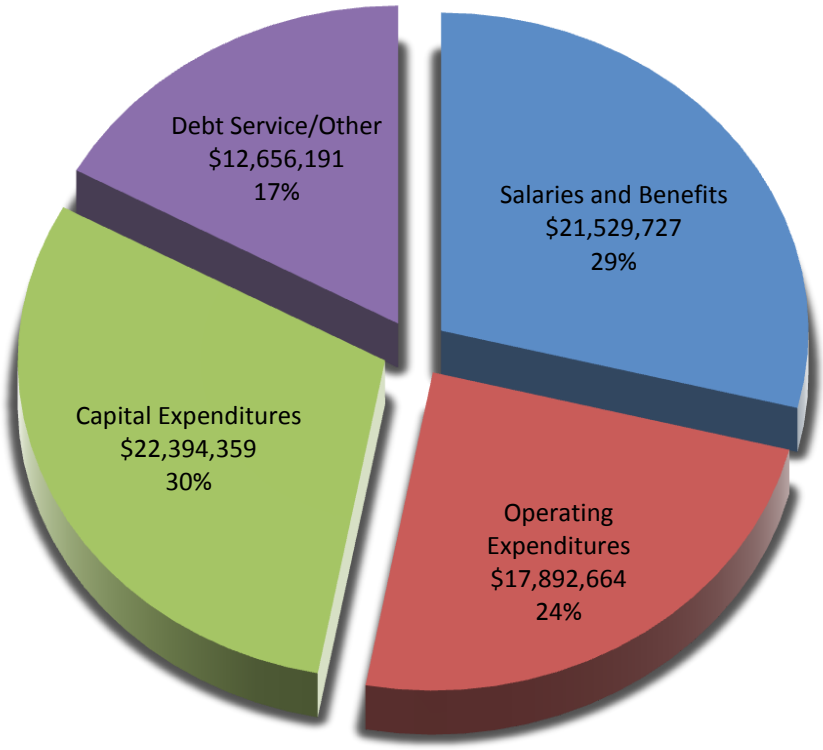
City of Bettendorf
Statement of Revenues, Expenditures and Changes in Fund Balances
FY 2009/10 Budget

	Municipal Garage	Total Internal Serv.	Total All Funds
Revenues & Other Financing Sources:			
Property Taxes			19,480,044
TIF Revenues			3,388,307
Other City Taxes			8,185,324
Licenses & Permits			581,560
Use of Money & Property	25,000	115,000	1,418,155
Intergovernmental		0	8,091,092
Charges for Services	1,347,421	5,227,648	13,799,136
Special Assessments		0	10,800
Miscellaneous		24,900	3,705,937
Bond Proceeds		0	11,000,000
Other financing sources			1,747,180
Transfers In		30,000	13,191,128
Total Revenues & Other Sources	**1,372,421**	**5,397,548**	**84,598,663**
Expenditures & Other Financing Uses:			
Public Safety		0	9,708,327
Public Works		0	3,663,697
Culture & Recreation		0	3,780,486
Community & Economic Development		0	2,283,179
General Government		0	3,418,327
Debt Service		0	8,344,584
Capital Projects		0	22,656,349
Total Government Activities Exp.	**0**	**0**	**53,854,949**
Business Type/Enterprises	1,375,822	5,399,016	20,617,992
Total Gov Activities & Business Exp.	**1,375,822**	**5,399,016**	**74,472,941**
Transfers Out		0	13,191,128
Total ALL Expenditures/Transfers Out	**1,375,822**	**5,399,016**	**87,664,069**
Excess of Revenues & Other Sources over (under) Expenditures & Other Uses	(3,401)	(1,468)	(3,065,406)
Estimated Beginning Fund Balance	**654,007**	**2,554,300**	**59,548,563**
Ending Fund Balance June 30	**650,606**	**2,552,832**	**56,483,157**

City of Bettendorf, Iowa
FY 2009/10 Budget Net of Transfers
Department Summaries by Category

Department	Salaries and Benefits	Operating Expenditures	Capital Expenditures	Debt Service/Other	Total
Mayor & Council	77,124	437,378	0	0	514,502
City Administration	245,518	70,649	0	0	316,167
Capital Projects	363,744	0	21,147,525	0	21,511,269
Downtown Events Center	522,366	849,600	116,000	1,620,529	3,108,495
Family Museum of Arts & Science	1,105,795	506,216	0	197,459	1,809,470
Community Development	832,809	95,289	0	0	928,098
Community Development Special Revenue	67,974	402,108	0	0	470,082
Debt Service	0	0	0	6,976,570	6,976,570
Economic Development	154,248	989,763	0	1,303,014	2,447,025
Electronic Equipment	0	0	70,124	0	70,124
Employee Health Insurance	0	2,500,464	0	0	2,500,464
Finance	524,265	176,142	0	65,000	765,407
Human Resources	165,978	161,941	0	0	327,919
Information Services	392,634	247,507	0	0	640,141
Fire	2,421,252	517,702	0	0	2,938,954
Legal	202,859	56,344	0	0	259,203
Library	1,802,807	365,423	243,980	0	2,412,210
Library Special Revenues	0	47,363	53,730	0	101,093
Municipal Garage	431,885	918,937	0	25,000	1,375,822
Non-Departmental	0	490,118	0	0	490,118
Parks	2,314,329	1,588,399	12,000	413,429	4,328,157
Police	5,484,014	858,324	0	0	6,342,338
Police Special Revenue	0	16,000	10,000	0	26,000
Public Works	434,333	469,798	0	0	904,131
Solid Waste/Recycling	765,449	836,631	0	321,317	1,923,397
Risk Management	0	882,589	0	0	882,589
Road Use Operations	1,579,060	2,046,540	0	0	3,625,600
Sewer Utility	495,950	1,481,030	0	1,258,712	3,235,692
Stormwater Utility	347,253	183,314	0	253,939	784,506
Transit Enterprise	798,081	697,095	0	221,222	1,716,398
Vehicle Replacement	0	0	741,000	0	741,000
TOTAL	**21,529,727**	**17,892,664**	**22,394,359**	**12,656,191**	**74,472,941**
Percent of Total	**28.91%**	**24.03%**	**30.07%**	**16.99%**	**100.00%**

City of Bettendorf
Expenditures by Category
FY 2009/10 Budget
$74,472,941



City of Bettendorf
FY 2009/10 Budget
Salaries & Benefits 5 year history

Department	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Amended	FY 2010 Budget	Percent Inc(Dec)
Mayor & Council	60,340	62,332	72,709	85,256	77,124	(9.54%)
City Administration	198,641	214,418	228,047	243,474	245,518	0.84%
Capital Projects(Engineering)	254,364	283,418	314,248	0	363,744	
QC Waterfront Convention Center	0	0	0	226,660	522,366	130.46%
Family Museum for Arts & Science	879,967	908,447	965,224	1,071,444	1,105,795	3.21%
Community Development	559,030	639,725	674,175	813,789	832,809	2.34%
Community Development Special Revenue Funds	58,838	63,433	64,617	68,067	67,974	(0.14%)
Debt Service	0	0	0	0	0	
Economic Development	126,202	136,056	145,241	148,596	154,248	3.80%
Electronic Equipment	0	0	0	0	0	
Employee Health Insurance	0	0	0	0	0	
Finance	412,444	435,711	440,941	494,539	524,265	6.01%
Human Resources	132,279	149,465	154,335	162,108	165,978	2.39%
Information Services	387,797	368,753	342,340	355,653	392,634	10.40%
Fire	1,664,369	1,756,971	2,109,686	2,185,993	2,421,252	10.76%
Flood	0	0	43,833	20,741	0	(100.00%)
Legal	151,081	162,718	173,605	188,749	202,859	7.48%
Library	1,500,499	1,563,459	1,596,598	1,671,122	1,802,807	7.88%
Library Special Revenue Funds	0	0	0	0	0	
Municipal Garage	385,216	379,373	371,071	416,500	431,885	3.69%
Non-Departmental	0	0	0	0	0	
Parks & Recreation	1,956,839	2,025,004	2,077,789	2,279,513	2,314,329	1.53%
Police	4,818,345	5,005,127	5,259,906	5,399,142	5,484,014	1.57%
Police Special Revenue Funds	0	0	0	0	0	
Public Works	346,999	366,085	412,630	414,062	434,333	4.90%
Solid Waste Management/Recycling Enterprise	650,199	684,148	682,201	688,196	765,449	11.23%
Risk Management	0	0	0	0	0	
Road Use Operations	1,384,465	1,437,894	1,536,727	1,566,299	1,579,060	0.81%
Sewer Utility	488,311	440,223	439,430	465,615	495,950	6.52%
Stormwater Utility	283,503	235,277	288,257	299,610	347,253	15.90%
Transit & Riverfront Circulator (beginning 09/10)	573,789	537,818	602,407	627,594	798,081	27.17%
Vehicle Replacement	0	0	0	0	0	
TOTAL	**17,273,517**	**17,855,855**	**18,996,017**	**19,892,722**	**21,529,727**	**8.23%**

City of Bettendorf
FY 2009/10 Budget
Operating Expenditures 5 year history

Department	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Amended	FY 2010 Budget	Percent Inc (Dec)
Mayor & Council	569,850	538,930	446,990	441,204	437,378	(0.87%)
City Administration	67,076	69,493	88,040	61,141	70,649	15.55%
Capital Projects	0	0	0	0	0	
QC Waterfront Convention Center	0	64,030	91,705	1,559,330	849,600	(45.52%)
Educational Center	0	694,448	0	0	0	
Family Museum for Arts & Science	544,785	598,813	517,751	738,250	506,216	(31.43%)
Community Development	81,684	44,125	56,906	120,069	95,289	(20.64%)
Community Development Special Revenue Funds	432,718	399,158	430,960	399,866	402,108	0.56%
Debt Service	0	0	0	0	0	
Economic Development	229,751	425,694	786,173	825,694	989,763	19.87%
Electronic Equipment	0	0	0	0	0	
Employee Health Insurance	2,225,113	2,256,994	2,330,055	2,448,948	2,500,464	2.10%
Finance	139,018	138,146	148,012	177,624	176,142	(0.83%)
Human Resources	110,920	89,859	127,997	178,197	161,941	(9.12%)
Information Services	216,640	222,084	249,912	228,272	247,507	8.43%
Fire	362,057	350,250	362,618	488,698	517,702	5.93%
Flood	0	0	36,783	157,375	0	(100.00%)
Legal	24,305	32,956	22,763	58,497	56,344	(3.68%)
Library	290,824	289,014	351,507	380,621	365,423	(3.99%)
Library Special Revenue Funds	132,802	27,449	35,741	72,217	47,363	(34.42%)
Municipal Garage	675,824	745,995	958,669	973,670	918,937	(5.62%)
Non-Departmental	534,877	500,711	446,276	434,659	490,118	12.76%
Parks & Recreation	1,509,338	1,423,662	1,489,866	1,515,728	1,588,399	4.79%
Police	659,858	693,468	796,405	828,845	858,324	3.56%
Police Special Revenue Funds	37,104	7,529	17,118	25,300	16,000	(36.76%)
Public Works	470,878	412,281	494,688	545,412	469,798	(13.86%)
Solid Waste Management/Recycling Enterprise	725,696	712,236	756,597	828,059	836,631	1.04%
Risk Management	876,022	915,806	833,826	786,322	882,589	12.24%
Road Use Operations	1,262,293	1,147,866	1,705,386	2,656,816	2,046,540	(22.97%)
Sewer Utility	1,208,521	1,282,511	1,319,450	1,436,427	1,481,030	3.11%
Stormwater Utility	374,481	289,541	341,695	184,018	183,314	(0.38%)
Transit & Riverfront Circulator (beginning 09/10)	422,476	530,979	506,660	539,710	697,095	29.16%
Vehicle Replacement	0	0	0	0	0	
TOTAL	**14,184,911**	**14,904,028**	**15,750,549**	**19,090,969**	**17,892,664**	**(6.28%)**

City of Bettendorf
FY 2009/10 Budget
Capital Expenditures 5 year history

Department	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Amended	FY 2010 Budget	Percent Inc (Dec)
Mayor & Council	0	0	0	0	0	
City Administration	0	0	0	0	0	
Capital Projects	5,179,443	8,500,280	8,179,745	22,470,773	21,147,525	(5.89%)
QC Waterfront Convention Center	0	0	0	170,440	116,000	(31.94%)
Family Museum for Arts & Science	0	0	0	0	0	
Community Development	0	0	0	0	0	
Community Development Special Revenue Funds	0	0	0	0	0	
Debt Service	0	0	0	0	0	
Economic Development	1,277,987	0	0	0	0	
Electronic Equipment	214,292	183,119	264,717	262,517	70,124	(73.29%)
Employee Health Insurance	0	0	0	0	0	
Finance	0	0	0	8,000	0	(100.00%)
Human Resources	0	0	0	0	0	
Information Services	0	0	0	0	0	
Fire	34,476	13,433	56,630	33,549	0	(100.00%)
Flood 2001	0	0	0	0	0	
Legal	0	0	0	0	0	
Library	193,737	193,810	211,400	230,315	243,980	5.93%
Library Special Revenue Funds	46,820	53,824	54,780	59,600	53,730	(9.85%)
Municipal Garage	0	0	0	0	0	
Non-Departmental	0	0	0	0	0	
Parks & Recreation	7,840	0	0	0	12,000	
Police	82,069	5,582	0	5,600	0	(100.00%)
Police Special Revenue Funds	22,796	29,626	5,637	10,000	10,000	0.00%
Public Works	0	0	15,719	0	0	
Solid Waste Management/Recycling Enterprise	0	0	0	0	0	
Risk Management	0	0	0	0	0	
Road Use Operations	0	0	0	33,632	0	(100.00%)
Sewer Utility	0	0	0	0	0	
Stormwater Utility	0	0	0	0	0	
Transit & Riverfront Circulator (beginning 09/10)	0	0	0	0	0	
Vehicle Replacement	1,004,449	402,490	586,548	1,409,882	741,000	(47.44%)
TOTAL	**8,063,909**	**9,382,164**	**9,375,176**	**24,694,308**	**22,394,359**	**(9.31%)**

City of Bettendorf
FY 2009/10 Budget
Debt Service/Other 5 year history

Department	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Amended	FY 2010 Budget	Percent Inc (Dec)
Finance	0	0	0	60,000	65,000	8.33%
Debt Service Funds	5,757,441	12,587,706	10,295,445	6,516,765	6,976,570	7.06%
Economic Development Special Revenue Funds	1,701,108	1,702,135	1,499,010	1,900,982	1,303,014	(31.46%)
Capital Projects Fund	44,519	76,091	46,903	63,872	0	(100.00%)
QC Waterfront Convention Center	0	0	0	1,071,720	1,620,529	51.21%
Family Museum for Arts & Science	302,515	277,468	221,616	208,821	197,459	(5.44%)
Municipal Garage	32,768	35,983	30,648	23,000	25,000	8.70%
Parks & Recreation	372,121	422,224	414,039	411,857	413,429	0.38%
Solid Waste Management/Recycling Enterprise	212,082	215,000	257,389	257,608	321,317	24.73%
Stormwater Utility	128,010	144,676	159,430	264,270	253,939	(3.91%)
Sewer Utility	1,073,457	1,172,886	1,157,967	1,283,391	1,258,712	(1.92%)
Transit & Riverfront Circulator (beginning 09/10)	101,222	101,222	101,222	101,222	221,222	118.55%
TOTAL	**9,725,243**	**16,735,391**	**14,183,669**	**12,163,508**	**12,656,191**	**4.05%**

City of Bettendorf
Department Budgets 5 Year History

Department	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Amended	FY 2010 Budget	Percent Inc (Dec)
Mayor & Council	630,190	601,262	519,699	526,460	514,502	(2.27%)
City Administration	265,717	283,911	316,087	304,615	316,167	3.79%
Capital Projects	5,478,326	8,859,789	8,540,896	22,534,645	21,511,269	(4.54%)
QC Waterfront Convention Center	0	64,030	91,705	3,028,150	3,108,495	2.65%
Educational Center	0	694,448	0	0	0	
Family Museum for Arts & Science	1,727,267	1,784,728	1,704,591	2,018,515	1,809,470	(10.36%)
Community Development	640,714	683,850	731,081	933,858	928,098	(0.62%)
Community Development Special Revenue Funds	491,556	462,591	495,577	467,933	470,082	0.46%
Debt Service	5,757,441	12,587,706	10,295,445	6,516,765	6,976,570	7.06%
Economic Development	3,335,048	2,263,885	2,430,424	2,875,272	2,447,025	(14.89%)
Electronic Equipment	214,292	183,119	264,717	262,517	70,124	(73.29%)
Employee Health Insurance	2,225,113	2,256,994	2,330,055	2,448,948	2,500,464	2.10%
Finance	551,462	573,857	588,953	740,163	765,407	3.41%
Human Resources	243,199	239,324	282,332	340,305	327,919	(3.64%)
Information Services	604,437	590,837	592,252	583,925	640,141	9.63%
Fire	2,060,902	2,120,654	2,528,934	2,708,240	2,938,954	8.52%
Flood	0	0	80,616	178,116	0	(100.00%)
Legal	175,386	195,674	196,368	247,246	259,203	4.84%
Library	1,985,060	2,046,283	2,159,505	2,282,058	2,412,210	5.70%
Library Special Revenue Funds	179,622	81,273	90,521	131,817	101,093	(23.31%)
Municipal Garage	1,093,808	1,161,351	1,360,388	1,413,170	1,375,822	(2.64%)
Non-Departmental	534,877	500,711	446,276	434,659	490,118	12.76%
Parks & Recreation	3,846,138	3,870,890	3,981,694	4,207,098	4,328,157	2.88%
Police	5,560,272	5,704,177	6,056,311	6,233,587	6,342,338	1.74%
Police Special Revenue Funds	59,900	37,155	22,755	35,300	26,000	(26.35%)
Public Works	817,877	778,366	923,037	959,474	904,131	(5.77%)
Solid Waste Management/Recycling Enterprise	1,587,977	1,611,382	1,696,187	1,773,863	1,923,397	8.43%
Risk Management	876,022	915,806	833,826	786,322	882,589	12.24%
Road Use Operations	2,646,758	2,585,760	3,242,113	4,256,747	3,625,600	(14.83%)
Sewer Utility	2,770,289	2,895,620	2,916,847	3,185,433	3,235,692	1.58%
Stormwater Utility	785,994	669,494	789,382	747,898	784,506	4.89%
Transit & Riverfront Circulator (beginning 09/10)	1,097,487	1,170,019	1,210,289	1,268,526	1,716,398	35.31%
Vehicle Replacement	1,004,449	402,490	586,548	1,409,882	741,000	(47.44%)
TOTAL	**49,247,580**	**58,877,436**	**58,305,411**	**75,841,507**	**74,472,941**	**(1.80%)**

28 E Agreement---A formal agreement between two or more governmental entities to jointly provide a service or to establish a new governmental entity to accomplish a purpose.

Account Number---The 14-digit number assigned to a budget line item account identifying the fund, department, program, function and expenditure object. For example: The account number 001-0301-410.11-01 identifies the fund 001 (general fund), the department and program 0301 (police administration), the function 410 (public safety), and the object 11-01 (full time salaries and wages).

Accrual Basis---A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

ACH---Automated Clearing House, a network for processing electronic financial transactions.

Activity---Departmental efforts which contribute to the achievement of a specific set of program objectives; the smallest unit of the program budget.

AFSCME---American Federation of State, County and Municipal Employees; the union representing many of the City's employees.

Annualize---Using revenues or expenditures that occurred during the year and calculation their effect for a full year. As an example, a $25 cost that occurs quarterly will have an annual cost of $100.

Appropriation---A legal authorization to incur obligations and to make expenditures for specific purposes.

AS/400---The City's accounting software package.

Assessed Valuation---The valuation set upon real estate, utilities and certain personal property by the Assessor as a basis for levying property taxes.

Assessment Ratio---The ratio at which the tax rate is applied to the tax base.

Asset---Resources owned or held by a government which have monetary value.

Authorized Positions---Employee positions, which are authorized in the adopted budget, to be filled during the year.

Available(Undesignated) Fund Balance---This refers to the funds remaining from the prior year which are available for appropriation and expenditure in the current year.

Bi-State Regional Commission---The local agency offering a forum for intergovernmental cooperation, delivery of regional programs and assistance in planning and project development.

Bond---A long term IOU or promise to pay. It is a promise to repay a specified amount of money (the face amount of the bond) on a particular date(the maturity date). Bonds are primarily used to finance capital projects.

> **General Obligation (GO) Bond**---This type of bond is backed by the full faith, credit and taxing power of the government.
>
> **Revenue Bond**---This type of bond is backed only by the revenues from a specific enterprise or project, such as a sewer utility.

Bond Refunding---When new bonds are issued to buy back outstanding bonds in order to save money due to a decrease in interest rates. *Current* refunding is for bonds that are callable or may be bought back by the City. *Advanced* refunding is issuing debt and investing that money into escrow in order to buy back bonds when they do become callable to realize debt savings due to lower interest rates.

Budget---A plan of financial activity for a specified period of time (fiscal year) indicating all planned revenues and expenses for the budget period.

Budget Amendment---A change from the original budget. Also, the forms filed by departments with the Finance Department to request and justify such changes.

Budget Calendar---The schedule of key dates which the City of Bettendorf follows in the preparation and adoption of the budget.

Budget Message---The letter of transmittal from the City Administrator to the Mayor, City Council and Citizens of the City of Bettendorf which summarizes the most important aspects of the budget and any changes from previous fiscal years

Budgetary Basis---This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash or modified accrual.

Budgetary Control---The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

CAFR---Comprehensive Annual Financial Report is the report summarizing the City's financial operations as of the fiscal year end. The report is issued in accordance with GAAP, which prescribes a basis of accounting that differs from the budget basis of accounting (cash basis).

Capital Budget---A plan of revenues and expenditures to improve facilities, equipment and other infrastructure of the City's for a defined period of time.

Capital Improvements---Expenditures related the to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as infrastructure.

Capital Improvements Program(CIP)---A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs.

Capital Outlay---Fixed assets which have a value of $1,000 or more and have a useful economic lifetime of more than one year; or assets of any value if the nature of the item is such that is must be controlled for custody purposes as a fixed asset.

Capital Project---Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

Cash Basis---A basis of accounting in which transactions are recognized only when cash is increased or decreased.

Channel 9---The public information cable TV channel serving the citizens of Bettendorf.

Charges for Services---A collection of accounts used to capture revenue related to services provided by the City, such as, sewer usage, solid waste pick-up and public transit.

Collective Bargaining Agreement---A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits and matters affecting health and safety of employees).

Community Protection Program---This program's objective is to provide for the safety and welfare of the community through response to calls for service, enforcement of laws and preventive education.

Contingency---A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contracted Part Time---Part time employees contracted and paid through an employment agency.

Contractual Services---Services rendered to a government by private firms, individuals or other governmental agencies. Examples include professional consulting services and construction contracts.

Core Beliefs---Value based principles which define specific performance standards and guide behavior and actions. Core beliefs tell how the City conducts business.

Cost-of-living-adjustment(COLA)---An Increase in salaries to offset the adverse effect of inflation on compensation.

Credit Rating---A formal evaluation of credit history and capability of repaying obligations. The bond ratings assigned by Moody's Investors Service, Standard & Poor's and Fitch Ratings.

Debt Limitation---By state constitution, requires that no city may become indebted in an amount exceeding 5% of the actual value of taxable property within its jurisdiction. This applies to general obligation debt, which is backed by the full taxing power of the city. The limit does not apply to debt of revenue or special assessment bonds.

Debt Margin---The difference between the debt limit and the applicable outstanding debt.

Debt Service---The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.

Deferred Compensation---Income deferred until retirement age.

Deficit---The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.

Department---The basis organizational unit of government which is functionally unique in its delivery of services.

Depreciation---Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Disbursement---The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program---A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

E-governance---A term applied the ability of governments to deliver services and information to the public via technology driven tools such as the Internet and electronic banking.

Employee(or Fringe) Benefits---Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and the various pension, medical and life insurance plans.

Encumbrance---The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Enterprise Fund---A fund established to finance and account for the acquisition, operation and maintenance of governmental operations, which are predominantly self-supporting by user fees.

Excise---A tax applying to a specific industry or good. An example would be the Hotel/Motel tax.

Expenditure---The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense---Charges incurred(whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

Fiscal Policy---A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year---A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. For the City of Bettendorf the fiscal year begins July 1st and ends June 30th.

Fixed Assets---Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

FMAS---Family Museum of Arts and Sciences

FTE---Full Time Equivalent

Full Faith and Credit---A pledge of a government's taxing power to repay debt obligations.

Full-Time Equivalent Position(FTE)---A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

Function---A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund---A fiscal entity with revenues and expense, which are segregated for the purpose of carrying out a specific purpose or activity.

Fund Balance---The excess of the assets of a fund over its liabilities, reserves and carryover.

FY---Fiscal Year

GAAP---Generally Accepted Accounting Principles. Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules, and procedures that define accepted accounting principles.

GASB---Government Accounting Standards Board is the authoritative body that establishes the accounting principles and rules for governmental entities.

GASB 34---The GASB statement establishing new financial reporting requirements. When implemented it created new information and restructured information that governments present. The new requirements make annual reports more comprehensive and to understand and use.

GFOA---Government Finance Officers Association of the United States and Canada.

GIS---Graphical Information System.

Goal---A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Governmental Fund Types---Are the following:

General Fund---the chief operating fund and is used to account for all tax receipts and other receipts that do not have to be reported by law or contractual agreement in some other fund. The General Fund provides for all the general operating disbursements and the fixed charges and capital improvement costs that are not paid through other funds.

Special Revenue Funds----funds utilized to account for receipts derived from specific sources that are usually required by law or regulation to be accounted for in separate funds, such as the road use fund, tax increment financing fund and drug seizure/forfeiture fund.

Debt Service Fund----used to report accumulations of resources to meet current and future long-term debt service requirements such as capital lease obligations, bond principal, interest and related costs.

Capital Projects Fund----are utilized to record resources for the acquisition and construction of major capital facilities, except those financed through enterprise funds.

Grants---A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.

Human Development---Program to promote the general well being of the City and to encourage the fullest development of cultural and educational potentials of the citizens and the community.

IDNR---Iowa Department of Natural Resources

Infrastructure---The physical assets of a government such as streets, water, sewer, public buildings and parks.

Interest---Compensation paid or to be paid for the use of money.

Inter-fund Transfers---The movement of monies between funds of the same governmental entity.

Intergovernmental Revenue---Funds received from federal, state and other local government sources in the form of grants, shared revenues and payments in lieu of taxes.

Internal Services Charges---The charges to user departments or funds for internal services provided by another government agency, such as the City garage, or insurance funded from a central pool.

IPERS---Iowa Public Employees Retirement System is the pension system the covers all full-time, part-time, and most temporary employees except for full-time firefighters and police officers.

IS---Information Services

IT---Information Technology

LAN---Local Area Network

Levy---To impose taxes for the support of government activities.

LFC---Life Fitness Center

Licenses and Permits---A collection of accounts used to capture revenue related to liquor licenses, electrical permits, mechanical permits or building permits, etc. issued by the City.

Line Item---See Account Number.

Line item Budget---A budget prepared along departmental lines that focuses on what is to be purchased.

Long-term Debt---Debt with a maturity of more than one year after the date of issuance.

Mill---The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation.

Mission Statement---The Mission for the City of Bettendorf defines the purpose of the organization

Moody's Investors Service---One of several national investor services that independently rate the creditworthiness of issuer's bonds. Their rating opinion is an assessment of the ability and willingness of an issuer of debt to make full and timely payments of principal and interest on the debt security over the course of its maturity schedule. The rating influences the interest rates bid for the bonds, thus having an economic impact on a project's ultimate cost.

Net Budget---The legally adopted budget less all inter-fund transfers and interdepartmental charges.

NPDES---National Pollutant Discharge Elimination System

Object of Expenditure---An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt and furniture.

Objective---Something to be accomplished in specific, well-defined and measurable terms and that is achievable within a specific time frame.

Obligations---Amounts which a government may be legally required to need out of its resources. They include no

Operating Expenses---The cost for personnel, materials and equipment required for a department to function.

Operating Revenue---Funds received as income to pay for ongoing operations.

Output Indicators---A unit of work accomplished, without reference to the resources required to do the work, for example, number of permits issued, number of trash collections made or number of burglary arrests made. Output Indicators do not reflect the effectiveness or efficiency of the work performed.

Performance Indicators---Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

Personal Services---Expenditures for salaries, wages and fringe benefits of a government's employees.

Policy & Administration---Program to provide for the functioning of the government and to assure the general administration of the City.

PPB---See Program Performance Budget.

Principal---The face amount of a bond, exclusive of interest.

Proceeds from Sale of Assets---A collection of accounts used to capture revenue received from the sale of the City's assets, such as, buildings and/or equipment.

Program---A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.

Program Performance Budget---A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. The effectiveness and efficiency of providing the service by the program is measured by performance indicators.

Proprietary Funds---are the following:

> **Enterprise Funds---**are utilized to finance and account for all resources used in the acquisition, operation and maintenance of governmental facilities and services that are supported by user charges, such as a golf course or wastewater utility.
>
> **Internal Service Funds**---are used to account for the financing of goods and services provided by one department or agency to other departments or agencies within the government, on a cost reimbursement basis; for example, the Municipal Garage operation, the Employee Health Insurance fund, and the Vehicle Replacement Fund.

Purpose---A broad statement of the goals, in terms of meeting public service needs, that a department is organized to meet.

QCWCC---Quad Cities Waterfront Convention Center

Referendum---The principal or practice of referring measures passed upon or proposed by, the legislative body to the body of voters, or electorate, for approval or rejection.

Reserve---An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.

Resolution---A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources---Total amounts available for appropriation including estimated revenues, fund transfers and beginning balances.

Retained Earnings---Earnings retained by the City for reinvestment in operations.

Revaluation---Every odd year the state reviews residential and commercial property values to determine if assessed values should be changed from those submitted from the assessor.

Revenue---Sources of income financing the operations of government.

Revenue Bonds---Issued to finance municipal enterprises such as parking facilities, utility operations, stadiums and solid waste facilities; that is, revenue generating operations with incomes sufficient to retire indebtedness.

RFP---Request For Bid

Rollback---is a mechanism in the state law, which limits the state growth of taxable valuation by class (residential, commercial, industrial and agricultural) to 4% per year. Assessed valuations are “rolled back” to reflect no more than a 4% increase.

RUT---Road Use Tax

SMART21---distinction given to 21 communities world wide by the Intelligent Community Forum, an information technology think tank. Smart21 communities are honored for implementing broadband and information technology based strategies to attract leading-edge businesses, spur job creation and economic growth, and improve the delivery of government services.

Tax Increment---the amount of taxable value in excess of the base or beginning value of the property located within a defined district. The consolidated tax rate applied to the excess is remitted to the City for urban renewal and economic development purposes with the exception of the debt service and property, plant and equipment levies of all the jurisdictions with taxing authority in the district.

Tax Levy---The resultant product when the tax rate per one thousand dollars is multiplied by the tax base. The amount of revenue from taxes required to fund the government.

Tax Rate---The dollar per thousand rate determined by the City, through the budget process, that is applied to the taxable value. The result of the tax levy revenue necessary to run the City.

Taxable Valuation---The percentage of assessed valuation cities my collect taxes on. Determined by the process of property tax equalization and rollback.

Taxes---Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charge made against particular persons or property for current or permanent benefit, such as special assessments.

TIF---Tax Increment Financing.

TIF District---A defined area of development in which property is eligible to be taxed in excess of the base value of the property. The excess taxable value is known as a tax increment as defined previously.

Transfers In/Out---Amounts transferred from one fund to another to assist in financing the services for the recipient fund.

Unencumbered Balance---The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

Unreserved Fund Balance---The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

User Charges (Fees)---The payment of a fee for direct receipt of a public service by the party whom benefits from the service.

Use of Money---A collection of accounts used to capture revenue received from interest/dividends.

Vision Statement---The Vision Statement for the City of Bettendorf outlines what Bettendorf wants in the future. Our preferred future is defined in value based principles that can guide policies, decisions and operations.

82-770

Adoption of Budget and Certification of City Taxes

FISCAL YEAR BEGINNING JULY 1, 2009 - ENDING JUNE 30, 2010

The City of: Bettendorf **County Name:** SCOTT **Date Budget Adopted:** 03/03/09 (Date) xx/xx/xx

At a meeting of the City Council, held after the public hearing as required by law, as specified above, the proposed budget was adopted as summarized and attached hereto, and tax levies, as itemized below, were approved for all taxable property of this City. There is attached a Long Term Debt Schedule Form 703 for the debt service needs, if any.

563-344-4000 (Telephone Number) _____ (Signature)

County Auditor Date Stamp

January 1, 2008 Property Valuations

		With Gas & Electric		Without Gas & Electric	Last Official Census
Regular	2a	1,529,880,171	2b	1,469,948,330	
DEBT SERVICE	3a	1,655,253,517	3b	1,595,321,676	
Ag Land	4a	4,436,980			

TAXES LEVIED

Code Sec.	Dollar Limit	Purpose		(A) Request with Utility Replacement		(B) Property Taxes Levied		(C) Rate
384.1	8.10000	Regular General levy	5	9,918,825		9,530,263	43	6.48340
(384)		Non-Voted Other Permissible Levies						
12(8)	0.67500	Contract for use of Bridge	6			0	44	0
12(10)	0.95000	Opr & Maint publicly owned Transit	7			0	45	0
12(11)	Amt Nec	Rent, Ins. Maint of Civic Center	8			0	46	0
12(12)	0.13500	Opr & Maint of City owned Civic Center	9			0	47	0
12(13)	0.06750	Planning a Sanitary Disposal Project	10			0	48	0
12(14)	0.27000	Aviation Authority (under sec.330A.15)	11			0	49	0
12(15)	Amt Nec	Joint city-county building lease	12			0	50	0
12(16)	0.06750	Levee Impr. fund in special charter city	13			0	51	0
12(18)	Amt Nec	Liability, property & self insurance costs	14	558,345		536,472	52	0.36496
12(22)	Amt Nec	Support of a Local Emerg.Mgmt.Comm.	462			0	465	0
(384)		Voted Other Permissible Levies						
12(1)	0.13500	Instrumental/Vocal Music Groups	15			0	53	0
12(2)	0.81000	Memorial Building	16			0	54	0
12(3)	0.13500	Symphony Orchestra	17			0	55	0
12(4)	0.27000	Cultural & Scientific Facilities	18			0	56	0
12(5)	As Voted	County Bridge	19			0	57	0
12(6)	1.35000	Missi or Missouri River Bridge Const.	20			0	58	0
12(9)	0.03375	Aid to a Transit Company	21			0	59	0
12(17)	0.20500	Maintain Institution received by gift/devise	22			0	60	0
12(19)	1.00000	City Emergency Medical District	463			0	466	0
12(21)	0.27000	Support Public Library	23			0	61	0
28E.22	1.50000	Unified Law Enforcement	24			0	62	0
		Total General Fund Regular Levies (5 thru 24)	25	10,477,170		10,066,735		
384.1	3.00375	Ag Land	26	13,328		13,328	63	3.00375
		Total General Fund Tax Levies (25 + 26)	27	10,490,498		10,080,063		Do Not Add
		Special Revenue Levies						
384.8	0.27000	Emergency (if general fund at levy limit)	28			0	64	0
384.6	Amt Nec	Police & Fire Retirement	29	773,140		742,853		0.50536
	Amt Nec	FICA & IPERS (if general fund at levy limit)	30			0		0
	Amt Nec	Other Employee Benefits	31	1,524,189		1,464,480		0.99628
		Total Employee Benefit Levies (29,30,31)	32	2,297,329		2,207,333	65	1.50164
		Sub Total Special Revenue Levies (28+32)	33	2,297,329		2,207,333		
386	As Req	Valuation *With Gas & Elec* (A) _____ *Without Gas & Elec* (B) _____						
		SSMID 1	34			0	66	0
		SSMID 2	35			0	67	0
		SSMID 3	36			0	68	0
		SSMID 4	35a			0	69	0
		SSMID 5	36a			0	565	0
		SSMID 6	37			0	566	0
		Total SSMID (34 thru 37)	38	0		0		Do Not Add
		Total Special Revenue Levies (33+38)	39	2,297,329		2,207,333		
384.4	Amt Nec	**Debt Service Levy 76.10(6)**	40	7,448,641	40	7,178,948	70	4.50000
384.7	0.67500	**Capital Projects (Capital Improv. Reserve)**	41		41	0	71	0
		Total Property Taxes (27+39+40+41)	42	20,236,468	42	19,466,344	72	12.85000

COUNTY AUDITOR - I certify the budget is in compliance with ALL the following:

Budgets submitted that **DO NOT** meet the following criteria are not legal documents and will be returned to the city for correction.

1) The prescribed Notice of Public Hearing Budget Estimate (Form 631.1) was lawfully published, or posted if applicable, and notarized, filed proof was evidenced.
2) Budget hearing notices were published or posted not less than 10 days, nor more than 20 days, prior to the budget hearing.
3) Adopted property taxes do not exceed published or posted amounts.
4) Adopted expenditures do not exceed published or posted amounts in each of the nine program areas, or in total.
5) The budget file uploaded to the SUBMIT Area matched the paper copy certified by the city to this office.

_____ (County Auditor)

Fund Balance Worksheet for City of **Bettendorf**

(1) *Annual Report FY 2008		General (A)	Special Rev (B)	TIF Special Rev (C)	Debt Serv (D)	Capt Proj (E)	Permanent (G)	Total Government (H)	Proprietary (I)	Grand Total (J)
Beginning Fund Balance July 1 **(pg 5, line 134) ***	1	4,977,530	3,731,972	405,703	4,658,472	9,743,148		23,516,825	35,236,209	58,753,034
Actual Revenues Except Beg Bal **(pg 5, line 132) ***	2	19,552,204	6,107,894	3,172,985	6,720,049	20,620,097		56,173,229	21,079,634	77,252,863
Actual Expenditures Except End Bal **(pg 12, line 259) ***	3	19,429,376	7,036,580	3,478,075	10,653,850	13,361,750		53,959,631	16,377,770	70,337,401
Ending Fund Balance June 30 **(pg 12, line 261) ***	4	5,100,358	2,803,286	100,613	724,671	17,001,495	0	25,730,423	39,938,073	65,668,496
(2) ** Re-Estimated FY 2009		**General**	**Spec Rev**	**TIF Special Rev**	**Debt Serv**	**Capt Proj**	**Permanent**	**Tot Govt**	**Proprietary**	**Grand Total**
Beginning Fund Balance	5	5,100,358	2,803,286	100,613	724,671	17,001,495	0	25,730,423	39,938,073	65,668,496
Re-Est Revenues	6	20,090,007	7,432,213	3,497,626	7,307,740	24,581,135	0	62,908,721	20,159,164	83,067,885
Re-Est Expenditures	7	20,093,934	8,231,336	3,811,106	7,127,855	31,014,096	0	70,278,327	19,473,954	89,752,281
Continuing Appropriation	8					0		0	0	0
Ending Fund Balance	9	5,096,431	2,004,163	-212,867	904,556	10,568,534	0	18,360,817	40,623,283	58,984,100
(3) ** Budget FY 2010										
Beginning Fund Balance	10	5,096,431	2,004,163	-212,867	904,556	10,568,534	0	18,360,817	40,623,283	58,984,100
Revenues	11	20,291,690	6,963,257	3,414,912	7,661,173	24,202,062	0	62,533,094	22,065,569	84,598,663
Expenditures	12	20,406,384	7,119,774	3,222,411	7,689,339	28,608,169	0	67,046,077	20,617,992	87,664,069
Continuing Appropriation	13					0		0	0	0
Ending Fund Balance	14	4,981,737	1,847,646	-20,366	876,390	6,162,427	0	13,847,834	42,070,860	55,918,694

***** **The figures in section (1) are taken from FORM F-66(IA-2) STATE OF IOWA FINANCIAL REPORT FOR FISCAL YEAR ENDED JUNE 30, 2008**

****** **The remaining two sections are filled in by the software once ALL worksheets are completed.**

Form 631 A P1

CITY OF **Bettendorf**

Department of Management

EXPENDITURES SCHEDULE PAGE 1

Fiscal Year Ending 2010 — **Fiscal Years**

GOVERNMENT ACTIVITIES (A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2010 (J)	RE-ESTIMATED 2009 (K)	ACTUAL 2008 (L)
PUBLIC SAFETY											
Police Department/Crime Prevention	1	6,342,338	16,000						6,358,338	6,205,661	6,073,153
Jail	2								0	0	0
Emergency Management	3								0	0	0
Flood Control	4	56,023							56,023	150,415	153,461
Fire Department	5	2,938,954							2,938,954	2,650,310	2,472,299
Ambulance	6								0	0	0
Building Inspections	7	355,012							355,012	355,225	330,358
Miscellaneous Protective Services	8								0	0	0
Animal Control	9								0	0	0
Other Public Safety	10								0	0	0
TOTAL *(lines 1 - 10)*	11	9,692,327	16,000	0			0		9,708,327	9,361,611	9,029,271
PUBLIC WORKS											
Roads, Bridges, & Sidewalks	12		921,180						921,180	646,419	612,900
Parking - Meter and Off-Street	13								0	0	0
Street Lighting	14		230,000						230,000	226,000	225,471
Traffic Control and Safety	15		392,656						392,656	433,949	376,146
Snow Removal	16		1,336,676						1,336,676	2,070,611	1,214,056
Highway Engineering	17		360,812						360,812	375,810	468,604
Street Cleaning	18		22,619						22,619	69,439	62,098
Airport ***(if not Enterprise)***	19								0	0	0
Garbage ***(if not Enterprise)***	20								0	0	0
Other Public Works	21	38,097	361,657						399,754	379,158	329,175
TOTAL *(lines 12 - 21)*	22	38,097	3,625,600	0			0		3,663,697	4,201,386	3,288,450
HEALTH & SOCIAL SERVICES											
Welfare Assistance	23								0	0	0
City Hospital	24								0	0	0
Payments to Private Hospitals	25								0	0	0
Health Regulation and Inspection	26								0	0	0
Water, Air, and Mosquito Control	27								0	0	0
Community Mental Health	28								0	0	0
Other Health and Social Services	29								0	0	0
TOTAL *(lines 23 - 29)*	30	0	0	0			0		0	0	0
CULTURE & RECREATION											
Library Services	31	2,168,230	33,117						2,201,347	2,073,858	1,983,845
Museum, Band and Theater	32								0	0	0
Parks	33	1,122,210							1,122,210	1,100,553	878,816
Recreation	34	309,460							309,460	299,982	301,596
Cemetery	35								0	0	0
Community Center, Zoo, & Marina	36	80,469							80,469	78,815	80,078
Other Culture and Recreation	37		67,000						67,000	67,350	67,311
TOTAL *(lines 31 - 37)*	38	3,680,369	100,117	0			0		3,780,486	3,620,558	3,311,646

Form 631 A P2

CITY OF Bettendorf

Department of Management

EXPENDITURES SCHEDULE PAGE 2

Fiscal Year Ending 2010

Fiscal Years

(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2010 (J)	RE-ESTIMATED 2009 (K)	ACTUAL 2008 (L)
COMMUNITY & ECONOMIC DEVELOPMENT											
Community Beautification	39		96,000						96,000	96,000	91,326
Economic Development	40		406,446						406,446	318,520	255,350
Housing and Urban Renewal	41		470,082						470,082	469,119	464,381
Planning & Zoning	42	288,666							288,666	297,007	275,787
Other Com & Econ Development	43	284,420	15,000						299,420	292,503	158,719
REBATES & PYMTS from TIF DEBT page	44			722,565					722,565	693,701	676,063
TOTAL *(lines 39 - 44)*	45	573,086	987,528	722,565			0		2,283,179	2,166,850	1,921,626
GENERAL GOVERNMENT											
Mayor, Council, & City Manager	46	756,123							756,123	759,452	754,340
Clerk, Treasurer, & Finance Adm.	47	769,953							769,953	734,622	670,395
Elections	48	5,000							5,000	2,516	0
Legal Services & City Attorney	49	259,203							259,203	237,451	196,368
City Hall & General Buildings	50	810,011							810,011	827,408	788,420
Tort Liability	51	490,118							490,118	434,659	446,276
Other General Government	52	327,919							327,919	337,651	282,332
TOTAL *(lines 46 - 52)*	53	3,418,327	0	0			0		3,418,327	3,333,759	3,138,131
DEBT SERVICE	54	65,000		1,303,014	6,976,570				8,344,584	8,482,747	11,841,358
Gov Capital Projects	55	255,980	77,976			22,322,393			22,656,349	25,600,321	9,689,424
TIF Capital Projects	56								0	0	0
TOTAL CAPITAL PROJECTS	57	255,980	77,976	0		22,322,393	0		22,656,349	25,600,321	9,689,424
TOTAL Government Activities Expenditures *(lines 11+22+30+38+45+53+54+57)*	58	17,723,186	4,807,221	2,025,579	6,976,570	22,322,393	0		53,854,949	56,767,232	42,219,906
BUSINESS TYPE ACTIVITIES **Proprietary: Enterprise & Budgeted ISF**											
Water Utility	59								0	0	0
Sewer Utility	60							2,969,295	2,969,295	2,867,779	2,768,177
Electric Utility	61								0	0	0
Gas Utility	62								0	0	0
Airport	63								0	0	0
Landfill/Garbage	64							1,879,513	1,879,513	1,822,207	1,696,186
Transit	65							1,716,398	1,716,398	1,258,976	1,210,287
Cable TV, Internet & Telephone	66								0	0	0
Housing Authority	67								0	0	0
Storm Water Utility	68							612,862	612,862	602,516	681,692
Other Business Type (city hosp., ISF, parking, etc.)	69							11,971,934	11,971,934	11,649,888	9,475,382
Enterprise DEBT SERVICE	70							1,467,990	1,467,990	1,272,588	256,362
Enterprise CAPITAL PROJECTS	71								0	0	0
Enterprise **TIF** CAPITAL PROJECTS	72								0	0	0
TOTAL Business Type Expenditures *(lines 59 - 73)*	73							20,617,992	20,617,992	19,473,954	16,088,086
TOTAL ALL EXPENDITURES *(lines 58+74)*	74	17,723,186	4,807,221	2,025,579	6,976,570	22,322,393	0	20,617,992	74,472,941	76,241,186	58,307,992
Regular Transfers Out	75	2,683,198	2,312,553		712,769	6,285,776			11,994,296	12,294,672	12,029,409
Internal **TIF** Loan / Repayment Transfers Out	76			1,196,832					1,196,832	1,216,423	0
Total ALL Transfers Out	77	2,683,198	2,312,553	1,196,832	712,769	6,285,776	0	0	13,191,128	13,511,095	12,029,409
Total Expenditures & Fund Transfers Out (lines 75+78)	78	20,406,384	7,119,774	3,222,411	7,689,339	28,608,169	0	20,617,992	87,664,069	89,752,281	70,337,401
Continuing Appropriation	79					0		0	0	0	
Ending Fund Balance June 30	80	4,981,737	1,847,646	-20,366	876,390	6,162,427	0	42,070,860	55,918,694	58,984,100	65,668,496

* A continuing appropriation is the unexpended budgeted amount from a prior year's capital project. The entry is made on the Con Approps page that must accompany the budget forms if used. SEE INSTRUCTIONS FOR USE.

Form 631 B

CITY OF Bettendorf

Department of Management

The last two columns will fill in once the Re-Est forms are completed

REVENUES DETAIL

Fiscal Year Ending 2010

Fiscal Years

(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2010 (J)	RE-ESTIMATED 2009 (K)	ACTUAL 2008 (L)
REVENUES & OTHER FINANCING SOURCES											
Taxes Levied on Property	1	10,080,063	2,207,333		7,178,948	0			19,466,344	18,559,043	16,749,668
Less: Uncollected Property Taxes - Levy Year	2								0	0	0
Net Current Property Taxes *(line 1 minus line 2)*	3	10,080,063	2,207,333		7,178,948	0			19,466,344	18,559,043	16,749,668
Delinquent Property Taxes	4	7,400	1,300		5,000				13,700	13,700	13,480
TIF Revenues	5			3,388,307					3,388,307	3,436,665	3,172,985
Other City Taxes:											
Utility Tax Replacement Excise Taxes	6	410,435	89,996		269,693	0			770,124	750,359	684,243
Utility francise tax ***(Iowa Code Chapter 364.2)***	7	370,000							370,000	370,000	392,338
Parimutuel wager tax	8					1,935,000			1,935,000	0	0
Gaming wager tax	9								0	1,935,000	2,076,120
Mobile Home Taxes	10	5,750	1,050		3,400				10,200	10,700	9,652
Hotel/Motel Taxes	11	900,000							900,000	900,000	879,403
Other ***Local Option Taxes***	12	4,200,000							4,200,000	4,183,906	4,375,125
Subtotal - Other City Taxes *(lines 6 thru 12)*	13	5,886,185	91,046		273,093	1,935,000			8,185,324	8,149,965	8,416,881
Licenses & Permits	***14***	504,060						77,500	581,560	597,410	568,524
Use of Money & Property	***15***	351,050	76,600	26,605	200,000	384,300		379,600	1,418,155	1,908,491	1,731,228
Intergovernmental:											
Federal Grants & Reimbursements	***16***	115,400	421,000			3,636,815		455,667	4,628,882	3,110,540	2,444,375
Road Use Taxes	***17***		2,815,054						2,815,054	2,705,591	2,694,279
Other State Grants & Reimbursements	***18***	52,120	79,374		4,132			182,630	318,256	513,075	513,552
Local Grants & Reimbursements	***19***	128,900				200,000			328,900	330,982	140,125
Subtotal - Intergovernmental *(lines 16 thru 19)*	20	296,420	3,315,428	0	4,132	3,836,815		638,297	8,091,092	6,660,188	5,792,331
Charges for Fees & Service:											
Water Utility	21								0	0	0
Sewer Utility	22							2,510,000	2,510,000	2,500,000	2,352,834
Electric Utility	23								0	0	0
Gas Utility	24								0	0	0
Parking	25								0	0	0
Airport	26								0	0	0
Landfill/Garbage	27							1,710,342	1,710,342	1,664,400	1,591,715
Hospital	28								0	0	0
Transit	29							124,700	124,700	64,700	64,270
Cable TV, Internet & Telephone	30								0	0	0
Housing Authority	31								0	0	0
Storm Water Utility	32							740,000	740,000	740,000	612,846
Other Fees & Charges for Service	33	372,019						8,342,075	8,714,094	7,844,738	7,216,455
Subtotal - Charges for Service *(lines 21 thru 33)*	34	372,019	0		0	0	0	13,427,117	13,799,136	12,813,838	11,838,120
Special Assessments	35	10,800							10,800	11,750	14,135
Miscellaneous	***36***	177,885	312,250			1,522,500		1,693,302	3,705,937	2,945,531	1,524,471
Other Financing Sources:											
Regular Operating Transfers In	37	2,605,808	959,300			5,415,454		3,013,734	11,994,296	12,294,672	12,029,409
Internal **TIF** Loan Transfers In	38					87,993		1,108,839	1,196,832	1,216,423	0
Subtotal ALL Operating Transfers In	39	2,605,808	959,300	0	0	5,503,447	0	4,122,573	13,191,128	13,511,095	12,029,409
Proceeds of Debt *(Excluding TIF Internal Borrowing)*	40					11,000,000			11,000,000	13,700,000	10,670,466
Proceeds of Capital Asset Sales	41					20,000		1,727,180	1,747,180	760,209	4,731,165
Subtotal-Other Financing Sources *(lines 38 thru 40)*	42	2,605,808	959,300	0	0	16,523,447	0	5,849,753	25,938,308	27,971,304	27,431,040
Total Revenues except for beginning fund balance ***(lines 3, 4, 5, 13, 14, 15, 20, 34, 35, 36, & 41)***	43	20,291,690	6,963,257	3,414,912	7,661,173	24,202,062	0	22,065,569	84,598,663	83,067,885	77,252,863
Beginning Fund Balance July 1	44	5,096,431	2,004,163	-212,867	904,556	10,568,534	0	40,623,283	58,984,100	65,668,496	58,753,034
TOTAL REVENUES & BEGIN BALANCE *(lines 42+43)*	45	25,388,121	8,967,420	3,202,045	8,565,729	34,770,596	0	62,688,852	143,582,763	148,736,381	136,005,897

Form 635.2A

CITY OF Bettendorf

Department of Management

ADOPTED BUDGET SUMMARY

YEAR ENDED JUNE 30, 2010

Fiscal Years

(A)	(B)	GENERAL (C)	SPECIAL REVENUES (D)	TIF SPECIAL REVENUES (E)	DEBT SERVICE (F)	CAPITAL PROJECTS (G)	PERMANENT (H)	PROPRIETARY (I)	BUDGET 2010 (J)	RE-ESTIMATED 2009 (K)	ACTUAL 2008 (L)
Revenues & Other Financing Sources											
Taxes Levied on Property	1	10,080,063	2,207,333		7,178,948	0			19,466,344	18,559,043	16,749,668
Less: Uncollected Property Taxes-Levy Year	2	0	0		0	0			0	0	0
Net Current Property Taxes	3	10,080,063	2,207,333		7,178,948	0			19,466,344	18,559,043	16,749,668
Delinquent Property Taxes	4	7,400	1,300		5,000	0			13,700	13,700	13,480
TIF Revenues	5			3,388,307					3,388,307	3,436,665	3,172,985
Other City Taxes	6	5,886,185	91,046		273,093	1,935,000			8,185,324	8,149,965	8,416,881
Licenses & Permits	7	504,060	0					77,500	581,560	597,410	568,524
Use of Money and Property	8	351,050	76,600	26,605	200,000	384,300	0	379,600	1,418,155	1,908,491	1,731,228
Intergovernmental	9	296,420	3,315,428	0	4,132	3,836,815		638,297	8,091,092	6,660,188	5,792,331
Charges for Fees & Service	10	372,019	0		0	0	0	13,427,117	13,799,136	12,813,838	11,838,120
Special Assessments	11	10,800	0		0	0		0	10,800	11,750	14,135
Miscellaneous	12	177,885	312,250		0	1,522,500	0	1,693,302	3,705,937	2,945,531	1,524,471
Sub-Total Revenues	13	17,685,882	6,003,957	3,414,912	7,661,173	7,678,615	0	16,215,816	58,660,355	55,096,581	49,821,823
Other Financing Sources:											
Total Transfers In	14	2,605,808	959,300	0	0	5,503,447	0	4,122,573	13,191,128	13,511,095	12,029,409
Proceeds of Debt	15	0	0	0	0	11,000,000		0	11,000,000	13,700,000	10,670,466
Proceeds of Capital Asset Sales	16	0	0	0	0	20,000	0	1,727,180	1,747,180	760,209	4,731,165
Total Revenues and Other Sources	17	20,291,690	6,963,257	3,414,912	7,661,173	24,202,062	0	22,065,569	84,598,663	83,067,885	77,252,863
Expenditures & Other Financing Uses											
Public Safety	18	9,692,327	16,000	0			0		9,708,327	9,361,611	9,029,271
Public Works	19	38,097	3,625,600	0			0		3,663,697	4,201,386	3,288,450
Health and Social Services	20	0	0	0			0		0	0	0
Culture and Recreation	21	3,680,369	100,117	0			0		3,780,486	3,620,558	3,311,646
Community and Economic Development	22	573,086	987,528	722,565			0		2,283,179	2,166,850	1,921,626
General Government	23	3,418,327	0	0			0		3,418,327	3,333,759	3,138,131
Debt Service	24	65,000	0	1,303,014	6,976,570		0		8,344,584	8,482,747	11,841,358
Capital Projects	25	255,980	77,976	0		22,322,393	0		22,656,349	25,600,321	9,689,424
Total Government Activities Expenditures	26	17,723,186	4,807,221	2,025,579	6,976,570	22,322,393	0		53,854,949	56,767,232	42,219,906
Business Type Proprietray: Enterprise & ISF	27							20,617,992	20,617,992	19,473,954	16,088,086
Total Gov & Bus Type Expenditures	28	17,723,186	4,807,221	2,025,579	6,976,570	22,322,393	0	20,617,992	74,472,941	76,241,186	58,307,992
Total Transfers Out	29	2,683,198	2,312,553	1,196,832	712,769	6,285,776	0	0	13,191,128	13,511,095	12,029,409
Total ALL Expenditures/Fund Transfers Out	30	20,406,384	7,119,774	3,222,411	7,689,339	28,608,169	0	20,617,992	87,664,069	89,752,281	70,337,401
Excess Revenues & Other Sources Over	31										
(Under) Expenditures/Transfers Out	32	-114,694	-156,517	192,501	-28,166	-4,406,107	0	1,447,577	-3,065,406	-6,684,396	6,915,462
Continuing Appropriation	33					0		0	0	0	
Beginning Fund Balance July 1	34	5,096,431	2,004,163	-212,867	904,556	10,568,534	0	40,623,283	58,984,100	65,668,496	58,753,034
Ending Fund Balance June 30	35	4,981,737	1,847,646	-20,366	876,390	6,162,427	0	42,070,860	55,918,694	58,984,100	65,668,496

Form 703

Department of Management

LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS

Fiscal Year 2010

City Name: Bettendorf

	Project Name (A)	Amount of Issue (B)	Date Certified to County Auditor (C)	Principal Due FY 2010 (D)	Interest Due FY 2010 +(E)	Bond Reg/Other Fees Due FY 2010 +(F)	Total Obligation Due FY 2010 =(G)	Paid from Funds OTHER THAN Current Year Property Taxes -(H)	Amount Paid by Current Year Debt Service Levy =(I)
(1)	TIF Revenue	5,385,000	07/01/97	960,000	192,600		1,152,600	1,152,600	0
(2)	General, GO	6,635,000	6/1/07	300,000	222,698		522,698		522,698
(3)	GO Note	600,000	12/1/01	60,000	5,550		65,550		65,550
(4)	General, GO	4,620,000	6/1/02	195,000	160,998		355,998		355,998
(5)	TIF Go	1,360,000	6/1/03	90,000	43,958		133,958	133,958	0
(6)	General, GO	4,080,000	6/1/03	200,000	101,368		301,368		301,368
(7)	General, GO	3,570,000	6/1/04	175,000	128,586		303,586		303,586
(8)	Sewer GO	2,040,000	6/1/04	100,000	72,501		172,501	172,501	0
(9)	Stormwater GO	2,040,000	6/1/04	100,000	72,501		172,501	172,501	0
(10)	GO Refunding	7,160,000	6/1/04	413,100	49,667		462,767		462,767
(11)	GO Museum Refunding	7,160,000	6/1/04	351,900	42,309		394,209		394,209
(12)	General, GO	4,590,000	6/1/05	210,000	155,902		365,902		365,902
(13)	General, GO	4,580,000	6/1/06	200,000	170,872		370,872		370,872
(14)	Sewer GO	2,545,000	6/1/06	110,000	94,953		204,953	204,953	0
(15)	GO Refunding	6,300,000	7/1/06	685,000	179,607		864,607		864,607
(16)	GO Refunding	3,760,000	2/1/07	500,000	126,477		626,477		626,477
(17)	General, GO	5,095,000	5/15/07	200,000	192,497		392,497		392,497
(18)	General, GO	10,540,000	6/1/08	370,000	372,744		742,744		742,744
(19)	Sewer GO	2,505,000	6/1/08	100,000	98,944		198,944	198,944	0
(20)	Stormwater GO	2,510,000	6/1/08	100,000	99,144		199,144		199,144
(21)	TIF Note	2,675,000	8/1/08	50,000	133,194		183,194	183,194	0
(22)	TIF Note	11,140,000	8/1/08	460,000	810,563		1,270,563	1,270,563	0
(23)	General, GO	13,700,000	2/1/09	930,000	671,504		1,601,504	240,699	1,360,805
(24)	Garbage GO Note	750,000	6/1/09	75,533	43,884		119,417		119,417
(25)							0		0
(26)							0		0
(27)							0		0
(28)							0		0
(29)							0		0
(30)							0		0
			TOTALS	6,935,533	4,243,021	0	11,178,554	3,729,913	7,448,641

Form 703

Department of Management

LONG TERM DEBT SCHEDULE
GENERAL OBLIGATION BONDS, TIF BONDS, REVENUE BONDS, LOANS, LEASE-PURCHASE PAYMENTS
PAGE 2

Fiscal Year
2010

City Name: **Bettendorf**

USE THIS PAGE ONLY AFTER FILLING LINES 1 THRU 30 ABOVE.

	Project Name (A)	Amount of Issue (B)	Date Certified to County Auditor (C)	Principal Due FY 2010 (D)	Interest Due FY 2010 +(E)	Bond Reg/Other Fees Due FY 2010 +(F)	Total Obligation Due FY 2010 =(G)	Paid from Funds OTHER THAN Current Year Property Taxes -(H)	Amount Paid by Current Year Debt Service Levy =(I)
(31)							0		0
(32)							0		0
(33)							0		0
(34)							0		0
(35)							0		0
(36)							0		0
(37)							0		0
(38)							0		0
(39)							0		0
(40)							0		0
(41)							0		0
(42)							0		0
(43)							0		0
(44)							0		0
(45)							0		0
(46)							0		0
(47)							0		0
(48)							0		0
(49)							0		0
(50)							0		0
(51)							0		0
(52)							0		0
(53)							0		0
(54)							0		0
(55)							0		0
(56)							0		0
(57)							0		0
(58)							0		0
(59)							0		0
(60)							0		0
				6,935,533	4,243,021	0	11,178,554	3,729,913	7,448,641